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Standard Form 901 (11-18) Prescribed by GSA/ISOO | 32 CFR 2002



1	UNITED STATES COAST GUARD
2	
3	PRELIMINARY INVESTIGATION INTERVIEW CONDUCTED ON
4	BEHALF OF NTSB BY THE U.S. COAST GUARD
5	
6	CAPTAIN : Commander, how are you?
7	COMMANDER BABBIT: Sir, I'm doing all right, doing all
8	right.
9	CAPTAIN : All right XO, I'm Captain I'm
10	the Navy's rep to the Coast Guard investigation on behalf
11	of the NTSB.
12	COMMANDER BABBIT: Yes, Sign
13	CAPTAIN : The purpose of this investigation is
14	to find out how the collision happened.
15	COMMANDER BABBIT: Yes, sir.
16	CAPTAIN So with that, I will turn it over to
17	the Captains of As
18	CAPTAIN : Okay. So good afternoon, Commander
19	Babbitt.
20	COMMANDER BABBIT: Good afternoon, sir.
21	CAPTAIN : I am Captain I am the
22	Commanding Officer of Coast Guard Activities Far East. Uh
23	my team and I are investigating uh the circumstances around
24	the casualty that happened last Saturday morning. Um,
25	under the Authority of Title 46, U.S. Code 6301 and Title

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1
    46 CFR Part 4 an investigation is being conducted into the
2
    circumstances of the collision between the USS Fitzgerald
3
    and ACX Crystal.
         COMMANDER BABBIT: Yes.
4
5
         CAPTAIN
                         Um, the investigation is intended to
    determine the cause of the casualty to the extent possible
6
7
    and to obtain information for purposes of preventing
    similar casualties in the future.
8
9
         COMMANDER BABBITT:
                              Sure.
                          To assist with the
10
         CAPTAIN
    investigation we will be recording today's transcript as
11
                            Mm - himmelformation
12
    you see in front of you.
13
         COMMANDER BABBIT:
                          Umbeen
                              could I get the spelling of your
14
         CAPTAIN
                          sir, for recording please?
    first and last names
15
         COMMANDER BABBITT:
16
                              It's Sean, S-E-A-N Babbitt, B-A-B-
         B-I-T-T
17
18
         CAPTAIN
                          Okay, thank you. I would just like to
    Introduce my team.
                         I've got uh Lieutenant
19
20
    He is my Senior Investigator at Activities Far East, uh
21
    Lieutenant Commander
                                            He is uh subject
22
    matter expert, um Deck Watch Officer and prior of CO of
23
    Coast Guard Cutter.
                        I've got Mr.
                                                       from our
24
    Coast Guard National Center of Expertise.
25
    you've met Captain uh
                                       uh subject matter expert.
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also from our National Center of Expertise
1
    Mr.
    and Commander -
2
3
         COMMANDER
         CAPTAIN BOONE:
                                      from our U.S. Navy Safety
5
    Invest-Invest-Inspections Board --
6
         COMMANDER
                             Investigation.
                         -- got it! Okay, with that um, we are
7
         CAPTAIN
8
    going to kickoff. Okay XO why don't you start by um
    talking about the day, Friday --
                             Absolutelyed
        COMMANDER BABBITT:
10
                         -- leading up to the incident that
11
        CAPTAIN
    happened that night. Just tellous about your day.
12
         COMMANDER BABBITT: So we uh had, liberty expired
13
    0600 on Friday, cause it was an underway day. Underway at
14
    11:30. I would say up it was a good underway and up um all
15
    lines cleared 11:30 before heading out towards ammo
16
    anchorage. Went out to A-12 ammo anchorage so we could
17
    swap out a few missiles before heading out on, heading out
18
    on mission and then also some of the other tasking we had.
19
    So we got underway right on time, headed up to ammo
20
    anchorage, anchored, uh anchored very well. Uh had a
21
22
    slight delay with bringing the barges out and uh some of
23
    the gas management stuff that we have in our launcher, so a
24
    little bit of a delay there, probably an hour or longer
    than what we expected. Uh, so once we got all of our
25
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ammunition onboard it was probably 1630 or so when we weighed anchor uh to start heading down south to our next assigned tasking, which was to do evening and then nighttime DLQs with HSC-12 to finish off our MOB-A Certification that we had started many months, many months before.

CAPTAIN : Okay.

So got underway, ub COMMANDER BABBITT: separation scheme, no problem. Uh headed down doing time, speed, distance. We had -- after getting outside we had to pick up to about 25 knots to be able to make it down into Sagami Wan on time and be ready for DLQs. Uh, so did that safely, uh good contact, picture management. The Captain and I were up on the bridge uh for most of the day anyway, but especially during that time as we were headed down Got into Sagami Wan right about 1800 uh to be able to set Flight Quarters, we set Flight Quarters and uh started doing DLQs about 1830. It was 1830 or so uh cause the ub sunset was 1845. Wanted to get some DLQs in before we lost daytime, before we got into nighttime. About 1845 we started our nighttime DLQs for certification, uh went until probably about 2100. It was about 2100 that we did nighttime DLQs and then once we were done with that we set uh, set Boat Operations, went over towards, went over

towards uh -- I forgot the name of the island -- I forget 1 the, forget the name of the island, uh and --2 3 CAPTAIN We do, we do have a chart in the office, we can prod. COMMANDER BABBITT: Okay, okay. So went over to 5 6 Jogashima, it's Jogashima Island is where we went to. Jogashima right there at the Jogashima light and where we 7 dropped off our ATG inspectors. One of our shipmates who 8 had been onboard for the DLQs, he was getting ready to 9 transfer, so we kept him on board for DLQs and then he you 10 know we transferred him off the ship right there. Um, that 11 was about 2130 or so. When we put the boat in the water, I 12 sent them to Jogashima, which turned around and it was about 13 2230 or so before we recovered the boat and uh 14 set the watch for starting to head uh then set the watch 15 UH, so it was a full day, a very full day from 16 head south. 6 o'clock in the morning until we recovered the boat 17 probably 2230 close to 2300 if, if I recall right. Um, I 18 stayed up on the bridge until about 2330 uh before I headed 19 down below to uh to turn in for the, for the night. 20 So XO, uh you mentioned this was a 21 full day. 22 COMMANDER BABBITT: Yes, sir. 23 24 CAPTAIN Was this kind of uh schedule normal 25 for the Fitzgerald?

COMMANDER BABBITT: I, I would say yes. 1 2 been, I've been onboard the Fitzgerald for about three months. So, I got onboard in Guam where we headed down the 3 South China Sea, did some operations in the South China Sea 5 up into the Sea of Japan. So I had not done a whole lot in this area prior to. Not a whole lot of the training cycle 6 before that but normal I would say yes because two days 7 before that each day I had 'em, I had the crew in at 0600 8 to do, to do um MOB-E firefighting training wh and then had full days after that. So I would say that uh yes it would 10 be pretty normal to, uh for us to dine events up back-to-11 back to get uh things done before heading down south; while 12 13 we had the services. Gotecharable 14 CAPTAIN Let me ask, what's your assessment of that plan ten 15 COMMANDER BABBITT: Um, I felt that it was safe uh and 16 17 the reason I felt it was safe is because we had been in port for eight days before that. Uh, we had, we were not 18 keeping people late at night while we were in port. 19 20 we started at 0600 people were done by usually 1400-1500, so there was plenty of time of rest in between. 21 22 CAPTAIN So you were deck working leading up to that Friday. 23 24 COMMANDER BABBITT: Yes, sir. We sure were. Yeah, so I, I felt like it was, I felt like it was safe because we 25

had enough rest going into it. Uh we had built our watch bill to have a lot of strong people on deck, a lot of 2 strong people down in, down in Combat and made sure that 3 the right people were with our -- well we thought were the 4 right people together. 5 CAPTAIN Right. 6 COMMANDER BABBITT: So and also with the Captain and I 7 up on the, up on the bridge during all of these back-toback evolutions it felt like we were, like we were pretty 9 safe. I did not feel like the crew was getting tired at 10 that point. I didn't think we had been underway long 11 enough to really have a, have a hazard that way. 12 I understand. So um, so there was, 13 CAPTAIN there was a Nav Briefouh the day before I do believe. 14 COMMANDER BABBITT: The day before. 15 CAPTAIN On a Thursday. 16 COMMANDER BABBIT: There sure was. 17 CAPTAIN Any, any uh larger briefings, 18 discussions about the day? I am just looking for planning, 19 20 discussion, agreements about uh, the, the uh, the plan for the day and we will get the Nav brief in just a second. 21 22 COMMANDER BABBITT: Sure. But uh any discussions between you and 23 CAPTAIN the CO and department heads about uh the plan for the day? 24

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1
         COMMANDER BABBITT:
                               Um, so specifically sitting down
2
    and saying this is what the plan for the day is, I would
    say no. Uh, we had talked about the plan during our
3
    Wednesday uh department head meeting but to specifically
5
    sit down and say at this time I am going to have these
    people up on deck doing Helicopter Operations, and this
6
7
    time doing Boat Operations we did not, we did not talk
8
    through that, that I can recall.
                         Would you say that
                                                so uh fairly
9
         CAPTAIN
10
    routine then, this kind of getting underway, Sea and
                               oad? Controlly of I would say no for the amount of
    Anchor, helo ops, ammo unload?
11
12
         COMMANDER BABBITT:
    things that we did right in a row. I would say getting
13
    underway and going to ammo anchorage I think that would be
14
    fairly routine but get underway, ammo anchorage, helo ops,
15
    boat opts and then head south to get ready to do uh
16
17
    engineering assessment the next day is not.
18
         CAPTAIN
                          Fairly aggressive then?
         COMMANDER BABBITT: Is fairly aggressive.
19
20
         CAPTAIN
                          Right.
21
         COMMANDER BABBITT: An aggressive plan.
22
         CAPTAIN
                          Okay, um so let's narrow in on the Nav
23
            Uh Nav brief conducted Thursday?
         COMMANDER BABBITT: Nav brief conducted Thursday at
24
    1400.
25
```

1 CAPTAIN Were -- um were you there for the Nav 2 brief? 3 COMMANDER BABBITT: T was. CAPTAIN What was your assessment of the Nav brief um and -- what was your assessment of the Nav brief? 5 6 COMMANDER BABBITT: I thought it was a good Nav brief. Uh, I thought we did a really good job of talking 7 8 through the, especially the anchorage part of the Nav brief because of the currents and the winds that we were 9 expecting to, expecting to see -- we had some uh had some 10 probably 10 to 15 knots predicted wind but almost a not a 11 current that we talked through nation, where we were sitting 12 pier side in the hole, the winds and currents weren't all 13 that uh, weren't going to affect us all that much but once 14 15 we got out into ammo anchorage area we really talked through that portion of it, and uh, um so I-I thought that 16 we did a good job of that. Also, we also talked about some 17 of the hazards, which we have been in port for only a short 18 amount of time, you need to pay attention, keep your, keep 19 your mind on the job that you're doing and not on "Gosh I 20 wish I was in port." 21 CAPTAIN Right. 22 COMMANDER BABBITT: "I needed to get this done but I 23 24 didn't get this done" so we talked through, um we talked through some of those hazards I think. 25

CAPTAIN 1 Okay. 2 COMMANDER BABBITT: As far as the mechanics of the 3 brief I think it was a pretty standard brief from what we normally do but the anchorage portion of it, I thought that 5 we did a really good job of talking through. And um did you talk through the 6 CAPTAIN voluntarily, the voluntary the traffic safety traffic 7 8 separation schemes? COMMANDER BABBITT: Uh we did, we talked through the 9 radio calls, uh who is making the radio calls uh into uh 10 Tokyo Martis, when their supposed to be made before heading 11 (inaudible - 00:11:21) um and un speed restrictions as 12 we're getting through there; anticipated 13 traffic, um in both inbound. 14 : Nokay, the Nav brief is it, um, the, 15 CAPTAIN Is it within VMS, this brief VMS, or is the content of its? 16 there a separate product that's --17 COMMANDER BABBITT: So it's a separate product. 18 build on PowerPoint but we use VMS screen captures and 19 20 we build, we build all of our visual aids on top of it like the bearings and the ranges for our radar ranges our 21 22 visual, uh visual bearings. 23 CAPTAIN Do we have a copy of that? LIEUTENANT 24 We do not. 25 LCDR The Nav brief?

1	CAPTAIN : Yeah.
2	LCDR : Yes sir.
3	CAPTAIN : Okay, good.
4	CAPTAIN : If I could just add a comment too?
5	CAPTAIN : Yeah, please.
6	CAPTAIN : The, the Captain asked about the
7	voluntary schemes. So what you just described was the
8	compulsory schemes right?
9	compulsory schemes right?  COMMANDER BABBITT: Right.
10	CAPTAIN : Uh, are you aware of any voluntary
11	CAPTAIN : Uh, are you aware of any voluntary schemes?  COMMANDER BABBITT: We did not talk through any voluntary schemes.  CAPTAIN : CRATAIN : CRAT
12	COMMANDER BABBITT: We did not talk through any
13	voluntary schemes. Hesital Info
14	CAPTAIN : Ckay.
15	COMMANDER BABBITT: We did not.
16	CAPTAIN Are you, are you personally aware of
17	where they are?
18	COMMANDER BABBITT: No we did not. I was not aware of
19	the of the voluntary schemes.
20	CAPTAIN : Okay.
21	CAPTAIN : Uh Commander, were there any concerns
22	with the Nav brief, any uh hazards, um that you identified
23	or were discussed in the Nav brief?
24	COMMANDER BABBITT: Um, so the uh concern always of
25	getting underway and getting into the, the mandatory

