CUI

ATTENTION

Use this space to indicate categories, limited dissemination controls, special instructions, points of contact, etc., if needed.

ATTENTION

All individuals handling this information are required to protect it from unauthorized disclosure.

Handling, storage, reproduction, and disposition of the attached document(s) must be in accordance with 32 CFR Part 2002 and applicable agency policy.

Access to and dissemination of Controlled Unclassified Information shall be allowed as necessary and permissible to any individual(s), organization(s), or grouping(s) of users, provided such access or dissemination is consistent with or in furtherance of a Lawful Government Purpose and in a manner consistent with applicable law, regulations, and Government-wide policies.

Standard Form 901 (11-18) Prescribed by GSA/ISOO | 32 CFR 2002



Jenifadie Information (PII) UNITED STATES COAST GUARD 1 2 PRELIMINARY INVESTIGATION INTERVIEW CONDUCTED ON 3 BEHALF OF NTSB BY THE U.S. COAST GUARD 5 CAPTAIN Thank you again for joining us. 6 COMMANDER BRYCE BENSON: I'm glad I have the 7 opportunity to be here, sir. 8 Great. Please, have a seat. 9 CAPTAIN gonna take some time up front to explain what we're all 10 about here and give you a chance to ask us any questions 11 you've got the digital before we get started. 12 recording going. So, today s interview will be recorded. 13 And so we just need to spend some time on the front end for 14 the purpose of the recording to get everything set. So, my 15 16 name is Captains I'm the Commanding Officer of U.S. Coast Guard Activities Far East. I have with me today 17 my Senior Investigator at Activities Far East, and for the 18 purposes of recording, just introduce yourself, 19 LIEUTENANT Yes. Lieutenant 20 Senior Investigating Office at Activities Far East. 21 And I also have with me subject matter CAPTAIN expert, Deck Watch Officer, a former CO of a Coast Guard cutter. Introduce yourself, please.

Alpha Transcription

LIEUTENANT COMMANDER 1 : Good morning, sir. I'm Lieutenant Commander 7 I am currently 3 serving as an International Port Security Liaison Officer : So, we're very much aware of the lentificable occurred and the fact that under the charge of Captain Activites Far East. 5 6 CAPTAIN incident that's occurred and the fact that it's been a very 7 tough thing to deal with for everybody. 8 We also know that you're crew did some amazing things that day and uh -- and 9 uh to save each other and also the ship. So there is 10 something to be proud about about what happened on that 11 day. So, under the authority of Title 46, U.S. Code 6301 12 and Title 46, CFR part 4, that sour internal investigation 13 procedures, an investigation is being conducted into the 14 circumstances of the collision of the USS Fitzgerald and 15 the ACX Crystal on June 17. This investigation is intended 16 17 to determine the cause of the casualty into the extent 18 possible to obtain information for the purposes of preventing similar causalities in the future. In short, 19 20 we're not here to assign blame. We just want to find out what happened. And we think that your position and your 21 background and your experience on the Fitzgerald will obviously be very helpful in us understanding the circumstances around the incident back on June 17th. And again, to assist with our accuracy in this investigation,

Redacted

```
ole Information (PIII)
    we will be recording today's interview, June 17, 2017 at
2
    0900.
         UNKNOWN SPEAKER: July.
3
                    : Of July. For the purposes of our
         CAPTAIN
5
    recording, would you please state and spell and your name
    and your position aboard the vessel?
6
7
         COMMANDER BRYCE BENSON: My name is Brice Benson,
    spelled B-R-Y-C-E, B-E-N-S-O-N, Commander, United States
    Navy. And at the time of the collision on June 17, I was
9
    the Commanding Officer.
10
                 : Thank you. So, Commander Benson, let
    CAPTAIN
11
   me just start with your assessment of Fitzgerald's crew and
12
13
    their ability to complete your assigned mission. Can I
14
    have you describe your assessment of your crew?
         COMMANDER BRYCE BENSON: In so far as uh -- can you
15
    focus or narrow-down the --
16
                      : Just a general assessment. So, you
17
         CAPTAIN
    recently went to PCO school in the spring. You were the XO
18
19
    18 months prior to that. Around about.
20
         COMMANDER BRYCE BENSON: About 16 months.
                         About 16 months? And so -- yes sir?
21
         CAPTAIN
         COMMANDER BRYCE BENSON: Yeah, I reported to
    Fitzgerald at the end of November in 2015 and served as the
    Executive Officer up and through to about March 12th of
24
    2017 under 2 Commanding Officers. The first one,
25
```

edacted

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

25

and then the majority of the time, Commander And so I -- between March and February 13th, when I took command, I executed PCO training Pipeline, where I went to Newport, Rhode Island for 2 weeks for PCO school, perspective commanding officer school, 1 week in Dahlgren, Virginia, to kind of refresh with the latest in AEGIS tactics in core doctrine. And then just several days in San Diego, where I reported in with the TAC Commander, Commander Naval Surface Forces Pacific, for administration and updates with probomatics. So my general assessment of the Fitzgerald crew was I held the crew in large and high regard. They were -- you know made public statements that I felt we had the best ship with the best crew in the Seventh Fleet and I was proud to assume command of the Fitzgerald on May 13 of this year. And I really thought we were going to do some exceptional work for our leadership here in Seventh Fleet throughout 2017 and 2018. CAPTAIN And Commander, would you describe how the Fitzgerald's crew and your mission here compared to other ships that you might've been assigned to? COMMANDER BRYCE BENSON: From the wardroom, it was the best wardroom I'd ever operated with. The engagement and the level of effort and concern and care by my department heads was high. My Chief SMS, they cared. They were technically competent and able to maintain the ship and to

Reducted hot

Alpha Transcription

take corrective action. The crew was adaptable, flexible, and want in a crew.

: How about the operational tempo for the operation of the operation 1 2 hardworking, all qualities that any commander of a 3 destroyer would desire and want in a crew. CAPTAIN Fitzgerald. What was your assessment of the operations 5 asked of the Fitzgerald? COMMANDER BRYCE BENSON: It was high. It was 7 changing. It was -- presented challenges for long-term 8 9 planning, both for certifications and training and also 10 management of personnel. I believe to the best of my 11 memory, we were looking at an operational tempo in excess of 70 percent away from home port this year. 12 CAPTAIN : And how did that compare to other 13 ships that you had been assigned to? So high, I interpret 14 that to be relatively high compared to other ships you've 15 been assigned to. 16 COMMANDER BRYCE BENSON: Yes, sir. 17 CAPTAIN How about with OPTEMPO, of course 18 19 thereois -- it's related to PERSTEMPO. How -- what was your assessment of its impact to your personnel's tempo? 20 COMMANDER BRYCE BENSON: Um, again, I think it was uh -- um, I am unaware of the metric assigned to it, forecasting through the rest of the year, but believe it was -- the thresholds were beyond other ships as far as days away from home port or, so.

