UNITED STATES OF AMERICA
NATIONAL TRANSPORTATION SAFETY BOARD
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HOUMA, LOUISIANA ON MARCH 6, 2022 * *
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Interview of: MICHAEL ARCEMENT, Health, Safety, & Environment Manager Caillou Island Towing
United States Coast Guard Marine Safety Unit Houma, Louisiana
Thursday, March 17, 2022
FREE STATE REPORTING, INC. Court Reporting Transcription D.C. Area 301-261-1902 Balt. & Annap. 410-974-0947

APPEARANCES:

MARCEL L. MUISE, Accident Investigator National Transportation Safety Board

DEREK JOHNSTON, Human Performance Investigator National Transportation Safety Board

LT United States Coast Guard Marine Safety Unit Houma, Louisiana

CWO Investigating Officer United States Coast Guard Marine Safety Unit Houma, Louisiana

MILES THOMAS (On behalf of Mr. Arcement)

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	4
1	<u>INTERVIEW</u>
2	(1:22 p.m. CDT)
3	LT March 17, 2022. We are currently located at Marine
4	Safety Unit Houma in Louisiana. The time is 1:22 p.m. This is
5	going to be an interview with Michael is it Arcement?
6	MR. ARCEMENT: Arcement.
7	LT Arcement.
8	MR. ARCEMENT: Uh-huh.
9	LT The purpose for this recording is for the
10	investigation into the bridge allision by the crane barge Mr .
11	Dawg, which was in tow by the towing vessel Robert Cenac on March
12	6, 2022. Again, with your permission, I'd like to go ahead and
13	record this interview, Michael.
14	MR. ARCEMENT: Yes, ma'am.
15	LT Okay. And if everybody could just go around the
16	room and identify who they are and their position, please.
17	MR. MUISE: This is Marcel Muise, NTSB accident investigator.
18	MR. JOHNSTON: Derek Johnston, NTSB human factors
19	investigator.
20	CWO CWO INVESTIGATIONS OFFICE, U.S.
21	Coast Guard investigations, Houma.
22	MR. THOMAS: I'm Miles Thomas. I represent Mr. Arcement.
23	MR. ARCEMENT: Michael Arcement. Caillou Island Towing.
24	INTERVIEW OF MICHAEL ARCEMENT
25	BY LT
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	5
1	Q. Okay. And Michael, what is your position with the company?
2	A. HS&E manager.
3	Q. And what does that position do?
4	A. I oversee policies and procedures, audits, compliance. I
5	report directly to Mr. Billy Cenac, the owner of the company, with
6	regards to all that.
7	Q. Okay. Can you please tell me a little bit about yourself,
8	your background, if you hold any type of licenses?
9	A. No marine credentials. I have a college education from
10	Nicholls State University. That's I've worked in the marine
11	industry for about ten years, previously in the supply boat
12	industry before the tugboat industry. Basically doing safety and
13	personnel, and operations for those companies for that company,
14	this other company.
15	Q. What other companies have you worked for?
16	A. Abdon Callais Offshore and Bollinger Shipyards, and Grand
17	Isle Shipyard.
18	Q. Okay. And was that as the HSE manager as well?
19	A. Yes, ma'am.
20	Q. Okay. What type of marine training do your vessel crews get?
21	A. We provide video training. As far as hands-on training, you
22	talking about, or as far as
23	Q. Any type of
24	A. So, we, we provide Moxie Media training that meets all
25	subchapter M requirements, videos, and, you know, they have
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	6
1	certificates that they receive once they complete these course.
2	As far as hands-on training, any new hire would go through
3	they'll ride as an extra until they're signed off to hold that
4	position.
5	Q. Okay. And how often does this type of training occur?
6	A. The Moxie Media training occurs annually, and also as needed.
7	And also upon hiring, we do a new hire orientation that Moxie
8	Media entails.
9	Q. Okay. How long have you worked with Caillou Island Towing?
10	A. Six years.
11	Q. And the entire time, was it as HSE manager?
12	A. Yes, ma'am.
13	Q. Okay.
14	A. I also did personnel management too.
15	Q. Okay.
16	A. Still do that.
17	Q. So, can you kind of Al mentoined that you guys kind of
18	take shifts on answering calls
19	A. So
20	Q for the fleet. Can you kind of talk about that, so I have
21	a better understanding of what exactly that entails?
22	A. Yes, ma'am. So, three of us, myself, Al, and Ted Wazone
23	(ph), we rotate afterhour calls and weekend calls, as far as
24	taking jobs or breakdowns or anything that might happen on a boat
25	afterhours. If we have to get someone off, whatever. So, every
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	7
1	third week one of us is on call, for afterhours and weekends.
2	Q. Okay. When those calls come in, are they physically through
3	a phone or are they transcribed in emails? How do those how do
4	you get that information?
5	A. Through a phone.
6	Q. It's through a phone.