```
traffic separation schemes, and the amount of traffic is,
1
2
    is always a concern. Um and then in light of the Antietam
    accident, the anchorage was uh it was very much a concern
3
    which is why I think we spent so much time talking about
5
    currents and set and drift and being able to uh -- so but
    specific hazards that we had talked through that I was
6
    concerned of, I think it would have been the traffic
7
    density that you have in the traffic separation scheme.
8
         CAPTAIN
9
                          Mm-hmm.
                              Um, but we didn't
10
         COMMANDER BABBITT:
    through the outside traffic separation
11
                          Were there any un concerns expressed
12
         CAPTAIN
    by those that were at the Navi brief about the transit that day?
13
         COMMANDER BABBITT: Identificable
14
                              Not that I can recall.
15
                        Jum, as a matter of practice, um, are
16
17
    items discussed at the Nav brief that, that would be
    opportunities to improve from the last Nav brief?
18
         COMMANDER BABBITT: Absolutely.
19
20
         CAPTAIN
                          As in like this is a lesson from the
    last Nav Brief, we need to do this one a little better next
21
    time, is that a routine part of the Nav Brief?
22
23
         COMMANDER BABBITT: We do it absolutely every single
    time.
24
25
         CAPTAIN
                          Great.
```

COMMANDER BABBITT: So it's, it's the last, the last 2 slide before Nav requests to continue with the evolution. 3 CAPTAIN Got it. And how many, um, officers involved in actually getting the Nav Brief? COMMANDER BABBITT: So we have, to stand up in front 5 and talk to people? 6 7 CAPTAIN Yes. COMMANDER BABBITT: So we've got the Wavigator, the 8 Conning Officer will brief the track, the Officer of the 9 Deck will brief the, uh, will brief the casualty, casualty 10 controls, the Chief Engineer or the Plant Control Officer, 11 I think it was the Chief Engineer this time anyway, will 12 brief the Engineering Casualty control uh for restrictive 13 maneuvering doctrine vill brief 14 the lines in the anchoring evolution. Force Protection 15 Officer will brief the force protection slides, the force 16 protection portion of it. 17 CARTAIN I see and do the members who are 18 participating in giving the brief did they express any 19 20 concerns, uh areas to be aware of during the brief? Is that part of the brief and did they in this situation. 21 22 COMMANDER BABBITT: I don't recall anybody specifically saying I've got a concern with what we're 23 24 doing during the brief. Is it something I've seen in the

past? Uh, yes, especially the Navigator is very good about

25

saying, "This is what I am looking at and this is what I am 1 2 worried about coming in here." CAPTAIN So um, so included in that would be 3 any assessment, any restrictions in the equipment, any 5 limitations in the equipment, if you've had any engineering That would the time to the that?

T: Yes, sir.

In this case um adding the transfer of the tra 6 7 COMMANDER BABBITT: 8 CAPTAIN 9 COMMANDER BABBITT: In this case um again, there was no 10 CAPTAIN particular concerns expressed by the briefers in this case? 11 So as larias casualties, equipment 12 COMMANDER BABBITT: casualties go out on the port bridge wing we have a, our 13 rudder angle indicator was 000 so that was briefed as being 14 OOC and the SPA-25G cown in CIC, the joystick is OOC making 15 So, uh we talked especially through the the repeater OOC 16 17 router angle order and indicator as being, as being a particular problem and put a piece of paper over it so we 18 would not be distracted by the bad, the bad picture given. 19 And, in this case there are other 20 CAPTAIN means of determining rudder angle other than the faulty? 21 22 COMMANDER BABBITT: Yes, we would get it verbally from 23 the control console and from our, our Helm Safety Officer would repeat it. 24

```
1
         CAPTAIN
                          Okay and what was your assessment of
    the equipment um, on the bridge, the status of, its working
2
    order, um and well your assessment of the equipment that
3
    the bridge seaman was using that day?
4
         COMMANDER BABBITT: Uh, with the exception of the
5
    rudder angle indicator I think that the bridge equipment
6
7
    was in good shape. Um, I did not have any particular
    concerns with any of the other equipment especially not the
8
    radar equipment or any of the gyros or anything like that.
9
                          Okay, great. Wm I was going to turn
10
         CAPTAIN
    the bridge team itself. Was there any questions about the
11
                            ? Ask formation colleagues.
    Nav Brief on the day of?
12
13
         LIEUTENANT
                         So with the Nav Brief, I believe there
         LCDR
14
    was a section that talked about generally accepted risks,
15
    you had a -- do
                     you happen to recall how that was scored
16
    out, I don't think it necessarily indicated on the Nav
17
    brief.
18
      eda LIEUTENANT
                              Generally accepted risks.
19
20
         LCDR
                          Uh, you had a, uh --
                          Are you talking about ORM?
21
         CAPTAIN
         LCDR
                          ORM.
22
                              ORM, yes I think that we mitigated
23
         COMMANDER BABBITT:
    from a rack of three to a rack of four.
24
25
         CAPTAIN
                          It's usually in the back.
```

```
COMMANDER BABBITT: Yeah it's usually one of the last
1
2
    slides that we do. We, we do a pretty decent job of
    identifying, well at least I think a decent job of
3
    identifying uh the controls that we have and the risks that
    we have identified. Yes, we, overall I think we went to an
5
    overall rack of four after we briefed our mitigations.
6
7
         LCDR
                         And that overall rack of four is based
    on a scale of one to?
8
         COMMANDER BABBITT:
                              It is one to five
                         One to five?
10
         LCDR
                             One being critical.
11
    negligible and so you got the hazards of the severity on
12
    the left-hand side and the probability on the top.
13
                         Dide umah
                                 did crew rest happen to come
14
         CAPTAIN
    up during the Nav Brief
                             does it have a category in the
15
    ORM?
16
         COMMANDER
                   BABBITT:
                            Not specifically in the ORM, but
17
    one of the mitigations in that, I don't remember which
18
    category we briefed it in. It was well-rested, well-rested
19
                I think if you look down either in the yellow
20
    deck team.
    band or the green band in the comments section.
21
22
         CAPATAIN
                          Okay.
                              See if I can point it out.
         COMMANDER BABBITT:
23
24
         CAPTAIN
                          Sure.
```

1	COMMANDER BABBITT: Yeah, we did not brief um crew
2	rest during this evolution but in this controls is where we
3	would brief it in if we had been underway for a certain
4	amount, or a long enough time as being a control because we
5	generally brief qualified personnel safety officers on
6	station but risk of collision, if we've been out to sea and
7	then coming inbound we will brief as a, we will brief with
8	due regard to our crew rest. Who has been on watch, if you
9	have anybody that has been on watch previous?
10	LCDR : In terms of the track line brief, the
11	track line brief being ended at the entrance buoy to Tokyo
12	Wan, is that correct?  COMMANDER BABBITT: That would be to the best of my
13	COMMANDER BABBITT: That would be to the best of my
14	recollection it did, westing
14 15	recollection it did, westing
	recollection it did. wester
15	recollection it did, westing
15 16	LCDR LCDR And has there been other briefings that would include the transit outbound and anticipated
15 16 17	LCDR And has there been other briefings that would include the transit outbound and anticipated track lines all the way out to sea?  COMMANDER BABBITT: So between me and the Navigator,  ves a So I would. I went up and I recommended approval for
15 16 17 18	LCDR And has there been other briefings that would include the transit outbound and anticipated track lines all the way out to sea?  COMMANDER BABBITT: So between me and the Navigator,
15 16 17 18 19	LCDR LCDR And has there been other briefings that would include the transit outbound and anticipated track lines all the way out to sea?  COMMANDER BABBITT: So between me and the Navigator, yes the So I would, I went up and I recommended approval for
15 16 17 18 19 20	LCDR And has there been other briefings that would include the transit outbound and anticipated track lines all the way out to sea?  COMMANDER BABBITT: So between me and the Navigator, yes all So I would, I went up and I recommended approval for our entire transit on the way down to, just outside of
15 16 17 18 19 20 21	LCDR And has there been other briefings that would include the transit outbound and anticipated track lines all the way out to sea?  COMMANDER BABBITT: So between me and the Navigator, yes the So I would, I went up and I recommended approval for our entire transit on the way down to, just outside of Subic Bay. So that was briefed between me and the
15 16 17 18 19 20 21 22	LCDR And has there been other briefings that would include the transit outbound and anticipated track lines all the way out to sea?  COMMANDER BABBITT: So between me and the Navigator, yes the So I would, I went up and I recommended approval for our entire transit on the way down to, just outside of Subic Bay. So that was briefed between me and the Navigator and then the Navigator would have briefed the

```
COMMANDER BABBITT: Right, before we went over into
1
2
    Sagami Wan for our Flight Operations.
3
         LIEUTENANT
                          : Okay, so there was no all hands,
    Nav Brief, similar to what you had for getting to open
4
5
    ocean.
6
         COMMANDER BABBITT:
                             No.
7
         LIEUTENANT
                             Past the peninsula?
                                  Correct, correct
                                                   statement.
8
         COMMANDER BABBITT:
                             No.
9
         LIEUTENANT
                              Thank you.
                         Have you had any area FAM and is, is
10
         LCDR
    this your first time to Seventh Fleet?
11
                             This is first time in Seventh
12
         COMMANDER BABBITT:
                 First time being stationed in Seventh Fleet.
13
    I've been in Seventh Fleet on multiple deployments before
14
15
    this but yes, it was a mostly unfamiliar ground for me as
    far as consistent operations here.
16
         CAPTAIN
17
                        Uh, Commander is the complexity of the
    evolution included in um, your ORM process?
18
       COMMANDER BABBITT: So, I. Cumulative complexity?
19
20
         CAPTAIN
                         Um, so just in general, so if you are
    briefing out an operation, is the complexity of the
21
22
    operation included in the risk management decision making?
    Again a particularly complex evolution with multiple
23
    operations going on at the same time that would be on the
24
```

1 If you are just doing one mode, you know, just a RHIB you know on and off that would be fairly simple. 2 COMMANDER BABBITT: Right. I would say that, I would 3 say that it wouldn't be a specific category that we would say this is a high complex or low complex evolution. 5 don't think that there is a specific point that we would 6 say that this is the level of complexity for it. 7 I think that during the discussion of each stage is where we get 8 into the complexity of the event. 9 Uh Bit-by-bit so piece-by-piece. 10 CAPTAIN Piece-by-piece. 11 COMMANDER BABBITT: Right. So I think um most everybody CAPTAIN 12 would agree, you've mentioned it, it was a long day. 13 COMMANDER BABBITE TYPES, sir. 14 0m, how were mitigating actions 15 CAPTAIN So you mentioned there was an import period, you 16 were letting folks off early in the afternoon to get rest 17 for the next underway period. 18 COMMANDER BABBITT: Right. 19 20 CAPTAIN Any other risk mitigations for crew 21 rest, rest/work balance, any other mitigation? COMMANDER BABBITT: Uh, I think during the watch bill 22 23 construction we did some, uh we did some risk mitigation in 24 watch bill construction. We knew going into it that the 25 deck crew, the guys are going to be doing Flight Ops, doing

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Boat Ops and they had done the Sea and Anchor detail as
1
    well before that, anchoring as well were going to be worked
2
3
    very, very hard but I think that the -- so the discussion
4
    that we had had was you know, who was on deck, driving the
    ship at the time and so we knew, we felt we knew who was
5
    going to be worked really hard as compared to who was not
    and so I think that we identified those people, you know,
7
    prior to. So in the watch bill constriction think that's
9
    where we identified that.
                         Okay and uh we've asked about the
10
         CAPTAIN
    watch bill construction.
11
                        Watch ball rwas passed for approval
12
         COMMANDER BABBITT:
                              Yes,
13
         CAPTAIN
         COMMANDER BABBITT Herificialis
14
    when?
15
                              So we started working on that
    watch bill probably four or five days before that.
16
17
    six different revisions to it. So, I wish I could pull out
    the folder but I think it's behind crumpled steel inside
18
    the CSO's desk.
19
                          I think we might have it.
20
         CAPTAIN
21
         COMMANDER BABBITT: Do you have it? That would be
22
    great if you did.
23
         CAPTAIN
                          I believe so.
24
         LIEUTENANT
                              We have the final watch bill.
25
         CAPTAIN
                          So, needless to say several revisions?
```

1 COMMANDER BABBITT: Several revisions. And it was revised based on what? 2 CAPTAIN 3 COMMANDER BABBITT: It was revised based on how comfortable we were with the watch standers, what the 5 construction was between the Officer of the Deck and the CIC Watch Officer so if we felt that they worked well 6 together or if we felt that they were, uh it wasn't an A-7 Team watch bill that we were putting up on the deck but we 8 moved people around to have more experience up on deck. 10 CAPTAIN Right. COMMANDER BABBITT: Uh, so that's really what we were 11 looking at more than anything was the construction on what 12 the teams looked like for experience and for, for backup 13 really. 14 m, so regarding the revisions, were 15 CAPTAIN they any OODs or OOD/CIC watch stander combinations that 16 you had concerns about? 17 COMMANDER BABBITT: Yes. Yep, so we originally had 18 19 Ensign [phonetic] up on deck and decided to put 20 him down on the, down as a CIC Watch Officer because we 21 didn't feel that he had enough experience, and we were 22 planning on switching him back up to the bridge seven days 23 later once we got down to the South China Sea. Um, for the 24 life of me, I've been thinking about it. I don't remember

who it was that we switched him out with, uh it was, I am

25

1	fairly certain that Lieutenant , we had
2	originally had down as a CIC watch officer and then brought
3	her up to the bridge because she had more experience.
4	CAPTAIN : So the watch standers that had duty,
5	um that night, for the midwatch in particular.
6	COMMANDER BABBITT: Yep.
7	CAPTAIN : Um, when did they uh get notification
8	that they would be standing watch?
9	COMMANDER BABBITT: Oh they, the assigned watch bill
10	was probably two days before that.  CAPTAIN : Okay. Understand. And uh your
11	CAPTAIN : Okay. Understand. And uh your
12	particular assessment of the experience of the watch team you had that night?  COMMANDER BABBITT: Delum, but um, so my particular
13	you had that night?
14	COMMANDER BABBITT: Um, so my particular
15	assessment of the Officer of the Deck, Junior Officer of
16	the Deck. I felt the Junior Officer of the Deck was fairly
17	weak, Lieutenant . Uh, we had a very new Conning
18	Officer. Thought that the Officer of the Deck was uh a
19	little bit below average uh but she had experience coming
20	in and out. She was an experienced Japan sailor, uh so my
21	assessment, my assessment of the watch station was um the
22	Officer of the Deck was okay. The rest of her team was
23	kind of weak but the, the CIC watch standers I thought were
24	very good. We had our best Surface watch stander which is
25	in there and we thought that would