edacted port

```
1
                                                                            Even for Seventh Fleet or in
                                                                                                                                      For their 2017 Halle Harmalian Profession of February Actiffable Harmalian Profession Pr
             comparison to the rest of the fleet?
   2
                            COMMANDER BRYCE BENSON: Both.
   3
                            CAPTAIN
                                                                            Both. Really?
   4
   5
                            COMMANDER BRYCE BENSON: Yes, sir.
   6
             The Fitzgerald departed Yokosuka the end of February after
             completing a maintenance availability and the initial
   7
   8
             certifications following the maintenance availability.
             There was a period where the Fitzgerald was going to come
   9
             back, and this was after I had detached, but real world
10
             operations necessitated continuing to remain on station,
11
12
             whether the performance of ballistic missile defense or
13
             conducting pacific presence operations. So, otherwise
14
             planned maintenance opportunities were foregone, which
             presented some of the challenges to the personnel
15
16
             management, that PERSTEMPO.
                                                                   : What type of planned maintenance was
17
                            CAPTAIN
             deferred? ್ಯ
 18
                            COMMANDER BRYCE BENSON: I believe CNO maintenance
 19
             avaiNability.
 20
 21
                            CAPTAIN
                                                                            I'm sorry. What?
22
                            COMMANDER BRYCE BENSON: It's CMAV, but CNO
             maintenance availability.
```

```
antifable Information Pills
                         Okay. Just overall maintenance of the
1
2
    vessel repairs. Any repairs get deferred that needed to be
3
         COMMANDER BRYCE BENSON: Yes. Yes, sir.
5
         CAPTAIN
                  :
                        And what kind of repairs?
         COMMANDER BRYCE BENSON: I'm -- to the best of my
    knowledge, I cannot recall the number of -- that data
7
    should be available through the short port engineer.
8
         CAPTAIN
                         Okay, we can get that.
9
         COMMANDER BRYCE BENSON: And the maintenance community
10
11
    of the type of maintenance that was deferred.
12
         CAPTAIN
                        Any particular maintenance that stands
    out in your mind that you were concerned about that was
13
    deferred?
14
         COMMANDER BRYCE BENSON: I know there was some
15
    maintenance associated with some casualty reports, some
16
    CASREPs, we had outstanding, that we were gonna use an
17
    opportunaty to correct. To the best of my knowledge, I
18
    can'torecall the specific ones, but they should align with
19
20
    our casualty reporting, CASREPs at the time.
         CAPTAIN
                         Sure. We can get those if we don't
    have them already. So, thank you. Regarding OPTEMPO and
    PERSTEMPO, were there any concerns expressed by your crew
    or XO or department heads regarding the OPTEMPO/PERSTEMPO?
24
25
         COMMANDER BRYCE BENSON: Yes, sir, issues.
```

edacted P

1 CAPTAIN And what were the -- what were the 2 concerns? COMMANDER BRYCE BENSON: The primary concern when I 3 took command on May 13 was finding an opportunity for 4 crewmembers to take leave. And uh, the previous Commanding 5 Officer had indicated to the crew that in light of the 6 deferred maintenance availability, that he would entertain leave periods, or crews an opportunity to take leave while 8 underway. And so when I reported, I -- that was not 9 informed with my philosophy or guidance and I -- the third 10 day of command, I cancelled 4 previously approved leave 11 requests and denied 10 additional leave requests that were 12 13 going to occur over underway periods. So there was concern of when the crew would be, you know, have an opportunity to 14 15 take leave. So, uh, regarding -- regarding the CAPTAIN 16 leave requests I would imagine it was a tough balance. 17 You acknowledged the high PERSTEMPO. You see leave chits, 18 but you ve got to run a ship. So, what was -- what -- how 19 did you process that request, you know, personnel 20 21 requirements versus ship requirements? How did you come to 220 a decision on that? COMMANDER BRYCE BENSON: So, I -- I evaluated each leave request based on our mission requirements, known or unknown at the time, their value, my assessed value of

Alpha Transcription

their position on the ship. And it was really very easy 1 2 for me to justify their requirement to be on the ship for underway operations. The context of operations at the time 3 of middle of May was we had the Carl Vinson Strike Group in the Sea of Japan. There was some -- what level are we 5 : This is just unclassified of All Iden cleared to? 6 7 CAPTAIN COMMANDER BRYCE BENSON: Okay. Я Although, I think we all have a 9 CAPTAIN clearance here, but unclassified. 10 COMMANDER BRYCE BENSON: So the -- in essence, the 11 tensions were ratcheting up and we were going to fold into 12 the Carl Vinson Strike Group as an air defense unit, but 13 also be in a position to exercise all the missions that we 14 were required to. And my assessment was we could go and --15 we needed to be prepared to go into full-spectrum warfare 16 17 with North Korea, and that necessitated everyone to be 18 onboard. So it was very clear processing for me of the requirement of people and it sort of ran the gamut from E-19 4s all the way to Chief Petty Officers, Ensigns that had 20 desired to -- had requested in some form leave. So, the nature of the leave requests were balanced from family reunions to the birth of children, in which I sat everyone down and I told them that their posit -- that I valued

their position onboard and their requirement to be here.

edacted pol

25

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

17

18

19

20

21

The Fitzgerald was undermanned at the time. And in and I had additional were off the ship for leave and transfer for other schooling as required to, you know, to increase out the readiness. So, where I was at with about an and an analysis manning, it was further addition to being undermanned, we were not meeting the TEC percentage, you know. And --: By incoming personnel trained. CAPTAIN COMMANDER BRYCE BENSON: Untrained, but otherwise people off in a TAD, schoolhouse status. Because the requirement to maintain certifications is still resonant to the ship to fix. I wish everyone came full up rounded and trained, but sometimes that's just not the case. So, you know, proactive measures by myself as the executive officer and my team to ensure that people got off to school so we'd 16 meet the TEC Commander's requirement. So, that then is another threshold below the manning that I'm already under. And at that point, I viewed leave as discretionary and subject to my disapproval. So, that created tension, but -Think within the crew, but I explained my actions to 22 the wardroom and the chief mans. And whether they agreed or not with me, they understood my position of everyone's

value onboard the ship.

the Hornarion Will Were the issues regarding the ship CAPTAIN 1 2 being undermanned and the high OPTEMPO that was required, 3 were any discussions or any concerns raised by you to COMDESRON? COMMANDER BRYCE BENSON: Yes, sir, through -- it was relayed as XO with the reports up to -- you know, through our ARSEC. While I was in San Diego as part of the -- they 7 call it a TYCOM, tech commander in dock. I sat with one of 8 9 their manning representatives. I think the N-13, 10 Lieutenant Commander , who does the manning for 11 the force, and I expressed my concerns in key positions. And what was their answer? 12 CAPTAIN COMMANDER BRYCE BENSON: Acknowledgement that there 13 were concerns. There was -- I saw no action taken. 14 Particularly, since I had reported to Fitzgerald, we have 15 not had a Quartermaster Chief and our Senior Quartermaster 16 is a First Glass Petty Officer. This had been one of our 17 leading deficiencies, manning deficiencies, through my time 19 as the XO. The report I got when I talked with Lieutenant was that the Fitzgerald's Quartermaster 20 Commander Chief billet was the number one priority fill for the Pacific force. And then when U.S. Fleet Forces Command posted the billets, our billet was not there and it was the Destroyer Squadron 15 QMC billet, or Master Chief billet 24 that was advertised. 25

edacted

So it wasn't on the Fitzgerald, it was 1 CAPTAIN in the DESRON. 2 COMMANDER BRYCE BENSON: That's what -- you know, 3 through the posting of assignment of billets through the 4 Navy Personnel Command; that was the billet that was 5 advertised. I'd ask for clarification on -- you know, 6 7 do I have to do to, you know, you know, increase you 8 know, as a Commanding Officer, incoming Commanding, you know, Commander, you know, how can I get after manning. 9 And that's just one example. 10 There were others I -- you were 11 CAPTAIN alluding to. 12 COMMANDER BRYCE BENSON; Yes, sir. 13 There are others. Um, I take it that 14 CAPTAIN their answer to your concerns wasn't satisfactory? Is that 15 fair to say? That their -- you brought your concerns to 16 their attention, and their actions, based on your concerns, 17 was less than what you wanted. 18 COMMANDER BRYCE BENSON: A true statement. 19 20 Had you considered any further action taking on those concerns with COMDESRON? Redacted Partian 28 COMMANDER BRYCE BENSON: Through the processes established with my ISIC I was going to continue to advocate our requirements and urgency of fills for these assignments, considering our operational tempo in 2017.

