## UNITED STATES OF AMERICA

### NATIONAL TRANSPORTATION SAFETY BOARD

Investigation of:

\*

ROBERT CENAC AND MR. DAWG COLLIDE \*

WITH HOUMA TWIN SPAN BRIDGE, IN \* Accident No.: DCA22FM012

HOUMA, LOUISIANA ON MARCH 6, 2022 \*

\*

Interview of: RENE RITCHIE, Logistics
Sea Level Construction

United States Coast Guard Marine Safety Unit Houma, Louisiana

Friday, March 18, 2022

#### **APPEARANCES:**

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United States Coast Guard Marine Safety Unit Houma, Louisiana

CWO Investigating Officer
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MILES THOMAS
(On behalf of Mr. Ritchie)

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# INTERVIEW

(9:04 a.m. CDT)

LT Good morning. Today is March 18th, 2022. This is Lieutenant with Marine Safety Unit Houma. We are currently at Marine Safety Unit Houma in Louisiana. The time is 0904 a.m.

The purpose of this recording is for the investigation into the bridge allision by the crane barge Mr. Dawg, which was in tow by the towing vessel Robert Cenac on March 6th, 2022. This interview is going to be of Mr. Rene Ritchie of Sea Level.

Sir, with your permission, I'd like to record?

MR. RITCHIE: Yes, ma'am.

LT All right. Thank you.

And if everybody could just go around the room and identify who they are and their position.

MR. MUISE: Good morning, this is Marcel Muise, accident investigator with the National Transportation Safety Board.

MR. JOHNSTON: Derek Johnston, human performance investigator, National Transportation Safety Board.

MR. RITCHIE: Rene Ritchie, Sea Level Construction.

21 CWO U.S. Coast Guard investigator,
22 Houma.

## INTERVIEW OF RENE RITCHIE

BY LT

Q. All right. Mr. Ritchie, if you don't mind just kind of going

into tell me a little bit about yourself, how long you've been in the marine industry, and we'll kind of roll out from there?

A. I got into it when I finished college around 2009, 2010 -- actually, it was 2010, right when the oil spill happened. I was charter fishing during the summer and going to school, and I actually started running a crew boat at Ground Zero of Deep Water Horizon. We were gathering up oil with fire boom and actually lighting it on fire. It was pretty neat.

From then, I went on full-time after that finished up with a company called TK Towing in Morgan City. Just kind of started out as a port captain, kind of worked my way into operations as I learned more and more about the boats, and took a lot of interest in it, especially spending time with the captains, and I just enjoyed, you know, being in the marine -- on the marine side of it.

From there, I just kind of advanced and, you know, developed a couple of (indiscernible) maintenance programs for us, little bit more in operations and in sales. And in 2017 -- and I never planned to leave TK Towing. I wanted to stay there for -- I really liked it there, but in 2017, I just -- I had a opportunity come up, and I went to work for GOL, Gulf Offshore Logistics. I knew one of the owners, and at the time, it was the right decision for me and my family. And I worked there till January of this year, you know, 2022, I think the 15th, 16th.

And then I came over there to Sea Level just for a little

- 1 while to do some, you know, marine logistics stuff, and just kind
- 2 of trying to figure out, you know, what my next step is. I kind
- 3 of want to find a way to actually start my own marine company, so
- 4 | that's what I'm kind of working on right now. But I have a couple
- 5 of friends that worked there for a long time, and it -- you know,
- 6 they've been doing really well, and growing, and they're getting
- 7 more into the marine industry, on the marine side of it, marine
- 8 construction. So I went over there to help out and kind of, you
- 9 know, get them started.
- 10 Q. Okay. And that's with Sea Level, you said?
- 11 A. Yes, ma'am.
- 12 Q. Okay. And what is your current position with Sea Level?
- 13 A. I guess you can call it marine logistics coordinator.
- 14 | Q. Okay. And what was your position with GOL?
- 15 A. Business development and sales.
- $16 \parallel Q$ . So did you start working for Sea Level in January right after
- 17 you left, or --
- 18 A. Yeah, I took -- I think I put my two weeks' notice, like,
- 19 | January 15th, and then, you know, February 1st was my first day at
- 20 | Sea Level.
- 21 | Q. Okay. Can you tell me a little bit about company policy with
- 22 | regards to how you, I guess, request bid or contract, go under
- 23 contract for items like --
- 24 A. Well, with these guys, I haven't done that yet. I mean, you
- 25 | know, the stuff they all do is all pre-bid stuff that they've been

awarded. But before, like, at GOL or when I was at TK Towing, you know, customers would call me and say, "Hey, please submit a bid for, you know, a rig tow, rig tending job." And then so I would map out the miles and, you know, figure out the mileage and the time it would take, and you know how many boats it needs to move the rig, and so forth, and how many barges we would need, and you know, get back with the customer and present them with that. And depending on if we were, you know, the most competitive pricing, we'd get awarded the job.

I haven't done any type of, I guess, marine estimating or bidding yet just because it just -- I haven't had that opportunity yet, so, I mean, these guys, like I said, every -- all these jobs that they have been awarded, they're probably awarded, you know, last year or, you know, five or six months ago. And then now the projects are currently starting.

- Q. Okay. So can you tell me a little bit more about your position with Sea Level, like, what exactly you do there?
- A. I mean, right now, as I learn, you know, what's going on and, you know, actually what equipment we have and where a project is at, just more of -- you know, the project manager will call me, "Hey, we have a job coming up. You know, we need to make sure we have a boat to, you know, move our equipment in and out and in and around the job site." Or if they are bidding a job, say, you know, like I said before, they'll bid a job that might start beginning of next year or end of this year. Just, "Hey, can you,

you know, figure out the mileage, how much fuel we're going to burn, you know, getting there to and from location, our daily fuel burn," stuff like that. Because unlike the oil field, you know, they stop (indiscernible) got to factor all those prices in.

And I have a really good relationship with a lot of other companies around here, marine companies that, you know, we can get our hands onto them when things are tight like they are now. You know, it's -- the (indiscernible) tug, and those guys ran into that situation a lot last year, where, you know, they had bigmoney jobs held up just because, you know, they didn't have any transportation to get in, you know, to and from the job site.