1 be able to provide adequate backup for that, for that watch 2 section. CAPTAIN And you mentioned that JOOD was weak. 3 Can you provide, provide information about that? COMMANDER BABBITT: So she is a, she is a third tour 5 6 division officer and her personality isn't one where she is going to jump straight in to say, "I see something wrong, I 7 am going to do something about it." She had not, she was 8 about at the end of our tour here, but she has not qualified as an Officer of the Deck so I didn't, we didn't 10 feel like, and I didn't feel like her skillset was good 11 enough to be able to be an Officer of the Deck yet. 12 Okay and a little more expansion of 13 CAPTAIN your assessment of the 14 15 COMMANDER BABBITT: Um. Below average? 16 CAPTAIN COMMANDER BABBITT: Below average. To be 100 percent 17 honest with you, I didn't trust her. 18 19 Why is that? COMMANDER BABBITT: Uh because I'd, because when she 20 21 had been down in CIC as a watch stander several times, feet up on the, feet up on the tables, um she had been counseled 22 on it. Um, wasn't real comfortable with her up on deck. 23 You know thinking, thinking back over this many, many, many 24 25 times you know, one of the greatest failings that I've had

```
is that I didn't say anything, but I didn't.
1
2
    feel that she was a good watch stander.
                          Just, just for the record.
3
         LCDR
4
         COMMANDER BABBITT: Yes, sir.
5
         LCDR
                          What is the name of the OOD you're
6
    talking about?
7
                              Uh, Lieutenant JG
         COMMANDER BABBITT:
8
         LCDR
                          Okay.
                          So um, you provide an example of the
9
         CAPTAIN
                             Yes, sir out off
                         What do you think that was indicative
    feet up on the desk.
10
11
         COMMANDER BABBITT:
12
         CAPTAIN
13
    of?
                              Whahle
         COMMANDER BABBITT
14
                                 I think that she was very
    confident in her skillset.
15
                       Would you say overconfident then?
16
         CAPTAIN
         COMMANDER BABBITT:
17
                              Yes, sir, I would.
         CAPTAIN
                          And were you aware of any issues that
18
    she had with her fellow JO's on board?
19
20
         COMMANDER BABBITT: Um, not particularly.
21
         CAPTAIN
                          Okay.
22
         COMMANDER BABBIT: No, I didn't know of any conflicts
23
         that she had had with anybody. I know that she was
24
         fairly close to the Training Officer, but other than
```

```
that I hadn't seen anything that she had any
1
2
         conflicts.
                         And um, who's, who's your best OOD?
3
         CAPTAIN
         COMMANDER BABBITT:
                             The Navigator.
                         The Navigator?
5
         CAPTAIN
6
         COMMANDER BABBITT:
                         And um had he come up in any
7
         CAPTAIN
    conversations about this particular watch that night?
8
         COMMANDER BABBITT:
                              I don't think so
9
                          In the revisions?
10
         CAPTAIN
                         And um, chow about your experience,
11
         COMMANDER BABBITT:
         CAPTAIN
12
    your assessment of the rest of the bridge crew?
13
         COMMANDER BABBITE Wh, I thought the rest of the
14
    bridge crew was, was just fine.
                                      I mean the Quartermaster
15
    of the Watch was a First Class Petty Officer and he does a
16
    good job. The Conning Officer, he was brand new. I
17
    shouldn't say brand new, he has been with us for, he was
18
    withous for a couple of months before going off to school
19
    and then coming back, very little experience. Didn't have
20
    much to worry about him thinking back to whomever was in
21
    the Helmsman or the Helmsman, I didn't have any particular
22
23
    worry about any of the Helmsmen.
                          I see. So you'd mentioned that again
24
          CAPTAIN
    the composition of the bridge crew and there was some
25
```

```
1
    deliberation and revisions on who was assigned on that
2
    night.
         COMMANDER BABBITT:
3
                             Yep.
         CAPTAIN
                         Is that something that you are aware
5
    of when you're putting together the bridge crew teams,
    matching um, talent, experience to make the team and have
6
    you any observations of other teams maybe adjustments in
7
    other teams where you have seen things that Just didn't
8
    work well?
9
                             So we've done that down in CIC if
10
         COMMANDER BABBITT:
    we, you know, seeing if a mostly CTC Watch Officer/TAO
11
    interaction, um we've made adjustments there but mostly it
12
    is up on the bridge that we have, we've deliberated over
13
    the watch team and between the bridge and CIC and who is
14
                      That's who we really looked at.
15
    backing up whom.
                       I see. And had you noticed any um,
16
         CAPTAIN
17
    did you have any concerns, so we talked about individuals,
    did you have any concerns about this particular bridge team
18
19
    composition as in their relationship with one another,
20
    their ability to communicate, uh that type of thing?
         COMMANDER BABBITT: Not particularly.
21
22
         CAPTAIN
                         Okay.
23
         COMMANDER BABBITT: No, not particularly.
24
         CAPTAIN
                         Okay. Um, how often does the CO get
25
    called, um, when you're navigating in a, in a situation
```

like this? What's your, what's your impressions of how 1 often that call, how often he gets called and uh if he does 2 get called when he should? 3 COMMANDER BABBITT: So if we're underway I'll, just as a matter of talking to the Captain in the morning, I'll ask 5 him how much sleep he got. And you know typically they'll 6 7 say between him, between Commander Benson and Commander 8 they'll say, "Oh I got a few hours of sleep consecutive" but um the impression that I got from him --9 from both of them is that they got calls on a fairly 10 regular basis to give them contact reports. 11 I see. with did you see any impediment CAPTAIN 12 to any of the bridge watch standers giving the CO call if they needed to?

COMMANDER BABBITT: I didn't see any impediment to 13 14 15 doing that. I think the uh, maybe the volume of traffic if 16 they felt like they were calling them too often, you know, 17 that's the only impediment which is completely backwards 18 from what it should be, but. 19 20 CAPTAIN I see. COMMANDER BABBITT: But no, I didn't see any 21 22 impediment that would've suggested that he would not get a 23 call if needed be. 24 CAPTAIN Were there any, uh, adjustments ever made to standing orders based on traffic and risk? 25

```
1
         COMMANDER BABBITT:
                              So there was, was an adjustment
2
    in the night orders that the Captain gave to
    instead of 500 yards left or right of track to avoid
3
    shipping he gave her 1,000 yards to, uh because well he
5
    trusted her.
         CAPTAIN
6
                         Right.
                         So just to be clear, that amendment in
7
         CAPTAIN
    the night orders, that 1,000 yards cross-track latitude was
8
    for the expressed purpose of allowing the ob to maneuver.
9
10
         COMMANDER BABBITT:
                               Yes, sir.
                          To manage contacts
11
         CAPTAIN
                             Correct.
12
         COMMANDER BABBITT:
                         That might result in CO not being
13
         LCDR
    called when otherwise he would normally be called?
14
         COMMANDER BABBITT
                             Could be. Yes, sir. If she
15
    stayed on the exact same PIM track and he allowed her to
16
    maneuver for shipping.
17
18
         LCDR
                          Okay.
         CAPTAIN
                          Um how about reports made to the
19
20
    Captain.
              Do you know the, um, if there has been any
    discussion about um if a report needs to be full and
21
22
    complete prior to being passed to the Captain, if it is
23
    okay for it to be passed partial and then the rest to be
    determined later? Do you have a feel for how that gets
24
25
    made?
```

1 COMMANDER BABBITT: I think that the, uh, the general feeling up on the bridge is uh, when you make a contact 2 report, you make a full contact report. Cause, especially 3 , would grouse to me about incomplete contact Commander reports, and so I think there is an expectation up on the 5 bridge to -- when you're gonna to call you're gonna call 6 7 with a complete contact report. And were you aware of the, 8 CAPTAIN practice of only the OOD calling the Captain? 9 Mm-hmm I was COMMANDER BABBITT: 10 That was the standard? I understand. 11 CAPTAIN Standard, right because the COMMANDER BABBITT: 12 contact reports that would be given by Junior Office of the 13 Deck would not be complete or sometimes not legible as in 14 he would not get the clear picture of what's actually going 15 on with the contact. Just experience. 16 CAPTAIN I understand. Um, so are you familiar 17 with how duties are normally split-up among, um, bridge 18 teams in a particular this bridge team? 19 20 COMMANDER BABBITT: As in? 21 CAPTAIN As in like the OOD tells the CONN, "I want you to focus on this, JOOD I want you to focus on 22 this?" I recognize that every bridge team has their own 23 little way of doing things, um are you familiar with how 24 typically it happens on the Fitzgerald? 25

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24

COMMANDER BABBITT: So for this particular bridge team, I don't know exactly what, how the Officer of the Deck split up the, split up the responsibilities. I will tell you that we do talk about bridge resource management. The Officer of the Deck, "You need to stand back and you need to keep a big picture, tell people what to do. " I think people, especially Officers of the Deck will get tunnel visioned into, "I gotta do the radio, I gotta do the contact report, I gotta do the radar" because they have the experience in doing it. But for this particular watch section I don't know how she split up the duties. typically from what I've seen & Junior Officer of the Deck would be told to, uh to guard radio circuits and then also, and also guard the, guard the radar for contact pictures and the Conning Officer will check bridge wings before making turns after being told where to go. CAPTAIN Okay. And have you personally observed, wim various watch teams onboard Fitzgerald, ah, doing their standing watch on the bridge? COMMANDER BABBITT: Sure, certainly have. And, uh so, um, from your past CAPTAIN experience in being afloat how would you assess that Fitzgerald does it compared with other vessels you have been on?

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25

COMMANDER BABBITT: Uh, I think that we, we did more things in a standard way here such as, you know it is a very small thing, but the Conning Officer will announce, "CONN is the center line, or CONN is on the port bridgewing, CONN is on the starboard bring-wing," ah whereas other ships I've been on haven't done things like I have not said that. So, I think there is some, a Wittle more formality that we had done that we do onboard Fitzgerald, um it is just a very small, very small instance. I think that, that we have gotten better over my time, it hasn't been too much time, but I think we have gotten better over my time of acting more professional, requiring people to pay more attention to their their um watch station. I think there is a time especially when you are up in the Sea of Japan doing a knot and a half for weeks on end where people stand around the ARPA and shoot the shit way too much, too often.

CAPTAIN : Right.

about that. Um, as compared to other ships I think that we are above average then what I had on the cruiser, above average what I had on the destroyer before that and then probably about the same as on the frigate.

CAPTAIN : So I understand that, um, AIS on the Fitzgerald was not integrated into the VMS or ARPA.

```
1
         COMMANDER BABBITT:
                             It's not.
2
         CAPTAIN
                         So why wasn't, why wasn't it, why
3
    isn't it, um integrated into VMS and ARPA on the
4
    Fitzgerald?
5
         COMMANDER BABBITT: Sir, I don't know. I, I've never
    asked the question. The AIS readout is looking at the
6
                                               If you're looking
7
    ARPA, so right up here, it's very close.
    at a radar, radar picture you reach up and you look at the
8
    AIS up above it but I never asked why.
9
                         So, I uh understand that the AIS
10
         CAPTAIN
    laptop was in CIC.
11
                             Mm-hmm
12
         COMMANDER BABBITT:
                         Um and on other vessels it's up on the
13
         CAPTAIN
        COMMANDER BABBITT dentifiable
14
    bridge.
15
16
                         Was there any uh, thought,
17
    consideration of putting it up on the bridge, had it been
    up on the bridge before?
18
        COMMANDER BABBITT: It hasn't been up on the bridge
19
20
    since I've been here. It has been in CIC.
21
                         And what are your thoughts on that?
         CAPTAIN
22
         CAPTAIN
                         I, I think it is good to have it down
23
    in CIC because it provides backup. And well, should
24
    provide backup. And I felt like the bridge watch, the
25
    bridge watch teams were proficient in using the AIS readout
```

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on the, that was mounted up there, and so I thought that
1
    the AIS laptop in CIC was just good for backup.
2
3
         CAPTAIN
                       : Okay. Um, had there been any climate
    assessments onboard the Fitzgerald during your time or are
4
5
    you aware of any available to you when you got there?
         COMMANDER BABBITT: So when I, yes, when we did a
6
7
    command climate survey it was briefed -- it was briefed
    right when I showed up, um and we were getting ready to
8
    initiate the command climate survey for the post-change
9
    command, command climate survey.
10
                          Okay. That is required by?
                              That a required by instruction.
11
         CAPTAIN
         COMMANDER BABBITT:
12
                          Right.
         CAPTAIN
13
         COMMANDER BABBITT: 150 90 days post, no later than 90
    days post change of the mand to do a command climate survey, DEOCS Survey.
14
15
16
         CAPTAIN
                          We do the same thing actually.
17
         COMMANDER BABBITT:
18
19
                          So I imagine the questions are
20
    similar.
                              Probably pretty close.
21
         COMMANDER BABBITT:
22
         CAPTAIN
                          Any concerns from your review of
23
    previous command climate surveys?
24
         COMMANDER BABBITT: Um, let me think.
                                                  The concerns
25
    that, that I had read were Op Tempo, the Command Master
```

1 Chief got beat up pretty good in the last one too. 2 were a lot of comments about --CAPTAIN Personal? 3 COMMANDER BABBITT: Personal. CAPTAIN About the man, that is the same 5 Command Master Chief that is on board now? 6 7 COMMANDER BABBITT: It is. It is, it was more personal, personality driven, didn't feel like didn't feel 8 like, sailors being taken care of. 9 What's your thoughts about that? 10 CAPTAIN I think that is completely wrong. COMMANDER BABBITT: 11 I think that he does a, I think that he does a great job of 12 keeping the sailors first and foremost in his mind, and he 13 also does a good job of telling me as well as the CO what 14 So, India not agree with that. 15 his view are. Where do you think that criticism 16 CAPTAIN comes from? 17 COMMANDER BABBITT: Um, I think came out of the 18 Chief & Mess. There were specific comments in there that 19 20 were made by identified Chief Petty Officers. I think that is where it comes from. I couldn't tell you the genesis of 21 No idea. Um, I am trying to think of what other, what 22 other problems that we had and there was, you know, the 23 24 Senior Watch Officer, previous Senior Watch Officer got beat up pretty good in the DEOCS Survey. Um, she was not 25

```
well, well-received, well-liked. But as far as trends go I
1
    am trying to think of any type, any type of trends that
2
3
    would lead to complacent behavior or anything like that and
    I can't, I can't recall anything like that in the DEOCS
5
    Survey that would indicate anything more than the Command
6
    Master Chief "is not taking care of us."
                         Gotcha. Had you planned based on the
7
         CAPTAIN
8
    previous, you know, this is a survey done before you got
9
    onboard.
                         Had you planned any follow-up actions
10
         COMMANDER BABBITT:
11
    based on anything that was in the DEOCS Survey?
12
         COMMANDER BABBITT: A had not.
13
         CAPTAIN
14
         COMMANDER BABBITT:
                             No, I had not.
15
16
         CAPTAIN
                         So new command, you know.
         COMMANDER BABBITT: Right. New command.
17
         CAPTAIN
                         Although XO would [inaudible-00:43:45]
18
19
          the CO.
         COMMANDER BABBITT: Right, it was a new command and we
20
    were planning on doing another DEOCS Survey right
21
22
    afterward, so we had gotten the results, and I had been
23
    onboard two months, and then we were going to do another
24
    one after that.
```

