00001					
1	IN THE SUPERIOR COURT FOR THE STATE OF WASHINGTON				
2	IN AND FOR THE COUNTY OF WHATCOM				
3	FRANK S. KING, as the Personal)				
4	Representative of the Estate	)			
5	of WADE B. KING, and FRANK S.	)			
6	KING and MARY L. KING,				
7	individually, and TRACY K. )				
8	BELL, individually, and JASON	1 )			
9	KING, individually,	)			
10		)			
11	Plaintiffs,	)	NO. 99-2-01467-3		
12		)			
13	VS.	)	(CONSOLIDATED)		
14		)			
	OLYMPIC PIPE LINE COMPANY, a				
16	foreign corporation, EQUILON	)	DEPOSITION UPON ORAL		
17	PIPELINE COMPANY, LLC, a	)	EXAMINATION		
18	foreign corporation, EQUILON	)			
19	ENTERPRISES, LLC, a foreign	)	DOUGLAS BEU		
20	corporation; and FRED	)	VOLUME I		
21	CROGNALE, FRANK HOPF, RON	)			
22	BRENTSON and JOHN DOES,	)			
23		)	Taken at		
24	Defendants.	)			
25		)	701 Fifth Avenue		

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_) Seattle, Washington
    OLYMPIC PIPE LINE COMPANY, a )
    foreign corporation, EQUILON )
   PIPELINE COMPANY, LLC, a ) REPORTED BY: Katie McCoy, foreign limited liability ) RPR, CSR
    company; and EQUILON
                                  )
    ENTERPRISES, LLC, a foreign ) DATE TAKEN: October 4, 2001
    limited liability company,
                                  )
        Third-Party Plaintiffs,
               v.
    IMCO GENERAL CONSTRUCTION CO.,) KATIE McCOY, RPR, CSR A domestic corporation, and ) 10020-A Main Street
    JOHN DOE DEFENDANTS ONE
                                 )
                                             Suite 273
                                  ) Bellevue, WA 98004
    THROUGH FOUR,
                                        206-622-6897
                                  )
        Third-Party Defendants. )
                                  2
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24			
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	KATIE McCOY, R	PR, CSR	Page 2 of 171

00003		
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Ι/	Also Present:	Frank Hopf
18		Sally Carley
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	KATIE McCOY, RI	PR, CSR Page 3 of 171

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00005	
1	SEATTLE, WASHINGTON: THURSDAY, OCTOBER 4, 2001
2	9:14 A.M.
3	00000
4	(Exhibit Nos. 399 and 400 were
5	marked.)
6	MR. MILLSPAW: This is the deposition of
7	Doug Beu on this 4th day of October, 2001. We are at
8	701 Fifth Avenue, Suite 6100. My name is Aaron
9	Millspaw, the videographer from ProVideo of Seattle.
10	The case number is 99-2-01467-3 in the matter of Frank
11	King, et al., vs. Olympic Pipe Line, in the Superior
12	Court of the State of Washington in the county of
13	Whatcom.
14	MR. BENINGER: Present on behalf of
15	plaintiffs is David Beninger.
16	MR. TOLLEFSON: Val Tollefson for Olympic
17	Pipe Line.
18	MS. HARING: Christina Haring for Richard
19	Klasen.
20	MR. VERWOLF: Nick Verwolf for the Equilon
21	entities.
22	MR. SCANLAN: Terry Scanlan for Earth Tech.
23	MS. CARLEY: Sally Carley for Ron Brentson.
24	MS. MOCK: Lisa Mock for Fred Crognale.
25	MR. FANDEL: Mike Fandel for Arco.

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00006
                   MR. WOLFE: John Wolfe for Frank Hopf who is
   1
   2
          present.
   3
                   MR. PLATIS: Harry Platis for Tsiorvas.
   4
                   MR. MAHLER: Bob Mahler. I represent the
   5
          witness, Mr. Beu.
   6
   7
     DOUGLAS BEU,
                            witness herein, being first
                            duly sworn on oath, was
   8
                            questioned and testified as
                            follows:
   9
  10
                          EXAMINATION
  11 BY MR. BENINGER:
  12
         Mr. Beu, would you please state your name and spell
          your last name for the record.
  13
  14 A
          Douglas Dean Beu. Last name is spelled B, as in boy,
  15
          E-U.
  16 Q
         Your current address is what?
  17 A -----
  18 Q
         Telephone contact there is what?
  19 A -----
  20 Q
         Who are you currently working for?
  21 A
         Equilon Pipeline.
         In what capacity?
  22 Q
  23 A
         As a staff engineer.
  24 Q
         When did you start with Equilon Pipeline Company as a
  25
          staff engineer?
             KATIE McCOY, RPR, CSR
                                 Page 6 of 171
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- 1 A I think the effective date was May 15th of 2000.
- 2 Q Had you been employed by Equilon Pipeline before May 15th, 2000?
- 4 A Yes.
- 5 Q When did you first start with Equilon Pipeline?
- 6 A When I was at Olympic up here and Equilon was formed.
- 7 Q Equilon, I think, came into existence in 1998, January 8 of 1998. Is that your recollection as well?
- 9 A Things were a little fuzzy back then as far as all
- 10 that. I didn't have to, I guess, concern myself a
- 11 whole lot with it because I was really up here, and I
- 12 think you may be right. That's when some of it
- 13 started coming around, but I think the actual
- 14 effective date seemed like it was April of '99, but I
- don't know for sure.
- 16 Q In fact, there may have been a switchover in employees
- 17 that occurred a year after the company actually came
- into being and started running the operation. I don't
- 19 know if that's important or not for us, so I'm going
- to move on to another question.
- 21 And the question is, in June, 1999, when the
- rupture and fire occurred in Whatcom County, who were
- you employed by then?
- 24 A I was employed by Equilon, I guess. Again, it's been
- 25 a while. It was a little fuzzy back then as far as

80000 1 being Equilon Pipeline or Equilon Enterprises or whatever. I guess I'm not real sure. 3 Q In your mind were you able to distinguish between the 4 two entities, Equilon Pipeline and Equilon 5 Enterprises? 6 Α I don't know what you mean by distinguish between 7 them. I know they were two entities. I don't know 8 that it mattered as far as my work effort went which 9 one was which. 10 Q Do you know in June, 1999, as to which one you were 11 actually employed by, Equilon Enterprises or Equilon 12 Pipeline? 13 A No, I really don't. 14 Q I put together a -- I didn't put together. I marked as an exhibit Exhibit No. 400 that has been produced 15 16 to us as a, looks in the lower right-hand corner, an 17 organization chart of Equilon Pipeline Company as of 18 May, 1999. Do you see that? 19 MR. VERWOLF: I think it says, as far as 20 this chart, Olympic Pipe Line Company. 21 MR. BENINGER: Yes. What did I say? MR. VERWOLF: You said Equilon. 22 23 0 I'm sorry. Olympic Pipe Line Company in the lower 24 right-hand corner. Do you see that?

25 A

Yes.

- 1 Q And there's two different key codes that they use.
  - One talks about Equilon employees and then the other
- 3 key code is for those people who might be supervisors.
- 4 Do you see that?
- 5 A Yes.
- 6 Q And yours is listed up near the upper left-hand corner 7 as a supervisor key code and an Equilon employee key
- 8 code; is that correct?
- 9 A That's correct.
- 10 Q Was that correct back in May and June, 1999, that you
- 11 were a supervisor and an employee of Equilon, whether
- 12 it's Equilon Enterprises or Equilon Pipeline Company?
- 13 A That's correct.
- 14 Q Does the organization chart of Olympic Pipe Line
- 15 Company, does that look consistent with your
- 16 recollections as to the organization chart in May,
- 17 June, 1999?
- 18 A It's one of them that was proposed, one of several.
- 19 Never really functioned this way.
- 20 Q How did it function then, at least for your
- 21 capacities? You were an operations manager designee,
- 22 correct?
- 23 A Yes, that was my title, operations manager.
- 24 Q How did the flow chart function for the operations
- 25 manager position?

```
00010
            Richard Klasen never really reported to me.
      Q
            Who did he report to?
    3
      Α
            He reported to Craig Hammett.
    4
           Which is over on the technical engineering side,
      O
    5
            correct?
    6
      Α
    7
            Other than the designee of Richard Klasen being in the
      Q
   8
            loop between you as a supervisor and the different
   9
            field operations coordinators, is there anything else
  10
            that is different in practice as it was supposed to be
   11
            set out as the hierarchy?
   12 A
            Well, as far as I know, everything else is right.
   13 Q
           I'm going to take a quick break and get ourselves some
   14
           water and then I'm going to move into talking about
   15
            your job and job duties and responsibilities.
   16
                      MR. MILLSPAW: Going off the record, the
   17
            time is approximately 9:20.
   18
                               (Recess taken at 9:20 a.m.)
   19
                      MR. MILLSPAW: Going back on the record.
   20
            The time is 9:24.
   21 BY MR. BENINGER:
           Before I get into a little bit about your background
   22
   23
            and things, I'd like to bring us to May, June, 1999,
   24
            and tell us what Equilon, either the pipeline company
   25
           or Equilon Enterprises, but Equilon entities' role was
```

## 00011 in Olympic Pipe Line. MR. VERWOLF: Objection, no foundation. 3 A It was one of the owners of Olympic. 4 Q Is that all? 5 A As far as I was concerned, that was all. 6 Q You were an employee of Equilon Pipeline or Equilon 7 Enterprises, you're not certain which one, in May, 8 June, '99, correct? 9 Α Right. 10 Q What were you doing if Equilon was just simply an 11 owner? 12 A I was on loan from them to Olympic. 13 0 You were on loan to do what? 14 I reported to Frank, to, I think, you know, provide Α 15 some, I guess, guidance. 16 You were on loan to provide guidance to whom? 0 17 A To the employees that reported to me. 18 Q And on the chart here all these people that are 19 underneath you are employees that would report to you, 20 correct? 21 A Not directly, but yes. Either directly or indirectly, that whole pile of 22 23 people that looks like the majority of the company are

people that would have reported to you, Doug Beu,

24

25

correct?

00012 MR. MAHLER: Beu. 2 Α Correct. 3 Q And you, Doug Beu, were the employee of Equilon, 4 either Enterprises or Pipeline Company, for which all 5 these employees of Olympic would report to in May and 6 June of 1999, correct? Α 7 Yes. 8 And you were reporting to the person above you who was Q 9 Frank Hopf; is that correct? 10 A That's correct. 11 And, again, Mr. Hopf was an employee of Equilon Q 12 Enterprises or Equilon Pipeline Company, correct? 13 A 14 So, in essence, all of the employees listed on the Q flow chart, whether it was Olympic employees or 15 16 Equilon employees, reported to an Equilon manager, 17 Frank Hopf, correct? 18 A Correct. 19 MR. VERWOLF: Objection, argumentative. 20 O Somebody brought up here that you may not have 21 foundation to know what Equilon's role was in this, 22 but you were employed by Equilon, correct? 23 A 24 Q And you reported to an Equilon supervisor, correct?

25 A

Yes.

- 1 Q And all the people that are in this flow chart below
- 2 you right here -- in fact, I'll circle the whole thing
- on Exhibit No. 400 that I've circled in blue,
- 4 everybody there except for Richard Klasen reported to
- 5 you as the operations manager employed by Equilon in
- 6 May, June, 1999, correct?
- 7 A Yes.
- 8 Q How long were you going to be on loan to this company,
- 9 this Equilon Company, or, excuse me, on loan from
- 10 Equilon to Olympic?
- 11 A I had no termination date.
- 12 Q So you were on loan indefinitely?
- 13 A Until they found something else for me to do.
- 14 Q And there had been no plans for them finding anything
- else for you to do up until June, 1999?
- 16 A Apparently not. I was there.
- 17 Q And how long had you been with Olympic Pipe Line?
- 18 A I got there in, I think the end of January of '97.
- 19 Q And that was before Equilon was formed?
- 20 A Yes.
- 21 Q So you couldn't have been loaned by Equilon to Olympic
- 22 when you first started with Olympic, right? That
- couldn't have happened?
- 24 A That's right, Olympic didn't -- I mean Equilon wasn't
- an entity at that time.

- 1 Q When you first started with Olympic what was your 2 position?
- 3 A I had the same position.
- 4 Q The same one, operations manager?
- 5 A Yes.
- 6 Q And all these same group of people, gosh, there must be 50, 60 some employees, all reported to you?
- 8 A No.
- 9 Q How many people reported to you when you first started 10 with Olympic?
- 11 A I can't remember exactly.
- 12 Q The majority of those people?
- 13 A Probably the majority of them, yes.
- 14 Q Let me do it this way: When you first started with
- 15 Olympic before Equilon even came into existence to
- loan anybody anywhere and you were the operations
- manager, which of that group of people that I circled
- did not report to you?
- 20 direct report, and there may be some new hires.
- 21 don't know that you're interested in that particular
- 22 part, but there may be some people who hired during
- 23 this period that didn't report to me when I first got
- there. Richard Klasen didn't.
- 25 Q So as we look at this list, the people that didn't

- 1 report to you when you were first hired by Olympic and
- 2 before Equilon ever came into existence was Richard
- 3 Klasen and then the people underneath Ron Brentson
- 4 under the Products Movement category people, correct?
- 5 A Right, and also Dan Swatman didn't.
- 6 Q And he's the IT specialist?
- 7 A Right.
- 8 Q Anyone else?
- 9 A And Rick Kiene didn't, but he was a new hire and I covered that.
- 11 Q Did the IT specialist, whoever it was before Dan
- 12 Swatman, did they report to you or was that a new position?
- 14 A I'm sorry, the new hire was Rick Kiene, not Dan
- Swatman. Dan Swatman was there when I got there, but
- 16 he did not report to me.
- 17 Q So Richard Klasen didn't report to you, the operations
- 18 coordinator. Dan Swatman, the IT specialist, didn't
- 19 report to you when you first started, and the people
- 20 underneath Ron Brentson in the Products Movement
- 21 category did not report to you when you first started,
- 22 correct?
- 23 A That's correct.
- 24 Q When did these category of people, the controllers,
- 25 the Products Movement people, the IT specialist and

- 1 the quality assurance people, when did they begin to report to you?
- 3 Α I believe it was about the time just before the 4 incident, a month. I think it was sometime in May of 5 '99.
- 6 0 Why was that change made?
- 7 I requested that -- we were having some difficulties Α 8 and I requested to Frank that Ron Brentson be put 9 under me so we could get the field people and the 10 Control Center people more in alignment, and the only 11 way I would take Ron is if I had Richard.
- 12 I'm going to break it down. What difficulties were 13 you having that you mentioned?
- 14 The field people and the Control Center people were Α not seeing eye to eye on things, like the Control 15 16 Center operators wanted the field operators to call 17 them whenever they went to a facility and so they 18 would know somebody was there. And then they would 19 call them again whenever they left, which seemed 20 reasonable to me, but the field operators didn't want to do that if they weren't going to effect a device at 21 22 the Control Center that people would see, and I felt 23 like it was not an unreasonable request. I wanted it
- 24 to happen and I tried numerous times to see that it
- 25 was happening and to enforce that, and it was kind of

- 1 falling to deaf ears.
- Q Who ears were being deafened?
- 3 A I couldn't tell you specifically, but some of the
- supervisors as well as the operators didn't agree with the practice.
- 6 Q You mean the supervisors such as Ron Brentson who was 7 a supervisor --
- 8 A No, no, Dave Justice -- at the time it was Al White.
- 9 Al White had the position that Don Gregor has in this chart.
- 11  $\,$  Q  $\,$  So the people that you felt your requests were falling
- on deaf ears were the field operations people
- 13 underneath Dave Justice, correct?
- 14 A Yes, and the ones under Don Gregor.
- 15 Q They were the various people that coordinated the
- 16 north field operations and the south field operations?
- 17 A Yeah, and that wasn't necessarily everyone. If one doesn't, then --
- 19 Q It was enough that you felt you wanted to have a change?
- 21 A Yes.
- 22 Q And the change was to bring Ron Brentson and the
- 23 controllers, product controllers, underneath your
- 24 supervision?
- 25 A Right.

- 1 Q Who did they report to before you?
- 2 A Ron Brentson reported to Frank.
- 3 Q And by Frank you mean who?
- 4 A Frank Hopf.
- 5 Q  $\,$  And so this organizational chart was Ron Brentson and
- 6 the product control people reported directly to Frank 7 Hopf, correct?
- 8 A Yes.
- 9 Q And when you made the changeover so that they began
- 10 reporting directly to you, what additional training
- did you have to pursue, if any?
- 12 A Training for myself?
- 13 Q Yes.
- 14 A I didn't pursue any additional training for myself.
- 15 Q If you were going to be supervising the product
- 16 controllers you needed to know their operations,
- 17 correct?
- 18 A Ron Brentson supervised them.
- 19 Q But you supervised Ron Brentson and, therefore,
- indirectly all of the people underneath him, correct?
- 21 A Indirectly.
- 22 Q So did you have any knowledge as to what the
- 23 controllers did or didn't do in their jobs?
- 24 A I had some knowledge of what they did.
- 25 Q How did you gather that knowledge?

- 1 A Visiting with Ron Brentson and the controllers and 2 visiting in the Control Center.
- 3 Q Did you ever operate?
- 4 A Oh, no.
- 5 Q So when you're talking visiting, you're just going to 6 the Control Center looking around a little bit and 7 chit-chatting?
- 8 A I wouldn't say chit-chatting. Watching them operate.
- 9 Q Did you actually get training from Ron Brentson as to 10 what these people do or don't do?
- 11 A No, not training. We had discussions about what they did.
- 13 Q Were these passing discussions or did you actually sit 14 there and go through some sort of an instruction as to
- what these people do or don't do and what's expected of them, what they're required to do, or was it just
- as you were having a cup of coffee and you were
- 18 talking with --
- No, it wasn't that at all. We had discussions about some of the problems that were encountered and that sort of thing.
- 22 Q Were you talking about particular problems then when
- you had any discussions as to what the controllers do
- or were you actually trying to get educated as to what
- their job was or wasn't?

- 1 A Well, you know, obviously I was trying to get educated 2 but not educated to the point where I could operate 3 the pipeline.
- Q Did these discussions and this education you talked about into what the controllers do or don't do or should or shouldn't do, did that come before you decided to make the change that they came under your supervision or was it after that time?
- 9 A Would you repeat that?
- 10 Q Sure. I'm trying to get a time frame as to when you were trying to get educated as to what the operation controllers did, and did that come before they came under your supervision or after they came under your supervision?
- 15 A It was before. I had discussions before they came
  16 under my supervision. It was, I guess, not at that
  17 time my intent to try to get them under my
  18 supervision, you know, during this time, but I tried
  19 while I was at Olympic to learn as much about Olympic
  20 as I could.
- 21 Q And in '97 when you started with Olympic, what sort of 22 training did you go through to get an understanding as 23 to what happens there?
- 24 A None.
- 25 Q No training at all when you first started with

- 1 Olympic?
- 2 A Well, I visited with the people that were under my
- jurisdiction. I had asked Frank when I first got
- 4 there, I guess when I was headed there, if he had some
- 5 sort of training program in mind so I could get up to
- 6 speed, you know, at various locations, have them tell
- 7 me what went on, and he thought that would be a good 8 idea but it never happened.
- 9 Q When you say Frank, do you mean --
- 10 A Frank Hopf.
- 11 Q And at the time when you started in 1997, was Mr. Hopf
- the vice-president and general manager of the Olympic
- 13 Pipe Line?
- 14 A I believe that was his title.
- 15 Q Do you know who he was employed by then?
- 16 A He was employed by Texaco Trading & Transportation,
- 17 Inc.
- 18 Q And, obviously, he couldn't have been loaned by
- 19 Equilon when you started in '97 because Equilon wasn't
- in existence, correct?
- 21 A That's correct.
- 22 Q Do you know how long he had been at Olympic Pipe Line
- 23 before you got there in '97?
- 24 A Not exactly. I think, I believe he came in '89, but
- 25 I'm not real sure.

- 1 Q Do you know how long he was intended to just be loaned 2 to Olympic Pipe Line?
- 3 A No, I don't.
- 4 Q And by the time you left in 2000, was there any
- 5 indication that his loan time was coming to an end or 6 he was leaving as well?
- 7 A He actually left before I did.
- 8 Q And where did he go?
- 9 A He went to Houston.
- 10 Q Is he in the same company you are now?
- 11 MR. VERWOLF: Objection, no foundation.
- 12 A I don't know whether he's working for Equilon Pipeline 13 or Equilon Enterprises, so I don't know that.
- 14 Q Is he working for one of those two companies, as you understand?
- MR. VERWOLF: Objection, no foundation.
- 17 A Somewhere within the Equilon umbrella.
- 18 Q How do you know that?
- 19 A How do I know that?
- 20 O Yes, sir.
- 21 A He's -- let's see, how do I know that. He works in
- the Luminon project that's part of Equilon.
- 23 Q How do you know that? I mean these fellows say you
- 24 don't know what the heck you're talking about, you got
- 25 no foundation. How do you know?

- 1 A I've never seen his check to see, you know, that's what it is, but that's what I've been told.
- what it is, but that's what I've been told.