So that's the kind of -- I came on to just kind of help with that, kind of get it established.

- Q. So establishing those networks, if you will, for transit?
- 15 A. Right, yes, ma'am.

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- Q. Okay. So when the bids come in, are they usually via e-mail or are they --
- A. I'd have to ask those guys, but it's all public bid stuff, yeah, yes, ma'am.
  - LT Okay. And is there any questions from around the room at this time?
- 22 (No response.)
- 23 BY LT
- 24 Q. Okay. So next we'll kind of talk about the incident itself.
- 25 A. Um-hum.

- Q. If you don't mind going into details from -- starting when --
- 3 A. Start -- yes, ma'am.
- 4 Q. Yeah, you originally got the notification, I guess, from your 5 project manager?
- A. Yeah. It was, I guess, March 5th, Saturday. I guess about

  1800 I was -- I have three daughters. One is three and a half,

  two and a half, and then six months, so --
- 9 Q. All right. Congratulations.

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A. Yeah, so around suppertime, things get pretty hectic around my house. My phone rang. Actually, I didn't see it until about 1900. Justin had called. And I texted him. I said, "Hey, man, I'm sorry I missed your call. I'm putting the girls to bed." And then he's like, "No problem." He said, "Give me a call once you're done."

And I did. And he let me know what was going on, that the, the marine company that they'd typically been using here for the last three or four years, the boat, in fact, that he had lined up to move these barges ended up being that the draft was going to be too much; it wouldn't be able to get into this locations, and especially with the hurricane. I don't know if you guys are familiar with Galliano, all that. It blew in two or three foot of mud back there, so it's a mess.

The conversation went on that Todd spoke to Billy Cenac with Caillou Island. And he said, "Yes, I do have a boat. It's a

shallow-draft boat." And Todd said, "Well, Justin, why don't you all just pick up the boat direct instead of having to run it through me?" And Justin said, "All right." Then that's when he called me.

So I called -- I actually called Billy first. He was on his way home. Actually, he was sleeping, because he just got back from a ski trip. So I spoke with Al, his son, and told Al what was going on and asked if the boat -- if the *Robert* was available. And I said, "Yeah, let me call and check because we may have a project starting for it Monday or Tuesday." So waited to hear back from him. He said, "Yeah, it's available. We just got to be done by Monday." And I said, "Okay, you know, we should be all right timewise."

At that point, I guess probably about 8:00 -- I can't remember my time on my sheet. But I sent to Al the --

Q. Could you (indiscernible) too like --

A. Yeah, I mean, I could read it word for word. Yeah, 8:00, 2000, I called Al and told him, "Yeah, we'll go ahead and secure the *Robert* for this job. We discussed the details on the job, and I provided him with the same information I received from Justin.

At that point, Al asked the size of the barges and what we were moving. That's when I told him it was 150-by-60-by-8 power spud barge, and then the HMT 26, which would be a loaded material barge. I told him the 150-by-60 had a crane on it, a 300 turn ringer and that the *Robert* shouldn't have any visibility issues

because it's a triple cabin. It's got over a 30-foot eye level. So him being able to see over the counter weights, it would be -- he would be fine, which, in fact, he could.

Yeah, at 2010, I called Justin to confirm the height of the crane. And he told me that the crane is loaded in the spuds on the barge. I called Al and relayed the same information I received and gave him the current location of the two barges, which was Eagle dry dock. I also sent him a text, again with the job site, the contact number -- and the contact number

At 10:00, the boat arrived at Eagle. He had to make the two barges up. The Mr. Dawg was spudded down and the HMT barge was side-by-side, so he had to string them out and, you know, build his tow. And --

- Q. Just real quick. I don't meant to interrupt. If you have dates specifically or times that you need to recall from there, that's fine. If not, I don't want to waste your time here today and have you read through that, because we'll be able to read it when you're done. So just --
- 19 A. Yeah, no, it's fine.

- Q. Just as far as timelines go, if you need to reference, that's totally fine.
- 22 A. Yes, ma'am. I got you.
- Q. I should have said that in the beginning, so I'm sorry for not clarifying.
  - $| \hspace{.06cm} | \hspace{.06cm$

Q. No, no, you're fine.

A. When the boat got there, Al, he actually -- he and I talked again, and he said, "Hey, the guys just finished building the tow. They raised the spuds. And the crane boom looks a little higher than the actual spuds." And that's when I called Justin, like I said, and he said, "No, the crane is supposed to be lower than the spuds."

I guess about 11:30 -- yeah, I'm thinking about 11:30, Al actually, in fact, he texted me again, saying, "Hey, the guys are about to take off. And he said, said they just want to confirm, because that crane again looks higher than them spuds." So I texted Justin. I never heard back from him. And I never got back with Al just because I was waiting to hear back from Justin. I assumed the boat was just going to stand by until they heard from us.

And in fact, that's when Mike called me, and I was still up, waiting to hear from Justin. Mike called me at -- right after midnight, and that's when, you know, he informed me that, "Hey, the crane boom just hit the bridge. You all are going to have to send somebody out here in the morning to lower the spuds." I said, "All right." Well, I got up at about five and left my house and came down here early, and that's when I texted Justin about what was going on I guess at about 6:30. And that's when he -- I said, "Hey, you have to send an operator out here, because if not, we're not going to be able to move."

So he sent one. And I guess about 8:00, after I spoke with the captain for a while, he was -- he couldn't break off from the tow yet, because he was filling out you all report. He said, "Look, when the crane operator gets here, just let me know. I'll come around and we'll pick you up, and we'll take some pictures of the bridge, barges, and so forth."

And I'm trying to figure out. And then same thing. He -- I guess about 9:00, 9:30, he picked us up right there underneath the bridge. We hopped on, talked to him just briefly. He brought us to the barge. I got up on the barge with the crane operator.