```
1
         CAPTAIN
                         When was the last one done, I'm sorry,
2
    approximately?
         COMMANDER BABBITT: So, I got onboard March 3rd so the
3
    results probably came in in February, so that means they
4
5
    probably did them in December of 2016.
                         Okay. So likely a lot of the same
6
         CAPTAIN
7
    issues existed.
                                     I would think so.
8
         COMMANDER BABBITT:
                              Sure.
9
         CAPTAIN
                          When you got onboard than it was
    before.
10
                              I would think
         COMMANDER BABBITT:
11
                          Any discussion with the CO about any
12
         CAPTAIN
    command climate issues or any plans?
13
         COMMANDER BABBITT: With the current CO I would
14
             With Commander Benson I'd say no. Um, thinking
15
                                               I should say
    back to the conversations with Commander
16
    that I can't recall coming up with a plan of action for
17
    correcting some things in the DEOCS Survey.
18
    recalla<sup>©</sup>
19
20
         CAPTAIN
                         Okay, thank you. Let me get back on
    the AIS. So we understand that AIS was not transmitting
21
22
    but you were receiving.
23
         COMMANDER BABBITT: Correct.
24
         CAPTAIN
                          Um, was any consideration given for
    the Fitzgerald, we understand it's a Navy practice not to
25
```

transmit. Any consideration for turning on the AIS to 1 transmit when you're in heavy traffic areas. 2 3 COMMANDER BABBITT: We did not talk about it. was no consideration that I recall. 5 CAPTAIN Do the Captain's standing orders 6 address that? Um, not to the best of my 7 COMMANDER BABBITT: knowledge. Thinking back to that section do not think 8 that Captain's standing orders call for transmitting AIS in 9 heavy traffic. I think it considered it think it says 10 consider but I do not recall it saying transmit AIS in 11 Okay ignated as Okaye And you didn't transmit at all heavy traffic situations. 12 CAPTAIN 13 including in the VTSS 14 COMMANDER BABBITT: 15 Ah, no. LIEUTENANT 16 CAPTAIN Have you ever debriefed in the Nav 17 Brief of other any near misses or close calls? 18 We had, we had a near 19 COMMANDER BABBITT: Oh, yes. miss pulling into Sasebo for the change of command weekend 20 and that was the uh the night, the night before, we had a 21 22 near miss and we debriefed that at Sea and Anchor, at the Sea and Anchor debrief the next morning. 23 24 CAPTAIN And uh, who called the brief?

1 COMMANDER BABBITT: So we do a debrief after every Sea 2 and Anchor. 3 CAPTAIN Okay, got it. 4 COMMANDER BABBITT: And so that, so it happened the night before. We had already briefed the Sea and Anchor 5 detail so we went into Sea and Anchor detail, pulled into 6 port in Sasebo and then debriefed it on the port bridge 7 wing. 8 : In this particular incident could you 9 CAPTAIN talk about it a little bit? 10 Itowas, we were in the COMMANDER BABBITT: Sure. 11 Tsushima Strait and I was not present for it, it was 12 probably about midnight as well, I say as well, but it was 13 probably about midnight o'clock in the morning. It 14 was a heavy traffic situation. The Combat Systems Officer 15 was on watch down in CIC. Uh, between him and the OOD were 16 not feeling comfortable, so they had Commander 17 come up and he helped sort out the contact picture, a lot of costal 18 track Na lot of large traffic going in and out of Tsushima. 19 was heading down to his, back down to his 20 Commander cabin, and he had called and asked for the and he directed 21 the TAO to come up to the bridge. As the TAO came up to 22 23 the bridge, and again, I was not here for it. As the TAO 24 came up to the bridge, um they, the ship had maneuvered to 25 open a CPA, a very close CPA, and as it opened another ship

```
1
    showed up from behind the original one and they went all
    back full and uh to avoid the situation. Um, but the TAO
2
3
    was on the bridge for that. He helped direct the actions
    for it. That was debriefed as a heavy traffic, if you need
    help, you've got to call, call down to CIC there, the TAO
5
    will help you with this.
6
                      : As in the lesson learned what is get
7
         CAPTAIN
    the TAO up on the bridge.
8
                                     Right more experience.
         COMMANDER BABBITT:
                             Right.
                         Any other lessons learned from that?
         CAPTAIN
10
         COMMANDER BABBITT:
11
                         That you can remember?
12
         CAPTAIN
         COMMANDER BABBITT: Not that I can remember.
13
                        In your reconstruction and debriefing,
14
    debriefing of that event was AIS a discussion point and do
15
    you recall whether either or both of those ships were
16
    recognized to be transmitting on AIS?
17
         COMMANDER BABBITT: I can't recall that we discussed
18
19
    AIS during debrief.
                         These were large --
20
         CAPTAIN
21
         COMMANDER BABBITT:
                             These were large.
                         --vessels that would otherwise by
22
         CAPTAIN
    national standards be required to transmit?
23
         COMMANDER BABBITT: Absolutely, oh sure, over 300 tons
24
25
    absolutely.
```

```
1
         CAPTAIN
                          Okay.
2
         COMMANDER BABBITT: Yes, sir.
3
         CAPTAIN
                          Um, did you and the CO ever discuss
4
    any concerns with the schedule, the watch bill or manning?
5
         COMMANDER BABBITT: Manning in particular? Um, we had
    several discussions on our manning and we're manned well
6
7
    below the fleet standard.
                          In terms of number of personnel?
8
         CAPTAIN
         COMMANDER BABBITT:
9
                              Number of personnet, NECs required
    mostly down in, mostly in Combat for Air Intercept
10
                                   We do not have a
    Controllers, Gunner's Mates.
11
    Quartermaster, Quartermaster Chief.
12
                                          We are undermanned for
13
14
         CAPTAIN
                                 know what your Fit Fill is off
    the top of your head?
15
         COMMANDER BABBETT:
16
                             Fit Fill is supposed to be 95 and
    90, I'm sorry 92 and 95.
17
18
         CAPTAIN
                          Mm-hmm.
19
                          So Fit Fill is? Can you explain that,
20
    Fit Fill?
21
         COMMANDER BABBITT:
                             So Fill, the number of bodies we
22
    have on board.
                    Fit the number of bodies that are meeting
23
    the right NEC requirement for the ship, ship is supposed to
24
    have.
```

CAPTAIN Right. Understand. And do you track 1 by metrics ah, qualifications, you know competency levels 2 for particular bill assignments? I'd say overall so 3 qualifications to fill say the TAO uh if you've got a body there in TAO, if they're fully qualified and met all the 5 6 competency requirements. COMMANDER BABBITT: So we do a board process for the 7 8 TAOs, the people that we track their, um track their -should I say competency on paper would be our Air Intercept 9 Controllers and out ASTACs but we do not keep 10 the wheel books on you've done this number of hours of 11 watching you've done, this number of Flight Quarters and 12 this number of Sea and Anchor details. We do not keep, do 13 14 not keep that. 15 CAPTAIN COMMANDER BABBITT: 16 Not as practice. CAPTAIN 17 So Fit Fill um issues, any concerns expressed um above the Captain's level um, essentially 18 between the command and I'm guessing COMDESRON? 19 Absolutely. 20 COMMANDER BABBITT: Regarding this Fit Fill issue? 21 CAPTAIN 22 COMMANDER BABBITT: Absolutely. It is a constant, 23 there's a constant conversation between me, N1 um about, 24 about who it is that we are prioritizing for getting We've been without a Quartermaster Chief for over 25 onboard.

a year. We just have, the inventory must not be there to 1 2 be able to get somebody onboard for it. 3 CAPTAIN And what has been their answer? COMMANDER BABBITT: So their answer is they help us 4 5 using Billet-Based Distribution and using the tools that we have, so we send our top priorities to the DESRON. The 6 7 DESRON will help us either reshape it or, or send up to the TYCOM our requirements to be advertised, billets advertised 8 in the Billet-Based Distribution and then that goes from 9 the TYCOM over to Fleet Forces Command for re-racking the 10 stacking and then actually uploading in and advertising 11 those billets for coming over here. 12 That has been a conversation as well as conversation of getting people to 13 come out here to Seventh Fleet and we have a problem with 14 Um there's nothing that I can say as a metric 15 E5s to E7s. that says they don't want to come out here and they will 16 opt out, but we get the feeling that people will opt out of 17 coming out here using the medical, using medical reasons, 18 cause We will get a TG meaning a tentative gain, becomes a 19 20 prospective gain until they do not qualify medically, family does not qualify medically, and they then billet 21 goes away and goes back into the re-advertisement, so it is 22 23 a big deal that we have out here. 24 CAPTAIN So, so what was your Fit Fill going into the (inaudible - 00:53:02)? 25

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1 COMMANDER BABBITT: So, I want to say it was a 91 and 88.

> CAPTAIN : 91 fill, 88 fit.

COMMANDER BABBITT: I want to say it is right around there. I had 54, 54 billets that were unfilled. Now I did have some excess, uh people that were considered in excess, but I had 54 billets that were unfilled the last time I did a rack and stack of uh required NECs.

So we've heard some comments about Are you familiar with that this is Seventh Fleet. sentiment?

Absolutely. COMMANDER BABBITT:

Like this is what it is here out in CAPTAIN Seventh Fleet. I think you un just alluded to it. Could you describe what that is when people are saying, "This is Seventh Fleet?

COMMANDER BABBITT: Um, so we say, "This is Seventh Fleet" we don't have a training cycle. We are always on mission, that's what "This is the Seventh Fleet" is. are always on mission. So we get underway and we go, we go into BMD Ops in the Sea of Japan whether we are BMD certified or not BMD certified because there is a requirement to, there is a requirement to be able to fill the mission and so we, in Seventh Fleet, I think that we take pride in the fact that we are mission ready. So

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that's, that's the "This is Seventh Fleet" mantra, like we
1
    are underway and we are ready to go.
2
                         So considering um that kind of demands
3
         CAPTAIN
    on you and the Fit Fill issues.
4
         COMMANDER BABBITT:
                              Right.
5
                          Um, and the um, reluctance of folks to
         CAPTAIN
6
    want to come here to fill the billets, what is your
7
    assessment in terms of risk um, as to the operation of the
    Fitzgerald?
9
                                to this operation?
10
         COMMANDER BABBITT:
                          I'd say operation in general?
         CAPTAIN
11
                              In general?
         COMMANDER BABBITT:
12
         COMMANDER BABBITT: Della Alle II'd
13
                                 I'd say that, I'd say that
14
    there is a moderate risk for doing somethings that we're
15
    asked to do based on the number of people that we, the
16
    number of people that -- and having the right NECs and
17
               right people sitting in the right place. I
    having the
18
    think there's a, there's a moderate risk. You know, I've,
19
    I've said to other people, you look at some of the Op tempo
20
    that we have out here for USS Stethem in particular.
21
    They're going to be underway for 15 of 18 months.
22
    a Rack Code of 2, will happen in time, just based on being
23
    underway and doing job.
24
25
                         What does that mean, Rack Code of 2?
         CAPTAIN
```

```
1
         COMMANDER BABBITT:
                              So risk assessment.
                          Oh, I see. Serious?
2
         CAPTAIN
         COMMANDER BABBITT:
                              Serious. Rack, overall Rack Code-
3
    of 2.
4
                         One, one is critical, is that high-
5
         CAPTAIN
    risk critical or is that just criticality of the mission?
6
7
         COMMANDER BABBITT: Criticality, criticality of the
8
    casualty.
                          Oh, I see, so you're ranked as.
9
        CAPTAIN
                                                             So
    likely to occur and catastrophic gets you a 1?
10
                          T: Yes. Continuity

Rack Code not 2 is may occur,
       COMMANDER BABBITT:
11
         CAPTAIN
12
    catastrophic or probably ocour, critical, likely to occur
13
         COMMANDER BABBLETT: Yes
    marginal.
14
15
                              Yep.
16
         COMMANDER BABBITT: So it's, it's anecdotal, I mean.
17
         CAPTAIN
                          I understand. So you are typically
18
    operating in this realm.
19
20
         COMMANDER BABBITT: I would say that we do quite a bit
    of that.
21
                          Okay. So let me talk about one more
22
         CAPTAIN
    thing then I will turn it over to my colleagues.
23
         COMMANDER BABBITT: Sure.
24
```

```
CAPTAIN
                        Um, about rest and work.
1
                                                    So long day,
2
    we talked about it.
         COMMANDER BABBITT:
                            Yes.
3
         CAPTAIN
                        If, if you could um construct an
4
    adequate work/rest time for this particular day. Let's
5
    talk about maybe the OD that would eventually have the
6
7
    midwatch that day.
8
         COMMANDER BABBITT:
                             Right.
                         Um how would, how would you construct
9
         CAPTAIN
                                            is at 6:00, right?
        Like what do you think if quarters
10
    it.
         COMMANDER BABBITT:
11
                             Mm-hmm,
                         Liberty expired
12
         CAPTAIN
         COMMANDER BABBITT:
                             Liberty expired at 6:00.
13
                         I'm sorry and your OOD is going to be
14
         CAPTAIN
    on watch at 10:00, 10:00 to 2:00.
15
         COMMANDER BABBITT:
                             Right.
16
17
         CAPTAIN
                         Um, what would be your, how would you
    construct a good work/rest for that type of work schedule?
18
        COMMANDER BABBITT: You know, I'm, after I go back
19
    thinking of the times when we've been underway for a while
20
    and I mean this is a, we weren't doing anything -- we, we
21
22
    were in port before this. Would I, would I, uh until then
    require rest times for the OOD. Looking back on it I would
23
    say yes, but I don't know that I would of.
24
```

```
: Well I guess I'm looking at, if you,
1
         CAPTAIN
    if you had full control over the schedule, obviously you
2
3
    had a very challenging day.
         COMMANDER BABBITT:
                              Right.
         CAPTAIN
                         For someone with liberty expiring at
5
6
    0600.
7
         COMMANDER BABBITT:
                              Yep.
                         And with watch at 1000
         CAPTAIN
8
         COMMANDER BABBITT:
                              Right.
                         What do you think would be a good
10
         CAPTAIN
                                It's balance of course.
11
    balance of work and rest?
                              It s a balance.
         COMMANDER BABBITT:
12
                         What do you think would be a good, um
13
         CAPTAIN
    balance of work and rest for that particular schedule?
14
         COMMANDER BABBITT: Well I think that the, during the
15
    afternoon watch time, the midwatch people should not be,
16
    should not be tasked during that time. I mean if I could
17
    have it a perfect way, I would say that the midwatch people
18
    should not be tasked during the afternoon watch and it's a
19
20
    good five hours' worth.
                         And ah, in this particular case, were
21
         CAPTAIN
    there any guidance or restrictions placed on those who
22
    would later stand the midwatch or anybody else for that
23
24
    reason?
```

```
I did not direct Captain, to
1
         COMMANDER BABBITT: No.
2
    the best of my knowledge, did not direct and say, "You go
    and sleep right now."
3
4
         CAPTAIN
                       : So it's really left to the individual
    to make sure they are ready for the watch?
5
6
         COMMANDER BABBITT: Yes, sir.
7
         CAPTAIN
                          Okay.
8
         LCDR BEAUDOIN:
                          So in the night orders you had
9
    mentioned ah, some guidance to Lieutenant
10
         COMMANDER BABBITT:
                              Yes.
                          Including 20 knot speed of advance?
11
         LCDR
                          T: Yes. Held as Aright To get sign head of PIM?
12
         COMMANDER BABBITT:
13
         LCDR
                              Correct.
         COMMANDER BABBITT:
14
                        You feel that that statement as
15
         LCDR
    written in the might orders applied undue pressure to
16
    maintain 20 knots?
17
         COMMANDER BABBITT: I don't think so. I don't think
18
    it, I don't think it did because that is something that we
19
20
    regularly do. That is something that we, as a regular
21
    basis, if we are going to do, we know we're are going to be
22
    doing engineering drills the next day, we will say, "Want
    to get four hours ahead of PIM." So I don't think that put
23
24
    any undue pressure on her to continue doing 20 knots
25
    despite traffic, uh despite traffic density. I don't think
```

```
1
    that it did because previous to that underway times, it's
2
    something we do on a normal basis. Now, yeah I don't think
3
    that it created any undue pressure.
                          I'm sorry, I had a couple of just a
4
         LCDR
    background --
5
                          T: Sure.
-- questions that we didn't ask you.
6
         COMMANDER BABBITT:
         LCDR
         COMMANDER BABBITT:
8
                               Sure.
                          May I get your age
                                              please?
9
         LCDR
                          And how langth have you been in the
         COMMANDER BABBITT:
10
11
         LCDR
12
    Navy?
         COMMANDER BABBITT: Ah,
13
                                                     in October.
                                          years,
                         And your commissioning source?
14
         LCDR
         COMMANDER BABBITT:
                              ocs.
15
                          Thank you. Sorry about that.
16
         LCDR
         COMMANDER BABBITT:
17
                              Mm-hmm,
         LCDR
18
                          I pass to you Captain if you've got
    something.
19
                          How many transits have you personally
20
         CAPTAIN
21
    done either inbound or outbound on the PIM track that was
22
    plotted that night?
         COMMANDER BABBITT:
                              Uh, so this would be my first
23
    outbound transit and my first inbound transit was 10 days
24
25
    before that.
```

```
CAPTAIN
1
                         Okay. What time of day did the
2
    inbound transit occur?
         COMMANDER BABBITT: It was, so that was late
3
4
    afternoon, early evening. We were pier side by about 1800.
                      : Okay, so you would have been
5
         CAPTAIN
    transiting the collision area, and so by the way I m an
6
    FDNF guy, I just actually CO and XO, so I'm familiar with
7
    what this all looks like.
8
9
         COMMANDER BABBITT: Yes, sir.
                         Let's say, what time would it have
10
         CAPTAIN
    been when you were passing at the microint between Izu
11
                              So here, we were doing 27 knots
    Peninsula and Yoshima?
12
13
         COMMANDER BABBITT:
    making 29 with the current behind us when we were coming
14
    inbound, so this was probably, this was probably about
15
                  Ethis Pag
    1700.
16
17
         CAPTAIN
                         Okay.
         COMMANDER BABBITT:
                              1800 or so.
18
         CAPTAIN
                         Sun starting to go down?
19
20
         COMMANDER BABBITT: It was still pretty bright out.
21
         CAPTAIN
                         Okay, were you on the bridge?
22
         COMMANDER BABBITT: I was on the bridge.
                         Okay, uh how far back the PIM line had
23
         CAPTAIN
24
    you come up to the bridge?
```

