| IAP Cover Sheet | | Version Name: Period |
|----------------------------|--------------------------------|--|
| ncident Name: Reed Point N | IT Bridge Derailment | Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:0 |
| and a start starting | Approve | d By |
| Federal OSC: | Peronard, Paul (EPA) | |
| State OSC: | Anderson, Chad (MT DEQ) | |
| Local OSC: | Stamey, David (Stillwater Coun | ty) |
| Incident Commander: | Carpenter, Jeff (MRL) | |
| | Incident Ac | tion Plan |
| Cover.PNG | mondent At | |
| | | |
| Reed Point I | VIT Derailment | |
| Reed Point I | VIT Derailment | |

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| ICS 2 | 202 - Incident Objectives | | Version Name: Period | | |
|----------------------------|---|---|--|--|--|
| Incide | t Name: Reed Point MT Bridge Derailment Period: Period 1 [07/02/2023 05:00 - 07/04/2023 | | | | |
| | | Objecti | ive | | |
| Provic | de for the Safety of the Public and Response Personn | el | | | |
| Sourc | e control – transfer and safely store asphalt and sulfu | r cars | | | |
| Keep | the Public Informed of Response Activities | | | | |
| Begin | planning for site restoration | | | | |
| Plan f | or tank-car removal, disposal and transportation of as | sociated | l waste | | |
| Maxim | nize Protection of Environmentally and Culturally Sen | sitive Are | eas and Water intakes | | |
| Asses | sing environmental impacts (public water supply – wa | aterway | monitoring – wildlife – irrigation ditches) | | |
| Prese | rve Evidence for Investigation | | | | |
| | Operational Period Command Emphasis (| Safetv N | lessage Priorities Key Decisions/Directions) | | |
| Asses | ssing environmental impacts (shoreline) and water inta | akes | | | |
| Asses | ssing environmental impacts (shoreline) and water inta | akes | afety bullets, Weather, etc.) | | |
| | ssing environmental impacts (shoreline) and water inta | akes eness (S | | | |
| Mainta | ssing environmental impacts (shoreline) and water inta General Situation Aware ain situational awareness during all operations near w | akes eness (S | | | |
| Mainta | ssing environmental impacts (shoreline) and water inta | akes eness (S | | | |
| Mainta Watch | ssing environmental impacts (shoreline) and water inta General Situation Aware ain situational awareness during all operations near w | akes eness (S | | | |
| Mainta Watch | ssing environmental impacts (shoreline) and water inta General Situation Aware ain situational awareness during all operations near w n for slip, trips, and falls e proper PPE – include PFD if near the water | akes P ness (S vork site | afety bullets, Weather, etc.) | | |
| Mainta Watch Utilize | ssing environmental impacts (shoreline) and water inta General Situation Aware ain situational awareness during all operations near w n for slip, trips, and falls e proper PPE – include PFD if near the water | akes eness (S vork site | | | |
| Mainta Watch Utilize | General Situation Aware ain situational awareness during all operations near w for slip, trips, and falls proper PPE – include PFD if near the water Incident Ac IAP Cover Sheet | akes Press (S Prork site | afety bullets, Weather, etc.) n Components | | |
| Mainta Watch Utilize | Sing environmental impacts (shoreline) and water intr General Situation Aware ain situational awareness during all operations near w for slip, trips, and falls proper PPE – include PFD if near the water Incident Ac | akes eness (S vork site | afety bullets, Weather, etc.) n Components ICS 205 - Radio Communications | | |
| Mainta Watch Utilize | General Situation Aware ain situational awareness during all operations near work for slip, trips, and falls e proper PPE – include PFD if near the water Incident Ac IAP Cover Sheet ICS 202 - Incident Objectives | tion Plan x x x | afety bullets, Weather, etc.) n Components ICS 205 - Radio Communications ICS 202a - Command Direction | | |
| Mainta Watch Utilize | Sign and provision of the second structure of t | tion Plan x x x x x x | afety bullets, Weather, etc.) n Components ICS 205 - Radio Communications ICS 202a - Command Direction ICS 204 - Assignment List | | |
| Mainta Watch Utilize | General Situation Aware ain situational awareness during all operations near w of for slip, trips, and falls proper PPE – include PFD if near the water Incident Ac IAP Cover Sheet ICS 202 - Incident Objectives ICS 202b - Critical Information Requirements | tion Plan x x x | afety bullets, Weather, etc.) n Components ICS 205 - Radio Communications ICS 202a - Command Direction ICS 204 - Assignment List ICS 206 - Medical Plan | | |

☐ Approve Site Safety Plan Located at :

| ICS 202 - Incident Objectives | | Updated 07/01/2023 16:12 MDT UTC | | | |
|--------------------------------|------------------------------------|----------------------------------|-------|--|--|
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| ICS 202a - Command Direction | Version Name: Period 1 | | |
|---|---|--|--|
| Incident Name: Reed Point MT Bridge Derailment | Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00 | | |
| Prio | rities | | |
| People | | | |
| Control the Source | | | |
| Environment | | | |
| Assets | | | |
| Incident Investigation | | | |
| Resumption of Commerce | | | |
| Limitations a | nd Constraints | | |
| Weather Conditions Heat Stress & Work/rest Rotation Requirements Night Operations (Limited) Location of the Incident Geography/terrain Transportation/Logistics Scheduled events/Crop Irrigation Permits Wildlife activities (fish, birds, mammals, including endange Archaeological and cultural sensitive sites Access to Shoreline (Tribal, Private, Public Lands) Spilled Material Characteristics (monitoring/PPE requirem Community/Media Perception Evidence Preservation Delegation of Authority Limitations Disposal of Waste | | | |