  You've been told that by other people that work in
- You've been told that by other people that work in your same company that both you all work for?
- 5 A I believe that's correct.
- 6 Q And you don't have to report to him anymore though, do 7 you?
- 8 A That's correct.
- 9 Q Who do you report to now?
- 10 A I report to John Niemeyer.
- 11 Q And he's down in League, Texas?
- 12 A Houston. I live in League City.
- 13 Q I'm not from there. How far is League City from
- 14 Houston?
- 15 A About 45 minute bus ride, whatever that is. 60 miles an hour.
- 17 Q Do you know how many other -- let me back up. When
- 18 Equilon took over or came into existence, how was it
- 19 that you became an Equilon employee? And I'm going to
- 20 use Equilon as either the Pipeline or Enterprises
- 21 because you weren't certain which one or both of them
- you were working for, correct?
- 23 A Yeah, I guess I'm not sure now. I may have been
- 24 certain then but memory fades, I think, with age and
- 25 time. How did I come to work for them?

- 1 Q Let me do it this way: In '97 you were employed directly by Olympic Pipe Line; is that right?
- 3 A No, I was Texaco Trading & Transportation, Inc.
- 4 Q And you were then working for Olympic Pipe Line in that capacity as an employee?
- 6 A I was loaned to Olympic working for Frank.
- 7 Q When did you first hear this word "loaned"?
- 8 A I can't tell you when I first heard it, but I think I
  9 was in discussions with another employee down there
  10 and he told me that's the way it was, so --
- 11 Q At the time though had you been told you were just on loan?
- 13 A No, I wasn't told that.
- 14 Q You were told you were employed by either Texaco or
- 15 Equilon but you were working for Olympic Pipe Line,
- 16 correct?
- 17 A Yes.
- 18  $\,$  Q  $\,$  And when Equilon came into existence, how was it that
- you started to get paid by Equilon, one of the Equilon companies?
- 21 A Let me see if I understand your question. I was a
- 22 Texaco Trading & Transportation employee and Texaco
- and Shell downstream merged to form Equilon, and
- 24 people would bid on the various jobs and Frank told me
- 25 that if I wanted to stay there, I would continue in my

- 1 present capacity.
- 2 Q What did you have to do?
- 3 A Nothing. What do you mean what did I have to do?
- 4 Q What did you have to do to continue in your present capacity and get paid from Equilon instead of TTTI?
- 6 A I don't know that I had to do anything different.
- 7 Q And basically from your perspective, you just
- 8 continued on doing what you were doing which was
- 9 serving as the operations manager for Olympic Pipe
- 10 Line with all these various people we've talked about
- 11 under your supervision, correct?
- 12 A Correct.
- 13 Q And when you started to get paid from Equilon, they
- 14 didn't, like, pull you off the job and then say now
- we're going to loan you back to the job or anything
- like that, did they?
- 17 A No.
- 18 Q They never told you that you were going to be some
- 19 loaned employee rather than just a regular operations
- 20 manager, right?
- 21 A They never said that.
- 22 Q But in your capacity as an employee of Equilon you
- 23 continued to manage the employees in the various
- operations, including product movement and field
- operations, north, south and central, and the

- 1 mechanical and electrical operations for the company,
  2 right?
- 3 A Yes, they fell under me.
- 4 Q And later on before the June, 1999, rupture and
- 5 explosion, you also took on the management of the
- 6 quality assurance, the IT specialist and the
- 7 measurement coordinator, correct?
- 8 A The measurement coordinator had always reported to me.
- 9 The job that Rick Kiene has was created when we hired 10 him.
- 11 Q I thought you said he replaced somebody?
- 12 A No, he didn't replace somebody. He was a new hire is what I said.
- 14 Q Sorry about that. New hire in a new position?
- 15 A Yes.
- 16 Q So all the various people reported to you and you, in
- 17 essence, managed them in the operations of Olympic
- 18 Pipe Line on behalf of Equilon Enterprises or Equilon 19 Pipeline, correct?
- 20 A Well, I feel like, yeah, in order to maintain the
- 21 operations of Olympic.
- 22 Q Do you know why you were employed by somebody
- 23 different than the Olympic Pipe Line itself?
- 24 A No.
- 25 Q Did it seem strange to you that here you are in charge

00027 1 of the operations and the operations manager for all these various departments and the majority of the 3 company; yet, you weren't an employee of that company? 4 Α Yes, it did seem strange. 5 Did you ask anyone about that? 6 Α Yes. That's where I learned about the loaned 7 employee. 8 Q And was that before or after the rupture and fire? 9 Α Before. 10 Q Who told you about the loaned employee stuff? 11 A I believe I was talking to Brian Connolly. 12 Q And he was a Business Planning & Development person 13 who was actually employed by Olympic by this chart? Well, it's faded out but if you look at it, you can 14 A see that it's shaded. 15 16 Q So he might have been an Equilon person as well? 17 A That's correct. How many on the chart here, how many of the people 18 Q 19 that you understood were employed by Equilon and 20 managing Olympic Pipe Line? MR. VERWOLF: Objection, compound. 21 22 A Well, it shows to be five.

And that would be, the names, please?

Craig Hammett, Dan Yount, Doug Beu, Brian Connolly and

23 O

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Frank Hopf.

- 1 Q And all the Equilon employees were in the management 2 positions; is that right?
- 3 A Brian Connolly was not. He had nobody reporting to him.
- 5 Q He sort of managed his own department?
- 6 A I don't know that I agree to that, but I guess, you
- 7 know, he -- I'm not sure exactly what he did, to be
- 8 honest with you. I know he handled some of the, I
- 9 think, accounting functions or business -- I don't
- 10 know exactly what he did.
- 11 Q What was your job as operations manager? What did
- 12 that mean that you did? And let's do it before you
- 13 took on the supervision of the Products Movement and
- 14 the IT.
- 15 A Initially, I just tried to figure out what was going
- on and so I dealt with the three supervisors that
- reported to me, Dave Justice, Jim Cargo and Al White at that time.
- 19 Q And Al was there in place of Don Gregor?
- 20 A Yes, he handled the south operations.
- 21 Q Did you have a job description or anything?
- 22 A I've never seen it.
- 23 Q What were you told you were supposed to be managing as
- the operations manager?
- 25 A I don't know that anybody really told me. You know,

- 1 here's, you know --
  - Q Here's some 50 some employees, go to it?
- 3 A Something like that.
- 4 Q Did that seem unusual to you?
- 5 A Not really. It seemed to happen guite a bit.
- 6 Q With this company?
- 7 A No, in my career.
- 8 Q And I'm going to cover your career in a second here,
  - but so did you have to kind of develop your own job
- 10 description then as to what you were supposed to be
- doing as an operations manager?
- 12 A I suppose that's right, probably in my head. I don't
- 13 know whether I wrote anything down.
- 14 Q Let me go a little slower, if I could. In '97 when
- you started, what were you told was expected of you as an operations manager?
- 17 A I don't recall any discussion that lent itself to that.
- 19 Q Were you just given a title and free rein to go do 20 what you saw fit?
- 21 A Well, you know, I guess basically, probably. Not
- 22 necessarily free rein, but, you know, try to figure
- out what the company's all about. There's a lot of
- 24 manuals to read and that sort of thing, so obviously
- when you first get a new job, you're pretty busy.

00030 1 Q I understand that with these manuals that they had --2 we may talk about that a little later -- there was no 3 training program for you to be able to go through the 4 manuals with a trainer of any kind; is that right? 5 MR. VERWOLF: Objection, argumentative. 6 Α That's correct. 7 I didn't mean to be arguing with you on that. I think 8 we both agree that there was no training program in 9 place for you as the operations manager to get

11 right? 12 A That's correct.

13 0 And we probably both agree that when you first started 14 there was no training program even to drive you around and let you know physically where the pipeline runs 15 16 and where the different parts of it are, right? 17 MR. VERWOLF: Objection, argumentative.

training on all the various manuals from this company,

18 A Well, I went with the supervisors and went around up 19 and down the line, learned about the various stations 20 and pipeline route, that sort of thing.

21 Q You had to do that on your own, right?

22 Α Yes.

10

23 Because there was no training program in place by the 0 2.4 Equilon people or the people that Equilon took over,

25 this Texaco company, to train even someone as high up

- as you, the operations manager, on what's going on with this company; is that right?
- 3 A That's correct.
- 4 Q They did have some manuals and things, right?
- 5 A Yes
- 6 Q But those were just kind of laying around and people 7 were just expected to pick them up and learn them as 8 they go?
- 9 A I don't know whether I would say they're just laying 10 around. There was bookcases in my office with 11 manuals.
- 12 Q So manuals were stuck in a bookcase in an office and 13 you were just expected to pull them out sometime and 14 learn and read them and figure out what they were, 15 right?
- 16 A I suppose. I don't know that that was the
  17 expectation. I felt like that was the prudent thing
  18 to do.
- 19 Q You didn't even know if the company expected you to 20 pull the manuals down from whatever shelf they were on 21 and learn them, right?
- 22 A Yeah, I had to get them myself.
- 23 Q And there was no test that was given to you as to 24 whether you learned anything from the manuals or not?
- 25 A That's correct.

- 1 Q There were no instructors that were there to either go 2 and ask questions as to what this all means in one 3 central place, nothing like that?
- 4 A That's correct.
- No coordination as to the various manuals so that you knew how one fit together with the other one. It's just something you had to figure out on your own?
- 8 A It wasn't that hard to figure out.
- 9 Q For someone like you it wasn't that hard to figure out that was industrious and bright, correct?
- 11 A I don't know. I guess I don't know about someone like 12 me, but it wasn't that difficult for me.
- 13 Q Everyone that you've come across that you're managing 14 here, and we've taken a number of depositions, frankly 15 aren't as industrious and bright as you are, correct? 16 MR. VERWOLF: Objection, argumentative.
- 17 A I really can't say because I wasn't here at the
  18 depositions and I don't know -- there were a lot of
  19 bright people that worked for Olympic and, you know, I
  20 don't know that I can agree or disagree with what you
  21 said.
- 22 Q As to how easily they would be able to just pull down 23 a manual from a shelf in some office and learn what 24 their jobs were, you actually never had the
- opportunity to walk through the manuals and try to

- train any of this whole group of employees, did you?
  - A No, I didn't.
- 3 Q And you never had the opportunity to give a test on
- 4 the manuals and what they were supposed to do and not
- 5 do for the job for any of this group of 50, 60
- 6 employees, were you?
- 7 A I did -- we developed -- were working on a manual and 8 I did test some of them.
- 9 Q You were working on a manual?
- 10 A Yes.
- 11 Q So you didn't actually have a manual that was done by
- the time the fire and rupture occurred?
- 13 A We had pieces of it but not the whole thing. That
- 14 was -- but I guess you're saying I never tested any of
- 15 them and I couldn't agree with that because I did test
- some of them on parts that we had completed.
- $\mbox{ You tested some people on some parts of a manual that}$
- was never fully completed, right?
- 19 A Yes.
- 20  $\,$  Q  $\,$  And who did you test on some parts of a manual that
- 21 was never completed?
- 22 A The parts we tested on were completed.
- 23 Q Okay.
- 24 A But generally it was new hires that we would hire and
- 25 we needed to do certain things within the first four

- months that they were working for us to see whether or not they were understanding the job and the safety requirements and the math and that sort of thing.
- The older hires, the people that had been there before
  '97 or so, did you ever test them as to what their
  level of knowledge was or experience was or safety
  awareness was?
- 8 A No.
- 9 Q Do you think that would be a prudent thing to do, to
  10 figure out, these people that you essentially had
  11 inherited as the operations manager, to figure out how
  12 strong or weak the weakest link in that employee chain
  13 might be?
- 14 A No, I don't think -- and I assume you're talking about
  15 a written test. I think you can talk to people and
  16 find out a lot of information. I don't know that I
  17 would consider that a test, but -- I don't know that
  18 there's any of these people that I hadn't talked to to
  19 see, I guess, my own self what kind of employee they
  20 were.
- 21 Q When I use the phrase an employee chain is only as 22 strong as the weakest link, what does that mean to 23 you?
- 24 A Nothing.
- 25 Q Doesn't conjure up any sort of --

- I understand a chain is only as strong as the weakest link, but I don't know about an employee chain because in an employee chain there are others that can take over and perform some of the duties that the others didn't. I mean they can. I don't know that that
- 6 happened necessarily.
  7 Q So in order for that to work though, you have to have
- built in redundancies that one employee, if they
  failed, that the other people there would be there
  filling in, taking over to make sure that it wasn't
  catastrophic, correct?
- 12 A They'd have to understand a person's job, right.
- 13 Q Did you have a manual or procedure on that to make
- sure you had these people with built in redundancies to so the weakest link wasn't going to be fatal?
- so the weakest link wasn't going to be fatal?

  I don't think there were any written procedures.
- 16 A I don't think there were any written procedures on that.
- 18 Q Did you have, let's say, simulated emergencies to be 19 able to test people to see how they'd perform?
- 20 A Yes.
- 21 Q You did do that?
- 22 A Yes.
- 23 Q How often would you have done those?
- 24 A I really don't remember. It seemed like there may
- 25 have been two or three a year.

00036 1 MR. WOLFE: I'm sorry, what was that answer? 2 THE WITNESS: Seemed like two or three a 3 year. 4 And were these done by Olympic or were they done by Q 5 the DOE? 6 Α I think -- well, they were done by Olympic but they 7 were done in coordination with Department of Ecology. 8 So these were the Department of Ecology requirements O 9 on sort of testing and training; is that right? 10 A Correct. 11 I'm trying to think of anything that Olympic had Q 12 separate to be able to train or develop people's 13 skills in an emergency so that the weakest link isn't 14 fatal. Did Olympic have anything like that? 15 A I guess I don't understand -- to me, the part that I 16 just talked about was what Olympic did. You know, we 17 participated in the drills. 18 Q By the Department of Ecology? 19 Yes. They didn't -- the Department of Ecology really Α 20 didn't -- well, participate kind of as an overseer but 21 Olympic was the one that did it. 22 0 Because they were required to do it by the DOE, right? 23 Α Right.

So is it true that Olympic only did the minimum amount

of simulation and training that was required by the

24 Q

DOE?

- Α I guess I don't know exactly how to answer that. 3 There's other, there was other training that went on 4 that wasn't required by the DOE. I don't know about 5 emergency training. I think that might be what you're 6 talking about, but I guess if there was, I probably 7 wasn't aware of it, but there may have been.
- 8 And if you weren't aware of it as the operations 9 manager in charge of all this, do you think anyone 10 else would be more aware of it and they just wouldn't 11 have reported it to you? Kept a secret from you for 12 some reason?

13 MR. VERWOLF: Objection, argumentative.

- 14 A I don't know. There was other stuff that went on. 15 think engineering did a lot as far as coordinating 16 emergency drills.
- 17 Did the emergency training that you did with the DOE, Q 18 did that actually help train controllers, operations 19 controllers as to how to spot a potential emergency or 20 abnormal condition and what to do, how to react to it?
- I guess at the time we did those they didn't report to 21 A 22 me, but I believe that they were a part of the drill 23 and they knew what was going on with the drills, so I 2.4
  - think, yeah, it probably would have helped them.
- 25 Q These drills, how long did they last for?

- 1 A Various times. All day, half a day.
- 2 Q Not more than a day, right?
- 3 A I believe that's right. I can't think of one that
- 4 lasted more than a day, other than in preparation and
- 5 probably critique afterwards. That would have been 6 more than a day.
- 7 Q Would you do the critique?
- 8 A No, the Department of Ecology did the critique.
- 9 Q So other than the, was it a seminar that DOE would put
- on? Essentially wasn't that what it was? It was a
- seminar they put on every year?
- 12 A I wouldn't have called it a seminar.
- 13 Q What did you call it?
- 14 A A drill.
- 15 Q Where would the drill take place?
- 16 A Took place varying places. There was no set place for
- 17 it. We had one at Arco's Cherry Point Refinery, their
- emergency room up there, and we had one, I think up on
- 19 Lake Sammamish, a deployment drill.
- 20 Q Deployment drill, was that for a spill response?
- 21 A Right.
- 22 Q Was the emphasis on most of this DOE training on spill
- response response to a problem?
- 24 A Yes.
- 25 Q How much training though was there then? And where

- 1 were you getting the training, is a better question
- for me first. Where were you getting the training of
- 3 what to do to prevent a spill?
- 4 A Well, we had a trainer come out of the Department of
- 5 Transportation put on a day long training class on the
- 6 DOE 195 rules, and those were designed to prevent
- 7 releases.
- 8 Q How often was this done, a DOT trainer coming out and 9 training on Federal 195 rules to prevent releases?
- 10 A It happened one time while I was there.
- 11 Q And you were there for how many years?
- 12 A Three.
- 13 Q And did the DOT person that came out, was that before
- or after the rupture and fire in June, 1999?
- 15 A Before.
- 16 Q How long before?
- 17 A I don't know. A year, year and a half, I guess. That
- would be a guess.
- 19 Q And they were there for a day?
- 20 A I believe it was an all day affair.
- 21 Q Did the DOT test the Olympic employees as to their
- 22 knowledge of the Federal 195 rules?
- 23 A I don't believe there was a test included in that.
- 24 Q Did the Olympic folks test the employees as to their
- 25 understanding of the one day training they got from

00040 the DOT on the Federal 195 rules? Α I recall no test. 3 Q Was there ever a test given by the Olympic folks to 4 the employees on the Federal 195 rules on spill 5 prevention? 6 Α I believe so. I believe there was a computer training 7 that had 195 rules associated that we used up until, I 8 guess, just before Equilon was formed. They were 9 available out of the Denver office, computer assisted 10 training. That's not the name of it but, anyway, it 11 had 195 rules on it. It was just about 195 rules, and 12 there was tests involved in that. 13 0 Was that for all the employees to take? 14 Yes. Α And did they all --15 Q 16 Α Yeah, all had to do with operations. 17 Did all the operators have to take this test or was it Q 18 something they could decide to do or not do as they, 19 sort of like with the manuals, they just sort of take 20 it off the shelf at some point in time? 21 MR. VERWOLF: Objection, argumentative and

whether every one of them had taken that.

MS. HARING: Objection, compound.

I never saw the results so I guess I can't answer you

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compound.

- 1 Q And the problem is, when these tests were done a year,
- 2 year and a half before the rupture and fire, you
- 3 weren't supervising that operation and control
- 4 department, correct?
- 5 That's right.
- 6 Q And that's why you wouldn't have seen the results and 7
  - you wouldn't have known how competent or incompetent
- 8 the controllers may or may not be on spill prevention?
- 9 Α Probably right.
- 10 Q Do you recall during the three some years that you
- 11 were there with Olympic any time when Olympic put the
- 12 employees through an actual simulated emergency or
- 13 abnormal condition that might lead to a spill to see
- 14 how they would react and respond to that?
- No, I think in the context that you're talking about. 15 A
- 16 We simulated a spill one time by taking fluid out and
- 17 putting it in a vac truck, more to test for leak
- 18 detection system rather than to see how the employees 19 would react.
- 20 O When was this where you did a test to see -- you were
- trying to see if you took fluid out of the line as to 21
- 22 how the leak detection system would work?
- 23 Α Right.
- 24 Q And how did the leak detection system work?
- 25 A Everybody seemed to be pleased with it. Seemed to be

- able to detect a very small leak in pretty short order.
- 3 Q When you say small leak, how much fluid did you take 4 out of the line?
- 5 A I don't remember, but it wasn't much, but I don't
- 6 remember the figure. Obviously, a vac truck didn't
- 7 hold that much and it was well before it was full.
- 8 Q How much does a vac truck hold?
- 9 A I don't know exactly.
- 10  $\,$  Q  $\,$  And is it as big as these tanker trucks that carry
- fuel up and down I-5?
- 12 A It's not that big.
- 13 Q Where was this done?
- 14 A Down south somewhere. I don't recall the exact
- 15 location.
- 16 Q In the leak detection system, what were the parameters
- 17 of sensitivity as to how much loss of fluid it could
- or couldn't detect before it would sound an alarm?
- 19 A I don't know.
- 20  $\,$   $\,$  Do you know if it was not very sensitive for things
- 21 below five percent loss?
- 22 A I think it was, if memory serves, there was somewhere
- 23 close to like a one percent, but I don't really recall
- 24 but that number seems to stick in my mind.
- 25 Q Do you know if the system was set up so that it may be

00043 1 not able to detect leaks up to five percent, up to one percent, up to any percentage? Did you know when you 3 were the operations manager as to how sensitive that 4 leak detection system was? 5 6 0 And as a result you probably didn't train anybody as 7 to the fact that the leak detection system may not 8 operate for leaks that may be below a certain amount, 9 correct? 10 Α Well, I didn't train anybody on the leak detection 11 system. 12 And you're not aware of any training on the leak 13 detection system that was done so that operators would 14 know that you might have a leak of up to one or five

15 percent of the fuel passing through the line and the 16 leak detection system wouldn't pick it up? 17 Α I'm not aware of any training that talked about that. 18 Q And before you left had you started the process to put 19 together a manual or some training program for the 20 operators so that they knew what the parameters of 21 sensitivity were of the leak detection system, or 22 other sort of measuring and safety devices were? 23 MR. VERWOLF: Objection, ambiguous. Who is 2.4 referred to as operators?

25 A No, I wasn't involved in putting a manual together on

00044 that. 2 Q When we talked about operators, did you understand I 3 was talking about the controllers, the product 4 movement operators, the people that are responsible 5 for insuring that the naptha or the diesel or whatever 6 other flammable fuels could be in the line that's 7 going to be traveling down, that those people 8 understood what the equipment parameters were as to 9 whether they could detect a leak or not detect a leak 10 just by the instruments and leak devices? 11 MR. TOLLEFSON: Objection, compound. 12 MR. VERWOLF: Compound, argumentative. 13 Α No, I didn't understand that's who you were talking 14 about, but I knew it to be all of them, including 15 them. 16 When you said no, there was no training or manuals put 0 17 together for the operators to understand the leak 18 detection sensitivities and how much fluid could be 19 leaking out and they'd never get it, there was nothing 20 for either the product operators or the field 21 operators or the supervisor of those people that you 22 were aware of by the time you left? 23 MR. VERWOLF: Objection, compound, misstates

There was nothing that I worked on or was aware of

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his testimony.