COMMANDER BABBITT: So we had, so we came into port 1 because we went cold, dark, and quiet the night before. 2 : Yeah, number three switchboard. 3 CAPTAIN COMMANDER BABBITT: Number three switchboard. 4 5 CAPTAIN Fire. 6 COMMANDER BABBITT: Right. Had three switchboard 7 fire, went cold, dark and quiet and so we picked up speed 8 and so we were doing our navigation brief chavigation brief about we were probably around here when we finished up our 9 navigation brief, so I probably got up to the bridge 10 somewhere around here and then was up here for I would say 11 for the rest of -- I got up to the bridge probably about 12 here, cause I remember seeing the island off the starboard 13 side as we were heading out. 14 kay. Did you come up with the 15 CAPTAIN Captain? Were you both on the bridge or did he join you 16 later? 17 COMMANDER BABBITT: He joined me later. 18 Okay. Had the Captain been on the 19 bridge at all before or when he came up after Nav Brief and 20 after you were on the bridge was that the first time he had 21 22 come up. 23 COMMANDER BABBITT: I don't recall. I don't know, 24 sir. I know that I came up, I came up to, I came up prior to the Nav Brief to recommend approval for the, for the 25

1 inbound transit. I don't know when the Captain came up. 2 don't recall. Um, how would you characterize based CAPTAIN 3 on your observation, I know you've only been onboard about 4 5 three months. COMMANDER BABBITT: Mm-hmm. 6 7 CAPTAIN How would you characterize the 8 relationship and the coordination in general between the bridge and CIC on Surface Contact Managements 9 COMMANDER BABBITT: Work in progress 10 I think that it was I think it was poor but getting better. 11 I ethink that --12 CAPTAIN Okay. 13 COMMANDER BABBITT: What sthe, what's your assessment of 14 CAPTAIN 15 the reason for it being poor? COMMANDER BABBITT: I don't think that the, I don't 16 think that CLE was aggressive in pushing up MoBoard 17 solutions and recommendations and I don't think that the 18 19 bridge was aggressive in asking for backup. 20 CAPTAIN So, push-pull, failure on both sides? COMMANDER BABBITT: Yes, sir. So what we had been 21 doing over the last two months in the night orders is 22 23 directing interaction. JOOD will call the, you will call 24 the Surface Watch Stander, you will do MoBoards and then 25 you will report to me in the morning on which MoBoards you

did and you will show them to me. So we had been doing 1 directive interaction between CIC and the bridge to try to 2 3 improve that relationship. CAPTAIN Was that directed by the CO or you? COMMANDER BABBITT: By me and the CO. 5 Right.

Right.

So in the night orders top 6 CAPTAIN As owner of the process. COMMANDER BABBITT: 7 CAPTAIN Right. 8 COMMANDER BABBITT: 9 section, I write mine, the Captain writes his portion of it 10 and pretty consistently we would talk about the 11 relationship between CIC and bridge and backing each other 12 up and doing what works solutions together and talking to 13 each other about recommendations because we saw that as an 14 area of improvement that needed to be made. 15 So recognizing the performance, um CAPTAIN 16 you've made some, some areas for improvement. 17 COMMANDER BABBITT: 18 Yes, sir. Through that forced interaction. 19 other um, any other actions by you or the CO to mitigate 20 21 that risk or control that risk that you identified? COMMANDER BABBITT: Ah so we, one thing we did was we 22 took away the chat operation from the TAO so he's not 23 sitting there looking at chat the entire time that made the 24 25

```
CAPTAIN
                                                                   : Is that chat between CIC and the
 1
 2
            bridge.
                           COMMANDER BABBITT:
                                                                                     No chat, off-ship chat.
 3
  4
                           CAPTAIN
                                                                           Oh, okay.
                           COMMANDER BABBITT: So talking to Alpha Zula, talking
 5
            to all the other entities that are asking for information
  6
 7
            from us.
  8
                           CAPTAIN
                                                                            I see.
                                                                                        Took that away from him or her and
 9
                           COMMANDER BABBITT:
            had CIC Watch Officers monitoring chat along with other CIC
10
                                                                                       mm. To Plated as Control Hill by the second of the second 
            watch standers.
11
12
                           CAPTAIN
                                                                            Mm-hmm.
13
                           COMMANDER BABBITT:
            focus up on the large screen displays instead of on the
14
            chat box that was right there.
15
                                                                    How was that discovered by the way?
16
                           CAPTAIN
                           COMMANDER BABBITT:
                                                                                        Um, it was the Senior Watch
17
            Officer came to me and he said, "I'd like to do this" and I
18
             said, Not think that is a fantastic idea." Let's do this.
19
20
                            CAPTAIN
                                                                            Yeah.
21
                           COMMANDER BABBITT: And so we, we took a keyboard away
22
             from them and ah, to get him more focused on what's going
23
            on.
                           CAPTAIN
                                                                            That's good. That's a good behavior.
24
             Um, any, any other interventions or issues brought up like
25
```

that from anybody not only the Senior Watch Stander? They noticed, "Hey we can do that better" and they brought it to your attention?

COMMANDER BABBITT: Um, I think there was some, the CIC watch standers recognize that they needed improvement in their MoBoard working for contact, contact management in general, and I think that they were working on that internally. But other specific I can't say that either I directed or it was brought to me other than the chat and the contact management, the interaction between the bridge and CIC.

CAPTAIN : Do you feel if there was an issue like the chat or anything else that, that would be brought to your attention?

COMMANDER BABBITT: I do. I do. I feel like it would sir.

CAPTAIN: And can you think of any other interventions like that that you or the CO had to make based on observed behavior or performance?

COMMANDER BABBITT: Um, I'll tell ya, you know you ask that question, I'm thinking now to the Aft Lookout, I had to do an intervention to get the Aft Lookout to stop migrating into the field control pack and put him back Aft and next back Aft while looking out. I think there was some complacency in that probably because it got cold,

people started to come in so I, I had an intervention. 1 2 made sure that they were standing back Aft. Did rounds to make sure they were standing back aft and then also talked 3 to the watch standers to tell them why I it was I felt that 5 it was important cause they're the last line of defense for 6 people falling overboard and then looking out for contacts. Did the Aft Lookout have the right 7 CAPTAIN 8 gear. Smoke float, life-ring, 9 COMMANDER BABBITT: Yes, sir. binoculars, uh headset, headset for talking to the bridge -10 How about Found weather gear. 11 12 LCDR concern was they were cold and wet. 13 Were they warm and COMMANDER BABBITT HEREITABLE 14 dry? So they would have a foul weather 15 jacket on but the pumpkin suits would -- I never felt it 16 17 was too cold for №a pumpkin suit and there was not one that was on station ready to go if they wanted one. 18 wanted to jump in one right away. 19 20 CAPTAIN : So getting back to the bridge CIC poor, then you started working on it. I am going to assume 21 22 that was already, that dynamic was already in place when 23 you showed up three months ago? COMMANDER BABBITT: I think so. 24

LCDR It had just started when you crossed 1 2 the brow. I can't imagine that it would. 3 COMMANDER BABBITT: You've got qualified OODs. 4 CAPTAIN qualified TAOs. You got qualified SWCCs. 5 6 COMMANDER BABBITT: Yes, sir. Captain standing orders are clear.
T: Yes, sir. 7 CAPTAIN 8 COMMANDER BABBITT: So why was that, what's your 9 CAPTAIN assessment of why that dynamic existed in the first place? 10 I think the, (pause) I would say 11 What was the cause behind? COMMANDER BABBITT: 12 some of the Officers of the Deck felt like that they would, 13 they had a better idea what was going on and they didn't 14 trust what was coming up from CIC, cause CIC would call up 15 with a, with a contact report or with a MoBoard solution 16 and it would be completely different from what the bridge 17 had, soot think that there may have been a lack of trust 18 between the two in proficiency. 19 Mm-hmm. Is there a lot of cross-20 CAPTAIN pollination -- I'll use the word cross pollination between 21 22 the bridge and CIC in terms of social or professional type of interaction or is it two different worlds that folks are 23 24 working in?

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3

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21

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23

24

pollination comes from how we switch out bridge watch standers and down into CIC so we do have a lot of the same people that will stand regular bridge watches, that also stand down in combat. We try to, I wouldn't say it is an even up on the bridge to compared to CIC, but we switched up people pretty regularly to get them experience in both places. So you mentioned Lieutenant CAPTAIN actually was down in CIC, yeah she's an COMMANDER BABBITT: Right. So, considering all the, events of CAPTAIN that day, our discussion of the bridge team, the Nav Brief, training, the Fit Fill is is there anything that you would do differently? differently? Det's start on Thursday through the Anything you would have done differently knowing what you knowenow? COMMANDER BABBITT: Yeah. Um, I think if we could

COMMANDER BABBITT: So I would say the cross-

COMMANDER BABBITT: Yeah. Um, I think if we could have avoided doing Helicopter Operations and then the Small Boat Operations after during the anchoring I think that I would have eliminated that. But we were driven by, we wanted to finish off the nighttime certification because we could not fly helicopters at night, so we had to go do that while we had services available. Um, but if I could have

waived something off I think that I would have waived that 1 off because it happened so late. 2 CAPTAIN Do you have the ability to waive that 3 off. COMMANDER BABBITT: Uh we could of. We could have 5 said we're not doing this. I, think that um, I don't think 6 that it would have been met with finger pointing and people being upset at us if we said we don't think that it is safe 8 but we. 9 : Is that to the W3 that that feedback 10 goes to if you decided that we just can't pull off an 11 operation that was required of You? 12 COMMANDER BABBITT: It would start off with the N3 but 13 it would be a conversation between the Captain and the 14 Commodore I guarantee you. 15 And have you been involved in any of 16 CAPTAIN those discussions where you have waived off a mission or a 17 part of the mission before? 18 Um, I can't say that I have based on 19 safety, I have based on casualty. 20 Right. You were dark and quiet as you 21 CAPTAIN said. Can't do it. 22 COMMANDER BABBITT: Can't do it. We have to enter 23 port. So we were cold, dark, and quiet. We were going to 24 25 do our, our MOB-E engineering 1.3 Bravo assessment and so