7	A. Uh-huh.
8	Q. Okay. All right. So, if you don't mind now just taking the
9	time to go over how you became aware of the incident that
10	occurred.
11	A. Travis Tate called me at whatever time it was, that night.
12	Q. Uh-huh.
13	A. After the incident occurred.
14	Q. Okay. And if you don't mind just kind of going through your
15	discussions and maybe as, as HSE manager, what type of
16	information are you gathering to
17	A. Well, initially I just wanted to make sure everyone was okay,
18	the boat was in stable condition, wasn't sinking. The barge
19	wasn't sinking, anything like that. So, I just made them do a
20	walkthrough on that all that equipment. After that, I started
21	I told them I gave them the information and started making
22	phone calls to notify the proper authorities, police, DOT, Coast
23	Guard, all those guys. Which they did, and, and so that's kind of
24	the information I gave them. And I told them to start, you know
25	had a lot of things going on, but, you know, incident reports
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	8
1	and stuff like that came later on.
2	Q. All right. Okay. And who with Caillou Island Towing is
3	responsible for determining whether or not drug and alcohol
4	testing needs to be conducted, and things of that nature?
5	A. Me.
6	Q. Me oh, or you.
7	A. Yes, ma'am.
8	Q. Okay. All right. Can you talk to me a little bit about
9	whether the vessel has a safety management system?
10	A. Yes, it does.
11	Q. Okay. And
12	A. It has an approved one.
13	Q. Okay. And can you kind of give me an overview of what type
14	of things are included in your safety management system on board?
15	A. I mean, that's broad. Like, with regards to it's a whole
16	operation. I mean, what our safety management system includes
17	everything from training to operations to navigation to
18	electronics to maintenance. I mean, it basically covers
19	everything that happens in a tugboat business. I'm not sure
20	specifically what you're looking for.
21	LT Okay. So, did you
22	MR. MUISE: No. Go ahead.
23	LT Okay.
24	MR. MUISE: Sorry.
25	BY LT
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1 So, in that safety management system, does it discuss 0. 2 anywhere about information needed to kind of identify any, any 3 factors that may take into account what, what you're going to be 4 towing or what the vessel is going to be towing? 5 Α. Yeah, we do. 6 Can you talk a little bit more about that, and what it might Ο. 7 include? 8 We have a procedure under our navigation procedures. Α. Ιt 9 talks about barge to vessel ratio. Basically, a lot of business 10 that we do is chemical barges and stuff like that. So, it -- we 11 have a tow to horsepower ratio, basically saying -- allowing us to 12 -- however many barges versus what horsepower the tug is, which is 13 allowable by that. Anything besides that, basically it leaves up 14 to the operations department of what, you know, the vessel is 15 capable of towing. And also, it leaves to the discretion of the 16 master of the vessel -- it states that in TSMS, if he thinks 17 they're capable of towing whatever it might be. 18 Okay. Is there any company policies or procedures that are Ο. 19 in place when you get the call that maybe a client wants to --20 wants you -- one of your vessels to do a job? 21 Uh-huh. Α. 22 Does that -- is there anything that kind of goes through an Ο. 23 initial vetting to determine whether or not your vessel is going 24 to be able to safely conduct that job? Before it just gets handed 25 off to someone --

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	10
1	A. I mean, that's, that's something that operations looks at.
2	We don't necessarily have a procedure in place for it. But, you
3	know, we'll talk about it. And you know, through years of
4	experience and things like that, we decide if we could safely do
5	the job, as well as conversations with the boat captain. We
6	don't, you know, we don't take a job without telling our crews
7	about it.
8	Q. Okay. So, when these jobs come in and it's one of you three
9	that are acting as the
10	A. Uh-huh.
11	Q I guess, the
12	A. Person on call
13	Q operations
14	A or operations, yes, ma'am.
15	Q yeah. Person on right. Is there any guidance that
16	they're following to determine whether or not the vessel is going
17	to be able to take the job?
18	A. So
19	Q. Because you're excuse me real quick. You're very well-
20	versed in, you know, that stuff. But are, you know, Al or the
21	other gentleman that you mentoined, like, do they have anything to
22	work off of? Because, you know, if they don't have a lot of
23	experience with that stuff
24	A. Right.
25	Q just some type of operating guideline, whether it be,
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1 like, a verbal or --