- 1 that talked about that.
- Q This computer training, was that something that could
- 3 be done on site here in Renton or someplace in the
- 4 state of Washington or did any of the employees that
- 5 wanted to get the computer training have to go off
- 6 site to some other state?
- 7 A Which computer training? Are you talking about the BOT training I was talking about?
- 9 Q Yes, sir, the 195 site.
- 10 A Yes, that was on diskette that could be moved
- anywhere.
- 12 Q Did you have the diskette here in the state of
- Washington?
- 14 A I didn't, no.
- 15 Q Did somebody at Olympic?
- 16 A It was my understanding they did.
- 17 Q During the time that you were the operations manager
- 18 for the supervision of products movement, did you know
- 19 where this diskette was?
- 20 A No.
- 21 Q Did you ever run the program yourself?
- 22 A Yes, but not in, not in the state of Washington.
- 23 Q Where did you do it and when did you do it?
- 24 A I did it in Hobbs, New Mexico, and San Angelo, Texas,
- and Houston, Texas.

- 1 Q Before or after the rupture and fire?
- 2 A Before.
- 3 Q Did you take the test yourself?
- 4 A Yes.
- 5 Q How did you do?
- 6 A I passed it.
- 8 pass/fail?
- 9 A No, there was a grading system on it that you had to
- 10 get, I think, above a certain grade. I think it was
- above a 90 to pass. Since then all they worry about
- is pass/fail but, yeah, there was a grading system on
- 13 it.
- 14 Q Were you able to pass it the first time?
- 15 A Yes.
- 16 Q And was there a booklet or anything or was it just a
- 17 program that you worked through?
- 18 A It was just a program.
- 19 Q And did you bring yourself, bring the program back to
- 20 Washington so you could have it available for the
- 21 people under your command?
- 22 A No.
- 23 Q Why not?
- 24 A I didn't know I needed to.
- 25 Q By need, you mean the federals required it or not but

- 1 how about for safety practices? Didn't you think it
- would be a nice safety procedure to have to be able to
- 3 bring it back and train all the people on what the
- 4 rules and requirements are for their job?
- 5 A Well, it was developed for TTTI out of Denver. I
- 6 guess distributed to all the, you know, all the
- 7 offices under their jurisdiction, if you will. I
- 8 don't know if it's jurisdiction, but, anyway, all the
- 9 field offices, and so I assumed everybody had it
- 10 because everywhere I had been they had it.
- 11 Q You'd never seen it up in the state of Washington,
- 12 right?
- 13 A No.
- 14 Q Three some years that you were the operations manager,
- 15 you never saw this program anywhere in the state of
- 16 Washington, right?
- 17 A That's right.
- 18 Q And you didn't know if anyone had it or didn't have it
- 19 here, correct?
- 20 A That's right.
- 21 Q You didn't know if anyone had ever used it or not used 22 it here?
- 22 It here:
- 23 A Well, I think I heard references made to it from
- 24 people here, but, no, I don't know.
- 25 Q You didn't know if anyone ever took it and passed or

- failed it here, right?
- 2 A That's right.
- 3  $\,$  Q  $\,$  And that continued all the way up for the three some
- 4 years that you were the operations manager, both
- 5 before and after the rupture and fire, correct?
- 6 A That's correct.
- 8 training, computer training program, helped to train
- 9 and ensure spill prevention, correct?
- 10 A Right.
- 11 Q And most of the training that you all got from the DOE
- 12 every year was on how to respond to spill, reaction
- after a spill has occurred, what are we going to do
- 14 with it, cleanup and things, correct?
- 15 A Right.
- 16 Q Now, earlier you said that when you were going to take
- the operations, the controllers, the product movement
- 18 controllers, underneath your supervision, you wouldn't
- 19 do it without Richard Klasen?
- 20 A Right.
- 21 Q Why?
- 22 A People at Olympic seemed to respond to the things he
- 23 said. I had people ignore me when I'd give
- instructions.
- 25 Q Let me see if I get this right. You were essentially,

00049 1 as far as the operation goes, you were the second in 2 command, right? 3 That's right. Α 4 Q And if I'm understanding, as the second in command, 5 you were essentially the right-hand person for Frank 6 Hopf, the general manager, correct? 7 MR. VERWOLF: Objection, argumentative. 8 Right. Α 9 0 And even though you were the second in command and the 10 person in charge pretty much day-to-day of operations, 11 yet the people underneath you had a tendency to ignore 12 you? 13 A Yes. 14 Why? Q I'd like to know the answer to that myself, but 15 Α 16 essentially they'd been doing this for, at this 17 location for years and they had no need for me, 18 apparently. 19 Q Which might explain why they didn't train you very 20 much either? 21 MR. VERWOLF: Objection, argumentative. 22 MR. WOLFE: Objection, argumentative. 23 A Could be. MR. WOLFE: Could we take a break for about 2.4 25 five minutes?

- 1 Q Did you many times feel you were just kind of a
  - figurehead there, given a title of operations manager
- 3 but kind of overlooked?
- 4 A Yes.
- 5 Q How did that make you feel?
- 6 A Pretty bad.
- 7 Q Did it raise some concerns for you as to what you were
- 8 really doing there or who is really in control in this
- 9 thing?
- 10 A Sure.
- 11 Q Did you report that to anyone?
- 12 A Sure.
- 13 Q Who?
- 14 A I talked, reported it to Frank Hopf.
- 15 Q What were you told?
- 16 A I don't know that I was told anything.
- 17 Q By the time that you were able to leave were you glad
- to leave the company and things here?
- 19 A Yes.
- 20 Q Why?
- 21 A I was hoping for something better.
- 22 Q By better, do you mean better pay or something with a
- little more respect and a little safer?
- MR. VERWOLF: Objection, compound,
- 25 argumentative.