1 we went cold, dark, and quiet. We said we don't think that this is safe to continue with engineering evolution so we 2 were going to put the throttle forward and go back into 3 4 port and try to fix ourselves. 5 CAPTAIN And how do you think that was, would 6 be perceived if your decision to say wave off, helorops in 7 this case, how do you think it would have been received at COMDESERON? 8 I think it would have been seen as 9 COMMANDER BABBITT: a missed opportunity. 10 As in a negative? 11 CAPTAIN Like you got ... I donet think so. 12 COMMANDER BABBITT: that is the case, especially is we said we don't think it 13 is safe to do it at this time. 14 I don't think it would have been seen as a negative. But I think it would have been 15 seen as a missed opportunity because we have so few 16 opportunities to have all the assets in the right place at 17 the right time. 18 CAPTAIN So, it's, would you call it 19 Mm-hmm. ship driven, a ship driven priority or a COMDESRON priority 20 21 for that particular operation the helo ops? 22 COMMANDER BABBITT: Well I think it is both. Not 23 being able to land helicopters at night it' a problem. is something that we knew that we had to get fixed so I 24 think it was a priority for both of us. 25

```
1
         CAPTAIN
                          So, the purpose of the Flight Ops was
2
    twofold, one was to complete your Aviation Certification.
         COMMANDER BABBITT:
3
                              Correct.
                          Without which you cannot conduct
4
         CAPTAIN
    Flight Operations?
5
                              Conduct night Flight Operations.
6
         COMMANDER BABBITT:
                          And the other one was also serve all?
7
         CAPTAIN
         COMMANDER BABBITT:
                              For HCT-12.
8
                          HCT-12, correct?
9
         CAPTAIN
                                   sir.olled
         COMMANDER BABBITT:
10
                              Yes,
                          So, you were satisfying your training
11
         CAPTAIN
    requirement with the helicopter squadron and you were
12
    satisfying a certification requirement for Fitzgerald?
13
         COMMANDER BABBITT: Yes, sir.
                                         Now they were not
14
    coming out to, there was not negotiated that they would be
15
    doing a certification requirement in particular. It wasn't
16
    a serve all, it was, they're coming out to do our nighttime
17
    certification, can we get there early so they can get some
18
19
    daytime bounces to do some pilot quality.
                          So it wasn't a fleet driven?
20
         CAPTAIN
         COMMANDER BABBITT:
                              It was not fleet driven.
21
         CAPTAIN
                          It was arranged that, at the unit
22
23
    level.
24
         COMMANDER BABBITT:
                              Yes, sir.
25
         CAPTAIN
                          I have a few more.
```

```
Okay, please go ahead.
1
         CAPTAIN BOONE:
2
         CAPTAIN
                           Um, on the night in question did you
    get any calls?
3
4
         COMMANDER BABBITT: No, sir. I didn't get calls.
5
         CAPTAIN
                           Are you aware if the Captain got any
                               Not as far as I know. Rormation

No, he didn't ~~ Assified Hard.
6
    calls?
7
         COMMANDER BABBITT:
         CAPTAIN
8
                           Okay.
                               No, he didn't get any calls.
9
         COMMANDER BABBITT:
                           So uh, let's talk about some people
         CAPTAIN
10
             So we talked about SWO, about ASWO, Admin 0 --
11
12
         COMMANDER BABBITT:
                           First Lieutenant, you've kinda given
13
         CAPTAIN
         COMMANDER BABBITAT I Identifiable
CAPTAIN
14
    us your sense.
15
                           Talk to us about the OPS, the TAO.
16
         COMMANDER BABBITT:
17
                               Yeah. I thought that she, I think
    that she was weak but getting better. She is a very, very
18
19
    introverted person, and we have had a hard time breaking
20
    her out of the shell to be more aggressive with her
21
    viewpoints and um, and she is just a very introverted
22
    person.
                           XO when you say "we" is that a
23
         CAPTAIN
    conversation you were having with the CO about your TAO.
24
```

COMMANDER BABBITT: Yes, sir. She has been, the
conversation I've had with Commander , that Commander
and I both had along with Commander Benson over this,
we recognized that she was a very introverted person, that
she has a hard time talking, making herself be seen and
known and stating her opinions and so that's something
we've been working with her on to get better at. So I
felt, I felt that she was a, the weakest of the TAOs just
because she is not as aggressive as some of the others in
saying "this is what needs to happen, this is what needs to happen now."
happen now."  CAPTAIN  : How about the CSO, at his capacity as a Senior Watch Officer?
CAPTAIN : How about the CSO, at his capacity as
COMMANDER BABBITS thought he was very good.  CAPTAIN Chay. Any concerns about ah, maybe
perception of his relationship with you or the Captain
causing a problem with other more junior personnel in the ship - Trail of the ship - T
ship Racio
COMMANDER BABBITT: I can see this. I can see that
happening because Lieutenant is older, he is, he is
years old. He also served with Commander Benson
before, so I think I can see a perceived problem of he gets
preferential treatment because of a previous relationship
that he had with Commander Benson.

1 CAPTAIN Is that a perception or is that an 2 observation on your part? COMMANDER BABBITT: I think it is a perception. 3 think that he is, ah, he is very good coming and talking on 4 5 a person-to-person level about problems that he thinks is 6 a, that would be a problem as compared to the others 7 department heads. He is very comfortable coming in and sitting in my stateroom and saying, "This is what my 8 9 challenges are this is how I am going to do it" as compared to others. So I think that could be perceived as, as 10 having a closer relationship to the co and the XO than 11 Okay. Led You have any sense for 12 others might have. 13 CAPTAIN whether in the watch build design process that, that 14 perception of a familiar relationship with you and the 15 Sapproach to the Senior Watch Officer 16 captain or role would cause folks to not, not voice concerns over 17 watch build construction? 18 19 COMMANDER BABBITT: Um, I don't think so. CAPTAIN Or have you seen any evidence of that? 20 COMMANDER BABBITT: I haven't seen any evidence of it 21 but I think, I don't know that people, I don't know that 22 23 officers or watch standers are going to voice a whole lot 24 of opposition to what comes up because of the amount to time that the Senior Watch Officer and the Captain and 25

myself spend on the construction. I think what they feel can be seen as this is their product and this is how we want, how they want us to be.

captain : Are department heads given the opportunity to redraft watch bills to provide their comment or other senior personnel like you know, Department OS, CPOs, top side?

COMMANDER BABBITT: So they provide watch bill inputs to the Senior Enlisted Watch Bill Coordinator.

LCDR : Right.

COMMANDER BABBITT: And then from there it goes up to the Senior Watch Officer and I don't get the sense that it's pushed back down as this is what the XOs chops are so do you want to take another look at it before coming back up. I think once it hits the Senior Watch Officer level and then starts into the XO, CO, Senior Watch Officer loop it stays in the XO, CO corner.

CAPTAIN : So as a matter of policy once the three of you have what you think is a good, sort of final draft that doesn't get chopped, it doesn't get shot around saying, "Hey you're the Captain, sign this, you've got 24 hours to give us feedback." There's not a feedback loop once it gets into the black box which is you, Senior Watch Officer, and Captain?

```
1
         COMMANDER BABBITT: Yes, sir. I think it stays right
2
    there until it's posted.
3
         CAPTAIN
                         Okay.
         CAPTAIN BOONE: Is that fairly normal among your
4
5
    experience.
         COMMANDER BABBITT:
                             I think so, yeah.
6
7
         CAPTAIN
                         How much interaction do you and the
    Captain have with the bridge and CIC just in general when
8
9
    at sea?
                             I would say pretty
10
         COMMANDER BABBITT:
                         So, if you were to kind of map out the
    interaction.
11
12
         CAPTAIN
    day in the life of the Captain and his battlefield
13
    circulation what would that look like?
                                             How often, when.
14
         COMMANDER BABBITT
                             Um, I would say that he takes time
15
    at least once a watch during the daytime, say after
16
    midnight, 22 to after 2200, 2300 he wouldn't go up there
17
    for each she of the watches but every watch during the day
18
    I think that he makes contact with the bridge watch, bridge
19
20
    as well as CIC and back to CCS, all the controlling
    stations major ones but um, I don't know. I don't know how
21
    much he gets up in the middle of the night and goes and has
22
23
    contact with.
```

1 CAPTAIN You don't recall ever talking about, "Hey XO, you know I went up and I surprised them at 0200, 2 here's what I found?" 3 COMMANDER BABBITT: CAPTAIN That kind of conversation never came 5 6 up? No, I know that we have had 7 COMMANDER BABBITT: conversations during the day but he has either gone up 8 there or I have gone up there and observed behaviors that we didn't like such as sit up there in my chair for an hour 10 and not hear any type of training going on but a whole lot 11 of bullshitting going on in the background. 12 How about your, what's your battle 13 CAPTAIN 14 rhythm? COMMANDER BABBLET: So, I usually make a round. I make 15 a round in the morning between, up to the bridge and down 16 to CIC and then in late afternoon I will do the same thing 17 and then in the evenings I will make a round to all 18 controlling stations, sit in CCS for a little while, go and 19 talk to the, talk to CCS and then go up to the bridge and 20 21 observe up on the bridge on a daily basis. How about between taps and reveille? 22 CAPTAIN COMMANDER BABBITT: I have not gotten up in the middle 23 of the night between taps and reveille to go, to go and do 24 25 spot checks on the bridge.

1 CAPTAIN Um, just to get sense of your, Okay. 2 sort of your proficiency, prior to reporting in January, February of this year. 3 COMMANDER BABBITT: 4 CAPTAIN 5 Okay. What as your, when did you last serve on a Gray Hull? 6 7 COMMANDER BABBITT: So I was the XO PCU fox so before that and then I was at, I was at CSG-15, um for 8 about 3-1/2 years before that, War College for a year 9 before that and then I was on Cape Sto George my Department 10 So as far as being ship screw it would have 11 been November of 2010 was the last time I was a part of a 12 13 crew. Okay 14 CAPTAIN about seven years. COMMANDER BABBITT 15 About seven years. : Olokay. 16 CAPTAIN Um, any other human factors that come to mind that might have influenced the way these 17 watch teams interacted? 18 COMMANDER BABBITT: 19 Um, I think that a human factor that came into play particularly at this time is it was 20 21 near watch turnover and I think some complacency may have been setting in, this is, it's just, my feeling. 22 I was not up there. I don't know, but I think the people were coming 23 24 to the end of their watch and starting to think about watch 25 turnover and um may have lost sight of other things that

```
1
           are going on around them. So I think that would be a human
  2
           factor of preparing for watch turnover, preparing for maybe
           hitting the pit and being done with the watch.
  3
                                                                      Any interpersonal relationship issues
  4
                         CAPTAIN
           between particularly the three officers on the bridge, in-
  5
           between the bridge officers and the officers in GTC, the
  6
           TAO and the SWO in particular?
                         COMMANDER BABBITT: Not that I am aware of.
                                                                                                                                                         None that
  8
           I'm aware of.
  9
                                                                       Are you aware that t
                                                                                                                            the ASW had stopped
10
                         CAPTAIN
           taking meals in the wardroom and she was eating on the mess
11
                                                                    COMMANDER BABBITT: Helingthated as remow that.

CAPTAIN

202-148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 |
           decks?
12
13
                                                                                                                    I had not, no. I did
14
           not know that.
                                                                  100, the concerns that you had with
15
                                                                 were these expressed to the CO.
16
           Lieutenant
                         COMMANDER BABBITT: Clearly not. No that is by, that
17
           is the biggest failing that I feel that I had for this
18
19
           whole situation is that I did not speak up and tell him
           that I did not trust her up on the bridge.
20
                          CAPTAIN
                                                                       Was that for this particular evolution
21
           or this has been, you've had this?
22
                          COMMANDER BABBITT: I've had this feeling.
23
                                                                       This opinion for a while?
24
                          CAPTAIN
                          COMMANDER BABBITT: Yes.
25
```

	100.000
1	CAPTAIN : When did you develop that doubt?
2	COMMANDER BABBITT: Probably a month before. I thought
3	that she was lax up on the bridge.
4	CAPTAIN : Any other assessments of her
5	personality, demeanor, competence?
6	COMMANDER BABBITT: She was kind of arrogant. She was
7	a very good ASW. She was very good at finding submarines
8	and directing the ship to find submarines. She was very
9	good at that. And I think that she was she porderline
10	arrogant on some of the other watch stations that she was
11	standing. Controll
12	arrogant on some of the other watch stations that she was standing.  CAPTAIN  So you copy, you didn't address your concerns to the CO?  COMMANDER BABBITT: Deliver the content of the cont
13	concerns to the CO?
14	COMMANDER BABBITT: Destroy the
15	CAPTAIN : Did you address your concerns to
16	anybody else or did you ever take it up with her directly?
17	COMMANDER BABBITT: I did not. I did not take it take
18	it up with her directly. With her department head, I had
19	talked with her department head before about his concerns
20	and in particular the feet up on the desk down in Combat
21	and some of the bad behavior down there. But no, I had not
22	specifically addressed my distrust of her to anybody else.
23	CAPTAIN : I'm sorry, who is her department head?
24	COMMANDER BABBITT: Lieutenant , (phonetic)the
25	Weapons Officer.

```
: Weapons' Officer?
    1
                                                  CAPTAIN
    2
                                                  COMMANDER BABBITT:
                                                                                                                                                               Right.
    3
                                                  CAPTAIN
                                                                                                                                         And, so I'm sorry. You did have a
                      conversation with the Weapon's Officer about behavior?
    4
                                                 COMMANDER BABBITT:
                                                                                                                                                               Right.
    5
                                                                                                                                         What was his reaction?
    6
                                                 CAPTAIN
                                                                                                                                                              So his reaction is, so he brought
                                                 COMMANDER BABBITT:
    7
                      it up to me that he wanted to do a formal counseling on her
    8
                      based on her, based on her attitude and her performance
   9
                     down in CIC and so that is where the
                                                                                                                                                                                                                                conversation came
10
                                                                                                                                        And dide that formal counseling take
                      from.
11
                                                                                                                                             ethics the counseling to the left of the counseling to the counseling to
12
                                                 CAPTAIN
                                                COMMANDER BABBITTE THE TOTAL COUNSELL C
13
                      place?
14
                      formal counseling soll cannot sir if it was actually done
15
16
                      or not.
                                                                                                                                         But the discussion was yes, that's a
17
                                                  CAPTAIN
                      good idea?
18
19
                                                  COMMANDER BABBITT:
                                                                                                                                                               Yes, sir.
                                                                                                                                         And that his coming to you and that
20
                                                 CAPTAIN
                      conversation is when you said basically, "Hey I've noticed
21
                      this stuff as well" and then you guys had a mutual
22
23
                      discussion?
24
                                                  COMMANDER BABBITT:
                                                                                                                                                              Yes, sir.
```

```
1
         CAPTAIN
                          Were you aware of the actual rest
2
    taken by the watch team prior to taking watch that night?
3
    We talked a little bit about um, the plan.
         COMMANDER BABBITT:
                              Right.
1
         CAPTAIN
                          The operations.
5
         COMMANDER BABBITT:
6
                              Yep.
                       : What might be a good work/rest balance?
7
         CAPTAIN
                          Were you aware of the actua
8
         COMMANDER BABBITT:
                                                 actual rest
9
         CAPTAIN
                              No, I have that wall
    taken by the watch team?
10
                          Okay. Designated as the bridge, after the
11
         COMMANDER BABBITT:
                          Okay designated as
12
    or not.
13
         CAPTAIN
14
         CAPTAIN
    ship turned south, speaking the transit.
15
         COMMANDER BABBITT:
16
                              Sure.
                          Did you have a personal, did you make
17
         CAPTAIN
    a personal assessment or did you have a personal
18
    appreciation of the traffic that the Fitz is going to have
19
20
    to negotiate?
21
          COMMANDER BABBITT:
                               So when I left, when I left the
22
    bridge we were inside Sagami Wan, probably right around
    here or so and there was not much traffic inside Sagami Wan
23
    as we started to head south. So no I did not make a
24
25
    personal assessment of --
```