2	A. No. And, and we do have we have our navigation procedures
3	that we have. Basically, a guideline not a guideline, but our,
4	our procedures of passing orders on to the vessel and, and letting
5	them know what's going on. And basically leaving it up to
6	master's discretions at what they think they can handle and what
7	they can't handle. So, if we, if we get a phone call to move a
8	you know, a 300-foot barge with a and all we have available is
9	a 900 horsepower tugboat, we'll talk to the captain and say, hey,
10	man, this is what we have, you think you could do it. He'll say
11	no or yes, and we'll say okay. That's pretty much how it goes
12	from an operational standpoint. We know what the boats can
13	handle, just through years of experience. As far as guidelines,
14	we don't have anything in writing. No.
15	Q. Okay. Can you talk to me a little bit about if someone was
16	to call a stop work order
17	A. Uh-huh.
18	Q on board, how that filters from the vessel to the company?
19	A. It's a phone call, to the person on call.
20	Q. Okay.
21	A. Yeah.
22	Q. To one of the operations
23	A. One of the yeah. I mean, if it's during office hours
24	Q. Whoever is on
25	A they'll just call the office, and if it's afterhours
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	12
1	they'll call we have a call service. And they'll get in touch
2	with the person on call.
3	Q. Okay. Has that happened before? Does that happen
4	A. Uh-huh.
5	Q pretty frequently, that
6	A. Yeah. Right now it does, with our fog and, and things like
7	that. It happens a lot.
8	Q. Okay.
9	A. Yeah. And we have a form that they complete and log and
10	everything else. I mean, we have to notify our customers when we
11	stop. So and we have to have backup, stuff like that. So
12	LT Okay. Offer it up for any questions you have.
13	MR. MUISE: Sure.
14	BY MR. MUISE:
15	Q. It's your your TSMS, is it based on SIMS or the AWO's
16	responsible carrier program or
17	A. It's an AWO-approved
18	Q. It's based on theirs? Okay.
19	A. Yeah.
20	Q. Because things like software is required by DESE but it's not
21	required by the Coast Guard or
22	A. Right.
23	Q. I'm not sure about AWO, if
24	A. Things like what, now?
25	Q. Stop work authority.
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1 A. Yeah. It's required.

- 2 Q. That's required?
- 3 A. We, we have a stop work policy in our TSMS.
- 4 Q. Okay. Who -- and who does the certification for that? Like, 5 who does your audits and --
- 6 A. Our third-party organization that does our audits on the TSMS7 is the TVIB, Towing Vessel Inspection Bureau.
- 8 Q. Uh-huh. Okay. Do you -- is there any other kind of audits?
 9 Like, ISO 14000 or ISO 9000?
- 10 A. No. Nothing like that.
- 11 Q. Okay.
- 12 A. We do internal management audits on the TSMS, which we have13 an approved auditor who does that.
- 14 MR. MUISE: Okay. That's all I had, really. Sorry.
- 15 BY MR. JOHNSTON:
- 16 Q. I'll ask you a few questions about the SMS.
- 17 A. Okay.
- 18 Q. What is the SMS address -- excuse me. What does the SMS 19 address as far as fatigue and endurance management?

A. We, we have a crew endurance management procedures in our SMS. And basically, 12 hours per day. But most of our boats work six on six watches. But we, we, we log rest hours and things like that, to make sure our crew members are fully available to go to work when it's time, with, with full rest. And that's all. We have an electronic computer program on all our boats, Helm