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   1 A
           I don't know that safer was the issue. I think
    2
            something that would make me feel useful.
    3
                      MR. BENINGER: We'll take a little break
    4
           right now and go off the record.
    5
                      MR. MILLSPAW: Going off the record. The
    6
            time is 10:19.
   7
                               (Exit Mr. Scanlan.)
   8
                               (Recess taken at 10:19 a.m.)
   9
                      MR. MILLSPAW: Back on the record. The time
   10
           is 10:35.
   11
      BY MR. BENINGER:
   12
           We left off with some discussions on your role,
   13
           position, and I'd like to talk a little bit more about
   14
           why you felt it was important to have Richard Klasen
   15
           that would be in the loop if you were to take over the
   16
           supervision of the controllers under Ron Brentson.
   17 A
           Okay, well, he was well respected.
   18
                      MR. TOLLEFSON: I'm going to object to --
   19
           there's not a question pending at this point. You
   20
           indicated you wanted to talk about that.
   21 Q
           I think you and I understood each other, but could you
   22
           tell me a little bit why you felt Richard Klasen was
   23
           essential to have in the loop if you were to take over
   24
           Ron Brentson and the controllers?
   25 A
           Richard, I guess, was well respected throughout
```

- 1 Olympic and I guess he had worked at quite a few of 2 the jobs. I don't know, not every one, but he worked 3 quite a few and he understood the operation very well 4 and people couldn't pull the wool over his eyes as 5 easily as they could mine, I felt. So that's 6 primarily why I wanted him, because, I guess, I had a 7 lot of respect for Richard and I knew he wouldn't lie 8 to me or trick me or whatever. I felt like he would 9 be a good person to have as a right-hand man.
- 10 Q Did you feel like you had been lied to or tricked or 11 deceived a little bit by some of the other people who 12 were underneath you, whether they were supervisors or 13 employees?
- 14 A I can't think of a particular instance, but, yeah,
  15 there were some things that I felt like that I
  16 couldn't rely on somebody being forthright and honest
  17 with me in all the instances.
- 18 Q You must have had some concerns with Ron Brentson or
  19 the people underneath him if you felt that it was
  20 essential to have Richard Klasen if you felt you were
  21 going to have to start supervising them; is that
  22 right?
- 23 A Yes.
- 24 Q Tell me about those concerns.
- 25 A Well, since I didn't understand their jobs

- 1 specifically, I needed somebody that did that would be
  - 2 honest with me and explain things, how things really
- were, and get things done, and not only a help from
- 4 the Control Center part, but also from operations.
- 5 Q And --
- 6 A Field operations.
- 7 Q Did you feel Richard Klasen would be the person that 8 would be able to fit that bill?
- 9 A Yes.
- 10 Q You were given the title of operations manager. In
- 11 reality, did Richard Klasen do a lot of management
- 12 type work?
- 13 A No, I didn't feel that way.
- 14 Q He was listed down as the operations coordinator.
- 15 A He never actually filled that role.
- 16 Q What role was he filling? Aside from what his titles
- were, what role was he filling?
- 18 A He was actually working for Craig Hammett as an
- 19 engineering assistant, and this was drawn up to show
- 20 him over there. He never actually moved into this
- 21 role working for me.
- 22 Q If he was an engineering assistant, why would he have
- so much knowledge of the different parts of the
- company and respect in the company?
- 25 A I think I said that he had, he had worked in several

- 1 different jobs within Olympic.
- 2 Q Let me ask a little bit about your background. Tell
- 3 me about your schooling, if you would, please.
- 4 A I've got a Bachelor of Science in electrical
- 5 engineering from Texas A & I University.
- 6 Q What year?
- 7 A 1976.
- 8 Q Other than yourself, were there any other people with
- 9 engineering degrees that were working for Olympic?
- 10 A Yes.
- 11 Q Who else?
- 12 A Craig Hammett, Frank Hopf.
- 13 Q Anyone else?
- 14 A I think that's it, as far as I know. Rose Ann Martir,
- M-A-R-T-I-R.
- 16 Q Anyone else besides the four of you, yourself, Craig
- 17 Hammett, Frank Hopf and Rose Ann Martir?
- 18 A Not on this list. There were others, I guess, that
- 19 preceded here. When I came there there was another
- 20 engineer. I can't think of his name off the top of my
- 21 head, but on this list that's it.
- 22 Q On the operations side were you the only engineer?
- 23 A Yes.
- ${\tt 24}~{\tt Q}~{\tt Frank~Hopf},$  tell me what sort of involvement he would
- have on any of the day-to-day operations.

- 1 A I, I don't know. I can't really think back, what you mean by day-to-day operations. There wasn't any day-to-day operations involvement.
- 4 Q Was he there on site in the Control Center? What was 5 his role?
- 6 A He had an office in Renton and he would be there 7 sometimes. Sometimes he wouldn't. It was that kind 8 of job.
- 9 Q That's what I'm trying to figure out. What was he
  10 doing as general manager? Was he politicking? Was he
  11 administrative type things? Was he involved in
  12 hands-on supervision and checking up on people? What
  13 sort of role did he play?
- MS. HARING: Objection, compound question.

  A variety of roles, I think. Some instances he was involved in operations, some in engineering, some in
- maintenance. He was over the whole company so he needed to know what was going on.
- 19 Q Would you describe him as a hands-on manager or not? 20 MR. VERWOLF: Objection, ambiguous, 21 undefined term.
- 22 A I don't know that I would describe him that way.
- Others may, but I don't know that I necessarily would.
- 24 Q Why not?
- 25 A Why or why not? I don't know why not. Maybe because

- 1 I didn't work close enough with him to really
- 2 understand that. I don't know.
- 3 Q What sort of feelings did you have for Frank Hopf?
- 4 A He is a hell of a nice guy, I'll tell you that.
- 5 Q You don't have any animosity or nothing like that?
- 6 A No, I don't. I mean he meant well. I think he worked
- 7 very hard at improving Olympic. I have no animosity
- 8 for him at all. I guess I felt like he didn't do me a
- good service in not training me when I went up there,
- but he was busy doing other things so I overlook a lot of that.
- 12 Q Fred Crognale, what's he?
- 13 A He is another Olympic employee. I don't know what
- 14 position he holds right now. He at one time, I think
- 15 he was the president of Olympic, I think is the title
- he held, among others.
- entirely in the state of Washington; is that right?
- 19 A No, it's not.
- 20 Q A little part of it goes into Portland?
- 21 A Yes.
- 22 Q But 390 some miles are in the state of Washington?
- 23 A Okay.
- 24 Q Is that right?
- 25 A I don't know whether there's 390 or 389, I don't know,

- 1 but the majority is in the state of Washington.
- Q The four refineries that supply it with fuel product
- 3 are in the state of Washington?
- 4 A Yes.
- 5  $\,$  Q  $\,$  And the head control center, the eyes and ears of the
- operations of the pipeline, are in the state of
- Washington?
- 8 A Yes.
- 9 Q And all these people that worked underneath you, the
- 10 majority of the company, all were in the state of
- 11 Washington; is that right?
- 12 A Yes, the majority were in the state of Washington.
- 13 Q Where was President Fred Crognale located?
- 14 A I understand he was in Houston.
- 15 Q The president of Olympic Pipe Line, Fred Crognale, was
- located in Houston, Texas?
- 17 A Yes.
- 18 Q So while everybody else and all the operations were in
- 19 the state of Washington, the president of Olympic Pipe
- 20 Line conducted his business from Houston, Texas?
- MR. VERWOLF: Asked and answered.
- 22 Q Is that right?
- 23 A Yes.
- 24 Q How often would you see the president of the company
- 25 from Houston?

- 1 A Not often.
- 2 Q Was he there once a week?
- 3 A I didn't see him once a week, but people came and went 4 that I didn't see. I didn't see everyone that came
- 5 there each time they came.
- 6 Q But when the president came, that's probably somebody 7 that would be at least a little memorable as to when 8 they're coming in and out?
- 9 A A lot of times I wasn't told, so he may have come and 10 gone and I didn't know about it.
- 11 Q So of the one, two, three, four, five of Equilon
- 12 management team, sometimes when the president would
- come in, the operations manager wouldn't be told about it?
- 15 A That's correct.
- 16 Q Why not?
- 17 A I don't know why I wasn't told. You have to ask who didn't tell me, but I don't know.
- 19 Q Did you ever ask, look, I'm the guy who you stuck in
- charge of operations. When the president comes in,
- 21 isn't he at all interested in operations? Doesn't he
- 22 want to talk to me?
- 23 A No, I never said that.
- 24 Q Did you get the feeling though that the president, who
- 25 was most of the time in Houston, when he would make

00059 1 his cameo appearances in Washington, that he wasn't interested in operations? 3 MR. VERWOLF: Objection, argumentative. 4 Α I didn't feel that way at all. 5 How much time would he spend with you in operations? 6 Α He never spent any time with me in operations. 7 Maybe we're confused. The president of the company, Q 8 Fred Crognale, how much time did he spend with you in 9 operations? 10 Α None. I wasn't confused. He spent no time with me in 11 operations. 12 Q Never? 13 A Not to my knowledge. 14 Did you ever get to meet him when he came up? Q Yes, I met him. 15 Α 16 When you did meet with him would it be just to have 0 17 drinks with him or show him around the town or what 18 would you do? Anything to do with the business? 19 A It was at the office and I guess one time we had a, I 20 can't remember whether it was before or after the incident, we were all in the conference room and he 21 22 put on a meeting. It may have been when he first became president, talked to everybody, held a meeting, 23 24 but it was never, you know, I guess like you were

referring to, kind of a one-on-one or in a small

- 1 group.
- 2 Q Did he seem to be knowledgeable about the operations 3 of the pipeline?
- 4 A I had no basis to know that.
- 5 Q He really spent such little time with you, you didn't
- 6 know if he knew much about the pipeline here at all?
- 7 A I didn't know whether he knew or not because I didn't spend any time with him.
- 9 Q When he'd come in would he fly in in his own jet?
- 10 A I don't know that. I didn't --
- 11 Q Did he ever come in unannounced or was there always
- 12 some announcement as to when he was coming in or you
- don't know?
- 14 A I don't know.
- 15 Q Who did Mr. Crognale, who did he replace as president?
- 16 A I think it was Rick Peterson.
- 17 Q And where did Peterson live? Peters or Peterson?
- 18 A Peterson. I think -- I don't really know, to be
- 19 honest with you, where he lived.
- 20 Q In Washington or some other state again?
- 21 A Some other state.
- 22 Q Did he spend about as much time as Mr. Crognale?
- 23 A Probably a little less.
- 24 Q Less than Crognale?
- 25 A He wasn't president for very long.

- 1 Q How long was Mr. Crognale president?
- 2 A I really don't know.
- 3  $\,$  Q  $\,$  Do you know if he was president before or after the
- 4 Equilon came into existence?
- 5 A Well, he wouldn't have been president before it came 6 into existence.
- 7 Q Wouldn't have been president before Equilon came into 8 existence?
- 9 A That's right, because he was with Shell and Shell had 10 no ties with Olympic until Equilon was formed.
- 11 Q Did the president, President Crognale, of this
- 12 company, did he have an engineering background?
- 13 A I don't know.
- 14 Q Do you know if his background was more money,
- 15 finances?
- 16 A I, I, I don't know. I really don't.
- 17 Q After you received your B.S. in engineering in '76
- 18 what did you do?
- 19 A I went to work for Texaco City Service Company in
- 20 Tulsa, Oklahoma.
- 21 Q Texaco City Service --
- 22 A Yes.
- 23 Q -- Pipeline Company, and was that a part of the Texaco
- 24 conglomerates?
- 25 A Yes, it was a joint ownership pipeline owned by,

00062 1 obviously, Texaco and City Service, and Texaco was the 2 operator and I was actually a Texaco City Service 3 employee. 4 Q You understand from your background in the pipeline 5 and refining industry that there may be owners of a 6 refinery or pipeline and there may be managing 7 entities; is that right? 8 Α 9 0 And for this Texaco City Service Pipeline, who owned 10 11 A Texaco and City Service, 50 percent each. 12 Q Who managed it? 13 A Texaco. 14 For Olympic Pipe Line in June, 1999, do you know who Q 15 owned it? 16 A Yeah, probably don't know the exact percentages, but 17 it was --18 MR. VERWOLF: Objection, no foundation. 19 A Equilon, Arco and GATX. 20 Q And who managed it? 21 MR. VERWOLF: Calls for a legal conclusion.

Olympic is who I understand managed it themselves.

managers that we've talked about, the one, two, three,

And your role was to be the -- I guess the four

That's what I was told.

22 A

24 Q

23

00063 four, five of the top managers were employed by whom? 2 Α Equilon. 3 So did Equilon then manage it with their five managers Q 4 that they had on site? MR. VERWOLF: Objection, asked and answered, 5 6 calls for a legal conclusion. 7 Α I only know what I was told. I know you'd like me to 8 say something else, but actually I was told Olympic 9 operates itself. It may appear different, but that's 10 what I was told and that's, I guess, what I have to 11 answer. I don't know what else to say. 12 Q No, no, whatever it is, it is. The president, the 13 executive officers were employed by Equilon, correct? 14 MR. VERWOLF: Objection, calls for a legal 15 conclusion. 16 Α Yes. 17 Q One of them was out of state. That was the president. 18 He was out of state in Houston where Equilon has its 19 main offices, right? 20 A Yes.

And the other one who was the Equilon employee, the

MR. VERWOLF: Compound, calls for a legal

vice-president, was Frank Hopf who was employed by

Equilon and located here, correct?

conclusion.

21 Q

22

23

2.4

00064 Α Right. 2 The other ones that we've talked about were Hammett, 3 Yount, yourself and Connolly, and they were the 4 various managers for the operations, all employed by 5 Equilon, correct? 6 MR. VERWOLF: Same objections. Α 7 There were other people that supervised that were not, 8 so I can't really say all, you know, the managers or 9 all the supervisors were Equilon employees. Some were 10 and --11 Looks like the top ones, looks like they were all Q 12 pretty much Equilon employees, the top managers, is 13 that right? 14 MR. VERWOLF: Same objection. Not really. Karen Grein showed up there and she was 15 Α 16 an Olympic employee. 17 She did the administrative stuff? She was the 18 supervisor of administrative stuff, right? 19 A At this particular time, that's correct. 20 Q She basically had the Human Resources part underneath

That was, yeah, that was one of the things she had

As the Equilon manager of operations, could you hire

21

23

25

22 A

24 Q

her, correct?

and fire people?

under her.

- 1 A I didn't feel as though I could, no.
- 2 Q Why not?
- 3 A I guess brought up through the ranks, you know, I'd go 4 to my boss and if I needed to hire people, I don't
- 5 think I've ever fired anybody, but I'd make 6 recommendations.
- 7 Q So who would the hiring come from then? If you
- 8 recommended somebody to be hired, would that come from 9 your boss, Frank Hopf, with Equilon?
- 10 A Yes, I'd make a recommendation to him and he'd give me 11 the go-ahead and I'd do it.
- 12 Q And when you would recommend and then hire the folks
- 13 underneath you at Olympic Pipe Line, would you tell
- 14 them that they were Equilon employees or Olympic
- employees or would you distinguish that at all?
- 16 A They were Olympic employees. I don't know that I ever
- tried to distinguish it. I think they understood they were Olympic employees.
- 19  $\,$  Q  $\,$  So as an Equilon employee yourself, you understood
- 20 that you could hire people for Olympic Pipe Line?
- 21 A I'd make recommendations to hire for Olympic Pipe 22 Line.
- Line.Q And you'd get the authority from another Equilon
- 24 employee?
- 25 A Yes.

- 1 Q To hire people for Olympic Pipe Line?
- 2 A Yes.
- 3 Q Now, Texas City Service Pipeline, what was your role
- 4 there?
- 5 A I was an engineer.
- 6 Q What type of engineering did you do there?
- 7 A Electrical.
- 8 Q All?
- 9 A I did some things, had to do with hydraulics.
- 10 Q How long did you work for them?
- 11 A Two and a half years.
- 12 Q Why did you leave?
- 13 A  $\,\,$  I was transferred to Houston to work for the Texas
- 14 Pipeline Company.
- 15 Q When you say transferred, is that because you were
- 16 still working for the managing partner of Texaco?
- 17 A Yeah, that's my understanding.
- 18 Q So as the managing partner of the Texaco City Service
- 19 Pipeline, the Texaco folks then retained your
- 20 employment but transferred you to another place; is
- 21 that right?
- 22 A That's right.
- 23 Q Where did they transfer you?
- 24 A To Houston.
- 25 Q And in what capacity were you working then?

- 1 A As an engineer.
- 2 Q Pipelines or some other capacity?
- 3 A Pipeline.
- 4 Q Which pipeline there?
- 5 A The Texas Pipeline Company had several pipelines that 6 I worked on.
- 7 Q So this was directed for the Texas -- or Texaco 8 Pipeline Company or Texas Pipeline Company?
- 9 A The Texas Pipeline Company.
- 10 Q Were you stationed at one of the particular pipelines 11 or did you service all of them?
- 12 A I was in the engineering group. We serviced all of them.
- 14 Q How long did you work there?
- 15 A Several years in varying capacities in that office
- until late in '91, probably August of '91, something
- 17 like that.
- 18 Q What happened then?
- 19 A I was transferred to Texaco City Service Pipeline 20 Company in Hobbs, New Mexico.
- 21 Q Same company you started with, just a different
- 22 location?
- 23 A No, this is Texas New Mexico Pipeline Company.
- 24 Q I thought you said Texaco City Service Pipeline
- Company in Hobbs, New Mexico?

- 1 A No, Texas New Mexico Pipeline Company in Hobbs, New 2 Mexico.
- 3 Q Was Texaco the managing agent then? Is that why you 4 called it a transfer?
- 5 A Yes. That's not why I called it a transfer, but they 6 were the operator of Texas New Mexico Pipeline 7 Company.
- 8 Q Why did you call it a transfer?
- 9 A I guess because I was transferred, is what I was told, 10 being transferred, so I called it a transfer.
- 11 Q Same company was transferring you over to another company to work in?
- 13 A To another company that -- yes.
- 14 Q And what was your job then at the Texaco New Mexico 15 Pipeline Company?
- 16 A I was the assistant district manager.
- 17 Q What did that mean that your operations included?
- 18 A Initially, I didn't have any operations
- 19 responsibility. It's been so long ago it's hard to
- 20 say exactly what it was that I did. Four months later
- 21 my boss left so I took over the office and pipelines
- that Hobbs, New Mexico had, took over the day-to-day
- oversight responsibility but reported to the district
- 24 manager in San Angelo.
- 25 Q So during this time period you went from assistant

- district manager to district manager?
- m P A No, I was the assistant district manager but I
- 3 reported to a different district manager at a
- 4 different location. He had half the operations and I
- 5 had half the operations.
- 6 Q Were you a hands-on manager rather than an
- 7 administrative role?
- 8 A Yes.
- 9 Q As a hands-on manager did that also include
- 10 operations?
- 11 A Yes.
- 12 Q And what was your job then to do? To actually manage
- and supervise the operations and all the other
- 14 components of the pipeline operation?
- 15 A Right.
- 16 Q How long did you do that?
- 17 A Probably did two and a half years.
- 18 Q Did you get trained on how to be a manager?
- 19 A I've been to a couple different schools on management.
- 20 Q Did the Texaco run company down there, the Texas New
- 21 Mexico Pipeline, did they have manuals and training
- 22 programs for their employees on the operation of the
- 23 pipeline?
- 24 A I'm sure they did. I don't recall that they had
- 25 nearly as many manuals as Olympic had. Olympic was

- 1 much better defined for the operations.
- Q Olympic had a lot more manuals than the Texaco New
- 3 Mexico Pipeline Company; is that right?
- 4 A Right.
- 5 Q But they didn't have much of a training program, did 6 they?
- 7 A It seemed good to me because it was the best I'd seen 8 since I've been in the pipeline industry.
- 9 0 Is that --
- 10 A There are a lot of things about it I didn't like.
- 11 Q Is that sort of like saying this program was the tallest of all the pigmies?
- MR. VERWOLF: Objection, argumentative.
- 14 A Yeah, I don't know.
- 15 Q You talked about what the training was, which there
- 16 really wasn't anything at the Olympic Pipe Line
- 17 Company for the three years you were there,
- 18 essentially?
- 19 MR. VERWOLF: Objection, mischaracterizes 20 evidence.
- 21 A I think I said that there was training there. We had
- the guy from DOT come in.
- 23 Q DOT and DOE, all outside people. No internal training
- really, was there?
- 25 A Well, we had safety training and DOT training once a

- 1 month that Karen would put on. She was at the time in 2 charge of safety training and maintaining records and 3 things like that.
- 4 Q And did the Texas New Mexico Pipeline Company, they didn't even have that?
- 6 A We had a monthly safety meeting with training.
- 7 Q What was different? The DOT or DOE didn't come in and do anything down there?
- 9 A Yeah, we didn't have that. We did have spill drills 10 but they were, I think, probably limited to once a 11 year, and they weren't run by an outside agency. We 12 ran those ourselves and critiqued ourselves.
- 13 Q In a real spill would the spill response team be run 14 by an outside agency or by the company itself like 15 Olympic?
- 16 A We had -- it was a different kind of pipeline. It was
  17 a crude gathering which is much different than the
  18 mainline products, and we had spills quite regularly.
  19 Back in the, probably ten years ago, we had about one
  20 a day, so as far as handling spills, it was nothing
  21 unusual to us, nothing we needed any outside guidance
  22 on.
- 23 Q Because you were spilling and having to clean yourself 24 up all the time?
- 25 A That's right.

- 1 Q So you were able to gets lots of training because you 2 made lots of spills?
- 3 A That's right. I guess that's right.
- 4 Q And at Olympic you had fewer spills but less training?
  5 MR. VERWOLF: Objection, misstates the
- 6 evidence.
- 7 Q True?
- 8 A I don't know that I'd necessarily agree with it, but
- 9 that's true that we had less training. I don't know
- that the actual spills that we had at Tex New Mex were
- 11 really training. It would be considered training.
- 12 They were part of the job. When I was there we went a
- 13 whole month once without a leak and put on quite a
- 14 party. We thought that was great.
- 15 Q While you were at Olympic Pipe Line, did they ever go
- 16 a whole year without a leak?
- 17 A I don't know. I guess I can't think back that we did.
- 18 Q By the way, back on the DOE training on the, what you
- 19 talked about was primarily spill response type
- 20 training, correct?
- 21 A The DOE was for spill response, right.
- 22 Q In fact, of the spill response, the vast majority of
- 23 that was dealing with like barges in the water and
- 24 water type spills rather than spills at, spills at
- 25 refineries rather than spills from pipelines, correct?

- 1 A That's not my understanding. My understanding is we 2 didn't talk about spills with barges as far as --
- Barge cleanups and all the rest of that barge and 3 Q 4 water activity?
- We didn't have any barges. Why would we be concerned 5 Α 6 with that?
- 7 Q So the DOE training you're saying was primarily 8 dealing with spill response with pipelines rather
- 9 than --
- 10 A Right.
- 11 And you understood that your pipeline ran through a Q
- 12 lot of creeks and waterways that would go out to the
- 13 Sound or the ocean?
- 14 A Sure.
- And so you need to know how to deal with all the 15 Q
- 16 spillup or cleanup from spills that would go into the
- 17 ocean, right?
- 18 A Sure.
- 19 Q And you're saying the DOE training wasn't focused on 20
- 21 A No. I said it wasn't focused on barges, cleaning up 22 barge spills.
- Okay, but was it focused on cleaning up spills in the 23 0
- 24 open waters, primarily?
- 25 A Well, I can't say that it was. You know, we had

- 1 spills on a lake -- we didn't have spills on a lake
- 2 but we had drills on a lake and that is what I would
- 3 consider to be open water.
- 4 Q After '91 what did you do?
- 5 A After '91 I was transferred to San Angelo, Texas.
- 6 Same company, just transferred over there.
- 7 Q How long were you there?
- 8 A I was there for three years, so --
- 9 Q What capacity?
- 10 A Same capacity.
- 11 Q That would have been up to about '96?
- 12 A Yeah, the beginning of '97 when I came here.
- 13 Q And then you were transferred from the San Angelo,
- 14 Texas, here?
- 15 A That's my understanding.
- 16 Q So still with Texaco companies and they just moved you
- 17 up here?
- 18 A Right.
- 19 Q And in San Angelo, Texas, were you working as a
- 20 manager of operations type manager?
- 21 A Initially, but then my boss took over all the
- 22 operations and I took over engineering and safety and
- that sort of thing.
- ${\tt 24}~{\tt Q}~{\tt So}~{\tt you}~{\tt managed}~{\tt safety},~{\tt engineering}~{\tt and}~{\tt operations}~{\tt with}$
- 25 San Angelo, Texas?

- 1 A Not operations. He took over the operations.
- 2 Q So you were safety and engineering?
- 3 A Safety and engineering and admin.
- 4  $\,$  Q  $\,$  When you were at San Angelo, did you have a spill once