Alpha Transcription

```
1
         CAPTAIN
                          , did you have any followup
2
    questions in that area?
        LIEUTENANT COMMANDER
3
                                         Uh, yeah.
                                                    So, I just
    wanted to see on -- would you generally describe being
4
    assigned here in Seventh Fleet overseas versus being
5
    assigned stateside, that there are more fill issues or less
6
7
    than your counterparts in the stateside?
         COMMANDER BRYCE BENSON: So, if you look at the
8
   manning -- I've had an opportunity to look at the manning
9
    writ large for the Pacific force and the -- and this was
10
    acknowledged by Admiral
                            when he came that the forces
11
    in Seventh Fleet are under the threshold requirements writ
17
    large. While the Third Fleet assets are over the
13
    thresholds required.
14
         LIEUTENANT COMMANDER
                                        And I wanted to circle
15
    back on your - and I hate to jump around with you. If
16
    it's all right, sir?
17
         CAPTAIN
                         Please go ahead.
18
              LIEUTENANT COMMANDER
19
                                              When you're
    talking about your CMAV deferment, would you say that,
    generally speaking, that Fitzgerald's readiness was
    impacted negatively by that, or not really substantially
    continued as optimum?
```

COMMANDER BRYCE BENSON: Well, I think any deferment 1 : Thank you.

Commander, I've got one circle back. The part of the second secon of maintenance for our ships is -- it impacts some aspects of operational readiness. 3 LIEUTENANT COMMANDER 4 CAPTAIN 5 6 You mentioned your Chief SMS taking corrective action. 7 That you were pleased with the performance of your Chief SMS in particularly taking corrective action when needed. 8 Can you provide any examples of times when your Chief SMS 9 has had to take corrective action for issues that you've 10 identified or maybe they've identified? 11 COMMANDER BRYCE BENSON: I think to clarify my answers 12 in terms of corrective action for maintenance. So, in 13 terms of when systems were down, they took ownership of 14 their equipment and I never had to direct action for them 15 16 to maintain their equipment. 17 CAPTAIN : And this is machinery, navigation equipment, muts and bolts kind of thing? 18 19 COMMANDER BRYCE BENSON: Yes, sir. So I think well in, you know, in charge of senior enlisted's job 20 21 requirements, senior technical, okay, manager of their -they brought solutions and never once did I tell them they had to come in on a Saturday to fix their equipment. They were there already working.

Alpha Transcription

```
question. Your assessment of the Chief's [MS] ability to High take action to correct personal performance issue
                          Great. How about personnel
1
2
3
4
5
6
    manner of which I was pleased with how the Chief's [MS]
7
    took corrective action with personnel performance issues
8
    was, when there was an incident, they would conduct their
9
    disciplinary review board to ascertain the facts and their
10
    recommendations for punishment under my authorities as the
11
12
    CO. I think we're sound and took corrective action to
    remediate to get the sailor back on the path of
13
    righteousness, as I would often say. I was pleased with
14
    their thoroughness, their attention to detail, their
15
    concern for the sailor's wellbeing and to make them
16
    productive members, not just of Fitzgerald, but also the
17
    Navy.
18
        CAPTAIN
                     : How many -- just to give me a sense.
19
20
    How many NJP Mast did you have when you were the XO, over
    your course of being the XO with the Fitzgerald?
         COMMANDER BRYCE BENSON: Oh. I can't -- I cannot
    recall the specific number.
                          Sure. That's all right.
24
         CAPTAIN
```

dacted pol

COMMANDER BRYCE BENSON: I think it would measure in 1 2 the 10s, teens I think, which would be assessed as kind of an average amount during the course of about a 16-month. 3 4 CAPTAIN And that's been about average for your COMMANDER BRYCE BENSON: Of this size, yes, sir, dentifyahli captain of this -: experience being on a Navy ship? 5 6 7 move on and talk about your bridge watch teams and CIC 8 watch teams. Can you provide an overall assessment of your 9 bridge watch teams' performance? All of them. 10 COMMANDER BRYCE BENSON: All of them? 11 As a group. 12 CAPTAIN Right. COMMANDER BRYCE BENSON: Yes, sir. The -- based on 13 our operational employment, having spent the majority time 14 in the shipyard in 2016, coming into Command, I knew that 15 the teams would be relatively -- they wouldn't be as 16 seasoned with experience, but the qualifications -- I was 17 confident in their qualification standards and some of the 18 mitigation factors I took to increase navigation and 19 seamanship, level of knowledge, watch team performance 20 21 while in the shipyard. I had a lot of -- I have a lot of respect -- had a lot of respect for the watch standers that were assigned. We spent no less than 6 provisions on the watch bill prior to getting underway because I wanted to --I wanted to place seniority in controlling watch stations

Alpha Transcription

to -- through watch bill management and ensure that there was sufficient levels of forceful backup. Because I had a lot of young -- first-tour division officers going through their qualification paths that I had not personally observed their performance. I had not been able to make an assessment, you know, on their ability to safely navigate to manage watch teams conduct evolutions. So, I put a lot of time and attention into that aspect. The -- I assessed our overall watch team performance as satisfactory.

CAPTAIN So, Commander, you've mentioned some mitigation that you had taken. I assumed that'd be some kind of performance intervention, you know, coaching,

captain : So, Commander, you've mentioned some mitigation that you had taken. It assumed that'd be some kind of performance intervention, you know, coaching, counseling type things. Can you describe or give me some examples of those things that you had to get involved in regarding watch team performance?

COMMANDER BRYCE BENSON: As it pertained to seamanship and navigation level of knowledge?

CAPTAIN : Yes, yes.

