



**Survival Factors Attachment-
National Salvage Response to
Safety Issues**

**Reed, PA
RRD22LR003**

(2 pages)

Harley Sheryl

From: Tim Rushenberg [REDACTED]
Sent: Wednesday, May 4, 2022 5:16 PM
To: Harley Sheryl
Cc: Ian Barlick; Forrest Koerner-Fox; Jon Mick; Stephen Bobos
Subject: RE: [EXTERNAL] Safety Discussion

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Ms. Harley:

Good evening. Your email below, dated April 25, 2022, about the unfortunate and tragic death of our employee, Kolton Helbert, was forwarded to me by Mr. Jon Mick, our Rail Division Safety Director. In response to your email, below is an overview of our planned internal review and approval procedure as it pertains to the use of any National Salvage company credit card by our Rail employees in the purchase of PPE:

- A standard checklist will be provided to each National Salvage Rail Division employee that instructs them on the ANSI-certified PPE that is compliant with railroad regulations.
- Two (2) internal audits and inspections will be conducted:
 - All credit card purchases with regards to safety equipment will be audited; and
 - National Salvage Project Manager(s) and Safety Director, Jon Mick, will continue to review PPE during site inspections to ensure use of proper ANSI-certified PPE compliant with railroad regulations.

Please let me know if you have any questions about this audit and inspection process.

Thank you for your help. We look forward to working with you throughout this investigation.

Very Respectfully,

Tim Rushenberg
General Counsel



NATIONAL

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