- 5 a day there?
- 6 A No.
- 7 Q You were getting a little better?
- 8 A I said about ten years ago. We did a lot better as
- 9 time went on, so when I was in Hobbs we didn't have it
- 10 that often. When I was at Tex New Mex we didn't have
- 11 them that often, but what I was trying to say is it
- 12 was common for us to have releases.
- 13 Q Even in San Angelo?
- 14 A Even in San Angelo.
- 15 Q Do you remember a spill in '92 in New Jersey?
- 16 A No.
- 17 Q No training, no special notice on that?
- 18 A Maybe if you could be more specific. I may have heard
- 19 of it. I don't know. Give it a shot.
- 20  $\,$   $\,$   $\,$   $\,$   $\,$  Did NTSB ever provide any training for you after a
- spill in '96 or '92? Don't remember that?
- 22 A No.
- 23  $\,$  Q  $\,$  As the safety manager for San Angelo, any sort of
- training programs you put in there?
- 25 A I had a fellow that worked for me that provided

- 1 training for the employees.
  - Q You kept in place whatever was there?
- 3 A Kept in place whatever was there.
- 4  $\,$  Q  $\,$  Did you add anything to the safety program that was in
- 5 place in San Angelo?
- 6 A No, I didn't add anything.
- 7 Q What did the program consist of, the safety program 8 consist of there?
- 9 A I can't remember specifically all the things that we trained on.
- 11 Q The same kind of stuff that the Olympic folks trained 12 on that we just talked about?
- 13 A Pretty much.
- 14 Q Pretty much DOE, DOT type training and once a month
- 15 meeting?
- 16 A Of course, we didn't have DOE there, but safety
- 17 training, you know, had to do with necessity for
- 18 hardhats and safety glasses and eye protection, hand
- 19 protection, that sort of thing, that kind of safety.
- 20 Q How about safety like in spill prevention? Any
- 21 training there in spill prevention?
- 22 A No.
- 23 Q Are spills kind of an accepted part of doing business?
- 24 A It's, it used to be more so than it is now. We're
- obviously trying to conduct business much more

00077 1 prudently, but in a gathering system, too, you didn't 2 have catastrophic spills particularly. Your spills 3 were limited to just a couple of barrels out in a 4 pretty desolate area. 5 Q Do you understand why you got transferred up here? 6 Α Do I understand why? 7 Yes, sir. Q 8 I think I do. Α 9 0 Why?

Because I wasn't getting along with my boss and Frank
wasn't getting along with Lonnie and so we wanted to
do a job swap, and Lonnie was initially going to go to
work on another project before he came down to San
Angelo and they probably never really suspected he'd

come down there, but that was the reason, I

16 understand.

17 Q So who did you replace?

18 A Lonnie Nusz.

19 Q Was this -- did you get there before or after the Ebby 20 Slough spill?

21 A It was after.

22 Q Lonnie Nusz, was the Ebby Slough spill part of the

reason he was getting transferred?

24 A I don't know.

25 Q How quickly after the Ebby Slough spill did you get

- transferred over?
  - A I'm not sure when the Ebby Slough spill was.
- 3 Q When you came in was there any special training done
- 4 on lessens learned from the Ebby Slough spill?
- 5 A Not to me, no.
- 6 Q Any special training that you were aware of that
- 7 resulted from the Ebby Slough spill?
- 8 A Not that I understand.
- 9 Q Any sort of policies or procedures adopted, sort of a
- lessons learned type response to the Ebby Slough spill
- 11 that you're aware of?
- 12 A Not that I was aware of.
- 13  $\,$  Q  $\,$  Was the Ebby Slough spill even talked about very much
- when you came over?
- 15 A Not very much, but I did hear about it.
- 16 Q How did you hear about it?
- 17 A It was with Jim Cargo and we went by that area and he
- showed me where it was and talked about it a little
- 19 bit.
- 20 Q As far as, though, learning from that mistake or that
- 21 experience, was anything done to get all the rank and
- file people, all these 50, 60 some people underneath
- you to get them to learn from that at all?
- MR. VERWOLF: Objection, no foundation.
- 25 A Could you ask that again?

- 1 Q Sure. When you came over were you aware of anything
- that was done to get the rank and file people to use
- 3 the Ebby Slough spill somehow positively, to learn
- from it and to make sure it doesn't happen again?

  MR. VERWOLF: Same objection.
- 5 MR. VERWOLF: Same objection. 6 A I wasn't aware of anything like that.
- 7 Q The Ebby Slough spill never became any sort of
- 8 teaching tool at any of the monthly meetings or any
- 9 sorts of training that you had?
- 10 A Not that I recall.
- 11 Q What was Lonnie Nusz' job title when you came in?
- 12 A I believe it was operations manager.
- 13 Q Same job title as you had or you took over, correct?
- 14 A Right.
- 15 Q Do you know if he had either more responsibility or
- 16 more defined job role or more power?
- 17 A No, I don't.
- 18 Q Did you feel like you had more power and authority at
- 19 the other job that you had at San Angelo, Texas?
- 20 A Yes.
- 21 Q Who made the decision to transfer you?
- MR. VERWOLF: Objection, no foundation.
- 23 A I don't know. I wasn't there when that decision was
- made.
- 25 Q Who informed you of the decision?

- 1 A I think it was Frank that informed me that I had 2 gotten --
- 3 Q Frank Hopf?
- 4 A Yeah, Frank Hopf, informed me that I had gotten the job. I was informed initially about the possibility
- from Ed Murray who's the vice-president with Texaco
- Pipeline, Inc., and the president of Texas New Mexico
  Pipeline Company.
- 9 Q Was this a transfer that you had to do or could you 10 stay where you were?
- 11 A My understanding is I had a choice.
- 12 Q Of?
- 13 A Of staying where I was or coming up here.
- 14 Q And why did you choose to come?
- 15 A I thought it would be -- I'd heard -- I guess I'd
- 16 heard of Frank. I'd met him once. Seemed like a nice
- 17 person and I felt like it would be a good experience
- 18 to work for -- I could learn a lot working for him,
- 19 and I really wanted to come up here.
- 20 Q Why weren't you getting along with your boss?
- 21 A I didn't feel like he had the company's best interest
- 22 at heart and I had always worked for people that
- 23 worked very hard for the company and he rarely came to
- the office. He was building a house and he was out
- 25 there doing that all the time and kind of turned over

00081 1 everything to others in the company, and I guess it kind of rubbed me the wrong way to see somebody that 3 was in charge of a facility that wasn't interested in 4 its well-being. 5 Q So he returned a lot of the responsibilities over to 6 you at the time? 7 Α And others. 8 So you went from a job where you had too much 9 responsibility to a job where you had too little 10 responsibility; is that right? 11 MR. VERWOLF: Objection, argumentative. 12 A No, that's not actually right. At the time I left up 13 there his house had already been built and I had 14 talked to somebody about his lack of enthusiasm for his job and I guess he kind of got put on the carpet, 15 16 so the two of us kind of went head to head for a while 17 and I didn't have that much responsibility there. I 18 felt like I needed to, felt like it would be in my 19 best interest to leave. 20 O Did you have more responsibility there or here? 21 Α There. 22 And you didn't feel like you had very much 0 23 responsibility even there? 24 A That's right. Well, I had more, I guess, probably

had -- well, had more authority there.

- 1 Q Did you learn a lot from Frank Hopf here?
- A Not as much as I would have like to have, no.
- 3 Q What do you think you did learn from him?
- 4 A Probably a lot of things. I can't think of anything
- off the top of my head that I learned from him.
- 6 Q Nothing at all?
- 7 A Well, I'm sure there's lots of things. I don't know.
- 8 You get in these kind of things and put on the spot 9 and your brain kind of turns to mush.
- 10 Q We're going to have a break pretty soon and maybe
- think about it over the break and see if there's maybe something you learned from him.
- Why don't you think you learned as much as you had hoped to from Frank Hopf?
- 15 A I hoped that our working relationship would have been
- 16 a lot closer. I was maybe anticipating when I came up
- here and it seems as though it wasn't very close at
- 18 all.
- 19 Q Did you talk to Mr. Nusz as to why he was having
- trouble with the relationship with he and Mr. Hopf?
- 21 A I did a few times, but I don't know that I felt like
- 22 all that was valid so I discounted a lot of it.
- 23 O Like what?
- 24 A I can't think about our exact conversations and all
- 25 that sort of thing, but I know he was pretty

- frustrated with some of the things Frank did. He
- works pretty long hours and trying to get things done
- 3 and Frank would shoot him down on some of the things
- 4 he wanted to do, which was Frank's prerogative. He
- was the boss, right? I've lived in that sort of
- 6 thing, too, so I understand from both sides how it 7 feels, but --
- 8 Q When you were there did you think Mr. Hopf was busy 9 with the Cascade Pipeline project?
- 10 A Sure, he was busy with it.
- 11 Q Were you involved in that?
- 12 A No.
- 13  $\,$  Q  $\,$  And the Cascade Pipeline, that was a project. It was
- 14 nothing that was actually in operations, was it?
- 15 A That's right.
- 16  $\,$   $\,$   $\,$   $\,$  Did you feel like you worked long hours when you were
- 17 with Olympic Pipe Line here?
- 18 A No, I didn't work what I would consider long hours.
- 19 Q Why not?
- 20 A I don't know why not. I guess that has generally not
- 21 been my style, to work long hours.
- 22 Q Did you feel like you were trying to get things done
- 23 and having them shot down like Mr. Nusz had complained
- 24 about?
- 25 A Not so much, no, but understanding the way Lonnie

- 1 worked, I then decided I wasn't going to plow ahead
- 2 and do some of those things and make those mistakes 3 and have Frank mad at me.
- 4 Q Did Mr. Nusz relate that Frank had been mad at him, 5 Mr. Hopf had been mad at him about something?
- 6 A Well, I don't know necessarily mad may be the right
- word, but disagreed with him with some of the things
  Lonnie did.
- 9 Q Did you feel like you had good communication with 10 Mr. Hopf?
- 11 A I felt like it needed to be better. There were a lot 12 of times I couldn't get access to him.
- 13 Q Did you all work on improving the communication between you?
- 15 A I think we said we would several times, but I don't 16 know that it ever really came about.
- 17 Q How about with the other supervisors that you were in
- 18 charge of, Gregor, Cargo and Justice and later
- 19 Brentson, did you feel you had good communications 20 with them?
- 21 A I feel like I did, yes.
- 22 Q And with Mr. Brentson, did you have much communication
- with him before he was under your supervision?
- 24 A No.
- 25 Q Did you feel once he was under your supervision for

- 1 those several months, that you needed Klasen there any
- longer? I know you wanted him to be there at the
- 3 beginning, but did you feel like you needed him after
- 4 you were starting to supervise Brentson and the other 5 people?
- 6 A Yes.
- 7 Q Why?
- 8 A I wasn't -- didn't feel like I was being cooperated
- 9 with.
- 10 Q By whom?
- 11 A Some of the people in the Control Center.
- 12 Q Ron Brentson?
- 13 A No, not so much Ron. I think that from what I
- 14 understand or from what my feelings are, that he did,
- 15 he responded very well to me and kept me informed,
- 16 that sort of thing.
- ${\tt 17}$  Q Who were some of the people, the controllers that you
- 18 felt weren't responding to you, the operations
- 19 manager?
- 20 A Well, let me see. I think one particular instance I
- 21 can think of off the top of my head, I guess I had
- 22 kind of a run-in with Lloyd Tieken at one instance,
- 23 but I think that was after the incident.
- 24 Q How about before? Any problems with any of these
- folks before?

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00086
           No, because I didn't press any issues because I didn't
   1 A
           have Richard there so I wasn't going to press those
   3
           issues.
   4
           You didn't feel comfortable pressing any of the
      Q
   5
           management type issues with any of the controllers
    6
           without Richard Klasen being present?
      Α
   7
           That's right. That's why I asked for him.
                     MR. BENINGER: Why don't we take a break
   8
   9
           right now.
   10
                     MR. MILLSPAW: Going off the record. The
   11
           time is 11:28. This is the end of tape 1.
   12
                               (Recess taken at 11:28 a.m.)
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00087	
1	AFTERNOON SESSION
2	2:00 P.M.
3	00000
4	CONTINUED EXAMINATION
5	MR. MILLSPAW: We're going back on the
6	record. The time is 2:00.
7	BY MR. BENINGER:
8	Q A couple background things. What was the actual date
9	that you started with Olympic Pipe Line?
10	A I don't remember the actual date. It was the end of
11	January, something like the 27th. The effective date
12	was actually February 1st, but I showed up a few days
13	early.
14	MR. BENINGER: I'm going to mark this as an
15	exhibit.
16	Q Do you have children?
17	A
18	Q
19	A
20	
21	Q
22	A
23	Q
24	
25	A

00088 (Exhibit No. 401 was marked.) 2 Showing you Exhibit No. 401, we don't have a lot of 3 copies. Sorry about that. Once you've had a chance 4 to look at that, let me know and I'll ask you some 5 questions. (Pause in the proceedings.) 6 Do you recognize Exhibit 401? 7 Q 8 Not specifically. It may have been a handout at the Α 9 training that I told you about, but it's been a lot of 10 years. 11 Do you recall attending the training that was put on Q 12 by the Department of Transportation in Renton on 13 Pipeline Safety Seminar, February 19th and 20th, 1997, 14 a couple weeks after you started? I remember attending the former transportation seminar 15 A 16 in Renton. If you say those are the dates, those are 17 the dates. I don't recall exact dates, but I attended 18 one and I assume it was this one. 19 And I was just getting the dates off the top of the Q 20 document. 21 A I understand. I'm telling you I don't remember them, 22 if this was it. 23 O Would the materials set forth here be similar to the

materials that would have been covered at the

Department of Transportation seminars that you talked

24

00089 1 about earlier, part of the training that Olympic would have been through? 3 MR. VERWOLF: Objection, no foundation. 4 Α Yeah, I assume that's what was covered. You know, 5 it's been a few years. 6 0 And the very back page of this came with the 7 materials. It's an order form for pipeline safety 8 publications, disks and videos. Do you see that? 9 Α Yes. 10 Q Under the publications down here they talk about the 11 1994 National Pipeline Safety Summit, New Jersey. Did 12 you read that? 13 A I see that.

13 A I See that.

14 Q And they've got a video as well to the National 15 Pipeline Safety Summit, New Jersey?

16 A Yes.

17 Q In 1994 would you have been an operations manager? 18 Would that have been at the San Angelo facility?

19 A I was not an operations manager. I was assistant 20 district manager.

Q Which meant that you were in charge of the operations, amongst other things, right?

23 A '94. In '94 I was not in charge of operations there. 24 I was in charge of the office, I believe, but anyway,

I was close to the operations.

00090 1 Did you attend this 1994 Pipeline Safety Summit? 2 Α Did you receive materials on this 1994 National 3 Q 4 Pipeline Safety Summit? 5 Α I don't remember receiving materials on it. 6 Q How about after the seminar in Renton on February 19th 7 and 20th, 1997, did Olympic Pipe Line order either the 8 video or the safety publications from the 1994 9 National Pipeline Safety Summit? 10 A I don't remember if they did. 11 And you never saw either any videos, publications, at Q 12 Olympic Pipe Line from the 1994 National Pipeline 13 Safety Summit? 14 A I don't recall seeing it. Do you recall ordering any of these publications that 15 Q 16 are listed on this page and provided to the Olympic 17 people who went to the February 19th and 20th, 1997, 18 Pipeline Safety Seminar by the Department of 19 Transportation? 20 MR. TOLLEFSON: Object to the lack of

- foundation.
  22 A I didn't order any of these.
- 23 Q You don't know of anyone at Olympic Pipe Line that
- would have ordered any of these; is that right?
- 25 A That's right.

00091 1 I'm going to ask you about another document that I 2 showed you that I haven't marked yet because I was 3 going to see if you knew anything about that. It's 4 called "Operations & Maintenance". Do you know 5 anything about that? 6 Α 7 I'll mark it if you do know something about it and Q 8 we'll have to make copies of this. 9 MR. VERWOLF: 402? 10 MR. BENINGER: Yes. 11 (Exhibit No. 402 was marked.) 12 Can you tell me what this is? I've seen a bunch of 13 different copies, for whatever reason. I don't know 14 if it was marked a bunch of different times or if it 15 was an evolving process because I haven't compared 16 each and every one of them, but can you tell me what 17 402 is? 18 A Yes, it was in preparation of DOT's operative 19 qualification rule. It wasn't in effect at the time 20 we started preparing this, but Frank understood that 21 that rule was coming down the pike and he asked me to 22 work on a manual that would meet that qualification. 23 So at the time of the rupture and fire in June, 1999, 0 2.4 was this document, Exhibit 402, entitled 25 "Qualifications & Maintenance" -- "Operations &

00092 1 Maintenance Qualification Manual," was that something that was in effect? Had it been adopted by Olympic 3 Pipe Line? 4 Α It was not complete but we were using it, the parts 5 that were complete. 6 0 Is this what you talked about giving some tests on 7 some parts of a manual that you were putting together 8 earlier? 9 Α Yes. 10 And is what we have here, 402, is that the completed Q 11 part of it or do you remember? 12 A It's part of the completed part. Part of the whole 13 process are the tests and the tests are not here, test 14 questions. Did Olympic have a manual that had been adopted? You 15 Q 16 talked about a number of manuals but had those manuals 17 been adopted by Olympic as their policies and 18 procedures? 19 MR. TOLLEFSON: Object to the form of the 20 question. 21 MR. VERWOLF: Objection, vague. 22 A I don't know exactly what you mean by adopted, but 23 Olympic used a lot of the old Shell manuals for 2.4 qualifying mechanics and electricians. This was, I

guess, kind of based off some of those as far as the

- 1 format.
  - Q Why were you putting together this "Operations &
- 3 Maintenance Qualification Manual"?
- 4 A  $\,$  To try to meet the DOT rule that had not yet gone into
- 5 effect.
- 6 Q Was this computerized?
- 7 A What do you mean computerized?
- 8 Q Was it on the computer?
- 9 A Yes, that was a document on the computer.
- 10 Q You talked about hard copies of manuals being on a
- 11 shelf, a bookshelf of some sort. Did Olympic also
- 12 have all those manuals digitized and available on
- 13 computer?
- 14 A I don't think so. I never saw them if they did.
- 15 Q Did you have a computer in your office?
- 16 A Yes.
- 17 Q And was it the computer that -- what system did they
- use, the Orbit system, to communicate?
- 19 A I don't know what you mean by system they used, the
- 20 e-mail system or --
- 21 Q Yes.
- 22 A  $\,\,$  It was something else. It was -- while I was there we
- 23 used three different e-mail systems during the period.
- I can't remember --
- 25 Q Did they use an Orbit system to track any projects or

1 no?

- 2 A I'm not familiar with Orbit system. This is the first 3 I've heard of it. I don't know what it is or what it 4 does.
- 5 Q The computer system itself, you never pulled up any of 6 the manuals on the computer system?
- 7 A No, I don't believe so. I think my answer was that they weren't there. I don't think I pulled them up.
- 9 Q Let me move you to about December, January, 1998, 10 December and January, 1999, Bayview Station. What do 11 you know about Bayview?
- 12 A What did I know at the time or what do I know now?
- 13 Q What did you know at the time? And I'll ask you what 14 you know now, but what did you know at the time,
- January and December? Were you involved in putting
- that in, getting it running, anything like that?
- 17 A No, I wasn't involved in that. I went to one of the 18 early meetings, I don't know if it was the first
- meeting or what, but I went to one of the early meetings and I was never, for some reason, invited
- 21 back or was never informed that they were having
- meetings so I didn't go to any of the Bayview
- 23 meetings. I knew very little about the facility or
- 24 the design. I did stop by the location from time to
- time and looked at it, but I never did have a, any

- diagrams on what the piping was supposed to be like or
- 2 configuration or anything like that.
- 3 Q We talked earlier about you being one of only a couple
- 4 people in the company that had an engineering
- 5 background, correct?
- 6 A Right.
- 7 Q And Bayview would have been part of your operations?
- 8 A Right.
- 9 Q And as I understand it, even though you, as the
- 10 operations manager and one of the few engineers, you
- 11 weren't provided with any of the engineering diagrams
- 12 for Bayview Station?
- 13 A That's right.
- 14 Q And none of the other design features of Bayview
- 15 Station?
- 16 A Right.
- 17 Q And you were only invited to one of the meetings
- 18 regarding Bayview Station before it was on line?
- 19 A Correct
- 20  $\,$  Q  $\,$  And you were never invited back to any of the other
- 21 meetings on Bayview Station?
- 22 A That's correct.
- 23 Q Did you think that was unusual?
- 24 A I did.
- 25 Q Did you voice that to anyone?

- 1 A Yes, yes.
- 2 Q Who?
- 3 A I went to Craig Hammett and asked him for a set of
- 4 drawings and he said he didn't have a spare set at
- 5 that time. He said when I get them I'll give them to
- 6 you, so I asked him again and got the same answer.
- 7 And this was a few weeks later and so I went to Frank
- 8 and said it and he said this is kind of how Craig is,
- 9 and I still didn't get them and I was a little upset,
- but, then again, I'd been upset before.
- 11  $\,$  Q  $\,$  So Bayview starts to come on line and are you involved
- in getting it up and running and testing it out?
- 13 A No, Craig worked with Dave Justice on that.
- 14  $\,$  Q  $\,$  Why weren't you involved as the operations manager and
- only one of the other handful of engineers around?
- 16 A It was never explained to me why.
- 17 Q Did you ask anyone?
- 18 A No, I tried to become involved. I went there and
- 19 tried to follow them around but I didn't get to see
- what their game plan was or anything like that.
- 21 Obviously, if I didn't have a set of drawings, there
- wasn't much I could do to get involved in the start-up
- of Bayview.
- 24 Q Even when they were doing the start-up they still
- 25 wouldn't share a set of drawings with you?

- 1 A No.
- 2 Q How difficult would it be for Mr. Hammett to make
- 3 another set of drawings?
- 4 A I don't know.
- 5 Q All they've got to do is copy them, don't they?
- 7 all that difficult.
- 8 Q Not very expensive, I would assume?
- 9 A I don't think expense had anything to do with it.
- 10 Q So the Olympic folks didn't get any of your background
- 11 and knowledge and training and experience, none of
- that input into what was going on with Bayview; is
- 13 that right?
- 14 A That's accurate, yes, sir. That's right.
- 15 Q Even when you tried to make yourself available for the
- 16 start-up, they basically let it be known that you
- 17 weren't that welcome?
- 18 A That's right.
- 19 Q So you weren't really included in the start-up,
- 20 testing and making sure things get up and running
- 21 correctly?
- 22 A That's correct.
- 23 Q Did Bayview start to have some problems that you
- became aware of?
- 25 A There were some problems that I became aware of. I

- 1 don't know that they were what I would really consider 2 operational problems. There were some -- but there
- 3 were some problems, yeah.
- 4 How did you become aware of it? 0
- 5 I guess I got some e-mails that there were some things 6 that didn't work right and that sort of thing.
- 7 Q At that point were you being included as to help solve 8 any of the problems of the things that weren't working 9 right?
- 10 Α Not necessarily all of them, but some of them that I 11 guess people kept me informed of.
- 12 Other than keeping you informed, was anyone coming to 13 you and saying, look, you're an engineer; you've got
- 14 years and years of experience; you're an operations
- 15
- manager; this is affecting your operations? Did they 16 solicit your input and experience in trying to solve
- 17
- some of these problems or were they just keeping you 18 informed?
- 19 A I think they were just keeping me informed, was kind 20 of my opinion.
- 21 Do you know why that's going on? Q
- 22 Α No, but that had been pretty much my, what had been
- 23 happening to me ever since I'd been at Olympic, so it
- 2.4 was standard operating procedure. I don't know why.
- 25 Q Did you have a personality problem with any of the

## 00099 people? Α I don't know. It didn't seem so. I got along pretty 3 well with them, I thought. 4 They just didn't want to take advantage of your Q 5 experience and education and background? 6 Α That's the way it seemed. 7 Did you come to learn about some problems with some of Q 8 the valves, unintended closures of the valves? 9 Α No, not until after the incident. 10 Q How about uncommanded closure of the valves? You 11 didn't learn about that until after the incident? 12 A That's correct. 13 Q You knew if there were valves that were closing that 14 were unintended or uncommanded, that that should have 15 been logged? You knew that? 16 MR. TOLLEFSON: Objection, lack of 17 foundation. 18 A Sure, yeah. 19 Q And nobody made you aware of these things happening 20 with the valves or any logging of the problems and 21 malfunctions with the valves?

- 22 A That's correct.
- 23 Q How did you feel -- you learned about it afterwards,