Crane operator cranked the crane up, lowered it down. We resecured the block. And that's whenever we went back on board to talk to the captain. Again, he was pretty upset. I mean, so was I. I wasn't upset with him. I was just upset with the situation.

And we talked, and you know, he -- so every, you know, every -- I don't know. I guess every two minutes his phone is ringing between from his office or, or you guys trying to talk to him. So I was just -- it was a lot going on that morning. So just trying to have a conversation with him was kind of tough just because he, you know, he was upset that, in fact, that it happened. And that's kind of, you know, that's kind of how the events played out.

Q. Okay.

A. And then he and I talked for a little while longer, and he said, "Hey, look, you know, before I can take off, I'm going to

- 1 need some paperwork on the barge." And I said, "Well, look, let
- 2 | me get to my office." I said, "I don't have anything." It was
- 3 | Sunday, and I said, "I'm about to call Justin" (indiscernible) log
- 4 | into his computer and then find whatever drawings we had on the
- 5 Mr. Dawg and get it to him. So that's what I did. I guess I sent
- 6 | that to him about 11:00.
- $7 \parallel Q$ . What type of documents was he requesting?
- 8 A. He just -- he said he needed a actual drawing of the barge or
- 9 a spec sheet, or something. So I just went back and tried to find
- 10 whatever we had, and what we had -- what all I could find at that
- 11 time was the, the drawing of the barge Conrad had provided when
- 12 they built it. So --
- 13 Q. Okay. Can we go over, again, the timeline of the calls that
- 14 were back and forth?
- 15 A. Yeah.
- 16  $\mathbb{Q}$ . So the initial call -- and if you need to reference that,
- 17 please, by all means --
- 18 A. Yes, ma'am.
- 19 Q. I assume that you looked at your call log for that to get the
- 20 | timelines for --
- 21 A. Yes, ma'am. It's call log, text messages, and all that. So
- 22 | in PortVision, looking up, you know, when the boat left and got
- 23 | there. So --
- 24 | Q. Okay.
- 25 | A. So it was pretty accurate, like I said.

- Q. So the original bid came in -- or I guess Justin had called you at what time?
- $3 \mid \mid A$ . He called me at 6:00, but I didn't speak to him until 7:00.
- $4 \parallel Q$ . Okay. So 7 p.m. on the 5th?
- 5 A. Yes, ma'am.
- $6 \mid 0$ . Or the 6 th?
- $7 \mid A$ . The 5th.
- 8 O. Fifth?
- 9 A. Saturday afternoon, yes, ma'am.
- 10 | Q. And then --
- 11 A. 8:00 I called Al to ask him if the *Robert* was available.
- Q. And where was the vessel at and where was the vessel going to?
- 14 A. Their dock is actually right there in Bayou Lacarpe, just
- north of where Eagle is. So the boat was probably a mile away, if
- 16 that, from where the barges were right there at the -- in Bayou
- 17 | Lacarpe and Houma Nav.
- 18 Q. And where was the final destination?
- 19 A. They were going to a pump station back at Galliano. I don't
- 20 | know if you're familiar with where Edison Schweizer (ph.) has,
- 21 | like, he has a deer farm there, I mean, right backed up against
- 22 | the levy. He's got some crawfish ponds. I think he keeps a few
- 23 small boats there, personal stuff, but they have a pump station
- 24 where that new levy was built, and they're actually adding on to
- 25 | the height of the levy and driving sheet piles to raise it up.

- Q. What's that levy's name? Do you know?
- 2 A. I guess it would be in lower Lafourche Parish levy. I could 3 find out for you if you need to.
  - Q. Okay. Yes, please.

making the tow up.

A. Okay. And Al and I talked. We discussed the details of the job, and I provided him with the same information that Justin gave me. That's when Al, you know, inquired, hey, there is a crane, you know, right -- there's a crane lower down, and I called Justin right back at -- think it's right at 8:00, 2010, you know, 8:10, and that's when Justin, he hung up, and he called his -- I guess one of the guys at the yard that was there on Friday. And he said, "Yeah, yeah, no, the guys lowered the crane below the spuds." And that's when Al said, "All right, we'll go ahead and, you know, kick the boat off." And then at 10:00, that's when he texted me that, "Hey, the boat arrived." Think they started

And then -- let's see here -- 2019 -- yeah, actually, in fact, the exact time, at 2327, Al sent a text asking me to find out the height of the boom on the crane. At 2328, I sent a text to Justin asking the same question. I did not receive a response. And then at 0032 on the 6th, that's when Mike called me and informed me of the incident and asked if we could have a crane operator out there in the morning to lower the crane boom.

Q. Okay. So when the crane operator came out to the vessel when they were at the Twin Span, you were with him?

A. Yes, ma'am.

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- $2 \mid Q$ . Okay. How is the crane supposed to be stowed?
- 3 A. Well, right now, quite frankly, as far as a specific height
- 4 or a rack for that crane, the boom is 180 foot long. So you
- 5 | really can't make a headache rack, because if you did, it would
- 6 actually be, in fact, you know, too high on the barge. So their
- 7 policy is typically, you know, make sure it's below the spuds.
- 8 | Again, that's --
- 9 Q. Their policy meaning whose policy?
- 10 A. I wouldn't really even call it a policy. I would just say,
- 11 | to my knowledge, their, you know, sea level guys, or whoever,
- 12 whenever they're preparing a barge, they just -- I guess the basis
- 13 | is, you know, "Hey, guys, you know, always make sure that the boom
- 14 is lower than the spuds."
- 15 Q. Does someone sign off on that? Maybe --
- 16 A. No, ma'am. They don't. No, ma'am.
- 17 | Q. So it's just best marine practice to lower it?
- 18 A. Yes, I guess -- exactly. And then if -- you know, you get in
- 19 more of the lines of what route they're going to be going. But
- 20 | again, that was never discussed with me or with anybody else. Al
- 21 and I never talked about what route. I mean, actually, if the
- 22 | boat would have gone down the Houma Nav, we would have been okay.
- 23 | But you know, we weren't.
- Q. So when these bids typically come in how they normally do, do
- 25 you discuss the route?