	14
1	CONNECT. It logs all their work hours and rest hours. So
2	Q. Did they did, did the crew members track it themselves, as
3	far as, hey, you know, here's
4	A. It's tracked
5	Q I'm on, I'm on this watch
6	A. Yeah, it's electronic.
7	Q like
8	A. Uh-huh. When they get on when they have watch turnover,
9	they'll, they'll log in what time they come on watch, what time
10	they go on watch, and talk about what's going on.
11	Q. Do they track hours where they it wouldn't be on watch,
12	but maybe doing some ancillary duties around the boat, fixing a
13	light, you know, whatever it may be?
14	A. No. I mean, when they're off watch that's no, we don't
15	track anything like that. We just track their time on watch.
16	Q. Is it tracked can you explain to me how the, the maybe
17	the, maybe the dispatch, whatever the word would be, for the way
18	the Robert Cenac crew was kind of on a standby situation
19	A. Uh-huh.
20	Q for picking up the, the Mr. Dawg?
21	A. No. They wasn't really on a standby situation. They went
22	they were just coming off of a different job. They were coming
23	from Morgan City, where they went to do shift work. So, they
24	wasn't standing by.
25	Q. Okay. And they're on are they getting rest during that
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	15
1	time, or is there a
2	A. I mean, there's a
3	Q a policy for that?
4	A there's a 24-hour crew. So, the two guys who aren't on
5	watch at that particular time are resting.
6	Q. And they're on board the vessel?
7	A. Yeah. Uh-huh.
8	Q. Okay.
9	A. It's it, it has accommodations for all people.
10	Q. Okay.
11	A. Yeah.
12	Q. Yeah, I understand.
13	A. Uh-huh.
14	Q. Do you provide specific training for bridge transits, as far
15	as calculating the clearance and how to factor in river gauge and
16	river all the, all the air gap and everything for the transit?
17	A. Not specific training on that. No. We don't have any
18	certified training that they do in that. But, I mean, that's part
19	of their the that, you know, part of their Coast Guard
20	curriculum, to get their license is to know how to do a barge
21	plan. So
22	BY LT
23	Q. So, to kind of touch base with the voyage plan, because a lot
24	of this stuff is relatively new, since now the vessels are being
25	inspected.
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1 A. Right.

2	Q. D	they have any type of initial training to go through what
3	exactl	I guess, any training that they go through to identify
4	how to	answer the, the voyage plan.

5 So, we have a Moxie Media training which covers -- I mean, I Α. 6 could get a list of all the topics it covers, which includes, you 7 know, bridge resource management and different things that -- how 8 to navigate. So, that training we have. As for physical 9 training, no. But, but the voyage plan document that we use is 10 very self-explanatory on how to fill out, you know. And whenever 11 we lead it, we kind of explain to them informally on how to 12 utilize the, the document. But, it's something that we've always 13 -- it's not something new to us. Voyage planning is something 14 we've always done, regardless of subchapter M or not. You know, 15 this -- none of this was new to us.

16 Q. So, in that voyage plan, when it says the height of the --17 what's the terminology that they use?

A. So, the terminology in the voyage -- and that's something I'm going to revise, on -- obviously you've seen it. It says the, the tallest height of the, the boat or the tug -- and, I just need to put the tow. That was a mistake on my part. It should have been the, the entire tow. But it says the highest point of the, the boat.

Q. So, I -- your company has previously towed crane barges. Is that correct?

	17
1	A. Yes, ma'am.
2	Q. Okay. Kind of looking back, have you ever looked back to see
3	when they do those voyage plans to see if they're actually filling
4	out the height of the vessel or
5	A. I mean
6	Q the height of the
7	A I didn't look back on anything yet.
8	Q. Okay.
9	A. But, if I do I'm definitely going to check that out.
10	Q. Okay. Okay. Just curious on that.
11	A. Yeah. No, I really
12	Q. If you had seen that.
13	A I haven't looked back. And, and, you know, I we never
14	we don't typically tow things like this. So, most of the time
15	the tugboat is the highest point of reference on anything that we
16	tow. So, it yeah.
17	LT Okay. I'm sorry. I kind of segued way
18	MR. JOHNSTON: No, no. It's all right.
19	LT to something else.

20 MR. JOHNSTON: I'm just -- I'm kind of picking apart mine as 21 they get, as they get addressed.

22 BY MR. JOHNSTON:

23 Are you aware of any similar incidents? Have you had any Ο. 24 near-misses, like they called and said oh, man, that was close, or 25 anything -- or bridge trainings with a crane?