- 24 didn't you?
- 25 A Yeah.

- 1 Q How did you feel when you learned that there was a 2 number of times in which that was going on? 3 MR. VERWOLF: Objection, argumentative.
- 4 A Well, I, of course, felt pretty bad. I talked to 5 somebody who said they weren't really unintentional 6 closures. They were, the valve in question, I don't
- 7 know what number it was, but it was intended to go
- 8 closed and we relied on that, so what people were 9 saying was an unintentional closure really wasn't
- unintentional or wasn't uncommanded. It was commanded by the control system.
- 12 Q It was unanticipated though, wasn't it?
- 13 A No, because it was programmed in so you have to
- 14 anticipate those things. That is what I was told.
- 15 Q What was your response?
- 16 A Well, of course when it was explained to me why, you
- 17 know, you don't want to, of course, run your line
- 18 slack so you close the valve when the line goes down.
- 19 It made perfect sense because there's a hill just
- 20 before it gets to Bayview. If you leave that end
- open, you're not going to be able to stop flow and it
- could have gone into the tank and overflowed the tank.
- That's what I was told. It made perfect sense.
- 24 Q You didn't have a problem with it?
- 25 A No, I didn't have a problem with it. This is already

- after the incident so, you know. The part I did have a problem with --
- 3 Q Go ahead. What part did you have a problem with?
- 4 A There wasn't a relief valve outside of that block
- 5 valve to relieve flow when that valve did go to closed 6 and you had high pressure.
- 7 Q Is that something you felt should have been there?
- 8 A Yeah.
- 9 Q Is that something you would have been able to spot had 10 you been given the drawings before the start-up?
- 11 A I think so. Throughout my career that was standard
- 12 operating procedure. When you go into a facility and
- 13 you have a block valve there going into -- you change
- 14 ANSI ratings on your equipment, you have a relief
- 15 valve.
- 16 Q Why is that?
- 17 A So you don't overpressure your lower rated equipment.
- 18 Q What's the concerns on overpressuring the lower rated 19 equipment?
- 20 A You'd have a release.
- 21 Q What do you mean a release?
- 22 A You would leak through the flanges and things like
- 23 that, through the -- primarily through flanges. The
- 24 flanges is only rated for certain pressure and if you
- 25 have a higher pressure, it expands them.

- 1 Q So you could have some equipment malfunctions?
- 2 A I don't know about equipment malfunctions so much
- 3 as -- well, yeah, flanges would be equipment so, yeah,
  4 you could.
- 5 Q You could overpressurize the lines?
- 6 A Yes.
- 7 Q You could, in essence, stress test some of the weakest 8 points?
- 9 A Sure.
- 10 Q And you could cause things to either rupture or fail?
- 11 A Yes, if you have a release. I don't know about --
- 12 Q If they rupture or fail you can have the product,
- 13 whether it's gas or jet fuel or whatever it is, end up
- 14 spilling and discharging out of the line into the
- 15 environment?
- 16 A Yes.
- 17 Q So you knew back in December and January of 1998,
- 18 1999, that without this relief valve before the block
- 19 valve, that you could have some problems that could
- 20 potentially result in overpressurization of the line,
- 21 ruptures and leaks?
- MR. VERWOLF: Objection, no foundation.
- 23 A I knew that you needed a relief valve there to keep
- that from happening, yes.
- 25 Q And one of these fellows over here said you don't have

00103 1 a foundation for knowing that. MR. VERWOLF: Do you want me to explain my 3 objection? 4 Q Do you want to tell him why, with your experience and 5 background, that you know what you're talking about, 6 whether block valves should have a relief valve 7 upstream? Tell him why you know all this. 8 That has been my training. Α 9 0 How long have you been in this field? 10 A 25 years. 11 Q What's your education? 12 A Electrical engineer. 13 Q So these are things that are particularly sensitive to 14 you, based upon your background and training, that are 15 things that are necessary in order to safeguard a 16 line? 17 A In this particular instance. 18 MR. VERWOLF: Objection, no foundation. 19 Q In this particular instance? 20 A Well, when you're going from mainline 600 ANSI 21 equipment into lower rated, it was standard procedure 22 to put a relief valve in. 23 O If you had been given access to these plans by 2.4 Mr. Hammett or Mr. Hopf or any one of the Olympic 25

employees, is this something you would have been

- looking for, based upon your background and training and knowledge, that this should have been a standard procedure?
- 4 A I don't know that I would necessarily have been looking for that. I think I would look through the whole thing to see what the operation's going to be. This isn't the thing I would be looking for.
- 8 Q That is one of the things that you would have been 9 either looking to see if it was there or see if it was 10 absent?
- 11 A I think so, yeah.
- 12 Q Had you been given the plans as you requested in order 13 to do your job as the operations manager, what would 14 you have done if you had seen these plans and saw
- there was no relief valve where you felt it should have been?
- 17 A I think I would have brought it to someone's attention, probably both Frank and Craig's.
- Even though other types of things had been brought up to these people's attention in the past and been shot down, I guess you said, from Mr. Nusz?
- 22 A Sure, but -- may have been shot down again, I don't know, but I'd bring it to somebody's attention.
- 24 Q How important do you think, in the operation of a line 25 like this, a relief valve is in the area that you

00105 1 indicated? MR. TOLLEFSON: Objection, lack of 3 foundation. 4 Α Well, I think it's important. 5 Maybe tell this fellow, what's your basis for 6 thinking --7 MR. TOLLEFSON: My name is Val Tollefson, Mr. Hopf. I'm not "this fellow". 8 9 Q This is Val Tollefson. He represents Olympic Pipe 10 Line. He represents some of the people that refused 11 to give you the plans so that you could do your job 12 before a rupture occurred and a fire occurred that 13 killed three people. That's who this fellow is, and this fellow says you don't have a foundation, you 14 15 don't have a basis to be talking about these things. 16 So I'm asking you, as the attorney for the 17 parents, is what's the basis for you to say that these 18 things are significant and important and something 19 that Olympic Pipe Line, their people, should have 20 known about in a timely fashion? 21 MR. TOLLEFSON: The objection is to the 22 failure of Mr. Beninger to lay the foundation for his question. Go ahead. 23 24 Q Go ahead, sir. Tell him why you know what the heck 25 you're talking about.

- 1 A Well, I guess it's just been based on training and
- 2 prior experience. High pressure coming into tank
- farms and have it relieve into tanks rather than cause other damage.
- 5 Q After the fire and explosion that killed three people,
- 6 were you able to look through the plans?
- 7 A Yes.
- 8 Q What other design defects did you learn about?
- 9 A I don't know that I can really recall any just off the top of my head now.
- 11 Q The most prominent thing you can recall is the lack of this valve or the relief valve?
- 13 A That's the most prominent that I thought that needed 14 to be in there.
- 15 Q Were there any other things that you can recall?
- 16 A Not that I can recall right now.
- 17 Q Why was Bayview circumvented after this tragedy?
- 18 A Why did we bypass it?
- 19 Q Why did you bypass it?
- 20 A I don't know that I really remember exactly why. I
- 21 think maybe -- I don't know. I really don't.
- 22 Q You weren't, again, included in the decision-making
- 23 process as to whether Bayview was going to be
- 24 attempted to be used or whether it was bypassed after
- 25 the fire and explosion?

- 1 A No, I wasn't.
- 2 Q Why not?
- 3 A I don't know. I think you're asking the wrong person 4 that question, why I wasn't included.
- Did you think that was odd that you weren't going to be included in this facility that was part of your area of supervision and management?
- 8 A Based on, I guess, my prior working here, it probably
  9 wasn't odd.
- 10 Q Did you ask anybody about why you weren't going to be 11 involved in the decision as to whether to use Bayview 12 or not?
- 13 A No, I didn't.
- 14 Q Did you tell anybody about your concerns with the
- plans, that there wasn't a valve upstream of the block valve or relief valve?
- 17 A I didn't know there wasn't until after.
- 18 Q And after did you talk to anybody about that, why it 19 wasn't there?
- 20 A I think there were some discussions about that and the
- 21 feeling was it would have been too difficult to set
- and if it would have started relieving, you might not
- have been able to close it and again it would have
- 24 filled up the tank and overflowed the tank, so they
- were concerned about that.

## 00108 1 It would only overfill the tank if the pump kept 2 running from up north? 3 Α Not necessarily. You've got a lot of fuel uphill, so 4 it would all come downhill. 5 0 If you don't have other check valves and block valves? 6 Α Check valve wouldn't have done any good. It was all 7 flowing the same way. 8 0 So was it a choice that the Olympic people made as to 9 not to put a relief valve upstream of the block valve 10 that you thought should have been there? 11 MR. TOLLEFSON: Objection, lack of 12 foundation. 13 A I don't know who made the choice. 14 The people you talked to about it were aware that it Q wasn't there before the fire and rupture on June 10, 15 16 1999; is that right? 17 MR. TOLLEFSON: Objection, lack of 18 foundation. 19 A Well, they didn't say they were but I assumed they 20 were, but that was maybe just an assumption on my 21 part.

Was that the assumption that you gathered from your

conversations and interactions with them afterwards

Right. I didn't necessarily raise the issue with

when you raised this issue with them?

22

23

24

25 A

Q

- them, but I think I was involved in discussions with them. I don't know that I raised the issue, but the
- 3 issue was there.
- 4 Q Did you learn why Bayview was being bypassed from 5 anyone?
- 6 A I believe if memory serves, it was bypassed by DOT 7 order.
- 8 Q But after the DOT orders were lifted, Olympic then had 9 the choice as to whether they were going to use this 10 facility or not. Do you know why they bypassed it?
- 11 A No, I didn't know they did after.
- 12 Q This was a 20 to 30 million dollar facility. Is it common in the industry to build a facility like this
- 14 and then just bypass it?
- 15 A One wouldn't think so.
- 16 Q But you were never informed as to the reasons why a 20  $\,$
- to 30 million dollar facility couldn't be used and instead they decided to bypass the whole thing?
- 19 A I guess I wasn't aware that they were bypassing the
- 19 A I guess I wasn't aware that they were bypassing the 20 whole thing.
- 21 Q At the time you were operations manager up until the 22 time you left?
- 23 A I think it was for the DOT order. I believe it was 24 the DOT order.
- 25 Q Did you ever learn where the first choice to locate

- 1 that pump station at Bayview was?
- A I knew there were other choices. I don't know. Other
- 3 locations picked. I don't know that I know where the 4 first one was.
- 5 Q Do you know if Arlington was another choice as to --
- 6 A I've heard that name before.
- 7 Q Do you know why Olympic decided not to go with the
- 8 designs for Arlington of the pump station? Instead
- 9 moved it over to Bayview?
- 10 A No, I don't.
- 11 Q Do you know if there were changes that were made to
- 12 accommodate the geographical features of Bayview vs.
- 13 Arlington in the designs?
- 14 A No.

- 15 Q Do you know if Arlington would have been a better site
- 16 based upon the topography there?
  - MR. VERWOLF: Objection, no foundation.
- 18 A I'm not sure where Arlington is.
- 19 Q Did you ever learn, in addition to the lack of relief
- 20 valves that you talked about, but that some of the
- 21 other valves that were there in the Bayview Station
- 22 had been manipulated, changed, the settings changed
- 23 and things like that?
- 24 A Yeah, I had heard that the relief valves for the main
- 25 lines that came into the station were ordered with

- incorrect settings. I guess they were set to relieve
- 2 at 100 psi and so they had to change out the springs
- 3 to get them to relieve at the higher pressure.
- 4 Q Were you involved in the decision to order those?
- 5 A No.
- 6 Q Were you involved in the decisions to alter them?
- 7 A No.
- 8 Q This would have been under operations though, right?
- 9 A Right.
- 10 Q Why weren't you included in the decision to have
- 11 somebody actually go in and alter a valve?
- 12 A Probably for the same reason I wasn't included in the other decisions that were made.
- 14 Q So whoever it was didn't take advantage of your
- 15 knowledge and experience and background in helping to
- make the decision as to how best to run that station?
- 17 A That's correct.
- 18 Q And they didn't involve your knowledge and experience
- and background in how best to handle any problems that
- they foresaw with things like valves at that station?
- 21 A Yeah, they didn't include me.
- 22 Q Were the valves that were there designed to take the
- 23 additional pressures that were being placed on them;
- do you know?
- 25 A No, I don't. I may not even understand the question.

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- Additional pressures? I don't know what additional pressures you're talking about.
- 3 Q You have valve with a pressure setting at 100 psi and 4 as you understand it, the company made the decision, 5 the company meaning the people that excluded you, made 6 the decision to go on in and manipulate that valve and
- 7 alter the settings to allow it to function at a higher --
- 9 A The valve is an ANSI 600. It could have handled the pressure.
- 11 Q So the change was the particular type of springs that 12 were going to be used?
- 13 A That's correct.
- 14  $\,$  Q  $\,$  And who was the one that was involved in making the
- decision to alter those springs in the valve?
- 16 A I don't know. I wasn't there.
- 17 Q Did you learn later as to who made that decision?
- 18 A No, I don't know who made the decision.
- 19 Q On a facility like this, is that an engineer's
- 20 function to make that call as to altering springs and
- valves and pressure settings from whatever was
- 22 provided or is that just a maintenance person's?
- 23 A That would be an engineer that would do that setting.
- 24 Q And you weren't included in that decision, right?
- 25 A That's right.

- 1 Q So that would have left either Mr. Hopf or Mr. Hammett 2
  - or Rose Ann Martir to make that decision for the
- 3 company; is that right?
- 4 Α That's right.
- 5 Do you know who was sent out to actually do the
- 6 physical manipulations and alterations of this valve 7 and spring?
- 8 I believe it was Ron Greenidge. Α
- 9 0 Have you talked with Ron about what he did and why he 10 did it?
- 11 A Yeah, sometime back.
- 12 Q Do you recall what he said?
- 13 A Yeah. Well, he said they couldn't get the facility
- 14 operating because it would just relieve into the tank,
- so he shut down so he could change that spring and set 15
- 16 them.
- 17 Q Did you get from him as to who asked him to do it?
- 18 That's not something he could just do on his own, is 19
- No, Craig was involved in it. 20 A
- 21 Q Craig Hammett?
- 22 A Yeah. I don't know whether he made the decision about
- 23 the setting or whether he recommended to Frank.
- 24 don't know. I wasn't there.
- 25 Q Given the fact this was, this type was an engineering

## 00114 1 deal, it would either be Craig Hammett or Frank Hopf? They're the only ones with the engineering background 3 that would have been involved in that; is that right? 4 MR. VERWOLF: Objection, no foundation. 5 To have the engineering background that would have 6 been involved in those kind of decisions, since it 7 wasn't a business planning and development type thing 8 that commonly would handle it, it would either be 9 Frank Hopf or Craig Hammett, correct? 10 A I assume so. 11 Did Greenidge ever indicate to you that he had left Q 12 some things out when he put the valve back together? 13 A 14 Did he know he had done anything like that? Q 15 Α 16 Did you learn later that had happened? Q 17 Α 18 Q That reminds me, you knew that OPS issued a fine to 19 Olympic regarding what occurred here, probable 20 violations and fines? 21 A I heard that. I haven't read it. 22 That was my question. Did Olympic take that and post 23 it for people, all the employees to see and learn from 2.4

That may have happened after I left because I don't

25 A

- 1 know what Olympic did.
- 2 Q But you never saw it, did you?
- 3 A I don't recall ever seeing it.
- 4 Q They never gave a copy to you to pass out to all the
- 5 people underneath you so they could learn from it and 6 improve and avoid it from happening?
- 7 A I don't have any people under me anymore.
- 8 Q How about before you left? Had you received anything
  9 on that?
- 10 A I don't recall ever receiving anything on that.
- 11 Q Had, in fact, your job as operations manager, had you
- 12 been given any information to be able to deliver to
- all your 50 to 60 people underneath you to help them
- learn what mistakes had been made and learn from those
- 15 mistakes so they don't do it again? Anything given
- out by the company to you to give to the people?
- 17 A I don't remember anything. There may have been, but I don't remember anything.
- 19 Q Were you asked to participate in any investigation by
- the company to try to learn what had happened here and
- 21 make sure it doesn't happen again?
- 22 A No.
- 23 Q Did you find that to be unusual?
- 24 A No.
- 25 Q Why not?

- 1 A I was involved in another investigation.
- Q Which one?
- 3 A NTSB.
- 4 Q And were you involved with the NTSB on behalf of
- 5 Olympic?
- 6 A Yes.
- 7 Q And the company was doing an internal investigation?
- 8 You understood that?
- 9 A Yes.
- 10  $\,$  Q  $\,$  And you were the company representative to the NTSB
- investigation, right?
- 12 A Correct.
- 13 Q And was it your goal just to be ears and listening and
- 14 report back what they said or were you supposed to
- 15 help them figure out what went on?
- 16 A I was to -- actually both.
- 17 Q So you were supposed to help the NTSB figure out what
- 18 went wrong and also report back to the company what
- the NTSB was learning; is that right?
- 20 A Right.
- 21 Q In order to perform your job to help or assist the
- 22 NTSB, you needed information to be able to give to
- them, right?
- 24 A Right.
- 25 Q And are you telling me the company didn't share with

- 1 you any of their own investigation so you could help
- the government to figure out what went wrong?
- 3 A That's correct.
- 4 Q Did you ask the company for some of this stuff?
- 5 A Not their investigation stuff. I asked for the things 6 that the NTSB had asked me to get for them.
- 7 Q So you were just serving as the middle person for the NTSB's request from the company; is that correct?
- 9 A Correct.
- 10  $\,$  Q  $\,$  The company, even though they knew you were trying to
- assist the NTSB in trying to figure out what happened,
- 12 never shared with you their investigative materials or
- 13 their interviews and statements with employees; is
- 14 that right?
- 15 A That's correct.
- 16 Q You knew they had been talking to the employees to try
- 17 to figure out what went on?
- 18 A I did? I don't think -- I didn't know that.
- 19 Q You didn't know that the company was trying to figure
- out what was going on by talking to people?
- 21 A Well, not all the employees. Some probably.
- 22 Q Some of them. The key ones, right?
- 23 A I would imagine.
- 24 Q And did you know that the NTSB was trying to talk to
- 25 the employees as well, many of the key employees to

- 1 figure out what went on?
- 2 A Yes.
- 3 Q And you knew those employees were taking the 5th and
- 4 not giving any information to the NTSB?
- 5 A Yes.
- 6 Q You knew that included Craig Hammett? He wasn't
- 7 giving any information to the NTSB? He was taking the 8 5th Amendment?
- 9 A I don't recall that. I don't recall exactly who all.
- 10 Q Who did you know? There were a number of people for
- 11 the company that were taking the 5th Amendment,
- 12 correct?
- 13 A Seemed like there were five at the time I was involved
- in that.
- 15 Q Who were those people?
- 16 A I don't recall off the top of my head. Of course,
- 17 obviously Ron Brentson and Kevin Dyvig. Seemed like
- 18 Lloyd may have been one of them.
- 19 Q Lloyd Tieken?
- 20 A Yes, may have been, and maybe Ken Roberts and Kevin
- 21 Wittmer. That would have been six, so somewhere -- I
- think those were the people.
- 23 Q Did you know this was frustrating the NTSB's
- investigation, people taking the 5th?
- MR. TOLLEFSON: Objection, lack of

00119 foundation. Α I knew they were awfully frustrated with that fact. 3 And this gentleman over here, Mr. Tollefson, says you 4 don't have a foundation for that statement. How did 5 you know that the NTSB --6 MR. TOLLEFSON: Mr. Beu, the gentleman over 7 here, Mr. Tollefson, doesn't believe you don't have 8 the foundation. The gentleman over here, 9 Mr. Tollefson, believes Mr. Beninger, again, as he 10 routinely does, has failed to lay the foundation. You 11 can go ahead and answer the question if you can. 12 I guess he wants to know how you knew that the NTSB 13 was frustrated by the way Olympic was assisting with 14 the investigation by the federal government? It was told to me several times by Allen Beshore. 15 Α 16 Was he the chief investigator for the NTSB? 0 17 Α I believe that was his title. He was in charge of the 18 investigation. 19 Were these people from Olympic Pipe Line who were 20 frustrating the NTSB investigation into what went on 21 here, what went wrong, were they still employed by

Olympic while they were refusing to answer questions?
Yes.
And they kept doing their job while refusing to answer questions to the federal government?

- 1 A I believe that's right.
- 2 Q Were there any discussions that you were aware of
- 3 within Olympic that say, look, you're in charge of
- 4 operations here and maybe we need to replace some of
- 5 these people with people who will not only do their
- job, but will assist the government in figuring out
- 7 what happened here, and we'll put these people on
- 8 administrative leave? Did that ever come up?
- 9 A No, not to me.
- 10 Q Are you aware of it coming up to anybody in the
- 11 company that decisions were being made that say, look,
- 12 we've got to get people that cannot only do their job,
- but will also assist the government and not take the
- 5th Amendment; let's put these people on
- 15 administrative leave and get some new people in here?
- 16 Did that get brought up to anybody?
- 17 A Not to my knowledge. I don't know what got brought up
- 18 to everybody else.
- 19 Q How long -- when you left the area here, did you still
- 20 stay involved in assisting the NTSB?
- 21 A No, no.
- 22 Q Why not?
- 23 A I guess I wasn't asked to.
- 24 Q You're still working for Equilon though, right?
- 25 A Yes.

- 1 Q So if you were asked to, you would have remained with 2 the NTSB and helped to conclude the investigation that
- 3 you started out as Olympic's representative, right?
- 4 A Say that again.
- 5 Q Sure. If Equilon had asked you to continue on in that
- 6 same role as the company representative for the NTSB
- 7 to help them figure out what went wrong here, you
- 8 would have continued doing that, wouldn't you?
- 9 MR. VERWOLF: Objection, no foundation.
- 10 A Sure.
- 11 Q They never asked you to do it?
- 12 A That's right.
- 13 Q They took you off, transferred you out of state with
- 14 them and they cut you off from basically any more
- involvement with the NTSB?
- 16 A That's right.
- 17 Q How long were you serving as the company's
- 18 representative and assistant to the NTSB?
- 19 A I don't know the exact date I started, but I finished
- about the time I transferred to Houston.
- 21 Q Did the company, were they dissatisfied with the way
- you were being forthright and honest with the NTSB?
- 23 A I don't believe they were.
- 24 Q And you were forthright and honest with the NTSB,
- weren't you?

- 1 A Sure.
- 2 Q Did they give you any explanation as to why you were
- 3 being taken off as the representative to the NTSB?
- 4 A No, I didn't feel like they needed to because I was
- 5 being transferred away, new job role.
- 6 Q Is this a job promotion for you?
- 7 A Oh, no.
- 8 Q Demotion?
- 9 A No, it was a lateral, I guess.
- 10 Q Back on the Exhibit No. 402, which is the "Operations
- 11 & Maintenance Qualification Manual", that would have
- 12 to incorporate Bayview Station in the operations
- there, wouldn't it?
- 14 A It was going on. It had not at this time.
- 15 Q If you were in charge of having to draft the
- "Operations & Maintenance Qualification Manual",
- 17 Exhibit 402, how would you be able to complete it
- 18 without some knowledge of the operations at Bayview?
- 19 A You wouldn't, obviously.
- 20 Q Wasn't Bayview an essential element, I guess a
- 21 critical component of the Olympic Pipe Line system?
- MR. VERWOLF: Objection, vague and
- ambiguous.
- 24 A I don't know what critical necessarily means. It was
- a component of the system just like all the other

- 1 facilities.
- 2 Q Bayview was actually one of those ones where all the
- 3 product from either the two northern refineries or two
- 4 refineries in Anacortes had to pass through to get
- down to Seattle or Portland or anywhere else, didn't
- 6 it?
- 7 A That's correct. Well, yeah, after it was built it
- 8 did, but before that, of course, it got down here
- 9 without Bayview so I don't know that -- it obviously
- 10 wasn't critical to the operation of Olympic.
- 11 Q Before it was built?
- 12 A Right.
- 13  $\,$  Q  $\,$  After it was built it was critical because everything
- 14 passed through it?
- 15 A Okay, yeah. It wasn't any more critical than any of