Wreck Removal

| ICS 202a - Command Direction | | Updated 07/01/2023 06:35 MDT UTC- | | |
|---|------------------------------------|-----------------------------------|-------|--|
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| ICS 202a - Command Direction Version Name: | | | | |
|---|--|--|--|--|
| Incident Name: Reed Point MT Bridge Derailment Period: Period 1 [07/02/2023 05:00 - 07/04/2023 | | | | |
| Key Decisions and Procedures | | | | |
| Key Decisions | | | | |
| Makeup of UC - Federal (EPA), State (Montana DEQ), Local (Stillwater County Fire), & RP (MRL) Name of Incident = Reed Point MT Bridge Derailment | | | | |

- Overall Response Organization Staffing
 - Operations Section Chief & Deputy OSC = MRL & BNSF Contractor
 - Planning Section Chief & Deputy PSC = BNSF Contractor
 - Logistics Section Chief = BNSF Contractor
 - Finance Section Chief = MRL
 - Safety Officer = MRL
 - Public Information Officer = EPA (JIC)
 - Liaison Officer = DES
 - Environmental Unit Leader = MRL
- Command Post Incident Location
- Joint Information Center Fire Station
- Operational Period and work hours 48 Hours. Daylight Hours for shift work, heating of rail cars will take place during night time hours.
- · All external releases of information should be approved by UC

Procedures

- Resource Requests / Ordering Process (ICS 213 RR) -
- Press Releases / External Reporting Procedures -
- External Reporting Review by Agency ICS 209
- Operational Security Process 24 Hr Security
- Documentation Process and Guidelines -
- · Finance Operating Guidelines -
- Claims Process -
- Demobilization Process -

| ICS 202a - Command Direction | | Updated 07/01/2023 06:35 MDT UTC- | | |
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| ICS 202b - Critical Information Requirements | Version Name: Period 1 |
|--|--|
| Incident Name: Reed Point MT Bridge Derailment | Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00] |
| | |

Critical Incident Reporting Threshold (Critical Information Reports):

Notify Incident Commander/Unified Command immediately face-to-face either in person or video conferecing for any of the following:

- Death or injury beyond first aid
- Agricultural Impacts
- Critical response equipment status change
- Change in the source status
- Critical weather events
- Fisheries closure / advisories
- Public infrastructure closures (parks, boat ramps, railroads, roads, etc.)
- Protests / demonstrations
- Significant security issues
- VIP visits
- Discovery of dead or oil impacted wildlife
- Adverse media coverage or stakeholder input
- Affected public seeking medical attention
- Significant response events
- Any unaccounted for, or unauthorized personnel in the field
- Special requests from agencies
- Cultural artifacts discovery