A. Sometimes if it's, you know, if it required special access.

But a lot of times -- I've always -- I'll leave it up to the captains. I mean, these guys, they know the waterways. They know what they're doing. And ultimately, it's up to him anyway, which I know and I trust them. You know, I don't, I don't like to use boats that I don't know the crews just because of the safety factor, and you know, it only takes one mistake to destroy a really good relationship.

So that's kind of how I always base my stuff is that, "Hey, look, the captain is saying this. I got to trust him," because if I don't, then he starts to, you know, think that these guys are second-guessing me, and then he'll start second-guessing himself. So I typically don't recommend routes unless it's special access or if these guys never been, you know, to those locations before.

- Q. Okay. Do you know where the vessel thought that they were going that day?
- A. When I spoke to Captain Travis, he was going to go through Houma, through the Rose, and then down the Barataria Waterway, come out right there in Bayou St. Dennis, cross Little Lake, and then come into the back side of LOOP, which is just north of where that pump station is, and he was going to come in through that way.
- Q. Okay. And would that have taken him the same route that he ended up going?
- 25 A. No. Actually, the boat got to Bayou St. Dennis and spoke to

another boat that was working that had been working there. He said, "Man, look, you're not even going to get back there. You'll probably get back there with a light boat, but with that crane barge and that deck barge, there's no way. It's just -- it's too shallow."

So they backtracked. They handed the barge, the two barge back off to a different boat that Caillou Island owned, the *Wilton Labeouf*. That boat took it down to Houma Nav, crossed Timbalier Bay, into Southwest Canal, came up into Leeville, up the bayou, up Bayou Lafourche, and then they took a right from there. That's — I guess that would be the Tidewater Canal, I believe, and maneuvered their way back there through that route.

- Q. Okay. So I know you said there's not an official company policy as far as, like, how low the boom needs to be on the barge. Is there a head point of contact that looks through -- you know, looks at the barge before they leave the shipyard or before they leave location?
- A. I guess typically, you know, the guys at the yard, say if they were using the crane throughout the week or -- and whatnot, they basically say, "Hey, look, this barge has got to leave on this date, you know, please make sure that it's secured, the block secured and, you know, the crane is in the right position." So I guess it would be the project manager or the foreman at the shipyard that receives a call to, you know, "Hey, look, guys ready to get this barge ready to go?"

- Q. So Sea Level owns the Mr. Dawg?
- A. Yes, ma'am.

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- $3 \parallel 0$ . Are the employees that operate the Mr. Dawq, the crane
- 4 litself, are they Sea Level employees or are they contracted out?
- 5 What's that relationship?
- 6 A. They'll -- they work for Sea Level, yes, ma'am. I'm not sure
- 7 | if it's actual Sea Level Direct, Sea Level Construction. There's
- 8 several Sea Level entities. So I can't 100 percent confirm that,
- 9 | that it is Sea Level, in fact, they're employed, but they're all
- 10 under the same, you know, umbrella policy, and I just -- if it's a
- 11 different, I guess, labor side of it, I'm not sure, but they're
- 12 | all, you know, in fact, at the end of the day, they're Sea Level
- 13 employees, yes, ma'am.
- $14 \parallel Q$ . Okay. What type of policies do you have in place at the
- 15 shipyards or for the Sea Level employees that operate these
- 16 | cranes?
- 17 A. As far as which --
- 18 | Q. Any type of safety-related company policies or procedures.
- 19 A. Quite frankly, Jamie, our -- their safety guy, he's in charge
- 20 of writing all of the policies. That's a question that I can't
- 21 | answer on that, yes, ma'am.
- 22 | Q. Okay. Do you know if they undergo any type of training
- 23 before they get hired on?
- 24 A. Yes, yes, ma'am, they do.
- 25 Q. So Jamie is safety with Sea Level?

A. Um-hum.

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- 2 | O. What's Jamie's last name?
- 3 A. I believe it's Rodrigue.
- $4 \parallel Q$ . And if you have a contact number for him?
- 5 A. Yes, ma'am. Yes, ma'am. It's Jamie Rodrique.
- 6 Q. How do you spell that?
- 7 A. R-o-d-r-i-g-u-e. And his phone number is
- 8 Q. He's the safety officer?
- 9 A. Yes, ma'am.
- 10 Q. Okay. You said you know that they undergo training. Do you
- 11 | know how often they undergo training?
- 12 A. No, ma'am. I sure don't. I'm sure whatever is required to
- 13 keep their certifications up, but Jamie would be better be able to
- 14 | answer that question.
- 15 Q. Okay. And does the crane on the Mr. Dawg, does it stay on
- 16 board there when you --
- 17 A. It is secured to the barge right now. You can pull it off if
- 18 you need to swap it out or make repairs, but primarily that barge
- 19 was built for that crane.
- 20 || Q. So it's built to be used on the barge itself?
- 21 A. Yes, ma'am, because of that barge being 60 foot wide, and the
- 22 | overall size of that crane, it's -- yes, ma'am. It was built for
- 23 | that.
- $24 \parallel Q$ . And we may have touched on this, but I just want to get
- 25 | clarification. How do you think the drop location got mixed up.

- Was there any confusion as far as where it was actually going?
- 2 | A. What location?
- $3 \mid Q$ . The final destination for --
- $4 \mid \mid A$ . No, ma'am. There was no mix-up. What it was, when the
- 5 captain got there -- well, he didn't even make it there yet.
- 6 | That's when he spoke to another vessel and saying, "Hey, you're
- 7 | not going to be able to come in through there, through Little
- 8 Lake.

- 9 0. Because of the draft?
- 10 A. Yes, ma'am. Well, the draft of the barges, and back there,
- 11  $\parallel$  those bayous are so narrow especially when the tide drops out. It
- 12 makes it even worse. And the captain said, "Man, we're never
- 13 going to make it back there." And that's when they decided to
- 14 come back around through Houma, which was still a fight. It took
- 15 | four or five days to get into location because the water was so
- 16 low back there.
- 17 | Q. Who was the crane operator that came on board with you the
- 18 day of the incident?
- 19 A. I don't -- think it was Jeremy Specks.
- 20 | Q. Do you have a contact number for him?
- 21 A. Yes, ma'am. Let's see. Justin sent it to me.
- 22 | Q. 803-2365?
- 23 A. Yes, ma'am.
- 24 | Q. Okay. And how do you spell his last name?
- 25 || A. The contact says "Specks," S-p-e-c-k-s.