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	18							
1	A. Not with no.							
2	Q. Is there anything							
3	A. Not for							
4	Q. No?							
5	A. Not							
6	MR. JOHNSTON: Where is that? I think that that's it for							
7	me. Yeah. Thank you.							
8	BY CWO							
9	Q. So, on the night of the incident you said you guys have a							
10	three rotation							
11	A. Uh-huh.							
12	Q for on call.							
13	A. Yes.							
14	Q. Who was on call that evening?							
15	A. Al. Al Cenac was on call.							
16	Q. All right. So, before the incident occurred and they called							
17	you did you know that the vessel was underway before you							
18	A. I mean, I follow things on emails. But, not I mean, Al							
19	so, Al called me initially to find out if the, the path the							
20	area where we were going was recently messed up for the hurricane.							
21	Becca Loop (ph), which I'm not sure if you are familiar with that							
22	area. So, we would have had to cross Little Lake, which was							
23	recently dredged. So, he called me to see if that waterway was							
24	open for transit. And I it is. So, I he told me you							
25	know, he explained I knew the job was going to be happening.							
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	19										
1	But he was making communications with the boat. Actually, let me										
2	think on this. I was on call. So, I was on call that week. But										
3	Al took the job from the customer. That's how that went down.										
4	And Al communicated that the, the job orders to the boat. But,										
5	yeah, I was on call. He called me, asked if Little Lake was open.										
6	I told him yeah. So, that's I was aware that the job was going										
7	on, yes.										
8	Q. Okay. Did you know it was a crane barge, or any details on										
9	that?										
10	A. No. I didn't, no.										
11	Q. Okay. And you mentioned that you're in charge of the overall										
12	DEKI (ph), the drug and alcohol testing.										
13	A. Yes, sir.										
14	Q. For this incident, who made the determination to get the crew										
15	alcohol and drug tested?										
16	A. I did.										
17	Q. You did? You informed the captain that that's										
18	A. I informed the captain, you know, to, to do the alcohol swabs										
19	that and, yeah, that was or, that was me.										
20	Q. All right. And do you happen to recall a rough time frame on										
21	when you told him it needed done?										
22	A. I told him that night, that it occurred. Or maybe the first										
23	thing the next morning, to get that done. I don't exactly										
24	remember the time.										
25	Q. Okay.										
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A. It was kind of hectic that night. It probably was the first
 thing the next morning.

3 Q. Yeah.

4 A. Yeah.

BY LT

5

6 Okay. If we're okay to segue on at what point did you make Q. 7 the determination that the vessel needed to be drug tested? 8 So, I knew they needed to be drug tested, because of Α. conversation that Travis had with you, that it might turn into a 9 10 -- what, a serious marine incident. And that's when I made the 11 determination, the day after the incident occurred. I knew we was 12 going to have to probably get drug tests --

13 Q. Okay.

14 A. -- completed.

15 Q. Were you aware of the hour thresholds for that?

16 I was, and I, I didn't -- so, they had all kind of stuff Α. 17 going on that day, where the boat was standing by at. Surveyors getting on and off the boat. I knew we had to go drop that crane 18 19 off. And with the time frame we had, I thought that the boat was 20 going to be back at our office in plenty of time to get the drug 21 testing done in the hour threshold. They got caught in fog that 22 night, and, you know, they didn't make it back as soon as I 23 thought they would.