COMMANDER BRYCE BENSON: Yes, sir. While I was the Executive Officer, I implemented a weekly NSST. That's a Naval Seamanship Japan link trainer at ATG WESTPAC, where we assigned teams, probably 3 junior officers working on their qualifications with our second tour, our more seasoned division officers as mentors. And then overseen by usually the navigator, you know, who is second tour, but

cted partials 222

edacted P

also and some of the department heads as well. The areas 1 of focus were restricted water transits where I had them prepare navigation briefs and use paper charts to 3 understand, you know, navigation as it pertains to how it 4 used to, because I grew up with paper charts. 5 CAPTAIN I think we all did. 6 COMMANDER BRYCE BENSON: And I -- you know, Timiss 7 them dearly, but I wanted to still utilize the benefits of 8 paper charts, understanding how much of the operational and 9 environmental data you can get from paper charts, focusing 10 on 3 ports that I felt were tactically relevant to our 11 operations - Sasebo, Okinawa, Guam. And so they -- so, 12 13 that was one evolution. Another one was just basic ship 14 handling fundamentals. They have an obstacle course. You know, a ship, a derrick, you know just -- you know, 15 icebergs where you take the rudder in hand and maneuver, 16 you know. And we would challenge them to see how well they 17 could perform by maybe limiting their speed or limiting 18 their slowest speed. Just to see how they can handle maneuvering the ship. I feel that the Surface Navy has, 20

you know, since I was an Ensign, has come kind of leaps and

bounds with our ability to train with our simulators. And

that's why I wanted to try to capture that. And then the

fourth -- or -- I'm sorry. The third scenario was ship

handling alongside the pier with one tug and no

23

21

24

25

```
pier and come back on in varying scenarios. You know, it has was usually harbor master pier east to west or to
    intervention or coaching during the evolution from me.
1
3
5
6
    their level of knowledge, just increase the environmental
7
    factors to see how this. And so that was specific action
9
    that I took. We also conducted, I think, some SET. We had
    an opportunity for SET. I forget. Seamanship something
10
    training, where it was folks from San Diego came out and
11
    provided instruction. Usually a retired licensed mariner
12
    would conduct the training or facilitate the training. And
13
14
    also we had a bridge resource management team come out
15
    where I --
                         Was that a Navy team? Bridge resource
16
         CAPTAIN
17
    management?
         COMMANDER BRYCE BENSON: It -- well, it's the same
18
    construct, where it's, I think -- you know, sometimes it's
19
    acretired captain, but normally like --
20
                     : Like a maritime school? A commercial
         CAPTAIN
21
    maritime type school, bridge resource management?
         COMMANDER BRYCE BENSON: Yes, sir. Yes, sir.
24
         CAPTAIN
                          Oh, okay. Got it.
         COMMANDER BRYCE BENSON: Yes, sir.
25
```

edacted po

```
1
         CAPTAIN
                         Okay.
                               We're familiar with those.
                                                          entifiable Wormston
2
    Probably a Coast Guard-approved school.
         COMMANDER BRYCE BENSON: I think it's one that we
3
4
    attend as well, sir, so.
                                 Great.
5
         CAPTAIN
                         Right.
         COMMANDER BRYCE BENSON: So they came out with
6
7
    know the exact timing and the attendance is documented with
8
    the TEC Commander. So, we were with them a period in front
9
    of that.
10
         CAPTAIN
                         Now, was this program for seamanship,
    navigation style training, was this program unique to the
11
    Fitzgerald? Or is this type training conducted on other
12
    ships as well?
13
         COMMANDER BRYCE BENSON: I cannot speak to how other
14
15
    ships do it. I think this was unique to me and Fitzgerald,
    and the approach I wanted to take to increase level of
16
17
    knowledge for you know, with respects to seamanship and
    navigation
18
19
         CAPTAIN
                      : Right. So, were there any noted
    performance issues with your bridge watch teams that you
20
    were tracking and working on?
         COMMANDER BRYCE BENSON: Not outside the standard
    deviation for the level of qualifications for it.
         CAPTAIN
                      : Okay. So you would consider your
    bridge watch teams -- I believe you had -- well, maybe not.
```

```
Commander, Hornation Pill
    You would consider the performance of your bridge watch
2
    team's average for your experience?
         COMMANDER BRYCE BENSON: Satisfactory.
3
                         Satisfactory. Thank you.
         CAPTAIN
5
    do you participate in qualification boards of your bridge
6
    watch teams?
         COMMANDER BRYCE BENSON: In Command, I did not
   participate in qualification boards, nor was there an
    opportunity to participate. They were previously
9
    qualified.
10
                                So, since May, everyone that
         CAPTAIN
                        Okay.
11
    was qualified had already been qualified?
12
13
         COMMANDER BRYCE BENSON: Yes, sir.
                         And as XO, had you participated in any
14
         CAPTAIN
    qualification boards?
15
         COMMANDER BRYCE BENSON: Um, yes; Officer of the Deck
16
    qualification boards. The -- not the requalification
17
    boards for some of the second division officers who --
18
    surface warfare qualified includes CIC Watch Officer,
19
    Officer of the Deck. So those officers coming on their
20
    second tours --
         CAPTAIN
                         They'll do a recertification program
    aboard the Fitzgerald?
         COMMANDER BRYCE BENSON: Yes, sir.
24
```

1	CAPTAIN So, in your experience in being in the
2	qualification boards, any areas that you had identified
3	that were needing improvement?
4	COMMANDER BRYCE BENSON: There were no noted areas of
5	deficiencies that required improvement that I can recally
6	sir.
7	CAPTAIN : Okay. Were there any concerns by any
8	of the department heads or the XO about any watch team
9	performance issues to you as the Commanding Officer?
10	COMMANDER BRYCE BENSON: For?
11	CAPTAIN Performance issues.
12	COMMANDER BRYCE BENSON: For those qualified in their
13	current position?
14	CAPTAIN : For those qualified or for those
15	undergoing instruction.
16	COMMANDER BRYCE BENSON: Yes, sir. For those in the
17	under instruction period moving to the next level, you
18	know, we had discussions on, you know, who we thought were
19	ready, and frankly, who we thought were not gonna be able
20	to attain meet the requirements for qualification as an
21	Officer of the Deck.
22	CAPTAIN : Okay. And if you had anybody that it
Redacted partion 23 Redacted partion 23 24	had been discussed, maybe had some performance issues, what
acted P 24	was the what was the plan or action to be taken when
Redio 25	you've identified?
-	

```
COMMANDER BRYCE BENSON: So, we had to have an example
1
2
   documented. For instance, was just unable to understand,
    you know, all the qualifications writ large, from import
3
    OD, CIC watch, all underway watch stations, grossly
    deficient. This was, you know, partly identified in the
5
    seamanship and navigation training that I conducted over
    the summer. Couldn't understand relative motion, couldn't
7
    understand his position in the simulator relative to a
8
9
    paper chart. And it was all documented in the form of
10
    counseling, letters of instruction and -- my predecessor
    had removed him from the ship foroa --
11
                         This was Commander
12
         CAPTAIN
         COMMANDER BRYCE BENSON: Yes, sir. For an integrity
13
    violation, lying. And so -- and then started processing
14
    the - it's called ponattainment. You know, its -- you
15
    know, essentially they failed to meet the requirements set
16
    forward by surface force for qualification as a Surface
17
18
    Warfare Officer. So I endorsed that and I delivered it to
    him prior to getting underway.
19
                         This -- this last time?
20
         CAPTAIN
         COMMANDER BRYCE BENSON: Yes, sir.
                   : Okay. And he was removed from the
         CAPTAIN
    ship?
```

Redacted

```
COMMANDER BRYCE BENSON:
1
                                  He was sent to ISIC in a TAD
2
    - temporary assigned duty status, and I believe he was on
3
    another ship that -- and it was in availability here.
4
         CAPTAIN
                         How about any others that had shown
5
    progress, maybe they didn't reach that level of
    nonattainment, but essentially were a work in progress
6
7
         COMMANDER BRYCE BENSON: Yes, sir.
                         Any other actions like that?
8
         CAPTAIN
9
         COMMANDER BRYCE
                         BENSON:
                                  Yes, sir.
                                Could you give me some
10
         CAPTAIN
                         Okav.
11
    examples?
         COMMANDER BRYCE BENSON: Lieutenant Junior-Grade
12
13
                          She was a pre-nuke officer, so they
    have a relatively shorter timeframe to -- before the
14
    Nuclear Committee grabs them and pulls them off to school.
15
    My assessment of her, she was not able to lead a bridge
16
    watch team, nor did she possess the basic competencies as a
    bridge watch stander. On our first underway, after I took
18
19
    command, I spent some time on the bridge and I used some
    scenarios, real-world scenarios. We were passing the USNS
20
    and I simply told Lieutenant Junior Grade
21
                                                         to, on
22
    a maneuvering board, plot their position and give me
    intercept course and speed to go 1,000 yards of stern.
    Let's assume they just took us into waiting stage and then
    we're going to get gas. The -- it took her 10 minutes to
25
```