- Q. Okay. Thank you. So when you arrived on board, what was the actual height or angle of the -- let me rephrase that. What was the angle of the boom?
- A. Angle of the boom? When he got in the cabin, I asked him, and he -- at first, he really didn't -- he didn't give me an exact height. I said, "Man." I said, "Can you see the angle?" And he said -- and finally, when he located it, I think it was at 25, 26 degrees. He really didn't give me an exact figure, but it was somewhere in between. It was right below 30. I want to say that, you know, he did say the number 26 degrees, but when we talked after, he said, "No, it was below 30," but he didn't really give me an exact number.

And then after the fact, I realized before he started lowering it, I should have asked him, "Hey, do you know what was the exact height?" That way, you know, we can have it. And I should have done that beforehand, but I didn't.

Q. And what did he end up lowering it to?

- A. He lowered it -- he stopped right about 15. And I said,
  "Man, look, just go ahead and lower it all the way down. I mean,
  there's no reason not to." So he actually lowered it probably
  about 4, right at 4 degrees, where it's basically parallel with
  the barge itself, right above it, and then I guess the block was
  probably a foot off of the top of the, the steel beams on the HMT
- 26. And we resecured both the fast line and the mainline.
- Q. Okay. And what type of experience do you have with cranes or

- have you --
- $2 \mid \mid A$ . Not really.
- 3 0. No?

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- $4 \parallel A$ . No, no, ma'am.
- Q. Why did you want to lower it even further past the 15 if the crane operator seemed to think that that was --
- A. Why not? You know, Travis walked out of the wheelhouse, and he said, "Hey, can you go any lower?" I said -- that's what I told him. I said, "Look, lay that thing all the way down." And that's in fact what he did. I mean, that was my -- why not just lay this thing actually on the deck, you know? Naturally, you don't want just the block laying there, but put it right above it,
- - A. Depending on the size of the crane, some of them do, some of them don't. Little (indiscernible) crane barges, yes, they'll

And do the crane barges normally get stowed in a cradle?

- have a crane, or you have a crane that, again, that's stationary
  on a barge, they'll -- and if the angle allows it, it'll -- they
- 19 could put a rack, you know, for it.

and that's what we did.

- 20  $\mathbb{Q}$ . What about for the crane on board the Mr. Dawg?
- A. No, not that one. It's got 180 foot of boom, and it would actually -- if you did put one, it would end up being what it was today. You'd have to leave that -- I mean, probably 26 or damn near 30 degrees because of the length of the boom, you know?
- 25 You'd have to put the -- you have to build the rack on the other

- 1 barge. It's just too much boom, so it wouldn't be practical.
- $2 \parallel Q$ . Okay. And was it missing anything else as far as any
- 3 | appropriate tie-downs or anything different than how it is usually
- 4 stowed for safe transit?
- 5 A. Uh-uh. Yeah, if you look in the survey, you'll see how it's
- 6 attached to the barge. It's turn buckled, sitting on 12-inch
- 7 | mats, and it's turn-buckled down to the barge, four point.
- 8 0. Okay. And does Sea Level own the deck barge, as well?
- 9 A. I don't believe, no, ma'am.
- 10 Q. Okay. Do you know who owns the deck barge?
- 11 A. I can ask, but I do remember that those HMT barges that
- 12 Todd -- TK Towing owned them. I can reconfirmed that, but I'm
- 13 | almost positive we had those HMT barges over there.
- 14 0. Okay. So Todd is with TK Towing?
- 15 A. Yes, ma'am.
- 16 Q. And what's his position?
- 17 A. He owns it.
- 18 0. And who is Billy?
- 19 A. Billy, that's -- he owns Caillou Island.
- 20 Q. Caillou Island. Okay. So if you don't mind kind of going
- 21 over, you had originally mentioned that Todd spoke to Billy about
- 22 getting the --
- 23 A. Yeah, I'll go over that again. The original boat that was
- $24 \parallel$  supposed to do the job was the Mr. Leon. But that's whenever they
- 25 | realized that, hey -- the captain called, "Hey, man, look, I'm

drawing 8 1/2, 9 foot. I'm not going to be able to get back there." Todd had sent him the location, and that's when Todd started calling around to find another boat, located the *Robert Cenac*.

Todd called Justin, "Hey, look, Billy has got a boat in Houma." It's 28-foot wide, which make it fairly shallow. He was light on fuel, light on water. So Todd told Justin, "Hey, just go ahead, and you know, why don't we just pick -- why don't you all pick up the boat direct and I won't have to put anything on top of it."

Basically, you know, boat was 3800 to us, and Todd would have had to, you know, I guess put a 10, 15 percent charge on top of it just to rent it to Sea Level.

- 14 0. So the Mr. Leon is owned by TK Towing?
- 15 A. No. I think Todd was just operating that boat at the time.
- 16 Well, brokering it.

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- Q. Okay. And then he reached out and was trying to find another, another --
- A. Well, yes, he called around, and that's when he found Billy's boat, and he called Justin. And that's when Justin -- that's when he called me right about 6:00.
- 22 | Q. Okay. Thanks for clarifying that.
- 23 A. I have -- Billy and I are really good friends, and so is Al.
- Those guys, they do -- they're first class. I like to have a
- 25 relationship with people like that, because I -- you know, their,

their knowledge is priceless, and it really helps out. And I always tell Billy that, that I enjoy, you know, our relationship because of what I can learn from those guys.