| ICS 202b - Critical Information Requirements | | Updated 07/01/2023 06:36 MDT UTC- | | | |
|--|------------------------------------|-----------------------------------|-------|--|--|
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| ICS 204 - Assignmen | t List | | | | | | Brand | h: Railro | ad Branch |
|-----------------------------|----------------------------------|---|--|-----------------------|---------------------------------------|-----------------|----------------------|------------|---------------------------------|
| Incident Name: Reed Poin | t MT Bridg | ge Derailment | | 1 | Period: Period | 1 1 [07/02/2023 | 05:00 - | 07/04/20 | 023 05:00] |
| | | | Operations | s Persor | nnel | | | | |
| Position | Name | Affiliation Contac | | Contact Number(s) Shi | | Shift | | | |
| Operations Section Chief | Brown, E | Bridgette EMSI | | | |) | | | |
| Operations Section Chief | Farner, | James BNSF Railway | | | | | | | |
| Operations Section Chief | Rahl, Mi | ke Montana Rail | | | | | | | |
| Operations Section Chief | Harris, C | ody Whitewater Rescue Institute - (WRI) | | | | | | | |
| Director | Rahl, Mi | ke | MRL | | | | | | |
| | | | Resources | s Requi | red | • | | ia. | |
| Area Of Operation | | Resource Kin | d | L | Description | | Q | uantity | Size |
| Railroad Branch | | Manpower: Op | erator | ٧ | Wrecking Ops P | ersonnel (MRL | .) 3(|) each | |
| Railroad Branch | | Equipment: He | avy | (| Crane | • | 1 | each | |
| Railroad Branch | | Equipment: He | | E | Bull Dozer | | 100 | each | 1 |
| Railroad Branch | | Equipment: He | - | ٧ | Nench cat/Pipe | Puller | | each | |
| Railroad Branch | | Equipment: He | - | 1,000 | Excavator | | _07 | each | + |
| Railroad Branch | | Safety Boat | | 100 | Safety Boat | | 178,2 | each | + |
| Railroad Branch | | Manpower: Re | sponder | | Boat Operator | | | each | |
| Railroad Branch | | Manpower: Re | a de la companya de la | 1, 147 | Swiftwater Resc | ue Tech/EMT | 1.1 | each | |
| Railroad Branch | | Equipment: He | 9.10•00 PCD100-02,0101 | | Rock Truck | | 1.12 | each | |
| Railroad Branch | | Equipment: He | 12 (13) 2 ⁻ 7 | 1 | Pile- Driver | | 22 | each | + |
| Railroad Branch | | Heave Comp (| | 19 | 3 8458 SELAGOA | | - S1: | each | |
| Railroad Branch | | Miscellaneous | | 10 | Heave Comp Crane Cutting Equipment | | | each | |
| Railroad Branch | | | | | Man- Basket | | | each | |
| Railroad Branch | Equipment: Heavy Tank Trailer | | avy | - | Water Tender | | | each | 6000 gallon (s) |
| Railroad Branch | | Air Compresso | Dr | ļ. | Air Compressor | | 1 | each | 375 cubic feet/min ute |
| Railroad Branch | | Generator | | C | Generator- Dies | el Powered | 1 | each | 275000 volt(s) |
| Railroad Branch | | Heater | | E | Boiler | | 1 | each | 200 foo pound |
| Railroad Branch | | Flexible Pipe | | 3 | 3" Petroleum Tra | Transfer Hose 4 | | 50 feet | 450 fee |
| Railroad Branch | | Manpower: Op | erator | 1 | Transfer Ops (B | (BNSF) | | 2 each | |
| Railroad Branch | | Transfer Pump | | 3 | 3" Hydraulic | | 1 | each | 300 cubic feet/min ute |
| Railroad Branch | | Hydraulic Pow | wer Pack Hydraulic Power Pac | | er Pack 1 each | | 45 horsepo wer | | |
| Railroad Branch | | Light Plants | | L | ight Plants | | 2 | each | |
| Railroad Branch | | Utility Truck | | L | Jtility Truck | | 1 | each | |
| Railroad Branch | | Pickup Truck | | F | Pickup Truck | | 3 | each | |
| Railroad Branch | | Stake Truck | | 5 | Stake Truck | | 1 | each | |
| ICS 204 - Assignment Lis | st | | | | | Update | ed 07/01/ | 2023 14:43 | MDT UTC-6 |
| INCIDENT ACTION PLAN SOFTW/ | | inted 07/01/2023 18: | 06 MDT UTC-6 | | 7 of 19 | | | | © TRG |

ICS 204 - Assignment List

Branch: Railroad Branch

Incident Name: Reed Point MT Bridge Derailment

Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00]

| Resources Required | | | | | | | | |
|--------------------|------------------------|------------------------|----------|-----------------------|--|--|--|--|
| Area Of Operation | Resource Kind | Description | Quantity | Size | | | | |
| | | Fuel Tank | 1 each | 1000 gallon (s) | | | | |
| Railroad Branch | Air Monitor - MultiRAE | Air Monitor - MultiRAE | 1 each | | | | | |

| ICS 204 - Assignment List | | | Updated 07/01/2023 14:43 MDT UTC-6 |
|--------------------------------|------------------------------------|---------|------------------------------------|
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ICS 204 - Assignment List

Incident Name: Reed Point MT Bridge Derailment

Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00]

Assignments

Who: Ballard Marine, Sletten, Patrick, and Roadarmel are providing a majority of personnel and equipment to remove the cars that are in the Yellowstone River. MRL contractors are on site providing rocks and gravel to incident location for the constructing of the causeway and access roads to the waters edge and temporary holding area.

What: The use of one large high angle crane, 4 pipe pullers, multiple bull dozers, multiple excavators, and personnel to accomplish the removing of rail cars.

When: Daylight hours

Where: Bridge 51 (MRL identifier)

Who: Ballard Marine

What: The use of magnesium burn rods to cut large portions of metal bridge structure. Craning operations for stability during cutting and safely removal of cut portions. Placed on ground for RR and Federal agency investigation(s).

When: Daylight hours

Where: Bridge 51 (MRL Identifier) Who: BNSF and US Ecology

What: On-site steam heating of three loaded asphalt cars remaining (derailed) on the eastern span of bridge. All three cars are being heated simultaneously with prioritizing the cars from west to east. The ideal product temperature will be between 300 and 320 F degrees. The steam is supplied to the steam inlet with recovery from the steam outlet returning to the boiler. Once derailed car reaches ideal temperature, confirmation using an Infrared Thermometer and confirming the viscosity of the product within the car will allow transfer. Prior to transfering a pressure test at one and a half times the transfer pressure will be conducted to ensure there are no leaks detected with any and all hoses and fittings. Any leaks that are detected must be secured prior to transferring and another satisfactory pressure test completed. All derailed cars will have secondary containment in place under the bottom outlet valve during transfer operations.

The product is accessed from the bottom outlet valve and transferred to the receiving car through a man-way cover plate with cam-lock on top of the tank car. Transfer operations will utilize a pressure differential, 20-25 psi, supplied via 375 cfm compressor, will be pushed into the derailed tank car with a valve that has been plumbed in place of a vacuum breaker. The receiving car being of ambient atmosphere allowing the product to be pushed to the pump and then the pump will assist transfer operation. Once the derailed car is confirmed empty the botom outlet valve will be closed. The hose will have a blow down fitting attached to the bottom outlet valve and air will be introdcued to the tank car to blow down any remaining asphalt and transfered to the receiving car. All receiving cars will be gauged, measure from top of liquid to top of rail car, for outage and sealed, placing a security seal/lock on man-way and teh protective housing, by US Ecology. Seal numbers and outage will be provided to Situation Unit Leader.