1	be able to come to that solution, which is unsatisfactory
2	in my assessment, to perform as an Officer of the Deck. So
3	my direction to the Executive Officer was to conduct
4	remedial trainings through each watch team, and this is
5	documented in our supplemental night orders from periods of
6	underway from while I was in command. And he reviewed the
7	maneuvering board solutions of all watch teams one - to
8	ensure that there was compliance with the standing orders,
9	and two - just assess their level of knowledge with
10	maneuvering boards. Because, you know, while I'd like to
11	have the time and the opportunity to evaluate all my bridge
12	watch standers, you know, and the performance of all
13	aspects, where I see one deficiency, my assumption is that
14	there are more, and so I had assigned some corrective
15	action for that one deficiency.
16	CAPTAIN : Very good. And so this was an example
17	of a deficiency that you noticed yourself. Any other
18	deficiencies identified by others, maybe your department
19	heads or your XO, that some corrective action was
20	implemented as well?
21	COMMANDER BRYCE BENSON: Yes, sir.
22	CAPTAIN : Can you give me some examples of those?
23	COMMANDER BRYCE BENSON: I'd also identified
24	deficiencies with standard commands with a first-tour

division officer. He had to rehearse the command prior to

delivering the command, and, to me, that was 1 2 unsatisfactory. So, I directed the Executive Officer to hold remedial standard command training with the wardroom. 3 It was planned in the POD, widely attended, and he -- his 4 5 reverberate report back to me was that it was good training attended by all. And so then I had noticed a marked 6 7 improvement with the same watch stander, as he was the Conning Officer while conducting DIVTACs in preparation for 8 when the Ronald Reagan joined the Carl Vinson Strike Group, 9 Sea of Japan, the first time 2 carriers on record in the 10 Sea of Japan. It's a big picture. So, I was able to 11 observe improvement in his performance. And I attributed 12 that to the training and also, you know, my -- I don't want 13 to say admonishment, but setting the expectations for the 14 Conning Officers to be able to stand at the center line of 15 Polaris and understand that, you know, your voice 16 projection needs to go off of the windows and be heard, you 17 know, understood clearly by the helmsman with verbatim repeat back the first time. You know, and any deviations 19 20 from that first time is substandard. And so -- so he got 21 better, you know. And, you know, as a Commander, that's what you want to see in your teams, is this improvement over time, so. You know, while there were noted deficiencies in some areas, I assessed that there was 25 improvement. The elements -- the elements that, you know,

Alpha Transcription

10	
1	I could judge, I could use my judgment which the Navy has
2	assigned me in the position to do, was that we were
3	improving. We were getting better in the areas where I had
4	as far as other watch standers and discussions from the
5	Executive Officer or the department heads, I cannot recall
6	of any specific examples. We had talked more in general
7	about qualification paths and providing opportunity for
8	watch standers to get in positions where they could
9	increase their level of knowledge.
10	CAPTAIN : Do you feel that if the XO or
11	department heads had a concern about a particular watch
12	stander that they would bring it to your attention and/or
13	take action to fix it?
14	COMMANDER BRYCE BENSON: Yes, sir.
15	CAPTAIN Okay. Um, talk to me a little bit
16	about the division of duties on the bridge. So, Conning
17	Officer, JOOD, OD, what was your assessment of how they
18	divided up the safe navigation duties on the bridge of the
19	Fitzgerald in general?
20	COMMANDER BRYCE BENSON: So, uh, largely in accordance
21	with my standing orders, the Conning Officer's sole
22	responsibility was to focus on conning. No collateral
23	duties, as my standing orders indicated, that they should
24	be involved with. I did not observe that they would, you
24	be involved with. I did not observe that they wou

know, engage in. Every time I was on the bridge, they were

edacted por

1 focused, eyes forward. The Junior Officer of the Deck, I viewed as the Officer of Deck in training, but also drew that line that said you are not the Officer of the Deck. You know, some -- I know some ships employ Officers of the Deck under instruction. I did not. I do not view that as 5 a job because there's only 1 Officer of the Deck that's 6 7 responsible for that safe navigation and reports to me 8 directly. So, but the Junior Officer of the Deck would perform duties and responsibilities for safe -- support in safe navigation, contact management, liaison with CIC and 10 Engineering, supporting the watch routines. And then the 11 Officer of the Deck was overall responsible for safe 12 13 navigation. How about the division of duties 14 CAPTAIN regarding use of the radar? How did you see Conn, JOOD, 15 16 and OOD using radar on the bridge? COMMANDER BRYCE BENSON: It -- the use of radar was 17 balanced between the Junior Officer of the Deck and the 18 19 Officeroof the Deck. The Conning Officers focus should have been -- should be just on that conning. Now for 20 situational awareness with one hand on the [inaudible -00:48:27], looking over to the ARPA two, able to better ascertain the -- I think that would be acceptable. But for the Conning Officer to be involved in contact management, 25 that would not be in accordance with my expectations.

zedacte

: Did bridge watch teams have some 2 flexibility in how they used each other - the Conn, JOOD, OOD - to divide up their responsibilities or was it in 3 accordance with the standing orders? So, was there any 4 flexibility for the OOD to use the JOOD and Conn in a way 5 that best suited the team? 6 COMMANDER BRYCE BENSON: If they were in accordance with my standing orders, the OOD has, you know, through their judgment, to best utilize their watch team for safe 10 navigation. : Okay. Were there any differences CAPTAIN 11 noted between watch teams? So, did watch teams essentially 12 13 have a unique way of prosecuting your standing orders and navigating the vessel based on, essentially, a personality 14 of their -- of the watch teams? 15 COMMANDER BRYCE BENSON: I noted no --16 CAPTAIN Did you notice? 17 COMMANDER BRYCE BENSON: -- differences. The only --18 the only changes that were made to the watch bill were made 19 with my direction, and that was during increased periods of 20 activity. I would've assigned additional people to the bridge team for tactical circuits, maneuvering board, communication with CIC.

edacted

1 CAPTAIN Okay. You had mentioned your standing orders. Is there any flexibility given to your standing 2 orders based on the circumstances presented? 3 COMMANDER BRYCE BENSON: So, the flexibility in my 4 standing orders comes one way via my supplemental quidance 5 in my night orders. But any deviations from standing 6 7 orders, you know, shall be required of the Officer of the Deck to notify me if there's deviations. So, while you say 8 is there flexibility; in so far that I'm informed. 9 Right. And regarding your night 10 CAPTAIN orders, there was on the Fitzgerald an allowance of 500 11 yards right or left of course to -- flexibility essentially 12 given to the OOD to navigate 13 COMMANDER BRYCE BENSON: That's incorrect. 14 I'm Sorry. Could you explain that? 15 CAPTAIN COMMANDER BRYCE BENSON: So, the OOD had flexibility 16 to maneuver for contact avoidance. The requirements I put 17 in the night orders was only to contact me if they go 18 beyond that threshold so that those were not restrictions 19 20 placed on the Officer of the Deck to keep within those bounds only. It was just an allowance for reporting criteria to me, that if they maneuver for contact avoidance and go outside of 500 yards, then they shall --24 Shall -- shall contact. CAPTAIN