- Q. So kind of looking back at, you know, hindsight being 20/20 with the sequence of events, is there anything that you would have done differently or --
  - A. I guess if, you know, if I'd have been, you know, more in place or more involved AKA not being, you know, second and third week on the job, and knew what was going on and where we were going, and so forth, I would have, you know, done some more homework on it, and then figure out how everything -- I just -- I wasn't familiar with the equipment and what we were doing. You know, basically just a breakdown of communication on both parts, you know? That's all.
  - Q. Do you feel like had there been any specific company policies in place that may have been able to guide you to answer the -- to get the questions that you needed answered so that you have an idea what they're looking for --
  - A. Well, right. The bad thing about policies is that if -somebody may interpret it differently, and whatnot, and when you
    base assumptions off policies, sometimes you'll end up, you know,
    being wrong. Don't ever assume anything, basically. That's kind
    of been the way I look at things. And the captain said the same
    thing, you know: "I assumed it would be all right, but we
    weren't." He based his calculations off of the spuds being 40-

foot tall, when come to find out, the spuds were 60-foot tall.

So his knowledge, knowing the waterways, he figured that the crane boom, the length of the crane was probably 15 foot higher than the spuds, and that would put him at at 65 foot, and the bridge is 72, I believe, or 71. And he, you know, he figured he'd be all right.

And then that's whenever -- he said, "You know what? I'm going to wait, and I'll call Al," and that's when Al texted me and I texted Justin. I didn't hear from Justin. And the boat took off right, right after that, and then it's 30 minutes later, that's when it happened. So basically just communication. That's the main driver in all of this, communication on both parts.

- Q. And what about any type of -- do you think that any type of verification processes should be in place before we (indiscernible) situations?
- 16 A. That, too, as well, yeah.
- Q. Because you know that side a little better, what type of verifications --
- 19 A. If --

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- 20 | Q. If you were running the show --
- 21 A. Right.
- Q. And you wanted to put something in place that was actually going to be utilized to prevent things like this from happening --
- A. Yeah, if it had been my captain -- or, actually, you know, if

25 I'd have been more, I guess, involved, typically, that any time a

captain would answer a question like that, I would, I would probably get in my car and go down there and then just reconfirm it, you know, just to make sure that, "Hey, look, this, in fact, when you pick the spuds up, they're 60 foot tall, and that crane boom is 180 foot long."

You know, it's going to be -- so, basically, if that crane boom is any taller than those spuds, you're looking at over 60-foot air draft alone. To me, that's risking too much anyway. You never know powerlines or anything else, or where you're going, trees, and all that. So, you know, just go ahead and lower the boom all the way. That's how I look at it.

But like I said, from the start, if I'd have been more involved and then I guess being part of the decisionmaking, I may have even, you know, told these guys, "Hey, look, you're probably going to have to go through Houma Nav, cut across Bayou Terrebonne and get in there. You know, I guess, like I said, just being more involved is really what kind of upset me about it.

- Q. By more involved, you're saying in this situation, having actually gone over to the barge and put eyes on it?
- 20 | A. Right. It --
- 21 | Q. Okay.

A. Like I said, it -- if I had been more involved from the start and known all the ins and outs of it and that size of -- been familiar with the equipment and then familiar with the job site and where we were going, that's all. Typically, that's, that's

- 1 what I've always done. No matter what, I'm hands-on. And if
- 2 company man or guy -- if, you know, my captain has ever had any
- 3 questions, I'll be, "Hey, look, I'm coming out there, and we'll
- 4 | figure this out together." That situation, I didn't do it.
- 5 Q. I think, too, a lot of times, you know, in different jobs you
- 6 go into, a lot of it is on-the-job training, so you don't know
- 7 | what you don't know --
- 8 A. Right, right. Yes, ma'am. Again, I should have dug more,
- 9 | into it more, I guess, just starting out as -- it's like, "Hey,
- 10 you know, these guys, they've been doing this for a while, and it
- 11 | should be, you know, good to go." I mean, I trust Justin, and he
- 12 | trusts me, and I'm not saying it's his fault. It's just -- it was
- 13 a breakdown of communication -- that's all -- between, you know,
- 14 whoever loaded the boom and secured it to relaying to Justin,
- 15 | "Hey, look, no, these guys secured it, they looked at it, it's
- 16 good to go." That's basically --
- 17 Q. Okay. Thank you.
- 18 LT I don't have any further questions at this time if
- 19 you guys want to --
- 20 BY MR. MUISE:
- 21 Q. I have a few about the crane. You mentioned you had drawings
- 22 of the barge from Conrad. Do we have -- and I haven't seen the
- 23 | report either. Is there a sketch of the crane itself?
- 24 A. Sketch of it?

Q. Like, any specks on the crane? I know you said 108-foot

- 1 boom.
- 2 A. 180-foot boom. It's a 300-ton ringer crane. If you look at
- 3 | it -- it'll give you a better idea.
- 4 | Q. Okay.
- 5 A. I haven't seen this so -- well, I just received this back
- 6 yesterday, so she's been waiting on it, as well.
- 7 Q. Okay. This makes more sense. Thank you.
- $8 \parallel A$ . I have some pictures in my phone, as well, of it.
- 9 LT If I can get you to e-mail those to me?
- 10 MR. RITCHIE: Okay.
- 11 LT Thank you.
- 12 BY MR. MUISE:
- 13 Q. Was there any mechanical issues with the crane at all
- 14 | beforehand?
- 15 A. Come to find -- beforehand?
- 16 Q. Beforehand.
- 17 | A. No.
- 18  $\parallel$  Q. Is there any reason that they would have left it up? Like,
- 19 | because the further you lower it down, the more stress is on that,
- 20 on the top of the lift --
- 21 A. Well, that's actually -- that's at the job site. That's why
- 22 | the boom is that high.
- 23 | Q. Okay.
- 24 | A. Yes, sir.
- 25 Q. But if you lower it down too far, you're just adding stress,