CTEH is providing an AreaRAE, US Ecology is providing an MultiRAE on top of tank car access as needed for air monitoring. Periodic tank car volume montioring with utilization of the MultiRAE for air monitoring readings.

** NO PERSONS will be on the tank cars during transfer operations. **

There is an air actuated valve(s) at the bottom outlet valve that require compressed air to remain open, and can be engaged from the shore side to close the valves and stop product flow.

Planned operations: Once the three receiving cars are loaded, they will be moved to the Craver Siding, Appox 5 miles east of incident location. Utilizing two specialized heavy lift cranes and two side boom/wench-cats for derailed cars on the eastern span of the bridge. Once the cars are offloaded they will be removed from the bridge with the use of cranes and sidebooms one at a time.

When: Continuous heating operations 24/7. Transfer operations while no bridge work is being done (6-8 hour window). Crews are working a modified shift depending on temps

Where: On bridge and eastern shore. Heating ops on southside of tracks at bridge.

| ICS 204 - Assignment List | | | Updated 07/01/2023 14:43 MDT UTC-6 |
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ICS 204 - Assignment List Branch: Railroad Branch Incident Name: Reed Point MT Bridge Derailment Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00] Special Environmental Considerations Containment pools under bottom outlet valves and hose connections. Limit disturbance using established pathways. Special Site-Specific Safety Considerations PFD/PPE Equipment hazards Pinch points Line release traffic Weather Vertice and the second se

| ICS 204 - Assignment List | | | Updated 07/01/2023 14:43 MDT UTC-6 |
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| ICS 204 - Assignment List | | | | Group: Rapid Assessment Group | | | | | |
|--|-----------|--------------|---------------|---------------------------------|---------------------|--------------------|----------|-----------|------|
| Incident Name: Reed Point MT Bridge Derailment | | | 1 | Period: Perio | d 1 [07/02/2023 05: | 00 - 00 | 07/04/20 | 23 05:00] | |
| | | | Operations | Pers | onnel | | | | |
| Position | Name | | Affiliation | | | Contact Number | (s) |) Shift | |
| Operations Section Chief | Brown, I | Bridgette | EMSI | | | | | | ŝ |
| Operations Section Chief | Farner, | James | BNSF Railw | /ay | | | Ĩ | | |
| Operations Section Chief | Rahl, Mi | ke | Montana Ra | ul | | 2 | | | |
| Operations Section Chief | Harris, C | | | ewater Rescue Institute - I) | | | | | |
| Supervisor | Challen | ger, Greg | Polaris Appl | Polaris Applied Sciences | | | | | |
| Supervisor | Graham | , Andy | Polaris Appl | Applied Sciences | | | | | |
| | | | Resources | s Req | uired | | | | |
| Area Of Operation | | Resource Kin | d Description | | Description | | | antity | Size |
| Rapid Assessment Group | | Manpower: Re | sponder | | Manpower: Responder | | 12 each | | |
| Rapid Assessment Group | | Work Boat | | | Work Boat | | 5 each | | |
| Rapid Assessment Group | | Manpower: Op | erator | | Wildlife Observe | er | 2 e | ach | |
| Rapid Assessment Group | | Manpower: Re | sponder | | Rapid Assessm | ent Team | 4 e | ach | |
| Rapid Assessment Group | | Manpower: Re | sponder | Boat Operator | | | | ach | |
| Rapid Assessment Group | | Manpower: Re | sponder | | Work Crew (4 p | ersonnel) | 1 e | ach | |
| Rapid Assessment Group | | Manpower: Re | sponder | | Swiftwater Reso | cue Tech/First-Aid | 5 e | ach | |
| | | | Accia | nmont | c | | | | |

Assignments

Who: Rapid Assessment Team- Wildlife Care Network

What: Conduct assessment of impacted shoreline and develop Shoreline Treatment Recommendations for Ops Cleanup Crews. Recon and Recovery of oiled wildlife; care are necessary. Two-person teams will conduct searches of assigned Divisions by boat and on foot for oiled wildlife, and collect affected animals using standrad protocols.

Work crew onboard for recovery operations.

Conduct initial exam and humanely euthanize birds if suspect HPAI; Transport animals to wildlife facility in Reed Point. Care: conduct processing and care activities including complete appropriate logs. Collect and secure appropriate evidentiary samples. Provide best achievable care (clean, provide rehabilitation care, and condition for release, conduct pre-assessment); recommend release candidates to WBD for coordinated release with IC and UC.