	1	COMMANDER BRYCE BENSON: Contact, and that's it.
	2	There was no restriction additional restriction placed
	3	on them. It was just a notification to me.
	4	CAPTAIN : I see. And so sometimes there are
	5	some allowances for to go beyond 500 yards. Correct?
	6	COMMANDER BRYCE BENSON: Sometimes there that
	7	sometimes that's not even I mean, the per the move
	8	RAP instruction for, you know, plus or minus 4 hours and I
	9	forget I can't recall the lateral distance. But
	10	sometimes there are no additional reporting requirements
	11	along our position intended movement.
	12	CAPTAIN : Right. So it would be the standing
	13	orders unless corrected unless flexibility is given in
	14	the night orders, and sometimes it might be 500 yards or it
	15	could be more based on what's in the night orders.
	16	Correct?
	17	COMMANDER BRYCE BENSON: Well, it would be whatever I
	18	add as a supplemental order in my night orders.
	19	CAPTAIN : I understand.
	20	COMMANDER BRYCE BENSON: So, as the Commanding
	21 5	Officer, I have the, you know, the authority to make it 5
ions	22	yards or out to the move RAP instruction. So, but for that
d Porti	23	purpose, for that watch, I had for the series of watches
edactee	24	for that evening, that is a true statement that I put an
Ro		
		Alpha Teagasiation

```
allowance of 500 yards, left or right of track, just to
 1
                       COMMANDER BRYCE BENSON: Or through the series of Hellittalle Helli
 2
           notify me if they maneuver for contacts.
 3
           on the conditions for that particular watch.
 4
 5
           watches.
 6
 7
                        COMMANDER BRYCE BENSON:
                                                                                           Throughout the evening.
 R
                                                                                           I understand Thank you.
 9
                        CAPTAIN
                                                                    Right.
                                                                                                                                                                     Any
10
           additional questions on that,
                                                                                                        Man Just to kind of
                        LIEUTENANT COMMANDER
11
           readdress on the night orders that you had pen and inked
12
13
           your night orders for that 500 yards, that 500 yards seemed
14
           to be a standard that had been adopted from -- as a change
                                                                  standing orders. Commander
15
           from Commander
16
           standing orders, T believe, allowed for 1,000 yards, and
17
           then when you took over as Commander, it was noted through
           others that we have questioned that you had restricted that
18
           to 500 yards. And then in the night in question, you had
19
           pen and inked that 500-1,000 yards. Is that your
20
           recollection, sir?
21
                        COMMANDER BRYCE BENSON: I cannot speak to Commander
                           orders. The -- for the purposes of that watch alone,
           it was for the series of watches, it was 500 yards.
           navigator -- to the best of my recollection, the navigator
```

2

3

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

24

25

```
put that in his because we had talked earlier about --
about night orders. We always had a discussion about speed
of advance, where we want to be, you know. And I had
informed. So he put that in and I may have checked it, but
in my section, I think -- to the best of my recollection, I
recall writing in those -- that supplemental guidance.
Because I had to put general guidance and then kind of
supplemental orders would be very specific to watch
stations. Now for the watch station in question during the
collision, when I departed the bridge on or about 2330, I
verbally told the Officer of the Deck that her allowance is
1,000 yards left or right of track for notification. You
know, she had all -- she had the entire western Pacific to
maneuver for contacts, but going outside of 1,000 yards.
And that verbal authorization that I gave her was my self-
assessment of where I was in terms of fatigue and sleep
deprivation And so I thought by an additional 500 yards,
I might & I could give her the, you know, the allowance to
maneuver for contact avoidance outside of reporting
criteria, so I could get a little more sleep before the
next day.
     CAPTAIN
               : Was this unique to that particular OOD
or would you have given that allowance to any of your OODs?
     COMMANDER BRYCE BENSON: It was specific at the time I
```

hacked portion

gave it to Lieutenant Junior Grade

1 CAPTAIN Was there any relaxation on CPA notification? 3 COMMANDER BRYCE BENSON: No. CAPTAIN Okay. I want to move on to the 4 navigation briefing process on the Fitzgerald. 5 talked to the XO about the navigation reporting process and 6 I've looked at the nav brief. What is your assessment of the navigation briefing process on the Fitzgerald? COMMANDER BRYCE BENSON: My assessment was that we had 9 improved significantly from when I reported as the 10 Executive Officer and the briefing process is in accordance 11 with -- the brief itself is in accordance with the -- our 12 readiness manual under the mobility and navigation tab. 13 14 That was assessed by ATG as satisfactory. I was pleased with how we were executing our TEC Commander's direction by 15 utilizing the PBED method - the plan, brief, execute and 16 debrief - where, you know, it's the core responsibility of 17 the navigation team to conduct the planning. And if there 18 was any concerns during the planning process, they would 19 20 come and talk to me. And then the brief started on time. It was attended by all personnel assigned to the watch bill 21 in the controlling stations. I think there was good and clear direction. I think we exceeded the standard in some aspects with regards to anchoring. We utilized the anchoring nomograph for a DDG class, which is not a

Alpha Transcription

1	requirement, but, you know, in light of my experience and
2	recent events here in Yokosuka, I felt it was important to
3	instruct the watch teams on the factors that require the
4	length of anchor chain to withhold the resistance of
5	environmental factors. So, there were elements that were,
6	I thought, done well, and at the end we also used it as an
7	opportunity to address the debriefing portions of where we
8	captured some lessons learned and to remind the teams of
9	where we can improve. And then a question and answer
10	period at the end which solicited questions or comments
11	from, you know, across the team from the crew if there were
12	any questions, the department heads for any guidance,
13	Command Master Chief, the Executive Officer, and then
14	myself. CAPTAIN Do you feel that hazards were being
15	CAPTAIN Do you feel that hazards were being
16	properly identified and risks managed when you received the
17	plan from the navigator?
18	COMMANDER BRYCE BENSON: Yes, sir.
19	CAPTAIN : And in your experience, has there been
20	any additional hazards and risks identified during the
21	navigation brief process?
22	COMMANDER BRYCE BENSON: I think there was a positive
23	change between the previous navigator and the current
24	navigator. For instance, one of the mitigating factors for

most evolutions was the CO and XO shall be on the bridge.

dacked portion

1	And I said that is insufficient mitigation. Okay? A real
2	mitigation is to conduct bridge resource management with
3	the navigation team to break out the paper charts, to
4	understand the traf the expected traffic through the
5	traffic separation scheme and overstripped the water
6	transit. That is mitigation. Just the reliance, you know,
7	the sole reliance on the CO and XO on the bridge was
8	insufficient. So those are some changes that we had made
9	over time to identify hazards and take, what I felt, was a
10	proper mitigation.
11	CAPTAIN : So it sounds loke your team, or maybe
12	your navigator's experience up until that point had been
13	mitigation is CO and XO on the bridge.
14	COMMANDER BRYCE BENSON: True said.
15	CAPTAIN : Okay!
16	COMMANDER BRYCE BENSON: But I identified and provided
17	corrective guidance to the team.
18	CAPTAIN: Right. So, regarding the risks, who
19	essentially determined the overall risks for the evolution?
20	How was that determined? Can you describe the process of
21	identification of risks and managing risks, how that occurs
22	within, you know, the PBED process and briefing out? How
Portile 23	that how does that occur?
22 22 23 24 Redacted portion 23 24	COMMANDER BRYCE BENSON: It occurs during the planning
25	process, where the navigation officer has the primary