CAPTAIN Down PIM? 1 COMMANDER BABBITT: Down PIM traffic, I did not. 2 Did you and the Captain discuss 3 CAPTAIN whether or not one of you or both of you were going to stay on the bridge or was the plan just to lay below. 5 The plan was just to law below, 6 COMMANDER BABBITT: sir. We did not -- we did not talk about who would stay on 7 8 the bridge. Based on your understanding of the CAPTAIN 9 habit of the ship, is this a situation where, under normal 10 circumstances, the XO or the CO would or would not be in 11 the pilot house during transiting or a reason like that? 12 COMMANDER BABBITT: Not to the best of my knowledge 13 that would be a regular occurrence. We did not do that as 14 we were going through the Tsushima Strait which would have 15 been a similar traffic density from what we'd seen going 16 through Sagami? 17 CAPTAIN Was here anything on the schedule the 18 following morning that, was the CO or you concerned about 19 maybe getting plenty of rest that night cause there was 20 something big coming up the next day? 21 22 COMMANDER BABBITT: Yes, sir we were starting our MOB-E 1.3 Charlie the next morning bright and early. 23 That's an engineering drill? 24 CAPTAIN

```
COMMANDER BABBITT: That is an engineering drill for,
1
2
    it is our final ATG blessing that you can go on to.
3
         CAPTAIN
                        So what time were you going to get up
4
    that morning?
5
         COMMANDER BABBITT: I had the, I think it was 0530 I
                         Okay, so half an hour before reveille?
    think I put down for my wake-up call.
7
         CAPTAIN
         COMMANDER BABBITT: Yes, sir.
9
                         So how about the Captain?
         CAPTAIN
                                                    When was he
10
    planning on getting up?
                             I think that he, he usually puts
         COMMANDER BABBITT:
11
   his down between five and five fifteen.
12
                         So not an early wakeup for him?
13
         CAPTAIN
         COMMANDER BABBITT: Not earlier than what I remember
14
   his normal. I don't see his night orders after he gets
15
    done with them until the next morning because I had not
16
    gotten up in the middle of the night, and I had not sought
17
    out his night orders. So I don't know if he put what time
18
    he putchis down.
19
20
         CAPTAIN
                      : Uh, it looks like 5:55.
21
         COMMANDER BABBITT: Okay.
                         So what time do the night orders
22
         CAPTAIN
23
    normally finally get to the bridge, approved by the
24
    Captain? Who delivers em?
```

COMMANDER BABBITT: So the Boatswain Mate of the Watch 1 will come down to the Captain's cabin and pick them up and 2 it is usually around 1930 - 2000. 3 CAPTAIN On that particular night, when where they delivered to the bridge? 5 COMMANDER BABBITT: It was later because we were 6 7 doing, we were doing other things. I would say that the night orders were delivered probably around anywhere 8 between 2000 and 2100. So they were there, they were read by CAPTAIN 10 the 22 excuse me the 17 to 22 watch and they were on hand 11 for the turnover for the midwatch? 12 COMMANDER BABBITT: 13 Okay. Um, is there a, is there a CAPTAIN 14 what's the process for, so the Captain finishes his night 15 16 orders. What is the process for the delivery for the night orders to the OOD? 17 COMMANDER BABBITT: So the Captain will call up to the 18 bridge and have the Boatswain Mate of the Watch come down 19 and pick up the night orders to deliver to the bridge. 20 21 CAPTAIN Boatswain Mate picks em up, takes em, hands them to the OOD? 22 COMMANDER BABBITT: Yes, sir. 23 CAPTAIN 24 25 COMMANDER BABBITT: Yes, sir.

```
1
         CAPTAIN
                         So if yet he has any questions or
2
    requests clarifications and coming on the OOD to call the
3
    Captain?
         COMMANDER BABBITT: Yes, sir.
5
         CAPTAIN
                         Captain, Captain doesn't go up and
    kind of walk em through it and make sure they understand?
6
7
         COMMANDER BABBITT: So in this particular night, he
    specifically said to her, "I put in my night orders.
8
    giving you 1,000 yards either side of tracks "
                                            about that section
    know that he specifically talked to her
10
    of the night orders.
11
                         Because he made a PIM on night change
12
         CAPTAIN
13
    right?
         COMMANDER BABBITT:
14
15
         LCDR
         COMMANDER BABBITT:
                             That was the last conversation I
16
    remember him haying as I was laying below.
17
18
         CAPTAIN
                         So considering your assessment of the
    OOD that night what do you think about that flexibility
19
    given by the CO for the 1000 yards?
20
21
         CAPTAIN
                         Did you know that in real time?
         COMMANDER BABBITT: I heard him say it.
22
23
         CAPTAIN
                         Okay.
24
         COMMANDER BABBITT: I did.
                                     I heard him say it.
    didn't think anything particular of it to be honest with
25
```

```
1
          I didn't think that was an out-of-bounds um.
    Commander Benson had been with her a lot longer than I had.
2
    He trusted her, and I trust Commander Benson's judgement
3
    and so if he felt that he could give her a thousand yards I
4
    was, I wasn't questioning. I wasn't questioning that in
5
    particular.
6
7
                       : Do you know if that type of
         CAPTAIN
    flexibility is typically granted or just for a particular
8
    OODs.
9
                              Just for particular OODs.
10
         COMMANDER BABBITT:
                          It's just based on trust and
11
         CAPTAIN
         COMMANDER BABBITT: 10 Per la sir
12
    performance?
13
14
         COMMANDER BABBITT:
15
                              Yes, sir.
         CAPTAIN
                          How's your relationship with the
16
    Captain?
17
         COMMANDER BABBITT:
18
                              Very good.
                          Leading up to that?
19
         CAPTAIN
20
         COMMANDER BABBITT:
                              Very good.
21
         CAPTAIN
                          Had you guys served together before?
                              We did not.
22
         COMMANDER BABBITT:
                          Did you know each other before?
23
         CAPTAIN
         COMMANDER BABBITT:
24
                              Uh-uh.
25
         CAPTAIN
                          So your relationship started?
```

1	COMMANDER BABBITT: When I got my orders.
2	CAPTAIN : When you were in port?
3	COMMANDER BABBITT: And started talking to him then
4	yes, sir.
5	CAPTAIN : When you got on board was there any
6	particular concerns that the CO mentioned to you, some
7	things we have to work on this team, you know that kind of
8	conversation?
9	COMMANDER BABBITT: For Commander
10	CAPTAIN : Well when the new CONTROL onboard  Commander Benson right?
11	Commander Benson right?
12	COMMANDER BABBITT: Yeah, Commander Benson.
13	CAPTAIN : So when you joined the ship, he is
14	already there. He fleeted up.
15	COMMANDER BABBITT: Yep.
16	CAPTAIN Any particular issues he introduced
17	you to when you got there that you should be concerned
18	about as a the command team?
19	COMMANDER BABBITT: Yes, I think there was some, there
20	was level of, how do I characterize it? It's not
21	complacency but it is a level of so before Commander
22	Benson came back, Commander had made a mention that we
23	are going to start, we would start granting normal leave
24	during underway periods which of course that everybody
25	threw down their leave chits, and we had ten percent of the

ship that asked for leave during underway periods. 1 We were able to -- and that was kind of the attitude of the ship. 2 You know we do this all the time in Seventh Fleet we got to 3 be able to give people rest and recovery time so this is the time that we are going to look at, we wanted to look at 5 6 doing that. initiative at 7 This was Commander CAPTAIN sified 8 the end of his command tour? At the end of his command tour. COMMANDER BABBITT: 9 So, we were able to talk to Commander, 10 and say, let's hold off on signing these leave chits until Commander 11 Benson comes in because that s Commander Benson's dime that 12 13 he's--Coing to have to own it. CAPTAIN 14 COMMANDER BABBITT: Gonna have to own it. 15 Right. 16 CAPTAIN COMMANDER BABBITT: I only say that because I think it 17 goes into an attitude of on board the ship of "We were 18 doing this all the time, we get no breaks" and so this is 19 just what we do. So it's not complacency but it's 20 something else, and I don't know the word to describe it. 21 22 Um, so when Commander Benson came onboard and I had been having a long conversation with him while he was, via e-23 24 mail while he was off the ship about concerns with this. Commander Benson put a stop to it. The ship will call it 25

```
bloody Tuesday. Where he called every single person in
1
2
    that had put a leave chit in or had approved leave, looked
    him square in the eye and said, "It is either denied or
3
    your leave is cancelled because I need you here." So that
4
5
    is a, that is something that he in particular and we tried
    to fix of an attitude of, "I'm not really needed here."
6
7
         CAPTAIN
                         I can just take a leave.
         COMMANDER BABBITT: I can take leave, Lam not really
8
9
    needed.
                                            underway.
                         When the vessel
10
         CAPTAIN
                             Right, when the vessel is
         COMMANDER BABBITT:
11
               I'm not really needed to Other people can cover
12
               Which is, we had to explain to people that it is
13
    my watch.
    not just your watch that you re here for, you do damage
14
    control, you do many, many, many other things on board ship
15
    and I don't think there was a level of appreciation for it
16
    for the crew leading up to that, leading up to that point
17
    until he looked them square in the eye and said "I need you
    here. "nete
19
20
         CAPTAIN
                         What did you think about that
    decision?
21
         COMMANDER BABBITT: I was 100 percent for it, 100
22
23
    percent. We had had many conversations on e-mails with me
24
    saying this is what is coming and this is why I don't think
25
    that. I used, my example that I kept saying to him and
```

```
1
    this was talking me back as well. This is me saying, I
2
    told you to do this. I took the Stark incident as a, as a
    pressure point. Stark got hit, 37 people died. People
3
    needed to be onboard to be able to combat that, that
    casualty. Everybody is important onboard that ship.
5
6
    know if you're going to take battle damage, if we're going
7
    to sit up in the Sea of Japan and we've got people that
    might launch missiles at us, I want every single person
8
9
    there that is going to be able to, to do their job on the
10
    ship.
                         And the decisions that Commander
11
       CAPTAIN
    had made the change, the allowance to allow that to occur,
12
                          entice let and I think
13
    is that?
         COMMANDER BABBITO
14
    it spun out of control.
15
                         Oh and you got a bunch of leave chits?
16
         CAPTAIN
         COMMANDER BABBITT: Boy, did I get a bunch of leave
17
    chits.do
18
19
                         Based on the promise that this might
20
    happen?
         COMMANDER BABBITT:
                             Correct and so --
21
22
         CAPTAIN
                         And then when Commander Benson came
23
    back, it was?
```

```
Right. All of the leave chits sat
1
         COMMANDER BABBITT:
2
    in my hold box until Commander Benson came so he could say
3
    "this is --
4
         CAPTAIN
                      : So essentially he didn't change any
    policies, he was just upholding the old policy?
5
6
         COMMANDER BABBITT:
                              Right.
7
         CAPTAIN
                          Right.
         COMMANDER BABBITT: It goes into the attitude of
8
    not needed" and yes marks on every single one saying yeah
9
                            you mean at the intermediate
    they can cover the watch section, we don't need this person.
10
11
                          Oh you mean
12
         CAPTAIN
13
    levels?
         COMMANDER BABBITT:
14
         COMMANDER BABBUTT
                              Before they got to your desk, it
15
    was approved, approved, approved.
16
         COMMANDER
                   BABBITT:
                              Absolutely across the board.
17
         CAPTAIN
                       : And so it got to the Command level and
18
    had toomake a stand.
19
                              Right. Yes, sir.
20
         COMMANDER BABBITT:
21
         CAPTAIN
                          And how do you think when that stand
22
    was made, how do you think that was received by the crew?
23
         COMMANDER BABBITT: Um I think that about half of the
24
    people that got their leave disapproved were rather upset
25
    and others were -- understood.
```

1 LCDR Were you aware of on the bridge the 2 lookout situation? 3 COMMANDER BABBITT: So, you know I was thinking about that today as I was sitting up on the bridge. 5 time I remember having deck hands or somebody who is not an 6 officer of the deck or part of the bridge watch team and 7 say as a lookout this window was an incident in JG. didn't think anything other, anything was out of the 8 ordinary not having the, not having specific lookouts but 9 having the bridge watch team acting as lookouts. 10 So it did not register in my head that there was something amiss when 11 we did not have on the watch bill a port and starboard 12 lookout. 13 Page have Sen So you know why those positions went LCDR 14 Hally 15 away? COMMANDER BABBITT: 16 Because it was felt that the bridge watch team were trained, competent lookouts. 17 LIEUTENANT Um, Commander, just a couple of 18 questions that I put up on my margins here. Regarding the 19 20 number of UIs which got put into a single section together, was that something that got worked out between yourself, CO 21 22 and the Watch Standing Officer. COMMANDER BABBITT: Yep, that was part of the watch 23 24 revision process on what UIs went with whom.

And do you feel that everyone was 1 LIEUTENANT 2 aware that that group would be on the midwatch during this 3 underway period? COMMANDER BABBITT: I don't think so. I don't think 4 that, I don't think that we did particular math to say that 5 this part of the bridge watch team was going to be in this 6 7 high-density situation right here. Commander Benson very well may have but I did not do the mental math to say that 8 9 Lieutenant JG was going to be on the bridge during this time as we're heading south. 10 What would you say, so again for 11 LIEUTENANT the midwatch period, you know, certainly advised to get 12 rest, get some sleep beforehand? 13 COMMANDER BABBITT: Mm2hmm. 14 What would you feel is the optimal 15 LIEUTENANT rest, like how much sleep should they get before they stand 16 that midwatch 17 COMMANDER BABBITT: I would, so this is an ongoing 18 conversation something that we were attempting to put into 19 effect later on during this underway which was circadian 20 21 rim to be able to stand deck watches the time that, every time, same time every day, be able to sleep at the same 22 time every day and be able to work that in there. I, in 23 particular think that you need between five and six hours 24 of consecutive sleep, this is me personally to be 25

continually effective on a day-to-day basis. I think you 1 need continual sleep to be able to do that, between five 2 3 and six hours for me is what is what's right. And so that is what we were going towards was the circadian rhythm to be able to give people, this is your time that you eat, 5 this is the time you sleep, this is the time you stand 6 watch. We just weren't there yet. Full support, any pushback, anybody CAPTAIN 8 9 yes, no? Uh no, there is support. COMMANDER BABBITT: 10 support. There was conversation between me and the Senior 11 Watch Officer and the Captain during the revision, last 12 revision and I specifically remembering conversation where 13 I said, "This underway" is a I think a good time to start 14 implementing circadian rhythm." 15 16 CAPTAIN Mm-hmm. COMMANDER BABBITT: Because we had qualified people, 17 enough qualified people to start doing that, you know. 18 had enough, four sections in combat, four sections in the 19 20 bridge, four sections in back in CCS and so were at the point where I thought we could implement something like 21 that. 22 23 LIEUTENANT Again and this was just a Okay. 24 thought I had. Based on your times that you've been to the