When: Daylight hours

Where: Divisions A-D

Special Equipment / Supplies Needed for Assignment

Required on-water PPE

Special Environmental Considerations

Don't fuel boats over water. Bag and removal all trash, PPE and food waste. Avoid stepping on or near visible nesting areas. Us established paths. Do not trample vegetation. Implement AIS plan

Canadal Clas Canadilla Cafata Os

| Special Site-Specific 3 | Salely Considerations |
|--|------------------------------------|
| PPE/PFD boater safety Equipment hazards Weather | |
| ICS 204 - Assignment List | Updated 07/01/2023 14:37 MDT UTC-6 |

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| | t List | | | | Group: Environme | ental Protect | ion Group |
|---|------------------------|--|---|--------------------------------------|-------------------------|---------------|------------|
| Incident Name: Reed Point | t MT Brid | ge Derailment | | Period: Period | 1 1 [07/02/2023 05:0 | 0 - 07/04/20 | 023 05:00] |
| | | | Operations Pers | onnel | | | _ |
| Position | Name | Affiliation | | | Contact Number(s) Shift | | |
| Operations Section Chief | Brown, I | Bridgette | EMSI | | | | |
| Operations Section Chief | Farner, | James | BNSF Railway | | | | |
| Operations Section Chief | Rahl, Mi | ke | Montana Rail | | | | |
| Operations Section Chief | Harris, C | Cody | Whitewater Rescu (WRI) | e Institute - | | | |
| Supervisor | Winslow | , Nic | BNSF Railway | | | | |
| | | | Resources Req | uired | | | |
| Area Of Operation | | Resource Kin | d | Description | | Quantity | Size |
| Environmental Protection (| Group | Work Boat | | Work Boat | | 2 each | |
| Environmental Protection (| Group | Manpower: Op | erator | Boat Operator | | 2 each | |
| Environmental Protection | Group | Manpower: Re | sponder | Swiftwater Resc | ue Tech/First-Aid | 2 each | |
| Environmental Protection | Group | Vehicle | | Pickup Truck | | 2 each | |
| Environmental Protection | Group | Boat Trailer | | Boat Trailer | | 2 each | |
| L | | • | Assignmen | ts | | • | |
| prioritization and stakehold When: Daylight Hours Where: Yellowstone River | | | | | | | |
| | | | | | | | |
| | 2 | Special Equipr | nent / Supplies N | eeded for Assign | ment | | |
| Required on-water PPE | 2 | Special Equipr | ment / Supplies No | eeded for Assign | ment | | |
| · | | Specia | l Environmental C | Considerations | | | |
| Required on-water PPE Don't fuel boats over water established paths. Do not t | . Bag and | Specia removal all tra | I Environmental C sh, PPE and food | Considerations | | ole nesting a | reas. Us |
| Don't fuel boats over water established paths. Do not t | . Bag and | <i>Specia</i> d removal all tra egetation. Imple | I Environmental C sh, PPE and food | considerations waste. Avoid stepp | bing on or near visib | ole nesting a | reas. Us |
| Don't fuel boats over water | . Bag and | <i>Specia</i> d removal all tra egetation. Imple | <i>I Environmental C</i> sh, PPE and food ment AIS plan | considerations waste. Avoid stepp | bing on or near visib | ole nesting a | reas. Us |
| Don't fuel boats over water established paths. Do not t PPE/PFD boater safety Equipment hazards | . Bag and | <i>Specia</i> d removal all tra egetation. Imple | <i>I Environmental C</i> sh, PPE and food ment AIS plan | considerations waste. Avoid stepp | bing on or near visib | ole nesting a | reas. Us |
| Don't fuel boats over water established paths. Do not t PPE/PFD boater safety Equipment hazards | : Bag and rample ve | <i>Specia</i> d removal all tra egetation. Imple | <i>I Environmental C</i> sh, PPE and food ment AIS plan | considerations waste. Avoid stepp | bing on or near visik | ole nesting a | |

| ICS 204 - Assignmen | t List | | | | | Group: Tanl | c Car Layd | own Group |
|--|-----------|--------------|--------------------------|----------------|----------------------|------------------|------------|-----------|
| Incident Name: Reed Point MT Bridge Derailment | | | | Period: Period | d 1 [07/02/2023 05:0 | 0 - 07/04/2 | 023 05:00] | |
| | | | Operations | Pers | onnel | | | |
| Position | Name | | Affiliation | | | Contact Number(s | s) Shift | |
| Operations Section Chief | Brown, I | Bridgette | EMSI | | | | | |
| Operations Section Chief | Farner, | James | BNSF Railw | ay | | | | |
| Operations Section Chief | Rahl, Mi | ke | Montana Ra | il | | | | |
| Operations Section Chief | Harris, C | Cody | Whitewater Reso (WRI) | | e Institute - | | | |
| Manager | Piper, Ju | ustin | BNSF Railw | ay | | | | |
| | | | Resources | s Requ | uired | | | |
| Area Of Operation | | Resource Kin | d | | Description | | Quantity | Size |
| Tank Car Laydown Group | | Manpower: Re | sponder | | Operators | | 4 each | |
| Tank Car Laydown Group | | Bull Dozer | | | Bull Dozer | | 1 each | |
| Tank Car Laydown Group | | Excavator | | | Excavator | | 1 each | |
| Tank Car Laydown Group | | Manpower: Re | sponder | | Air Monitoring | | 1 each | |
| Tank Car Laydown Group | | Crane | | | Crane | | 2 each | |
| Tank Car Laydown Group | | Dump Truck | | | Dump Truck | | 1 each | |
| Tank Car Laydown Group | | Shears | | | Shears | | 1 each | |
| | | | Assigr | nment | s | | | |

Who: BNSF, MRL and approved contractors

What: BNSF Engineering will build a pad east of ICP to stage and process rail cars. The pad will be separated into 3 areas. (Sodium Hydrosulfide, Sulfur, Asphalt). Sod will be pushed to the east for reuse. 2 access roads will be built for incoming/outgoing rail cars. An asphalt containment berm will be built on all 4 sides bottom sloping from the north to south. -Heavy equipment will be used to haul cars from their current location on the bank to the processing pad. -Sodium Hydrosulfide: Empty the product by pumping the remaining heel and triple rinse. Neutralize and test PH. Will have confined space protocols.