Q. So, was there any reason why they took another job instead ofsending somebody out to go do the alcohol testing?

		21										
1	A.	I mean, they were										
2	Q.	Or any										
3	A.	it was not that they took another job. They had to get										
4	that	job completed, and I thought that they were going to get it										
5	done	and be back in time for, for it to get it completed in a time										
6	frame	e.										
7	Q.	Okay. And is there any company policy that you have with										
8	regai	ards to marine casualties in general, and getting drug and										
9	alcoł	nol tested?										
10	A.	Yeah. We have a drug and alcohol policy, and, and marine										
11	yeah.											
12	Q.	So, is it any marine casualty that you guys will do drug and										
13	alcoł	nol testing?										
14	A.	No. Just serious marine casualties.										
15	Q.	Okay. So, it's only the serious marine incidents.										
16	A.	Uh-huh.										
17	Q.	Okay. All right. I have										
18	A.	And at that point you know, at that point I still wasn't										
19	sure	it was going to turn into a serious marine casualty. Kind of										
20	initi	ial reports it might have just been a light that was messed										
21	upon	the bridge. And I, I didn't realize how bad it was going to										
22	end u	up being.										
23	Q.	Uh-huh.										
24	Α.	So										
25		LT Okay.										
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	2	22									
1	BY MR. MUISE:										
2	Q. I heard you mention Helm.										
3	A. Uh-huh.										
4	Q. Are you using it for maintenance and for safety, is it?										
5	A. Helm, we use basically our whole operating program, yeah. W	Ie									
б	it for maintenance										
7	Okay.										
8	A and safety, and a lot of things.										
9	Q. When did, when did you buy that program?										
10	A. Three years, probably.										
11	Q. Three years now. Okay.										
12	A. Uh-huh.										
13	Q. Your TSMS, is it paper-based or is it online or is there an										
14	app for it?										
15	A. We have, we, we have physical copies of it. But we also										
16	manage it through they have electronic copies on, on board the										
17	vessel. On Helm CONNECT.										
18	Q. Okay. So, it's, it's accessible to the crews										
19	A. Yeah, absolutely.										
20	Q always. All the time.										
21	A. Yeah. Uh-huh.										
22	Q. Has the auditors the TVIB auditors, have they ever asked										
23	for about voyage plans? That you're aware of.										
24	A. Yeah. That's a question on the vessel audits, yes.										
25	Q. Is that one they they can pick and choose what questions										
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	23									
1	they ask. Is that one they									
2	A. Well, that so, initially, whenever we get our initial									
3	COIs, they we have an external auditor after the surveyor									
4	completes his deal. And, yeah, that's a they, they ask for the									
5	most recent voyage plan.									
6	Q. Have they ever commented, hey, maybe we need to add this or									
7	add that to it, or									
8	A. No one									
9	Q we can improve it									
10	A. No.									
11	Q this way?									
12	A. No one has said anything.									
13	MR. MUISE: Okay. All right. Thank you, sir.									
14	MR. JOHNSTON: I'm good. Thanks.									
15	BY LT									
16	Q. Okay. One final question.									
17	A. Uh-huh.									
18	Q. Hindsight is $20/20$. If there was something that could have									
19	been done differently, to prevent this incident from occurring, do									
20	you have any recommendations on that?									
21	A. I mean, the first thing is the customer told us the wrong									
22	information. Not even you know, regarding the, the, the crane,									
23	wasn't well, the it wasn't in, you know, position to be									
24	moved. Second of all, he didn't tell us the right location to go.									
25	We wasn't even supposed to be going to Loop, where he told us to									
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	24								
1	go. So, if he would have told us the right location, where we was								
2	going, the incident wouldn't have never we'd have never passed								
3	through that bridge. So, yeah, that, that those are some								
4	things that, you know, probably shouldn't have occurred. As far								
5	as the tow itself, probably I guess we could have gotten more								
6	information on the height of that, that crane, if anything that								
7	if we did anything wrong, that would be it, you know.								
8	BY MR. MUISE:								
9	Q. So, where were where should it they have gone, instead								
10	of Loop?								
11	A. So, the, the and we found this out the next day. The								
12	orders were to go to not the the orders for the customer, we								
13	were supposed to be going to Edison Schweizer's (ph) houseboat								
14	location, which is in Galliano, back at Tidewater Canal, which the								
15	appropriate route to get to that would have been to go south down								
16	the Houma navigation channel, cut across Terrebonne Bay, come up								
17	Bayou Lafourche								
18	Q. Uh-huh.								
19	A and go in the Tidewater canal. Well, our customer told us								
20	even dropped Al a pin where to go in Becca Loop. So, he								
21	told us the wrong location. And that was I mean, if, if that								
22	doesn't happen, then none of this ever happens. So								
23	LT Uh-huh.								
24	MR. MUISE: Okay.								
25	LT Okay. All right. The current time is 1:48 p.m.,								
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CERTIFICATE

This is to certify that the attached proceeding before the

NATIONAL TRANSPORTATION SAFETY BOARD

IN THE MATTER OF: ROBERT CENAC AND MR. DAWG COLLIDE WITH HOUMA TWIN SPAN BRIDGE, IN HOUMA, LOUISIANA ON MARCH 6, 2022 Interview of Michael Arcement

ACCIDENT NO.: DCA22FM012

PLACE: United States Marine Safety Unit, Houma, Louisiana

DATE:

was held according to the record, and that this is the original, complete, true and accurate transcript which has been transcribed to the best of my skill and ability.

March 17, 2022

Jane W. Gilliam Transcriber