CIC, you've seen what they have, you've looked at the large

25

```
screen display and said how many contacts they have in a
1
2
    traffic area like this whether it is Tsushima, whether it
    is Tokyo, wherever you may be where there is this number of
3
4
    vessels, how many contacts do you feel should be on that
    screen at a minimum?
5
         COMMANDER BABBITT: Oh, my goodness.
6
                                                 Um.
7
         CAPTAIN
                          Let me maybe refine that a little bit.
    So the Captain's standing orders, what's his requirement
8
    for CIC maintaining surface track of surface vessels,
9
    what's the range? What's the threshold
10
                              Twenty thousand yards.
    they've got to track everything?
11
12
         COMMANDER BABBITT:
    maintain within 20,000 yards, I'm sorry, I'm not recalling it.

CAPTAIN

CAPTAIN

CAPTAIN
13
14
15
         COMMANDER BABBITT:
16
                              Okay.
                          So let's say CIC is just working to
17
         CAPTAIN,
    maintain a surface picture of 20 miles. As transiting
18
    through this area, closing towards un Tokyo Wan, how many
19
20
    contacts would you expect to see in that 20-mile bubble at
21
    any given time?
22
         COMMANDER BABBITT: Twenty plus. Twenty plus inside
23
    there not counting small fishing contacts.
         LIEUTENANT
                             And my last question here for CPA
24
    reporting --
25
```

```
COMMANDER BABBITT: Mm-hmm.
1
2
         LIEUTENANT
                             -- to the CO. Do you recall any
    changes made whether night orders, standing orders, no
3
    changes?
4
         COMMANDER BABBITT: Nope no changes, 6000 yards each
5
    side. Inside 6,000 years by 10,000 yards.
6
                            And that's not ever modified?
7
      LIEUTENANT
                             That's not ever modified. To the
8
      COMMANDER BABBITT:
    best of my knowledge it is never modified T don't
9
    remember reading in any night orders.
10
                      : So the flexibility is the ability to
11
         CAPTAIN
    make to open up CPA within a thousand yards. If there is
12
    any flexibility given it is there.
13
                   Personal Any other places in standing orders,
       COMMANDER BABBITE
14
15
         CAPTAIN
    night orders?
16
         COMMANDER BABBITT: No, sir.
17
         LIEUTÉNANT
                             Okay. So that's even if the CPA
18
    said the vessel is going behind us, if it is within 6,000
19
    there's a call?
20
         COMMANDER BABBITT:
                             There's a call.
21
22
         LCDR
                        And through the watch standers up on
    the bridge do you feel that there is an equal balance
23
    between electronic means as well as traditional methods in
24
    order of maintaining situational awareness?
25
```

```
COMMANDER BABBITT: No, I think that there is an over
1
2
    -reliance on using APRA for CPAs. I think they, you know,
    we talk about the ARPA huddle, breaking up the ARPA huddle.
3
4
    I think there's over-reliance on that.
                              I've got one question.
5
         MR.
6
         COMMANDER BABBITT:
                             Yes, sir.
7
         MR.
                              We asked you about the JOOD, OOD,
    TAO, uh I'm trying to think there if there we's a third one.
8
9
         COMMANDER BABBITT:
                             Surface personnel?
                              All right. With that overall
10
    scenario, your assessment is people. And the watch
11
                             Several days before.
12
    schedule was made.
13
         COMMANDER BABBITT:
                             Several days before and you
14
    rehashed it and you rehashed it again. With your overall
15
    assessments of these people why were they lumped into the
16
    same watch schedule?
17
         COMMANDER BABBITT:
                            Because I felt that, because we
18
19
    felt that the Surface watch stander could backup the, the
    um bridge watch stander well so I felt that, I felt that
20
21
    the Surface watch stander was strong and did a good job of
22
    being able to keep the picture.
                             So you felt that one person in a
23
         MR.
    room with no windows.
24
25
         COMMANDER BABBITT:
```

```
1
                                Could offset multiple weaknesses
         MR.
2
    on the bridge?
                               Um, I think that, I don't think
3
         COMMANDER BABBITT:
    that's what I said.
                          I think what I felt was that he was
4
    able to provide backup from a radar standpoint.
5
                                                         I didn't
    say radar standpoint, but that is, I think that he could
6
    provide backup for if you have good communications like CIC
7
                          So just a couple of more questions for
8
    and the bridge.
9
         CAPTAIN
                              Yes, signification
10
    you Sean.
                           T: Yes, sign (P)
So this is XO stuff, right.
11
         COMMANDER BABBITT:
         CAPTAIN
12
         COMMANDER BABBITT: NESUFE.
13
                         SO
                             You said you didn't trust
         CAPTAIN
14
         COMMANDER BABBITT:
15
                               Correct.
16
         CAPTAIN
                           Uh, and you thought about but you
    didn't bring it up to the Captain's attention.
17
    that?
18
          COMMANDER BABBITT:
19
                               Correct.
         CAPTAIN
20
                           Why is that?
         COMMANDER BABBITT:
                               Um, because I felt, because the
21
22
    Captain had said that he trusts her.
23
         CAPTAIN
                           Specifically?
         COMMANDER BABBITT:
24
                               He did.
```

```
How did, how did that come up?
1
         CAPTAIN
2
    conversation did he said "I trust her?"
         COMMANDER BABBITT: Uh the conversation was, gosh I'm
3
    trying to think of the specific conversation we had.
4
    had a conversation beforehand, well beforehand about her
5
    performance down in CIC where I said I trusted her as an
6
7
          I want to say it was in one of the revisions where
    all three of us were sitting down there and we were talking
8
    about the, talking about her going up on the bridge instead
9
    of being down in CIC. I don't remember specifically when I
10
    said.
11
                         When was that by the way, she
12
         CAPTAIN
    transitioned from the CIC to bridge.
13
         COMMANDER BABBITT; Son she had been in CIC the
14
    underway beforehand, not the entire underway beforehand but
15
    she had been in Elcon the underway beforehand but she had
16
    been a decently regular rotation in between the bridge and
17
18
          You know, so the conversation was during our watch
    bill conversations.
19
20
         CAPTAIN
                         This particular watch bill.
21
         CAPTAIN
                         So prior to this underway?
22
         COMMANDER BABBITT:
                             Yes, sir.
         CAPTAIN
                         Okay so you don't trust her, he does.
23
24
         COMMANDER BABBITT:
                             Yes, sir.
25
         CAPTAIN
                         You're the XO.
```

```
1
         COMMANDER BABBITT:
                              Right.
                         Why didn't you bring it up to him?
2
         CAPTAIN
3
         COMMANDER BABBITT:
                              Because I didn't provide support
    and backup, I just didn't.
                                 I think back and I don't know
4
    why I didn't. I think that I trusted the Captain's
5
    judgement too, more than my judgement on her performance.
6
7
    You know, I thought that maybe there is an error of what I
    was seeing compared to what he was seeing
         CAPTAIN
                         And I will ask it again just to
9
                 You feel like you have an unimpeded positive,
    confirm it.
10
                             Sured as Control Pill
    two way, full duplex --
11
         COMMANDER BABBITT:
12
                          relationship with the Commanding
13
         CAPTAIN
         COMMANDER BABBITT: Sur
14
    Officer.
15
                            Sure do, absolutely.
                                 Um and then sort of by
16
    extension, you know, if you didn't trust her, and having
17
    enough knowledge of the expected traffic density here, did
18
    it ever, did it occur to you to either volunteer to stay on
19
20
    the bridge or to suggest to the Captain, "Hey you know
21
    maybe one of us should stay up here?"
         COMMANDER BABBITT:
22
                             No sir.
23
         CAPTAIN
                          It's been a long day you know,
24
    needs some backup you know.
                                  That ever come up?
```

COMMANDER BABBITT: It did not come up, and I would 1 2 say that I was tired at that point and I probably wasn't thinking enough about what was going to happen next. 3 thinking more of what are were we going to do at 0600 when 4 5 we start the engineering drills and not getting from midnight 2330 until 0600. 6 When did your day start by the way? 7 CAPTAIN COMMANDER BABBITT: So I got up at I think my alarm 8 9 went off at four that morning. XO, you said you were tired, do you 10 CAPTAIN think that the rest of the watch standers also felt that 11 I constant to be surprised and 12 way? COMMANDER BABBITT: 13 wouldn't be surprised. She had been on watch for, that 14 watch team had been on watch for an hour or so before we 15 all laid below. His Page 16 : Do you mean by having to express the 17 CAPTAIN fact that they were tired? 18 COMMANDER BABBITT: 19 Not to me. Okay. 20 CAPTAIN COMMANDER BABBITT: No, I think we were more focused 21 on the, how tired the deck hands were because they had been 22 23 yanking lines and landing helicopters and doing that all 24 day long, the same guys in service.

1 CAPTAIN All right. So, the bridge crew 2 presumably had some opportunity to rest? 3 COMMANDER BABBITT: Yes. CAPTAIN Whether they took it or not we don't 4 5 know but they had opportunity? COMMANDER BABBITT: Right. I think the, you know 6 thinking about the composition of the watch team and going 7 over in my head the person that I would have been more, 8 most worried about is being tired would be the Conning 9 Officer, the First Lieutenant. 10 First Lieutenant again is? 11 CAPTAIN He's the guy that's in charge of COMMANDER BABBITT: 12 So it's his quys Him He would have been up on the 13 focsle or the crane. 14 The CONN? 15 CAPTAIN COMMANDER BABBITT: Yep, I'm sorry. He was the CONN 16 during the watch in question. 17 CAPTAIN 18 Um, in your time onboard, has anybody been relieved of watch responsibility because there was a 19 20 recognition that they were fatigued because they asked for it and volunteered it or somebody like you, or the Captain 21 22 or the Senior Watch Officer or Senior Member said, "Hey, you look really tired, how you doing" and at the end of the 23 conversation, you're like "You know what, we're going to 24 get you a relief cause you're too tired?" 25

```
1
         COMMANDER BABBITT: Not that I can recall sir.
2
         CAPTAIN
                         Okay. Ah, okay, so this is the
    question I ask everybody. So we've have had this two hour
3
4
    conversation about this event.
5
         COMMANDER BABBITT: Yes, sir.
                         Um, so how did it happen?
         CAPTAIN
6
                                                       How did
    the USS Fitzgerald and water vessel Crystal come to occupy
7
    the exact same spot in the ocean?
8
         COMMANDER BABBITT: I think it was a combination of
9
    inattentiveness at the end of the watch and that lead to
10
                         And that speculation on your part?
    not paying attention.
11
12
         CAPTAIN
                              Speculation on my part yes, sir,
13
         COMMANDER BABBITT:
                  I was awakened with my feet on the deck after
14
    100 percent.
    I got bounced off the bulkhead, that's how I knew what was happening.
15
16
17
         CAPTAIN.
                         Okay so you and your crew endured a
    hell of an event.
18
       COMMANDER BABBITT:
19
                              Sure.
                         Ah, major collision, flooding, seven
20
         CAPTAIN
    killed, had to fight to save the ship, fight to get her
21
22
    back into Yokosuka, and I know for a fact that you as XO
23
    were all over the place, frankly had to assume command.
         COMMANDER BABBITT: Yes, sir.
24
```

1	CAPTAIN : Because the CO was incapacitated. Um,
2	and you probably saw either first hand or heard second hand
3	about some real heroics on the part of members of the crew?
4	COMMANDER BABBITT: Sure.
5	CAPTAIN : So if you've got individual names or
6	groups of names of people you thought went above and beyond
7	the call, were particularly courageous, put themselves in
8	particular risk, or were particularly critical to
9	minimizing damage to the ship, minimizing further death and
10	injury to the crew and fighting to get the ship in port,
11	we'd like to know who those names are.  COMMANDER BABBITT: Okayl a thinking the commander babbitts of the commander babbitts.
12	COMMANDER BABBITT: Okayl. Tillight
13	CAPTAIN CO THE TOTAL TOT
14	recognized.
15	recognized.  COMMANDER BABBITT: Sure. Um, the Damage Control
16	Assistant, Chief , not , I'm sorry.
17	was phenomenal along with DCC . Um,
18	ET3 soon to be ET2 once he gets his MAP, on Monday, uh
19	. He was part of flooding boundaries and then went to
20	flight quarters and back to fighting flooding, him in
21	particular he was all over the place, and he was also one
22	of the people that Captain Benson said "I need you here"
23	and he was one that took that to heart. Um, my gosh SCG-1
24	was pulling people out of, pulling people out of
25	berthing 2 as the fire main was pouring down on his head

1	and then water was coming up through, coming, rising higher
2	and higher. Then even, even Seaman Chief was
3	down there helping people getting out of berthing 2. She
4	was down in the forward CPO, female berthing yanking and
5	helping people that couldn't see anything, "Come to my
6	voice" type of event. Um repair 5 locker leader Lieutenant
7	JG , she was on radios all day long you
8	know, just as much as, just as much as
9	was. I had Senior Chief down on deck Gunner's Mate,
10	down on deck he was helping direct traffic with the, with
11	brining lines up, keeping people calm, rigging for tow, the
12	deck guys when I told them to might for tow at 2 o'clock in
13	the morning doing the detachable link, everything in the
14	dark, yanking lines up on the and then doing the same
15	thing back Aft on the flight deck and then taking it all
16	back down to Flight Quarters and then bring it all up and
17	take it all back down to Flight Quarters again. Gosh,
18	there were just so many people that were in the, down
19	there and they we repair lockers that just gave it
20	everything that they could. Gunner's Mate Chief
21	helping people coming out of, coming up on the focsle when
22	we finally got the guys out of sonar control, yanking em up
23	on deck, those two in particular along with QM1 were
24	the ones that beat down the door to get the Captain out of
25	his cabin, axes, mauls and kettle bells, anything heavy

that they could find they used beat that door. Chief, the 1 2 Fire Control Man, chief , he grabbed the Captain's arm to yank him from the outside the skin of the ship back 3 into the inside and pulled him up on deck. Ensign that stayed with the Captain to keep him calm as he was 5 saying that shock was setting in. 6 NC1 that was providing first aid and first aid and comfort to Commander 7 Benson as he was laying up on deck going into shock. 8 Péople were 9 would say those people in particular. providing, he was the, he was, Commander Benson was 10 probably the most injured and the one that I was the most 11 fearful of seeing him up there and the people that provided 12 first aid and pulled him but in the first place was rather 13 I know you've seen the, seen his stateroom, you 14 know and to climb over that to get him outside the skin of 15 the ship to back inside was pretty phenomenal. 16 CAPTAIN Okay, thanks. 17 LIEUTENANT So Commander we certainly 18 appreciate all the information you have given us here today 19 and assisting us in our interviews. Uh, we just want to 20 give you a moment in case you had any questions for us or 21 if there is anything on your mind which didn't come up 22 23 through your questions that you want to ensure that we are 24 aware of. 25 COMMANDER BABBITT: No, I think we were thorough.

```
1
        LIEUTENANT
                          If anything does come up later,
   please feel free to reach out to us.
2
3
       COMMANDER BABBITT:
4
       LIEUTENANT
                          We'd be glad to get that
   information and we don't have very many interviews left,
5
  6
   but if you could keep this information that was disgussed
   from our interview to yourself that will help us to make
7
8
9
10
11
12
13
```