-Sulfur: Sheer the top of the tank car to access sulfur. Remove sulfur and pressure wash.

-Asphalt: Cut access holes on down slope side of car. Drain asphalt to pit. Solidify as needed asphalt in containment pad area using sand. Load in trucks and dispose or recycle asphalt sand. Cut and dissemble cars for scrap.

-Air monitoring will take place within the tank car laydown.

-Notify FRA through MRL prior to dismantle.

When: Evening

Where: From the temporary tank holding area to the Tank Car Laydown Area

| | Special Environmental (| Considerations | |
|--|------------------------------------|------------------|------------------------------------|
| Have containment and recovery | equipment on site. | | |
| | Special Site-Specific Safet | y Considerations | |
| Contamination hazards associat hydration First aid Fire Extinguisher Fire watch Hot work Heavy Equip Operations Cutting, storage, and loading op H2S | | | |
| ICS 204 - Assignment List | | | Updated 07/01/2023 14:50 MDT UTC-6 |
| INCIDENT ACTION PLAN SOFTWARE™ | Printed 07/01/2023 18:06 MDT UTC-6 | 13 of 19 | © TRG |

| | Reed Poir | nt Montana Respon | 2. Operational Period Date | INCIDENT PACE COMMUNICATIONS PLAN ICS-205p | | | | | |
|----------------------|-------------------------|-----------------------------------|----------------------------|--|-------------------------|---------|--|--|--|
| 3. Basic PACE Plan | Basic PACE Plan | | | | | | | | |
| | Site Location | Primary Method Alternate Method | | Contingency Method | Emerge ncy Method | Remarks | | | |
| | Command Post (ICP) | Cellular (Data) | Cellular (Voice/Text) | Email | In Person | | | | |
| UNCLASS | | | | | | | | | |
| UNCLASS | | | | | | | | | |
| UNCLASS | | | | | | | | | |
| | RailRoad/Heavy Equip | BNSF AAR Anolog | MRL2 | Hand Signals | In Person | | | | |
| UNCLASS | | Channel 56 | Channel 2 | | | | | | |
| UNCLASS | | | | | | | | | |
| UNCLASS | | · | | | | | | | |
| | On Water Ops | Marine Band VHF Radio | Cellular | Hand Signals | In Person | | | | |
| UNCLASS | | Channel 68 | | | | | | | |
| UNCLASS | | | | | | | | | |
| UNCLASS | | | | | | | | | |
| UNCLASS | | | | | | | | | |
| | Holmgren | Cellular (Data) | Cellular | Cellular (Voice/Text) | In Person | | | | |
| UNCLASS | WRI | | | | | | | | |
| UNCLASS | NRC | | | | | | | | |
| UNCLASS | | | | | | | | | |
| 4. Prepared By (Comm | unications Unit) | | | | 5. Date/Time | | | | |

| ICS 206 - Medical Plan | | | | Version Name: 06/27/2023 15:40:03 | | | | | | | |
|----------------------------|--|------------|---------------------------------------|-----------------------------------|--|-----|-------------|----------------|-------------|-----------|--|
| Incident Name: Reed Poi | nt MT Bridge | e Derail | ment | F | Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00] | | | | | | |
| | | | Medical | Aid Station | s | | | | | | |
| | | | | | | | ramedic | | | | |
| Name | Tri | Locatio | on t ation (Ground a l | nd/or Air Ar | nhulanco | | n Site Pho | one | R | adio | |
| Ambulance Service | 110 | Locatio | | | Phone | Ser | vices | Radio | o Air | ALS | |
| Help Flight | | | N 30th St, Billings, | MT 59101 | Ph1: 80 | 0 | | - Naun | | | |
| | | 45.686 | 8, -109.4386 | | | | | | | | |
| Columbus Fire and Resc | ue | 59019 | Pike Ave., Colum 59796, -109.24705 | | Ph1: 40 | 6 | | | | | |
| | | <u> </u> | | spitals | | | | _ | | | |
| | | | | | Air Trav | rel | Ground | Trauma | | Burn | |
| Hospital | Location | | | Radio | Time | | Travel Time | | Helipad | Center | |
| Stillwater Billings Clinic | 710 N 11th Columbus, 59019 45.643456, -109.24324 | MT | 406- | | 7 min | | 30 min | | X | | |
| St Vincent Healthcare | 1233 N 30t Billings, MT 45.793102, -108.52021 | 59101 | 406 | | 35 min | ١ | 1 hr | II | X | | |
| | | S | pecial Medical E | mergency F | Procedure | es | | | | | |
| | | | | | | | | | | | |
| ICS 206 - Medical Plan | | | | | | | Upo | lated 07/01/20 | 023 15:39 N | IDT UTC-6 | |
| INCIDENT ACTION PLAN SOFTV | VARE ™ Prin | ted 07/01/ | 2023 18:06 MDT UTC-6 | | 15 of 19 | 9 | | | | © TRG | |