Alpha Transcription

1	responsibilities for planning and, you know, if there are
2	any additional concerns based on environmental factors or,
3	I mean, namely any litany of additional risks, that it be
4	discussed with the ORM manager, the Executive Officer.
5	CAPTAIN : And so that's typically the risk has
6	been identified, the navigator in consultation with the XO
7	and yourself would discuss the risks. Is that fair to say?
8	COMMANDER BRYCE BENSON: Yes, sir.
9	CAPTAIN : Okay. And is there any discussion of
10	the risks once the navigation brief has started? As in, is
11	there any opportunity for the team to say, "Maybe we
12	haven't thought about this, or have we considered this in
13	our navigation briefing?"
14	COMMANDER BRYCE BENSON: Yes, sir.
15	CAPTAIN There's the opportunity for that?
16	COMMANDER BRYCE BENSON: Yes, sir.
17	CAPTAIN: Can you give me any examples of when
18	that might have occurred either during your time as XO or
19	as co?
20	COMMANDER BRYCE BENSON: So, the opportunities during
21 5	the brief would be during the presentation of that slide,
22	because the navigator
23	CAPTAIN : This particular one, yes.
24	COMMANDER BRYCE BENSON: steps through the, you
25	know, the initial and mitigated RAC codes, and there's a

pause. There is an opportunity for people to say, "That 1 2 doesn't look right." And then also at the end of the brief 3 when we talk to the crew and open -- and leave it in an open forum. My approach during these was everyone has a voice. You know anyone that, you know, has a concern or a 5 lesson, has a voice at the navigation brief to bring up 6 additional concerns. You know I think we've -- so there's 7 the opportunity to bring those up. You know, the approach 8 9 was honest and unemotional. Whereas problems that are 10 brought up in that time, it's good, it's healthy, it's part of the process to avoid -- to buy down our risks, to 11 mitigate risks and to have safe evolutions. 12 13 LIEUTENANT COMMANDER : If I could redirect, sir? So, just so that I have a clearer expectation of how 14 this is implemented, because again, every unit kind of has 15 16 their own little twist on it. Is the risks that are 17 outlined in this category fixed or some type of predetermined to go off of like the risk categories as 18 they'veobroken out over recent mishap reports or events? 19 COMMANDER BRYCE BENSON: Yeah. So those are the 20 assessed risks with a known evolution. 21 LIEUTENANT COMMANDER : And where would the prescriptive guidance for those risks come from? Is it brought forth in an instruction of any kind or is this all unique to the Fitzgerald?

Alpha Transcription

1

2

3

4

5

6

7

9

10

11

17

13

14

15

16

17

18

19

20

24

25

doing a unique evolution that we haven't done, moored to all other buoy, you know, which we don't do frequently. COMMANDER BRYCE BENSON: I don't think it's unique to would not see there. But to answer your question, I'm unaware of an instruction that tells us which risks to put down. I think that would be too prescriptive. ORM, you know, instruction manual, you know, directs us to look during the planning process of risks that could occur. Now, it's not an all-encompassing list, but based on teams' experience, and this is where, you know, we put the lessons learned in there of, you know, which are rather benign; you know man up early, establish comms. But, you know, if there was one that was learned in a previous one and then it would be put into the planning process to find mitigation to then further buy down the risks. DIEUTENANT COMMANDER So in the format of : the navigation brief, this looks to be predetermined as far as least from a product of that planning session that you're referring to? Would that be in a -- it's my understanding that the nav briefs are done 2 ways. That there's a pre-navigation brief usually held within a day or 2 of the intended navigation brief, then followed upon the

edacted pr

```
final navigation brief given to all hands that are involved
1
    in the evolution. Would that be a fair assessment of
    seeing that this is a product of that planning?
3
         COMMANDER BRYCE BENSON: I'm unaware of a pre-
4
                                               If there were
    navigation brief. I did not attend them.
5
                                               Nor was my
    did not attend while on Command or as XO.
6
    presence ever requested for a pre-planning.
                                                 I assume that
    would be part of the planning process.
                                         For the development of
         LIEUTENANT COMMANDER
9
    the plan.
10
         COMMANDER BRYCE BENSON: The development of the plan.
11
                         So, in the process, do you know if
12
         CAPTAIN
    crew fitness, fatigue issues are considered in the
13
    calculation of risks?
14
         COMMANDER BRYCE BENSON: Yes, sir.
15
                         It is?
         CAPTAIN
16
         COMMANDER BRYCE BENSON: Yes, sir.
17
         CAPTAIN
18
                         Okay. How about like mission
    complexity, overall demands on the team, is that
19
    considered?
20
         COMMANDER BRYCE BENSON: Yes, sir.
220
         CAPTAIN
                         And how about the environment that
    you're operating in. Is that considered?
         COMMANDER BRYCE BENSON: Yes, sir.
```

COMMANDER BRYCE BENSON: In Command or as Executive Filter cer?

CAPTAIN : Either : Okay. And in your experience, has 1 CAPTAIN 2 there been any times where the risk score or the assessment 3 has been beyond your comfort level? 4 Officer? 5 6 COMMANDER BRYCE BENSON: Not in Command. As XO, I 7 think there were times where it was elevated. 8 there were 3; you know, high, medium, low. I think were 9 sometimes, you know, threshold towards the medium. 10 that was based on, to the best of my recollection, watch 11 team experience. Because those that have more experience, 12 we trust them more based on that experience. Whereas the 13 14 newly qualified -- so we took that into consideration 15 during the evolutions. : Right. Um, in your experience, what 16 CAPTAIN type of mitigation or actions occurred when there was an 17 elevated level of risk? 18 COMMANDER BRYCE BENSON: Bridge resource management. 19 20 Okay. CAPTAIN COMMANDER BRYCE BENSON: That then -- that -- the 21 Officer of the Deck or the bridge watch team that showed less experience just by the sole purpose of their time onboard and their qualifications, would sit down with the 24

navigator and the department head to review charts, sailing

dacted Portion

25

```
1
           directions, to take some deliberate steps to better
                                                                                                                                                 ent for So, the Harrish ally dent for ally dent for ally dent for the state of the 
           understand their operational environment.
                                                  : So, for example, the revisions to the
  3
           watch bill, was that a result of this risk assessment for
  4
           the day's evolution? Let me state that again.
  5
           revisions to the watch bill, would that be typically
  6
  7
           something that's done to mitigate risks in terms of a
  8
           navigation brief?
  9
                         COMMANDER BRYCE BENSON: That's 2 different watch
                                                                                             I think, sir.
10
           bills you're talking about.
                        COMMANDER BRYCE BENSON: Solflithmich
11
12
                                                                                                           there's the sea and
           anchor watch bill and then there's the condition III watch
13
           bill. So the discussions prior to with the sea and anchor
14
           watch bill, it was a relatively -- it was a team that did
15
16
           not have a lot of experience for the sea and anchor. It
           was discussed VI believe the Officer of the Deck was
17
18
                                                                               He was qualified under the previous
           Ensign
19
           Commanding Officer. I was not -- I have -- I had not
20
           observed him as an Officer of the Deck underway. So I
           wanted to be in the position where I could directly observe
           him.
                         CAPTAIN
                                                                   And that was during the sea and
            anchor.
```