- 1 so I'm curious if there was any maintenance issues that would have
- 2 been a reason not to lower it for this job for the transit?
- $3 \parallel A$ . No, sir.
- $4 \parallel Q$ . Okay. Safe working load? Is that in here somewhere, the
- 5 safe working load of the crane?
- 6 A. I'm not familiar with that.
- 7 Q. How about is there, like, an event load, a (indiscernible)
- 8 | log of --
- 9 A. On the crane itself?
- 10 Q. Yeah.
- 11 A. I'd have to ask those guys as far as, you know --
- 12 Q. Okay. Does Sea Level have any kind of management
- 13 certification like ISO 9000 or some SEM certification?
- 14 | A. Um-hum.
- 15 Q. You get audited by a third-party for your clients or --
- 16 A. Yes, sir, I'm assuming they do. I mean, they do a lot of
- 17 refinery work, plant work, stuff like that. Again, that'd be a
- 18 | question for Jamie to answer as far as what audits they've gone
- 19 | through.
- 20 | Q. Okay. And lastly, can you -- we talked about where we were
- 21 going, and stuff, yesterday, and I'm a little confused, so can you
- 22 show me on the map where exactly we were going --
- 23 A. If you get a satellite view --
- 24 | Q. Satellite view?
- 25 | A. Yeah.

- 1 Q. And for the record, we're looking NOAA chart 11365 and 11355.
- 2 So you want to turn that off?
- $3 \mid \mid A$ . Yeah, there you go. If you zoom in right there.
- $4 \parallel Q$ . Yeah, let's see if I can drag it. No, no, no. In here
- 5 | somewhere?
- $6 \mid \mid A$ . Yeah, keep going. Right there, that's the pump station.
- $7 \parallel Q$ . Okay. So that was the destination all along?
- 8 A. Yes, sir.
- 9 0. That's where we were headed?
- 10 A. Um-hum.
- 11 Q. Let's just drop a pin there. Okay.
- 12 A. Zoom back out. You want me to show you how they got in
- 13 there, eventually ended up getting in there? That's good. So the
- 14 | boat came in along the levy, took this little bayou, came all the
- 15 way up down here to this -- I guess, was that a pipeline right
- 16 there? Zoom, can you zoom back in? Yeah, this, this long canal
- 17 | right here.
- 18 Q. I can turn the (indiscernible) up if you want.
- 19 A. No, it was just that one right there. He came in through
- 20 | that way.
- 21 | Q. In here?
- 22 A. Yeah, and if you zoom back out --
- 23  $\parallel$  Q. That was the plan or just the way they did go?
- 24 A. That's the way they ended up going. That's where they
- 25 | found -- what they did was they -- once they kept getting held up,

- they spudded the barge down and went on light boat to, basically, you know, find their route.
- $3 \parallel Q$ . Okay. All right. Well, thank you.
- 4 | A. Yup.
- 5 Q. Appreciate that. That's all I have -6 BY MR. JOHNSTON:
- Q. Just had a couple questions about the barge and some of the planning. Can you talk about the spuds on the barge just for my understanding, how many, the arrangement?
- A. There's two spuds. They're on the starboard side of the barge. The barge has a rake in the front, and it's boxed in, in the back, and it's got a spud unit that, you know, a hydraulic spud unit you crank up to lift the spuds up and down.
- 14 Q. Okay. Are they the one on each side or are they --
- 15 A. Yeah, no --
- 16 Q. Are they forward or are they midships or --
- A. They're both on, on the same side, and one is forward, and one is astern.
- 19 Q. They're both on the -- if you're looking at it --
- 20 A. Starboard side, starboard side.
- 21 Q. Yeah, if you're looking -- there we go --
- 22 A. Oh -- yeah.
- 23 Q. Got you. So you don't need the crane to pick the spuds up
- 24 and down?
- 25 A. No, not these, uh-uh.

Q. All right.

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- $2 \mid \mid A$ . They have -- they don't have spud towers on it. It's just
- 3 | spud wells. Cables run through the bottom of the spud, comes back
- $4 \mid \mid$  up and on the side, connects it to a ship, and you just lower it
- 5 | up and down.
- 6 Q. So when they picked up the barge on the Robert Cenac, the
- 7 | spuds were all the way up?
- 8 A. Yes -- no, they were down. They had to lift --
- $9 \parallel Q$ . They were all the way down. And then when they pick them all
- 10 | the way up, when they -- tow --
- 11 | A. To -- yeah, yes, sir.
- 12 Q. Okay. And how high are they when they're all the way up?
- 13 A. It'll be probably right at 60 foot.
- 14 | O. Sixty feet?
- 15 | A. You know, you have the -- the barge is -- it's an 8-foot
- 16 | barge, so you have, what, 8 foot of spud in the barge itself and
- 17 when that spud is sucked up into the well, depending on how it's
- 18 | built, sometimes it will go probably 6 inches to a foot inside
- 19 that spud well.
- 20 0. Right.
- 21 A. But typically, they'll stay, you know, flush at the bottom of
- 22 | the barge.
- 23 Q. Okay. So it's about 60 feet from the deck up?
- 24 | A. Yeah.
- $25 \parallel Q$ . Okay. Is that, in your experience, is that standard across

- 1 barges or is that --
- $2 \mid A$ . That particular barge is -- they put those longer spuds for
- 3 doing dockside work in the Mississippi River. Most spud barges
- 4 around there, especially power spud units, are 40 to 45 foot.
- 5 Some are 50, but very rarely. Most of them are 40, 45 foot.
- 6 Q. Okay. So the captain -- you said the captain said that he
- 7 | thought the spuds were -- he thought they were 40?
- 8 A. Yeah, he --
- 9 Q. Why would he think they were 40? Do you know? I mean --
- 10 A. I guess because it's the standard height, you know? I
- 11 | wouldn't say height standard.
- 12 0. Right.
- 13 A. But again, when he did that, that's when he called and said,
- 14 | "Hey, look, I want to doublecheck this to get the actual height of
- 15 everything."
- 16  $\parallel$  Q. Okay. So the spuds on the Mr. Dawg are a little bit bigger
- 17 than most other ones?
- 18 A. Yes. I mean, they're 60 foot.
- 19 Q. Okay.
- 20 A. Like I said, they use that barge a lot in the Mississippi
- 21 River, and 40-foot spuds sometimes just doesn't cut it.
- 22 | Q. Okay. I understand. And silly question, what color are the
- 23 | spuds? Are they --
- 24 A. They're black. They're just steel.
- 25 Q. Just black the whole way up?