ICS 207 - Organization Chart

Group

Winslow, Nic

Version Name: OVERALL - Period 1

Incident Name: Reed Point MT Bridge Derailment

Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00] UNIFIED COMMAND Federal OSC State OSC Local Government OSC RP Peronard, Paul (EPA) Anderson, Chad (MT DEQ) Cowger, Rich (Stillwater Co. Fire) Carpenter, Jeff (MRL) Stamey, David (Stillwater Co LOFR) Safety Officer Assistant Safety Officer Arneson, Shane (MRL) Bachler, Josh Liaison Officer Gates, Jeff (MT DES) Public Information Officer Garland, Andy (MRL) Archer, Beth (EPA) Davin, Moira (MT DEQ) Staging Area Manager Finance Section Chief Operations Section Chief Planning Section Chief Logistics Section Chief Cotton, John Rahl, Mike Schuster, Doug Todd, Sophie Watt, Michelle Farner, James Feysa, Amanda Brown, Bridgette Harris, Cody Situation Unit Leader Comms Unit Leader Rapid Assessment Group Railroad Branch Director Kolek, Jeremy Deam, John Graham, Andy Rahl, Mike Best, Shane Challenger, Greg Simmons, Robert Resource Unit Leader Allard, Teresa Air Ops Branch Director Tank Car Laydown Group Mechem, Corey Piper, Justin Documentation Unit Leader Zugner, Erik Wildlife Group Supervisor Wreck/Bridge Removal Environmental Unit Leader Cherian, Jobi Clary, Devin Rahl, Mike Product Removal Group Environmental Protection Farner, James Group

| ICS 207 - Organization Chart | | Updated 07/01/2023 12:30 MDT UTC-6 | | | | |
|---|------------------------------------|------------------------------------|-------|--|--|--|
| INCIDENT ACTION PLAN SOFTWARE TM | Printed 07/01/2023 18:06 MDT UTC-6 | 16 of 19 | © TRG | | | |

| ICS 208 - Site Safety Plan | | | | | | | Version Name: | June 29, 2023 | |
|---|--|------------------------------------|--------------------------|-------------|----------------------|--------------------------------|----------------------|-----------------|--|
| Incident Name: Reed Point MT Brid | | Period: F | Period | 1 [07/0 | 02/2023 05:00 - 07/0 | 04/2023 05:00] | | | |
| Applies to Site: Reed Point MT Der | | | | - | | | | | |
| | | 5 | Site Characteriza | tion | | | | | |
| Water River | e Slope | Weather Sunny | | | | | | | |
| Wave Height | Land Use | Land Gentle Slope Land Use natural | | Air Temp |) | 70 Fa | hrenheit | | |
| Speed | | | | Wind Sp | eed | | | | |
| Direction | | | | Direction | n | | | | |
| | | | Site Hazards | | | | | | |
| Yes No Hazards | Yes | No | Hazards | | Yes | No | Hazards | | |
| x Boat Safety | X | | Heat Stress | | | x | Steam and Hot Wa | ater | |
| x Chemical Hazards | | X | Helicopter Opera | tions | X | | Trenching/Excavation | | |
| Cold Stress | X | | Lifting | | X | | UV Radiation | | |
| x Confined Spaces | X | | Motor Vehicles | | x | | Visibility | | |
| x Drum Handling | x | | Noise | | X | | Weather | | |
| x Equipment Operations | x | | Overhead/Buried | Utilities | x | | Work Near Water | | |
| x Electrical Operations | X | | Plants/Wildlife | | | | | | |
| x Fatigue | X | | Pump Hose | | | | | | |
| Image: Second system Fire, Explosion, In-situ Burning Burning | | | Slips, Trips, and | | | | | | |
| | • | ļ | Air Monitoring Li | mits | | | | | |
| Oxygen Level | Hy | drogen | Sulfide | Total VOCs | | | | | |
| LEL | Bei | nzene | | | | | | | |
| | | E | Engineering Con | trols | <u> </u> | | | | |
| Source of release secured | | Valve(| (s) closed | | | Energ | y sources locked/ta | gged out | |
| Site secured | | Facility shut down | | | x | x Monitoring heat for spillage | | | |
| | Pers | onal P | Protective Equipr | nent Requ | ired | 1 | | | |
| Impervious suit | X | Hard h | nats | | x | Boots | | | |
| Inner gloves | | Respir | | | x | | | | |
| Outer gloves | x | Eye pi | rotection | | | | | | |
| Flame resistant clothing | x | Perso | nal flotation | | | | | | |
| | Add | itional | Control Measure | es Establis | hed | 1 | | | |
| Decontamination | nation | | x | Aid st | ations established | | | | |
| Sanitation | Decontamination x Illumination Sanitation Medical surveillance | | | x | Facilit | ies provided | | | |
| | • | 1 | Work Plan | | | 1 | | | |
| x Booming | x | Excav | ation | | | Hot w | ork | | |
| Skimming | x | Heavy | leavy equipment | | x | Appropriate permits used | | | |
| Vac trucks | | Sorbe | orbent pads | | | | | | |
| Pumping | | Patchi | ing | | | | | | |
| | | | Training | | | | | | |
| Verified site workers trained p regulatory requirements | per local/fed | | Training Requirements | | | | | | |
| | | | | | | | | | |
| ICS 208 - Site Safety Plan | | | | | | | Updated 07/01/2023 | 11:35 MDT UTC-6 | |
| INCIDENT ACTION PLAN SOFTWARE TM P | rinted 07/01/202 | 23 18:06 M | IDT UTC-6 | 17 of | 19 | | | © TRG | |