- the other facilities but, yeah, all the product passed
- 17 through it.
- 18 Q And as I understand it, the company was, on the one
- hand, not giving you the drawings or diagrams or
- 20 knowledge of the station in order to help put into the
- 21 manual, but on the other side, expecting you to draft
- 22 the manual and the "Operations & Maintenance
- Qualifications Manual"; is that right?
- 24 A Yeah, and I don't mean to say that they weren't going
- 25 to give me the information eventually. It's just that

- 1 they hadn't at that time.
- 2 Q They hadn't at least from December all the way up to
- June, so at least six months while it was in
- 4 operation, right?
- 5 A Right.
- 6 Q This thing is a couple years in the makings, isn't it?
- 7 A Something like that.
- 8 Q So in the couple years you had been there that this
  - thing was being budgeted, planned, drafted, built and
- 10 then started up, they hadn't given you any information
- on it even though you asked a number of times?
- 12 A That's right.
- 13  $\,$  Q  $\,$  And then in the six months it was operating where
- there were problems with the operation, they still
- 15 didn't give you any of the drawings and things for you
- 16 to assist with, right?
- 17 A Right.
- 18 Q And there were no plans in the immediate future from
- June, '99, for them to give you that so you can figure
- 20 out what was going on there or even complete your
- 21 manual, right?
- 22 MR. TOLLEFSON: Objection, lack of
- 23 foundation.
- 24 A And I don't know what the plans were, exactly when I
- would have gotten them.

- 1 Q Did your transfer out of the state of Washington for
- 2 Equilon have anything to do with the June, 1999, fire
- and rupture or your work afterwards as a witness with
- 4 Allen Beshore of the NTSB?
- 5 A I'm sure that if the fire and rupture hadn't happened,
- I would still be working here.
- 7 Q Why?
- 8 A Because when Frank's replacement came he wanted
- 9 somebody else other than me working for him.
- 10 Q Why?
- 11 A He didn't know me and it was never explained.
- 12 Q He didn't know a lot of the people that were in this
- 13 company, right?
- 14 A Right.
- 15 Q But he kept on people who had taken the 5th Amendment
- like Ron Brentson, right? Does that mean yes?
- 17 A I'm sorry, yes.
- 18 Q And he kept on people taking the 5th Amendment like
- 19 Kevin Dyvig, correct?
- 20 A Yes.
- 21 Q And they kept on people taking the 5th Amendment like
- 22 Richard Klasen?
- 23 A Yes.
- 24 Q And they kept on people taking the 5th Amendment like
- 25 Craig Hammett until they gave him kind of a sweetheart

- deal to work as a consultant?
- 2 A Okay.
- 3 Q You know that?
- 4 A I didn't know that.
- 5 Q You didn't know they gave him a deal to come on back
- 6 as a consultant?
- 7 A No, I didn't.
- 8 Q With an hourly wage that would pay him more in a year
- 9 than he was making before?
- 10 A No, I didn't.
- 11 Q And Craig Hammett was the one that was pretty much in
- 12 charge of getting Bayview up and running, right?
- 13 A Yes.
- 14 Q Seem kind of odd to you that the person responsible
- for getting Bayview up and running after this rupture
- and fire gets, in essence, a deal to come back as a
- 17 consultant at a higher wage than he was making?
- 18 A I don't know that anything seems odd to me anymore.
- 19 Q With this company?
- 20 A Well, with anything.
- 22 result of any of the events that led up to this
- 23 rupture occurring and a fire that killed three people?
- 24 Anyone in the company that was disciplined at all?
- 25 A I don't know of anyone.

- 1 Q Were you involved in the pig runs in '97 at all?
- 2 A No.
- 3 Q How about, '96 would have been before you, but '97
- 4 there would have been some pig runs and then some digs
- 5 that were being scheduled as a result of those. Were
- 6 you involved in those at all?
- 7 A No.
- 8 Q Were you involved in the decision to cancel the order
- 9 to dig up and inspect the area where the rupture
- 10 occurred two years later?
- 11 A No.
- 12 Q Do you have any knowledge on that at all?
- 13 A Knowledge on what?
- 14 Q On the decision to cancel the excavation of the pipe
- 15 to inspect the anomalies found in the area that
- 16 ruptured in June, 1999?
- 17 A Just what I read in the paper.
- 18 Q Now, you said if the rupture and fire hadn't occurred
- 19 that you'd probably still be there with Olympic?
- 20 A I would assume that's right.
- 21 Q And did anyone place any blame on you for this
- 22 happening?
- 23 A Not to my knowledge.
- 24 Q I mean frankly, if people had kept you informed and
- 25 allowed you to do your job, you might very likely have

00128 1 caught this design error in time to fix it before this ever happened? 3 MR. VERWOLF: Objection, argumentative, 4 speculative. 5 Is that a question? 6 Q Yes, sir. 7 Sounds more like a statement. I don't know what would Α 8 have happened. I don't know. It's hard to say what 9 might have happened if. 10 Q If you had been given a chance to do your job? 11 Right. I hopefully would have raised the issue. Α 12 Whether or not it would have been taken with a grain 13 of salt or not, I don't know, so I don't know if 14 anything would have been different. 15 Q Based upon your own review of the plans and 16 investigation, as well as all the time you spent with 17 the NTSB assisting as the company's representative and 18 assisting the federal government in figuring out what 19 went wrong here, what do you think was the cause of 20 the rupture and fire? 21 A I think it was the damaged pipe. 22 Anything else? 23 Well, obviously it was a series of events, but I guess Α

I was told by one of our metallurgists that piping

damage like that was not a matter of if it was going

2.4

- 1 to rupture. It was a matter of when because it
- 2 continued to weaken until finally it would get weak
- 3 enough until the pressure in the pipe would meet that
- 4 lowered threshold and you would have a release.
- 5 Q Third party damage is something that happens in pipelines, doesn't it?
- 7 A Unfortunately, that's the number one cause of releases in the pipeline industry.
- 9 Q And the industry has known that for years and years?
- 10 A That's right.
- 11 Q They know that not only third party damage but milling
- 12 defects, installation damage, all those things can
- 13 cause problems with the pipes that can lead to
- 14 ruptures, correct?
- 15 A Sure, that's correct.
- 16  $\,$  Q  $\,$  So what's the standard operating procedure to prevent
- that, catch them before they kill?
- 18 A There was one call systems that the contractor should
- 19 call and the company goes out to, has a representative
- on site when there's digging around the line.
- 21 Q So the company, the policy is the company should have
- 22 a representative on site any time there's digging
- 23 around the line; is that right?
- 24 A Yes.
- 25 Q And the pipeline company representative is supposed to

- be, function in there as the eyes and ears to make
  sure that pipeline doesn't get hit?
- 3 A That's correct.
- 4  $\,$  Q  $\,$  So other than the company having a representative any
- time any work's being done around the pipe, what else is standard operating procedure to prevent a weakness
- 6 is standard operating procedure to prevent a weakness 7 in the pipe from turning into a rupture that kills?
- 8 A Well, when the pipe is first put in you
- 9 hydrostatically test it to ensure it can hold the
- 10 kinds of operating pressure it's going to be subjected 11 to.
- 12 Q Is that safe to do?
- 13 A Yes.
- 14 Q If done right, hydrostatically testing a line is safe
- 15 to do?
- MR. TOLLEFSON: What's the question, David?
- I didn't hear the end of the question.
- 18 Q If done right, hydrostatically testing is safe to do?
- 19 A Yeah, I would think. I don't see any problems with
- 20 it. It's done all the time without a lot of
- 21 incidents.
- 22 Q Without a lot of incidents?
- 23 A Yeah, I don't know of any hydrostatic test that's
- 24 caused a problem.
- 25 Q So you're not aware of any hydrostatic test that has

- 1 caused a problem with any of the lines in the United
- 3 A Of course, I'm not aware of all the hydrostatic tests in the United States either, but, yeah, I'm not aware 5
- 6 Q And the hydrostatic testing is done all the time, 7 isn't it?
- 8 I don't know about all the time. It's usually done at Α 9 the end of construction and sometimes in between.
- 10 Q So why would they do it at the end of construction?
- 11 A To ensure that the pipeline is sound before they put 12 it in operation.
- 13 Q So when the pipeline's first laid, one of the standard 14 operating procedures is to hydrostatically test the
- line to make sure that the line is safe and sound, 15
- 16 correct?
- 17 A Yes.
- And that's to catch any milling defects, to catch any 18 Q 19 installation damage; is that right?
- 20 A That's part of it.
- 21 Q If there's other construction to the line, the line's 22 standard operating procedure is to hydrostatically
- 23 test it again, again to catch if there's any
- installation defects or defects in any work around the 24
- 25 line, correct?

- 1 A You hydrostatically test the section of the line that 2 you're putting in.
- 3 Q Or is being worked on or around, correct?
- 4 A I don't know what kind of work you're talking about.
- What would you be talking about? Would it be standard procedure to hydrostatically test the line after doing work on the line?
- 8 A I don't know that I necessarily understand the
- 9 question, but we hydrostatically tested lines after a
- 10 number of years when we had corrosion concerns and
- wanted to see if the line would hold up, not here but at other locations.
- 13 Q So to combat corrosion which occurs over time, that
- would be another reason to hydrostatically test the line?
- 16 A Yes, if you had concerns and wanted to test the line 17 to see if it was going to hold.
- 18  $\,$  Q  $\,$  How about from dents or gouges, other types of damage
- 19 to the integrity of the line? Do you hydrostatically
- 20 test again as a standard operating procedure in order
- 21 to ensure the safety of the line?
- MR. TOLLEFSON: Objection, vague, lack of
- foundation.
- 24 A General practice with dents and gouges is to cut them
- out, not to hydrostatically test them to see if

- they'll hold because they weaken. They don't stay static.
- 3 Q If you learn about a dent or a gouge, you should take 4 it out, shouldn't you?
- 5 A Depending on the severity, and there are guidelines in the ASTM for that.
- 7 Q ASMEs?
- 8 A ASME, whatever. There's guidelines to show you.
- 9 Q As the operations manager were you aware of what the 10 guidelines were for removing a pipe that had a dent or 11 a gouge?
- 12 A No.
- 13 Q That's something that the company hadn't trained you 14 on?
- 15 A That's right.
- 16 Q And as the operations manager, were you trained on the 17 standards to inspect a pipe for corrosion deficiencies
- as to what that level would be?
- 19 A No.
- 20 Q What were you trained on as to Olympic's operating
- 21 procedures as to when a line should be excavated and 22 inspected or repaired?
- 23 A  $\,\,$  I wasn't trained on Olympic's lines for that sort of
- thing. That was an engineering function.
- 25 Q So you as the operations manager hadn't been trained

- 1 as to what the defects in the line would be that would
- cause the line to be shut down, inspected or repaired; 3 is that right?
- 4 A That's correct.
- 5 Q Were you trained in how to visually inspect the line
- 6 to see whether or not it had an integrity problem?
- 7 Α No.
- 8 I assume you never did any training then of any of the
- 9 field operators underneath your supervision as to how
- 10 to properly inspect a line to determine if there was a
- 11 dent or gouge or stripping of the coating that would
- 12 cause problems?
- 13 A That's correct.
- 14 Q On a gouge, was the standard operating procedure in
- 15 the industry that there's zero tolerance? It has to
- 16 be replaced if there's a gouge that's found?
- 17 A I've never been trained on that. I really don't know
- 18 what that is.
- 19 Q And you weren't trained with Olympic as to what sort
- 20 of tolerance they had for dents and gouges in the
- 21 line?
- 22 A That's correct.
- 23 0 What's the purpose of smart pigging?
- I've never been schooled in smart picking. Obviously, 24 A
- 25 it's to look at the line, but there's different kinds

- of tools, I understand, for looking for different things.
- 3 Q So as the operations manager of Olympic for three
- 4 years you'd never been given training on the purpose of smart pigging?
- 6 A That's correct.
- 7 Q And you'd never -- were you ever given any of the
- 8 results from any of the smart pigs that had been done?
- 9 A No.
- 10 Q Did you find that to be unusual, that you as the
- 11 operations manager were never given any results from
- the testing that had been done of the lines that made up your operation?
- 14 A I didn't find it unusual at all, no.
- 15 Q Is it something you would want to know as an
- 16 operations manager to ensure the safety of your line?
- 17 A I would have liked to have learned that.
- 18 Q Did you know if there were any defects, anomalies that
- 19 had been found in the course of your line that you
- were operating as a manager of before June, 1999?
- 21 A I was aware that there were some that were found that
- we had repaired and then we ended up going in and
- evacuating the line and cutting out those repairs and
- 24 putting in good pipe.
- 25 Q How many times had that been done?

- 1 A I don't know that I counted them.
- Q Do you know if all the defects had been done?
- 3 A I don't know.
- 4 Q Do you know what the criteria was that was being used
- 5 as to which ones would be dug up and which ones would 6 be ignored?
- 7 A No, I didn't.
- 8 Q Do you know if, in fact, some were being dug up and 9 some defects were being ignored?
- 10 A No, I did not know.
- 11 Q Do you think that's something you should know as the
- 12 operations manager that there's defects that have been
- found in your line and some are being dug up and
- 14 replaced and some are big ignored?
- 15 A Yeah, I would have like to have known and found that to be interesting.
- 17 Q You might have also found that to be not only
- 18 interesting, but maybe critical in how your line was
- 19 going to be operated as to knowing what the defects
- 20 were, how many there were and how bad they were?
- 21 A Would have been very interesting.
- 22 Q It would have been very critical information as the
- operations manager to safely operate the line to know
- 24 the number, the severity and the location of defects
- in the line?

- 1 A Yes.
- 2 Q And you weren't given any of that information?
- 3 A I was not.
- 4 Q Do you feel a lot of times that your job as the
- 5 operations manager with Olympic Pipe Line in large
- 6 part was just a figurehead just drawing a check?
- 7 A Yes.
- 8 Q When we talk about contributing factors to why this
- 9 pipeline ruptured and there was an explosion and three
- 10 people died, do you think that not utilizing you to
- all your benefits and background and training may have
- 12 played a role, of them circumventing you?
- 13 A Again, I can't speculate on something that may have
- happened or may not have happened. It's difficult to
- 15 say. I would have certainly hoped that I could have
- 16 made a difference, but I can't promise you that it
- 17 would have made a difference. I don't know.
- 18 Q We talked about ways to prevent damage to the pipe.
- 19 One is that a pipeline representative is supposed to
- 20 be there any time there's work around the pipe,
- 21 correct?
- 22 A Right.
- 23 Q What was your standard as to what required the
- 24 presence of an Olympic Pipe Line representative to be
- 25 present? How close to the line could people be

0	0	1	3	8

- working before an Olympic Pipe Line person was required to be there?
- 3 A I don't know if I recall anything as far as how many 4 feet away or -- I don't recall what the standard was.
- Was there a standard that Olympic had as to when an Olympic Pipe Line representative was supposed to be present during any work around the pipeline?
- 8 A I thought I'd read at one time it was one of the 9 documents that was maintained by Bob Burnett that he 10 had that was part of a training for people as far as 11 right-of-way.
- 12 Q But was it part of the training for you as the 13 operations manager, the person in charge of all those 14 people who may be doing some right-of-way or 15 inspection work? Were you given that training as to
- 16 Inspection work? Were you given that training as t 16 what the standard was for having a pipeline
- 17 representative present?
- 18 A No, I wasn't.
- 19 Q And I assume then you never trained anyone as to what 20 the requirements were as to when a pipeline 21 representative was supposed to be present?
- 22 A That's correct, I did not.
- 23 Q But that's one of the first ways that a pipeline
- 24 company can utilize to prevent damage to a pipeline,
- 25 the type of damage that's the largest cause of

- 1 ruptures, correct?
- 2 A Right.
- 3 Q Another one is to hydrostatically test the line,
- 4 correct?
- 5 A Yes.
- 6 Q And another one would be to react to defects, dents,
- gouges, corrosion problems with the pipe itself and
- 8 excavate it and inspect it, correct?
- 9 A I would think that would be one.
- 10 Q And you don't know what Olympic's policy or procedure
- 11 was on inspecting, excavating and inspecting the lines
- for dents, gouges and defects, correct?
- 13 A That's correct.
- 14 Q You'd never been trained in that?
- 15 A That's right.
- 16 Q And you never trained any of the majority of people
- that were underneath your supervision?
- 18 A That's right.
- 19 Q Hydrostatically testing the line, what was Olympic's
- 20 policy on hydrostatically testing the line?
- 21 A We hydrostatically tested the pieces that went into
- 22 the line and we didn't routinely hydrostatically test
- the whole thing.
- 24 Q You didn't?
- 25 A No.

- 1 Q Did you have any procedure to hydrostatically test the 2 whole thing?
- 3 A Not to my knowledge.
- 4 Q So the only thing you're aware of is when it was first
- 5 put in it was hydrostatically tested and that was it?
- 6 A Yes.
- 8 would be very minimal at that point?
- 9 A Yes.
- 10 Q The likelihood of third party damage would be very
- 11 minimal other than the people who put the pipe in the
- 12 ground?
- 13 A Yes.
- 14 Q And so with time, any reasonable person would expect
- the pipeline to be subjected to corrosion and exposure
- to third party people working around their line,
- 17 correct?
- 18 A Well, not necessarily. The pipe is pretty well
- 19 protected from corrosion and whenever you do a dig,
- you look for that sort of thing to see if the pipe is being subject to corrosion.
- 22 Q You've still got to monitor it though, right?
- 23 A Sure.
- 24 Q It's going to happen. The covering and things on it
- 25 can become exposed with movement of the earth or

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   1
           physical manipulation by people who are working around
           the pipe, correct?
    3
      Α
           Can be, yes.
    4
      Q
           So you need to be diligent in making sure you're on
   5
           top of what's going on in the line to watch out for
    6
           corrosion or damage to the line?
      Α
   7
           Yes.
   8
           One way to help you with this task of being on top of
   9
           what's going on with your line over time is smart pig
   10
           testing?
   11 A
           Yes.
   12 Q
           And, again, none of the smart pig testing that had
   13
           been done was shared with you, the operations manager,
   14
           correct?
   15 A
           Correct.
   16
                     MR. TOLLEFSON: Can we take a break at some
   17
           convenient time?
   18
                     MR. BENINGER: This would be fine.
   19
                     MR. MILLSPAW: Going off the record.
   20
           time is 3:09.
   21
                               (Recess taken at 3:09 p.m.)
   22
                     MR. MILLSPAW: Going back on the record.
   23
           The time is 3:21.
   24 BY MR. BENINGER:
   25 Q
           Mr. Beu, I don't think I asked you this, but in your
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- position as operations manager for Olympic Pipe Line,
- what were you being paid?
- 3 A Roughly, I think a little less than \$10,000 a month.
- 4 Q So roughly a little less than \$120,000 for the year?
- 5 A Yes.
- 6 Q Let me ask you about the day, June 10th, 1999, okay?
  - I understand you were on a, I'll call it a site visit,
- 8 a sales visit with people who were thinking about
- 9 buying portions of the pipeline?
- 10 A Not portions of the pipeline. They were going to buy 11 stock in the pipeline.
- 12 Q Do you know whose stock they were going to buy?
- 13 A I believe Arco was interested in selling their shares,
- and GATX indicated that if Arco sold, they might be
- interested in selling, too.
- 16 Q The potential purchasers were who?
- 17 A I really don't remember. There were several different
- 18 companies that came with us, but I can't remember all
- 19 of them.
- 20 Q Did Buckeye Pipeline come at some point in time?
- 21 A I can't remember. I really can't.
- 22 Q On the day of this fire and explosion were the Kinder
- 23 Morgan people with you?
- 24 A I don't remember specifically who was there.
- 25 Q Tell me, whoever the folks were, they were people who

- were thinking about buying some stock in the pipeline?
  - A That's right.
- 3 Q And tell me what went on that day. What were you doing?
- 5 A I went over with Frank to a conference room in a hotel 6 and he put on a talk about the line and maps and that
- 7 sort of thing, and we got into a van and I believe
- 8 there wasn't enough room so we used his car, too, and
- 9 we toured the pipeline. Richard Klasen came with us
- 10 and he drove the van and I sat in the back. Frank
- 11 drove his car and we went and drove up to Allen
- 12 Station and Bayview Station.
- 13 Q Who did the tour around Bayview Station?
- 14 A I don't know that there was -- I guess -- I don't know
- 15 who gave the tour around Bayview Station.
- 16 Q I'm assuming it wasn't you?
- 17 A  $\,\,$  It wasn't me. I could guess but there would be no
- sense in guessing because I really don't know.
- 19 Q Do you recall roughly what time you were at Bayview 20 Station?
- 21 A Early afternoon. Early, mid afternoon. I don't
- really recall the exact time we were there.
- 23 Q Where were you when you actually heard that there was
- 24 a potential leak in the pipeline?
- 25 A I was in the van and I think we were somewhere close

- 1 to Tukwila. I think Interurban, close to that
- 2 intersection, Interurban, 405, somewhere right around 3 there.
- 4 Q Were you heading on back to the Renton Control Station?
- At that time we were going to take them back to the hotel and then go to Renton, but, yes, when we heard that we went directly back to Renton.
- 9 Q What was the stop you had made just before you were 10 enroute to the Tukwila area?
- 11 A I believe the facility just prior to that was Bayview.
- 12 Q So you had come from Bayview and you were heading on
- back down to drop these folks off at their hotel and
- then going to go to the Renton Control Center; is that right?
- 16 A That's correct.
- 17 Q How did you hear that there was a potential leak?
- 18 A I don't know whether it was on the unicator or -- I
- guess it was either on the unicator or the pager. May have been the unicator.
- 21 Q What did you hear?
- 22 A That we had a potential release at Whatcom Creek.
- 23 Q Who was calling this in?
- 24 A I didn't recognize the name. Somebody in the Control
- 25 Center but I didn't recognize the name -- recognize

- the voice, I'm sorry.
- Q You were being called from the Control Center?
- 3 A Right. Richard was with me and he was being called,
- 4 too, as well.
- 5 Q Were you both being called or paged or whatever it was 6 at the same time?
- 7 A Roughly the same time.
- 8 Q Was this directed to the both of you or was it just a
- 9 general call going out?
- 10 A I don't remember.
- 11 Q Do you recall what exactly was said?
- 12 A Not exactly what was said, but it was what I said
- earlier, roughly, that there was a potential release
- 14 at Whatcom Creek.
- 15 Q Did you take these people that were buying the line up
- 16 to see where it was so they could get a good eye's
- view as to what the response plan was and the
- 18 equipment and things that Olympic had?
- 19 A No.
- 20  $\,$  Q  $\,$  These people were here to look at the operations of
- 21 the pipeline, right, to buy it?
- 22 A To buy stock in it.
- 23 Q To buy stock in the pipeline?
- 24 A Right.
- 25 Q And so Olympic, you were trying to assist with the

- sale of that by showing off the pipeline to these people?
- 3 A You're not talking about after the release, taking 4 them back up there?
- 5 Q Yeah. I want to know after the release if -- I mean, 6 you showed the good stuff on the pipeline. Did you
- 7 show, gee, here's the equipment we got to handle these
- 8 spills and, folks, you're fortunate. You're here when
- 9 there's a potential spill. Let's go see the
- 10 equipment, let's see our response and all that?
- 11 A No, that never happened.
- 12 Q When you got the call there was a potential leak what
- did you do then? Did you shuffle these people to the hotel?
- 15 A I think I heard we'd give them the van and let them
- drive to their hotel. We didn't try to shuffle them
- to the hotel.
- 18 Q I mean you just didn't get out of the van or did you?
- 19 A Yes.
- 20 Q So you got out of the van at the Tukwila interchange
- 21 and then what?
- 22 A I said we went back to Renton.
- 23 Q You went directly back to Renton?
- 24 A We went back to Renton.
- 25 Q And gave them the van to drive back to the hotel

- 1 rather than seeing the company in action?
- 2 A Yes, that's my understanding, and I didn't give them
- 3 the van personally. I wasn't there when they did. As
- 4 soon as I got there I went in the Control Center.
- 5 Q Did you all give them the option to say, you know,
- 6 there's a release. Do you want to see how we handle 7 it?