- 1 A. Yeah, um-hum.
- 2 | Q. Okay.
- $3 \mid \mid A$ . There's no -- what it is, there's a pin. Once you raise it
- 4 up to a certain height.
- 5 Q. Yeah.
- 6 A. There's a pinhole cut in it, where you stick the pin through
- 7 | it and you rest the spud on the actual spud well. There's no
- 8 towers on those, and there's no height markings on them.
- 9 Q. Okay. It's just black all the way up?
- 10 | A. Um-hum.
- 11 Q. Yeah. Okay. Sorry. I'm picking through some things here.
- 12 | A. No, that's all right. Ask away --
- 13 | Q. So prior to taking on the job, you talked to Al?
- 14 | A. Um-hum.
- 15 Q. What information is exchanged? Is there anything on paper or
- 16 | through e-mail or is it --
- 17 A. Since it was a weekend -- you know, during the week, work
- 18 orders will be sent.
- 19 | Q. Yeah.
- 20 A. You know, start fuel and lube, inventories, stuff like that.
- 21 Q. Right.
- 22 A. They actually -- what I like about Caillou Island is that
- 23 | they'll -- they use HELM -- I don't know if you're familiar with
- 24 | that, HELM Live, and basically, they'll send you the daily log
- 25 | each day, and they'll send you a morning report and an evening

- report of the boat's location.
- $2 \mid \mid Q$ . What information are they providing on the barge as far as
- 3 are they providing information like how high the spuds are, you
- $4 \mid \mid$  know, how high -- how big the crane is or --
- 5 A. Right. Well, Justin and I spoke about that, and he told me
- 6 it was a 300-ton ringer. He gave me the size of the barge. We
- 7 didn't discuss spud height. For the life of me, I don't know why.
- 8 But I did ask, you know, the overall air draft of the crane, and
- 9 he said the crane is, you know, supposed to be below the spuds,
- 10 and that's the same information that I pass along to Al along with
- 11 | the size of the deck barge.
- 12 Q. So it's the kind of thought that if the, if the crane boom is
- 13 | below the spuds and the air draft is below 60 -- or it is 60?
- 14 | Would that be right?
- 15 | A. Right.

- 16  $\parallel$  Q. Okay. How did Justin verify the height of the crane. He
- 17 | said he -- it was --
- 18 A. Called Russell at the yard, at Eagle dry dock, and Russell
- 19 then spoke to the crane operator and I guess the rigger that was
- 20 | in the yard that lowered the crane and secured it, secured the
- 21 block.

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- 22 Q. So he called a guy at the yard, and --
- 23 | A. Well, he called a guy that was at the yard on Friday. I
- 24 | mean, it's --
  - Q. Okay. It was on Saturday night.

- A. Yeah.
- 2 | Q. Okay.

- 3 A. This was probably about 8:30, I guess, 9:00, whenever Justin
- 4 | called Russell.
- 5 Q. Okay. So nobody really -- it was the *Cenac* guys that saw the
- 6 crane? Nobody actually saw it?
- 7 A. Right. No, they got there at, like I said, 10:00 Saturday
- 8 | night. Yeah, in the dark. The spuds were still down.
- 9 Q. Okay. Right. So in the information you all exchanged, does
- 10 Sea Level look at the route at all when, you know, when you have
- 11 your pickup destination, or your pickup location and the
- 12 destination? Does Sea Level look at the route and account for any
- 13 sort of obstructions or, you know, like a bridge or special
- 14 considerations for the route?
- 15 A. Right. I brought that question up, as far as, you know, do
- 16 we ever talk about a route? No route was instructed to me. And
- 17 like I said, I left it up for the captain for him to decide, and
- 18 | that's, that's what we went with.
- 19 Q. Okay. You used the word -- pardon me if I don't understand,
- 20 but what does special access mean?
- 21 A. If it's -- say, it's private property, you know, and the, the
- 22 | landowner, you have to basically gain access to be able to bring a
- 23 tug and barge on his property or across his property, that type of
- 24 stuff.
- 25 | Q. So it doesn't have anything to do with hazards or

- 1 | navigational issues?
- 2 A. No.
- $3 \parallel Q$ . It's more of a property rights thing?
- $4 \mid \mid A$ . Some of them will be, you know, oyster beds, or something
- 5 | like that, you know?
- 6 Q. Right. I think that's all I got. Thank you.
- 7 BY CWO
- 8 Q. As far as you're aware, do you know if the captain on the
- 9 vessel was ever told the height of the spuds?
- 10 A. Uh-uh. That was -- you know, all the things we talked about,
- 11 | that's the one thing that, like I said, we didn't go over.
- 12 Q. Okay. And then because of this incident, are you aware of
- 13 any changes to the company policies --
- 14 A. There will be.
- 15 Q. Nothing in place yet --
- 16 | A. No, sir.
- 17 0. But it's all still (indiscernible) review --
- 18 A. Yes, sir. Yeah.
- 19 | Q. All right. That's all I have.
- 20 LT Any last alibis?
- 21 MR. MUISE: No.
- 22 LT Okay. The time is 9:58 a.m., and the interview is
- 23 concluded.

24 (Whereupon, at 9:58 a.m. CDT, the interview was concluded.)

### CERTIFICATE

This is to certify that the attached proceeding before the

NATIONAL TRANSPORTATION SAFETY BOARD

IN THE MATTER OF: ROBERT CENAC AND MR. DAWG COLLIDE

WITH HOUMA TWIN SPAN BRIDGE, IN HOUMA, LOUISIANA ON MARCH 6, 2022

Interview of Rene Ritchie

ACCIDENT NO.: DCA22FM012

PLACE: United States Marine Safety Unit,

Houma, Louisiana

DATE: March 18, 2022

was held according to the record, and that this is the original, complete, true and accurate transcript which has been transcribed to the best of my skill and ability.

Danielle S. VanRiper

Transcriber