| ICS 208 - Site Safety Plan | | | | | Version Name: June 29, 2023 | | | | |
|--|--------------------------|----------------------------------|----------|--------------------------|--|-------------------------------|-------|--------------------------------|----------------------|
| Incident Name: Reed Point MT Bridge Derailment | | | | | Period: Period 1 [07/02/2023 05:00 - 07/04/2023 05:00] | | | | |
| | | | | Orgar | izat | ion | | | |
| Pos | ition | Name | T | elephone/Radio | Pos | Position | | Name | Telephone/Radio |
| Inci | dent Commander | Mattson, Mike | | | | Public Information Officer | | Archer, Beth (EPA) | |
| | outy Incident nmander | | | | Pla | nning Section | Chief | Todd, Sophie (Deputy) | |
| Safe | ety Officer | Arneson, Shane (MRL) | | | Pla | Planning Section Chief | | Breedlove, Karl | |
| Ope Chie | erations Section | Farner, James | | | | Environmental Unit Leader | | Clary, Devin | |
| Fed | eral OSC | Peronard, Paul (EPA) | | Public Inform Officer | | olic Information |) | Garland, Andy (MRL) | |
| Fed | eral OSC | Sandoval, Joni (EPA) | | | | | | | |
| | | - | | Emerge | ncy | Plan | | • | |
| | Fire Prevention | Plan | | Evacuation Plan | n x Air Monitoring | | | Air Monitoring Plan | |
| | Alarm System | | | First Aid Location | n | n | | | |
| | | | | Notifi | catio | ons | | | |
| | Facility | | | Phone | | Facility | | T | Phone |
| × | Hospital | Billings Clinic - Columbus MT | | 406- | X | Fire | | Columbus County Fire Rescue | 406-322-4302 |
| x | Ambulance | Columbus Fire Rescue | | 406- | | Law Enforce | ment | | |
| X | Air Ambulance | Help Flight | | 800- | X | Emergency Response/Re | escue | Montana DES | 406-322-8064 |
| | | | | Initial | Briet | fing | | | |
| | Initial safety brie | efing prepared for e | ach si | te | | | | | |
| | | | | | | | | | |
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| ICS | 208 - Site Safety | Plan | | | | | | Updated 07/01/ | 2023 11:35 MDT UTC-6 |
| | DENT ACTION PLAN SO | | 7/01/202 | 23 18:06 MDT UTC-6 | | 18 of | 19 | | © TRG |
| · | | • | | | • | | | I | |

| Weather Repo | rt | | | Version Name: 20230701_170 | | | |
|---|-------------------------------|----------------------------------|----------------|--|--|--|--|
| ncident Name: Re | ed Point MT E | ridge Derailment | Period: Period | 1 [07/02/2023 05:00 - 07/04/2023 05:00 | | | |
| | | Present Co | onditions | | | | |
| | | Weather Conditions as | | | | | |
| | | reed point station | | | | | |
| | • | 78° Fahrenheit | - | els Like: 78° Fahrenheit | | | |
| | Nind Speed: | • | | w Point: 55° Fahrenheit | | | |
| wind Dire | ction (from): | | | ressure: 29.76 in | | | |
| L | Visibility: | | | IV Index: Sunrise: 05:31 | | | |
| | lumidity (%): Description: | | | Sunnse: 05.31 | | | |
| | - | Rain Showers | | Sunset. 21.11 | | | |
| | rrent Speed: | | Wave | e Height: | | | |
| | irection (to): | | | irection: | | | |
| | emperature: | ° Fahrenheit | | Interval: | | | |
| Forecast Date | | Day | | Night | | | |
| | | Mostly Sunny | | Partly Cloudy with Isolated Storms | | | |
| Sat 07/01/2023 | | Chance of Precipitation(%): | 0% | Chance of Precipitation(%): 24% | | | |
| | 88 °F | Wind: W at 7 mph | 55 °F | Wind: SW at 15 mph | | | |
| | 88 F | Mostly Sunny | 55 F | Mostly Clear | | | |
| Sun 07/02/2023 | | Chance of Precipitation(%): | 0% | Chance of Precipitation(%): 0% | | | |
| | 87 °F | Wind: W at 6 mph | 54 °F | Wind: NNW at 9 mph | | | |
| Mon 07/03/2023 | | Partly Cloudy with Chance Storms | of | Partly Cloudy with Showers and Chance of Storms | | | |
| | Mr. | Chance of Precipitation(%): | 62% M | Chance of Precipitation(%): 62% | | | |
| | 78 °F | Wind: NW at 5 mph | 50 °F | Wind: NE at 9 mph | | | |
| | | | | | | | |
| Neather Report | | | | Updated 07/01/2023 16:13 MDT UT(| | | |
| INCIDENT ACTION PLAN SOFTWARE™ Printed 07/01/2023 18:06 MDT UTC-6 | | | 19 of 19 © TRO | | | | |