- 8 A There was no such option given.
- 9 Q Do you want to see what you're buying, folks? Come
- on. You didn't give them that option?
- 11 A I didn't, no.
- 12 Q Did you even tell them there was a potential leak?
- 13 A Yes, I did. They heard it in the van.
- 14 Q And didn't they want to stay and figure out what this
- thing is that they're buying?
- 16 A Well, I don't think anybody bought it.
- 17 Q Afterwards they sure didn't, did they?
- 18 A That's right.
- 19 Q But at the time when they were thinking about buying
- it, I mean they were there to do a due diligence,
- 21 weren't they?
- 22 A Yes.
- 23 Q And due diligence is they need to do their homework to
- 24 figure out exactly what it is they're buying?
- 25 A Yes.

- 1 Q Good, bad and otherwise?
- A I think they did it right then.
- 3 Q So you think when the call came in that there was a 4 release, that completed their due diligence and they 5 were ready to go back?
- 6 A I would assume.
- 7 Q And you then went to the control station and what did
- you do? What is your role? I know that your role is in charge of basically everything as the operations
- manager for operations, but what is your role in a
- 11 spill?
- 12 A In the prior drill I was the incident commander in the
- one we had prior to that. In this one in discussions
- 14 with Frank, he felt like he ought to be the incident
- 15 commander so I really didn't have a role at that
- 16 point.
- 17 Q Do you know why the change was made?
- 18 A Well, because it was a serious event and he felt like 19 he ought to take control of it.
- 20 Q So it's okay to practice it, you being the incident
- commander, but they didn't have enough confidence in
- you to do it when it came down to a real thing?
- MR. VERWOLF: Objection, argumentative.
- 24 A He didn't say it that way, no.
- 25 Q Isn't that the way you felt?

- 1 A No, I didn't, because I hadn't been here long enough
  - to, I felt like, to understand the politics involved
- 3 and all that sort of thing with all this.
- 4 Q At this point in time you'd only been here, what, two and a half years?
- 6 A A little less than that. Two years, I think. Two years and a few months.
- 8 Q February, March, April, May, June, so about two and a quarter years, two and a third years?
- 10 A Yeah.
- 11 Q At that point you didn't feel that the way the company
- 12 had integrated you into the system and trained you,
- 13 that you were properly trained in order to take over
- 14 the role as the incident commander which you were
- 15 assigned?
- 16 A I don't think I was trained as well as Frank was for the job.
- 18  $\,{\rm Q}\,$  The prior time when you had the training on this, had
- 19 Frank been there at that prior training, Frank Hopf
- 20 been there at that prior training?
- 21 A Yes.
- $22\ Q$  So he knew what an incident commander, what was going
- on there, what he was supposed to do?
- 24 A Yes, he had been an incident commander in previous
- 25 drills.

- 1 Q So what role were you assigned then?
- 2 A A liaison between the Fire Department there at the
- 3 initial command center site near Whatcom Creek.
- 4  $\,$  Q  $\,$  Did you go into the Control Center when you first got
- 5 there?
- 6 A Yes.
- 7 Q What did you do when you got in there?
- 8 A Tried to see what was going on.
- 9 Q When you got there had there been an explosion yet?
- 10 A No.
- 11 Q When you say try to see what was going on, did you
- 12 actually go into the control room or into the computer
- 13 room?
- 14 A Not into the computer room.
- 15 Q You went to the control room though?
- 16 A Yes, correct.
- 17 Q Who was in there when you got there?
- 18 A I don't remember who all was in there. There were
- 19 lots of people. I don't recall all of them.
- 20 Q What were you able to figure out had been going on?
- 21 A Not much at that point. Just trying to -- I think
- 22 somebody said something about they ordered helicopters
- and they ought to be there so we need to get our
- stuff, so I went and got equipment to go, so I was on
- 25 the first helicopter going up there.

- 1 Q What equipment did you get to go?
- 2 A Hardhat and goggles and that sort of thing, personal protective equipment.
- 4 Q When you were in the van and told there was a leak,
- 5 were you at that time made aware that it was a 6 potential major leak?
- 7 A It sounded like from the tone of their voice that it 8 was big. You know, what's big in the scheme of
- 9 things, but, yeah, it was not a small, pinhole leak.
- 10 Q This was one that required some immediate action?
- 11 A I don't know that any of them don't require immediate action, but, yes.
- 13 Q Of the order of significance of about a four bell
- 14 alarm in your mind?
- 15 A It was pretty severe.
- whether or not you're supposed to try to restart the lines or not?
- 19 A In a situation where it's been confirmed you have a 20 release? Yeah, you don't restart the lines.
- 21 Q How about when you're suspecting there had been a 22 release?
- 23 A There are instances where the leak detection system
- 24 can give you a false alarm and this is somewhat common
- in the pipelines. We have a remote control that if it

- shuts down, the fluid column can actually break down and form kind of a gaseous state and it's pretty
- standard to start up and repack the line. It's not uncommon.
- Not uncommon at Olympic Pipe Line to restart the line after you get a leak detection alarm before you've gone out to visually inspect it to confirm there is or isn't a leak?
- 9 A I don't know about Olympic Pipe Line. Again, we've
  10 talked about the lack of training I've had in the
  11 operations of Olympic so I can't tell you whether or
  12 not Olympic, whether it was standard for Olympic or
  13 not, but with where I've been before, that's what went
  14 on.
- 15 Q Where you'd been before there were places that had a leak a day?
- 17 A That's right.
- 18 Q In the Control Center, were you told anything about 19 the computer problems?
- 20 A No.
- 21 Q Were you told anything about the reason why they 22 suspected there was a leak?
- 23 A I believe they said Rick Kiene called and told them 24 there was gasoline coming down the creek, and
- 25 that's -- I believe I learned that at that point.

- Were you made aware as to whether anyone had tried to restart the pumps?
- 3 Α No, I was not aware.
- 4 Who was in charge of the control room when you got Q 5 there?
- 6 Α Can you tell me what you mean by in charge of?
- 7 Sure, was it just chaos in the control room or was Q
- 8 somebody actually in charge trying to keep an orderly
- 9 state of affairs?
- 10 A I don't think I would consider it chaos in the control
- 11 room. I don't believe I would consider it that. I
- 12 think it was orderly.
- 13 0 Who was in charge?
- 14 A I don't know.
- Was Ron Brentson there? 15 Q
- 16 Α Ron Brentson was in the control room.
- 17 Was anybody higher in authority than Ron Brentson in Q
- 18 the control room before you got there?
- 19 A
- 20 Q Would you have expected Ron Brentson would be in
- 21 charge of that control room?
- 22 A Yes.
- 23 Other than Ron Brentson, who else was in the control 0
- 24 room? Was Kevin Dyvig there?
- 25 A I'm sure he was. I don't really recall, like I said,

- who all was in there, but I know he was on duty and I
- 2 understand the history of the thing now, so he must
- 3 have been there.
- 4 Q Did you know him before this, Kevin Dyvig?
- 5 A Did I know him before this? Yeah, I had met him. I
- 6 don't know that I necessarily really had any
- 7 conversations with him.
- 8 Q How about Ron Burt? Did you recognize him before
- 9 this?
- 10 A Yes.
- 11 Q Any conversations with him?
- 12 A No, not specifically.
- 13 Q How long were you in the control room?
- 14 A Just a few minutes.
- 15 Q And then you went to go get your equipment transported
- 16 up to Bellingham?
- 17 A That's correct.
- 18 Q Who did you go to Bellingham with?
- 19 A Frank Hopf and Richard Klasen.
- 20 Q Did you have discussions on the way up as to what went
- 21 on?
- 22 A I don't think either of us knew what went on. I think
- 23 we were trying to find out what was going on
- 24 currently, you know, and --
- 25 Q Had the explosion occurred when you were in the

- helicopter?
- Α I think the fire had been lit when we were in the 3 helicopter.
- 4 When you were in the control room had the fire been Q 5 lit?
- 6 Α That's a little fuzzy. I really don't remember.
- 7 Seems like I remember somebody saying something to the 8 effect that there's a fire.
- 9 0 When you were in the control room?
- 10 A When I was in the control room.
- 11 Q Do you know how much time had gone by from the time
- 12 that you first got the call to the time that you got
- 13 to the Control Center?
- 14 A I didn't -- it wasn't long. I mean we drove straight 15 there.
- 16 Matter of minutes? Q
- 17 Α Matter of minutes, correct.
- 18 Q And then at the time that you were at the Control
- 19 Center, how long do you think went by before you
- 20 learned that the leak had become a fire?
- 21 A Again, not long. Maybe, you know, ten or 15 minutes,
- 22 maybe longer. It's a long time ago. A lot has
- 23 happened.
- 24 Q On the way up to Bellingham did Frank Hopf and Richard
- 25 Klasen talk about the fact that this may be in the

- same area that they decided not to dig up the three defects and anomalies in the pipe?
- 3 A No.
- 4  $\,$  Q  $\,$  Had you been made aware during any time on that trip
- or on the day of this that, in fact, Richard Klasen
- and/or maybe Frank Hopf had made a decision not to dig up three defects in that area?
- 8 A No, no, I hadn't been made aware of that.
- 9 Q Did you know on the way up as to where the source of the leak was?
- 11 A No.
- 12 Q Were you in contact with Richard Kiene at any point in
- time to figure out what he was doing to figure out the source of the leak?
- 15 A Man, no, I don't recall talking to Rick Kiene about
- 16 the source of the leak.
- $\ensuremath{\text{17}}$  Q  $\ensuremath{\text{Were}}$  you ever able to determine how many gallons had
- 18 actually leaked out of the rupture?
- 19 A I've read, but I don't know that I've determined it.
- 20 Q You never did?
- 21 A There'd been a few numbers.
- 22 Q Had you ever gotten information from either the NTSB
- 23 or from the internal investigations from Olympic as to
- how many gallons had leaked?
- 25 A I believe from Olympic it was reported to the NTSB how

- 1 many gallons we felt like, and it went through me to 2 the NTSB.
- 3 Q And what was that number?
- 4 A At one point I think it was 277,000 gallons.
- 5 Q Do you know if that was underreported or not?
- 6 A  $\,\,$  I don't know. It seems like the initial number was
- 7 overreported and then there were actually fewer 8 gallons out than what we initially reported. That's
- 9 what I remember.
- 10 Q Is it common practice to underreport the amount of gallons that had been leaked?
- MR. TOLLEFSON: Objection, lack of
- foundation, ambiguous.
- 14 A I don't think so. I don't know why anybody would do 15 that.
- 16 Q Isn't there a criteria if 40 gallons or less are
- spilled, then you don't have to do certain things?
- 18 A That's not the criteria. I think the criteria used to 19 be 50 barrels.
- 20 O Barrels?
- 21 A But it's been reduced right now to something less than
- 22 that. I think five gallons or five barrels or
- something like that. At the time I think it was 50
- 24 barrels.
- 25 Q So --

- 1 A There's some other things along there, too. That's just the volume.
- 3 Q Less than 50 barrels, then you didn't have to report
  4 it and do certain things?
- 5 A Yes.
- 6 Q Do you know how the amount of gallons were calculated 7 by Olympic?
- 8 A I didn't do the calculations. I really don't know how 9 they were done.
- 10 Q When you got to Bellingham what did you do?
- 11 A When I got to Bellingham we got in a police car and 12 rode over to the site and --
- 13 Q What site? I thought you didn't know where the leak 14 was?
- 15 A Well, when you fly up there you can see a big cloud, 16 and the police knew where it was.
- 17 Q Did you actually see the flames when you were flying there?
- There were some still burning in the creek so there
  were flames there. By the time we got there there was
  nothing left really but the smoke. There weren't any
- high flames.
- 23 Q How high was the smoke?
- 24 A I don't -- it would be hard for me to estimate.
- 25 Q Was it a clear day?

- 1 A Yes, it was.
- 2 Q Did the smoke make it seem like clouds in the sky?
- 3 Was it that thick?
- 4 A Yes.
- 5 Q Black?
- 6 A Yes.
- 8 water when you were going by?
- 9 A Edge of the creek.
- 10 Q Did you see the trees and things that had been
- 11 scorched?
- 12 A Yes.
- 13 Q Were they all trees that had been scorched?
- 14 A Yes.
- 15 Q Did it lead you to believe that the fire when it had
- 16 been burning had been pretty high?
- 17 A Oh, yes.
- 18 Q How high would you think from what you observed?
- 19 A I would have guessed to the treetops at least.
- 20 Q Tall as telephone poles?
- 21 A I don't recall seeing any telephone poles around
- there.
- 23 Q What were you able to observe as you flew by? Could
- you tell where the rupture was?
- 25 A Well, we flew over it and you can see the extent of

- 1 the burn area.
- ! Q How big is the burn area?
- 3 A I don't recall. A couple miles, three miles. I don't really recall what the numbers were.
- 5 Q A large area?
- 6 A I'd say it was a large area.
- 7 Q And could you see the swath of the fire and burn and devastation from the air?
- 9 A Yes.
- 10 Q Did it look like it had been pretty intense?
- 11 A Yes.
- 12 Q How could you tell that?
- 13 A Well, from the burned trees.
- 14 Q Did you make a pass over this area to try to figure
- out where the leak was coming from and whether it was
- 16 still rushing out?
- 17 A You really couldn't get that close to it to really
- 18 see. If you could see product continuing to come out
- 19 vs. the flame was about out, it was a pretty good
- assumption that the product wasn't really coming out,
- 21 at least in any significant quantities at that point.
- 22 Q Did you look when you were there, did any of the,
- 23 Mr. Hopf or Mr. Klasen or yourself passing by, look to
- see if there had been people that had been injured or
- 25 killed?

- 1 A No, but what we did see is people on bicycles that
- 2 dropped their bicycles and ran up to the edge of the
- 3 creek and I couldn't figure out that action at all.
- 4 It rather infuriated me that you have something like
- 5 that happen and people rush to it rather than away
- 6 from it.
- 7 Q You know that Mr. Kiene was an employee of Olympic, 8 correct?
- 9 A Yes.
- 10 Q Did you know that he actually drove back and forth on the bridge a couple times when he smelled the smoke?
- 12 A I learned that later, yes. He didn't smell the smoke. 13 He smelled the fumes, gasoline.
- 14 Q Smelled the fumes, yes. When you have fumes that are
- that heavy where you can actually see them, is there a
- 16 concern from them being ignited from outside sources?
- 17 A He didn't tell me he actually saw the fumes. He said
- he thought he smelled it so he drove back through and
- 19 he later thought about his action and thought that was
- the dumbest thing he could have done.
- 21 Q Why is that?
- 22 A You don't want to drive through -- if you're smelling
- gasoline, you don't want to take a vehicle through
- that area.
- 25 Q Because you can ignite it?

- 1 A Yes.
- 2 Q Can sort of electrical currents ignite fumes that are heavy enough to smell?
- 4 A Can
- 5 Q Can static electricity like rubbing pants together 6 ignite it?
- 7 A Static electricity has been known to ignite 8 hydrocarbons before.
- 9 Q Cell phone usage ignite hydrocarbons?
- 10 A I've never heard of that.
- 11 Q  $\,\,$  I see those stickers all the time at gas pumps saying
- don't use your cell phones. I assume it's because --
- 13 A I've never seen one of those stickers, but I don't use
- my cell phone around them anyway.
- 15 Q So what else did you observe as you were flying over
- 16 to inspect the area? Saw the kids with their bikes
- 17 right there in the path of this?
- 18 A The trouble is, they really weren't kids. They were,
- I think, young adults that rushed to the edge of the
- 20 creek.
- 21 Q What else did you see?
- 22 A This old house that burned.
- 23 Q Was it still burning when you went by?
- 24 A Gosh, I can't remember. The Fire Department was out
- 25 there at that time.

- 1 Q Did it look like anyone from Olympic was coordinating 2 activities there?
- 3 A Yes.
- 4 Q Who was in charge from Olympic out there? Could you tell?
- 6 A I can't really remember. It was either Ken Roberts or 7 Kevin Wittmer that was the on scene commander until 8 Frank got there.
- 9 Q You talked earlier about young adults, the bikes 10 belonging to. When you say young adults what age are
- 11 you talking?
- Probably early 20s, would be my guess, but I was in a helicopter quite a ways away, but it didn't appear to
- 14 be young kids.
- 15 Q Young kids would be what age?
- 16 A Young kids I would think would probably be under 18.
- 17 Q Where did you end up landing the helicopter?
- 18 A At the airport.
- 19 Q How did you get from the airport to the Woburn Bridge?
- 20 A The Bellingham police gave us a ride.
- 21 Q They'd been called and advised as to who you were and to expect you?
- 23 A I believe that's right.
- 24 Q When you got to the scene what was your job role?
- 25 A My job role, initially I didn't have one and I was

- assigned to be the liaison between us and the Fire
- 2 Department there on site, so anything the Fire
- 3 Department needed that we could do for them, we did.
- 4 Q Did you continue working for the Fire Department as
- 5 the Olympic's representative to figure out what
- 6 happened?
- 7 A No.
- 8 Q On the site there, were you kind of a facilitator then
- 9 between the Fire Department and Olympic on the site?
- 10 A Yes.
- 11 Q That was that day, correct?
- 12 A Well, yes, actually that evening and all night.
- 13 Q And then what became your role?
- 14 A Then I went to work with the logistics group and tried
- 15 to make arrangements to have equipment and people, I
- guess, like security to secure the park to keep people
- from coming in to see what was going on and that sort
- $\,$  18  $\,$  of thing. We coordinated getting in materials and
- 19 stuff like that.
- 20  $\,$  Q  $\,$  The first person on the scene is supposed to be the
- 21 incident commander? Is that the way the system was
- 22 set up?
- 23 A The on scene commander.
- 24 Q Was Kiene then the on scene commander?
- 25 A No, I don't think he ever assumed that role. I think

- it was either Ken or Kevin.
- If Kiene was the first one on the scene, was he Q
- 3 supposed to be the on scene commander if he was the 4 first one there?
- 5 I've never thought about that before.
- 6 0 Isn't that the way it's supposed to be?
- 7 I guess that's probably the way it's designed to be. Α
- 8 I don't know that he had been trained for that though.
- 9 0 Exactly. You don't know if Mr. Kiene or Roberts or
- 10 Wittmer or the others had been properly trained in
- 11 what their roles were supposed to be as the first
- 12 person on the scene would be the incident commander,
- 13 correct?
- 14 MR. TOLLEFSON: Objection, lack of
- 15 foundation.
- 16 A I believe that Ken and Kevin had been trained for that
- 17 role in that drill we put on at Cherry Point. They
- 18 assumed the initial on-the-scene commander role, one
- 19 or the other or maybe both. I don't know. This stuff
- 20 gets fuzzy going back, but they were the initial and
- 21 then they turned it over to me in that drill.
- 22 0 When you all got to the scene, did somebody take over
- 23 as the on scene commander?
- 24 A Frank did.
- 25 Q Were you present when the pipes were removed, the

- 1 ruptured sections?
- 2 A No, I wasn't there when they were actually taken out of the ground.
- 4 Q Have you seen the ruptured sections of the pipe?
- 5 A Yes.
- 6 Q When did you see those?
- 7 A I saw them after they had been removed and they were
- 8 in the crate getting ready to have the crate closed up
- 9 to send to the NTSB, and I went to Washington, D.C.
- and saw them when they were first uncrated there and
- then I went back when they did the metallurgical tests of them.
- 13  $\,$  Q  $\,$  What could you see on the pipes in the areas where
- 14 they ruptured?
- 15 A A lot of marks, deep gouges and dents and, of course,
- the fish mouth where the pipe failed.
- 17 Q So you saw a lot of marks on the pipes that had
- 18 ruptured in the area?
- 19 A Yes.
- 20 Q And that included deep gouges?
- 21 A Yes.
- 22 Q And that included dents?
- 23 A Yes.
- 24 Q When you say a lot of them, what do you mean by a lot
- of deep gouges and dents?

- 1 A Whoever hit the line didn't do it once. They did it repeatedly.
- 3  $\,$  Q  $\,$  Did they do it with just a dent or were there actual
- 4 scrapings and gouges on it?
- 5 A Scrapings and gouges.
- 6 Q Were they all around the pipe?
- 7 A No, they were on the top.
- 8 Q And was the top of the pipe sort of the area where it 9 ruptured as well?
- 10 A Yes.
- 11 Q How do you know the location of it? How do you know 12 that was the top of the pipe?
- 13 A It was well marked.
- 14 Q So lots of deep gouges and dents you understood were
- located on the top of the pipe, correct?
- 16 A Yes, on the top section of the pipe.
- 17 Q And were these deep gouges and dents visible to
- anybody that was there to look at it?
- 19 A Well, sure. Anybody could have seen them.
- 20 Q Were they numerous enough and deep enough so that with
- a naked eye you could tell that there were gouges and
- dents there?
- 23 A Yes.
- 24 Q How far away do you think you could be to be able to
- see that there were gouges and dents there?

- 1 A Well, I don't know. It depends on the lighting 2 conditions and other factors, I'm sure.
- 3 Q Normal day, daytime?
- 4 A Well, I could certainly see them across the room.
- 5 Q This room being about 30, 40 feet?
- 6 A Yeah, if the pipe was sitting over there I could 7 certainly see the dents and gouges on it.
- 8 Q So from 30 to 40 feet with the naked eye you would be 9 able to see lots of gouges and dents on the top part 10 of the pipe?
- 11 Yes. You understand though that the pipe was already, Α 12 when I saw it it had already been brought out of the 13 ground. I don't know what, you know, dirt was on it 14 inside and in the conditions to look in the ditch and see that sort of thing. I mean I don't know, but if 15 16 the pipe were sitting on the other side of the room, 17 we could all see it from here. We could all see the 18 dents and gouges.
- 19 Q I'm trying to figure out if somebody from Olympic had 20 come out and dug up that pipe and went and looked at 21 it, would those gouges and dents, the lots of them 22 that you talked about, the deep gouges and dents, they 23 would have been visible to somebody from Olympic if
- would have been visible to somebody from Olympic if they had gone out and excavated to inspect that pipe, right?

00169 1 Α Yes. I mean there were that many of them and they were that 3 noticeable that you would have expected any person, 4 even from Olympic, to go out there and be able to see 5 that if they had dug it up and inspected it? 6 Α 7 MR. WOLFE: David, could I just interrupt 8 here? I'm going to have to leave in about 20 minutes 9 or so and we can only go until 5:00, so how much 10 longer do you have? 11 (Discussion off the record.) 12 If this pipe had been dug up even a month before and 13 had those same deep gouges and same dents on them and  $% \left( 1\right) =\left( 1\right) +\left( 1\right) =\left( 1\right) +\left( 1\right) +\left( 1\right) =\left( 1\right) +\left( 1\right) +\left( 1\right) =\left( 1\right) +\left( 1$ 14 you had been asked to come out and look at it, what 15 would you have done? 16 Α Immediately shut the pipeline down. 17 Q Why? 18 It would be an unsafe condition. Α 19 MR. BENINGER: Let me -- why don't we take a 20 break now and make arrangements to try to get you back 21 and figure out a good time with your schedule. Thank 22 you, sir. 23 MR. MILLSPAW: Going off the record. 2.4 time is 3:59.

(The deposition of DOUGLAS BEU

00170						
1	AFFIDAVIT					
2						
	STATE OF WASHINGTON )					
3	) SS.					
	COUNTY OF KING )					
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5						
6	I have read my within deposition and the same is true					
7	and accurate, save and except for changes and/or					
8	corrections, if any, as indicated by me on the CORRECTIONS					
9	sheet hereof.					
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13	DOUGLAS BEU					
14						
15	SUBSCRIBED AND SWORN to before me on this					
16	, 2001.					
17						
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19	<del></del>					
20	Notary Public in and for					
21	the State of Washington					
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23	My commission expires					
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00171						
1	CERTIFICATE					
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3	STATE OF WASHINGTON )					
	) SS					
4	COUNTY OF KING )					
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6	I, KATIE McCOY, Certified Shorthand Reporter					
7	licensed in the State of Washington, License No. 299-06					
8	MC-CO-YK-M521R3, and a Notary Public in and for the State of					
9	Washington, do hereby certify that the foregoing proceeding					
10	was reported by me and was thereafter transcribed under my					
11	direction into typewriting; that the foregoing is a full,					
12	complete and true record of said proceeding.					
13	I further certify that I am not of counsel or					
14	attorney for either or any of the parties in the foregoing					
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16	the outcome of the cause named in said caption.					
17	In witness whereof, I have hereunto set my hand					
18	and affixed my seal this day.					
19	Date: October 9, 2001					
20						
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22	Notary Public in and for					
23	the State of Washington					
24	My commission expires 6/13/02					
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	KATIE McCOY, RPR, CSR Page 171 of 171					