Alpha Transcription

1

5

6

7

10

11

12

13

14

15

16

17

18

19

20

21

So I could directly observe how he performed as an Officer House of the Deck. I think the -- I do not recall +-COMMANDER BRYCE BENSON: That was during the sea and And I take deliberate measures with my Conning Officers independent of the navigation brief to increase their level of knowledge so that him and I are on the same page in so far that we conduct safe ship handling alongside the pier and go through the rhythm of how it's going to be done to safely ship handle Fitzgerald off the pier, out of the base end, and safely into anchorage, which was the first set of evolutions that day, so. And that specific action was prior to the navigation brief. We walked the pier. We started at the bottom and we looked at the lines. We looked at the environmental factors, the wind. We looked at the trash, position of the Yokohama fenders, the distance we had between, you know, both forward and aft between -- I think there was a barge. There was a barge there. You know, then the Dewey. You know, but just an understanding. And then I walked him to the end of the pier to look at the turning base, to look at the different navigational aids. And that was just specific with my

neted partiants 22
24

```
Conning Officer. And then to discuss relationship with the
1
2
    pilot and how that's going to occur.
                      : So with regard to mitigation of risks,
3
         CAPTAIN
    your answer was essentially bridge resource management.
    So, with our given resources that we'll figure out a way to
         COMMANDER BRYCE BENSON: No, sir, that's nothing the CAPTAIN : Okav. Tot
    make it work. Is that fair to say?
6
7
                  : Okay. Let me state it another way.
8
9
    Has there been any actions taken to change the plan, change
10
    the crew assignments, change the mission, to buy down risks
    through the navigation brief process?
11
         COMMANDER BRYCE BENSON: I think this reporting
12
    process is in and of itself buy down the risks. That is
13
14
    the mitigation. Now if the -- at the end, if the risks
    outweigh the benefits, then that's my decision whether we
15
16
    get underway and assume that risk. And at that point, I
    would inform my ISIC, the Commodore, that it is not safe to
17
    get underway or to, you know, pick your evolution.
18
19
         CAPTAIN
                        Thank you for that answer.
20
        COMMANDER BRYCE BENSON: Yes, sir.
21
         CAPTAIN
                         Has that ever occurred where
    essentially what's being asked of the ship exceed your
    capabilities of managing risks?
         COMMANDER BRYCE BENSON: While on Command? No.
    XO, I do not recall a time where -- I do not recall a
```

specific incident where the then Commander had to make that

Do you feel that if that situation

were to occur that you would have the avenue and remedy to the be able to solve that mismatch? So, if COMDESPON

asking you to do someth: red in terms of risks, do you feel that you would have the avenue to be able to remedy that with COMDESRON?

COMMANDER BRYCE BENSON: In so far as -- I guess that requires, you know, some more specific. If the wind was too great and I said the winds are too strong to get underway, I don't have the remedy to control that.

: So how about operational requirements. CAPTAIN So, if there were a particular set of operational requirements that were placed upon you - be here by a certain time, conduct the following evolutions - if that were ever given in excess of your crew's capability of delivering and that put you at a higher risk category, do you feel that you would have the avenue to be able to solve that with COMDESRON?

COMMANDER BRYCE BENSON: The solutions would have to be, I think, procedural in nature. You know, if one of those redlines was personnel, you know, there are efforts to provide us personnel to meet redline requirements. For example, SAR swimmers. You know, we -- the Fitzgerald has

2

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

24

25

1 not only provided SAR swimmers to meet SAR4 requirements 2 for ships to get underway. But I believe we also received 3 a SAR swimmer to meet those requirements. You know, obviously its dependent on time. You know, if the SAR 4 swimmer breaks his leg walking up the brow, you know, then 5 I don't meet the threshold requirements and, you know -- I 6 7 have confidence that they would address it with as much expediency as they're -- as possible. But in so far as --I feel that as far as if there was any procedural or --9 they would support as best they can to buy down risks. 10 CAPTAIN Have you ever cancelled a part of an 11 operation or an operation itself based on a high-risk 12 threshold? 13 COMMANDER BRYCE BENSON: Can you verify, "Cancelled?" 14 Sure? Essentially, if your boss is 15 CAPTAIN giving you a set of requirements and your risk threshold 16 for completing those requirements is beyond your comfort. 17 18 Have you ever cancelled, either in whole or in part, part of what COMDESRON, in this case, is asking you do to? So 20 for example, on the 16th, sea and anchor detail, Helo ops, boat ops. It's a lot for one day. So, in situations like 21 22 that where it's essentially a lot of requirements placed on you, the ship, to execute. Has there been any consideration or actual action taken to buy down the risks by a decision of no-go? Like, we can't do that. Has there 25

Alpha Transcription

1 been any consideration or any prior experience or action 2 taken to essentially buy down the risks by refusing or in collaboration with COMDESRON, saying that I can't complete 3 what you're asking me to do? COMMANDER BRYCE BENSON: I have not cancelled 5 evolutions. 6 : So, my next question. Has the plan 7 CAPTAIN 8 ever changed? I understand a PBED is used. Has the plan ever changed based on discussion at the nav brief? 9 COMMANDER BRYCE BENSON: I cannot recall any specific 10 incidences where the plan has changed as per the -- to the brief. You know, in so far as -- I guess if there's more 12 fidelity to that question that you can provide. 13 Sure So maybe a track line change, CAPTAIN 14 maybe a speed of advance change, any changes from the 15 16 moment the plane is put together and briefed to you, from 17 that moment until the plan is executed. In your experience, has there ever been any changes to that plan 18 based on the discussion that happens in the nav brief? 19 20 COMMANDER BRYCE BENSON: Okay. So one change when we were going outbound Sasebo, the navigator had the track on 21 the initial southbound leg. I think -- just -- it was to the -- a little further right than I wanted. I wanted to be in the center of the track. And our discussion was to 24

leave it as is and we'll manage it by staying to the left

edacted port

25

```
Because I had a lot of experience pulling out of
1
2
    Sasebo on a previous ship and the vantage point of going
3
    down the center of the track is then you can -- as you come
4
    around the corner, you can see well of the contacts that
    are coming.
5
                        So this was with the navigator was
         CAPTAIN
6
   actually standing OOD when this change was made?
7
         COMMANDER BRYCE BENSON:
8
                                 No, this was at the
    navigation brief.
9
10
         CAPTAIN
                         Oh, the navigation brief.
11
    Good, good, good. Okay. So it was with the brief and it
    was felt that you could be safer by being in this part of
12
    the track line or the intended outbound --
13
         COMMANDER BRYCE BENSON: It mitigated the risks in
14
    other aspects to have that vantage point of transit.
15
                        And this was something raised by the
16
         CAPTAIN
17
    navigator during the navigation brief itself?
18
         COMMANDER BRYCE BENSON: It was raised by me.
         CAPTAIN
19
                         Okay. And once the navigation brief
    is done, the plan is approved, and we're now in the execute
20
21
    phase, what is your feeling of an OOD, their ability to
    essentially reassess the risks upon which the plan was
    built? So, if the conditions, for example, that were
    briefed were found not to be consistent with how it was
```

1

2

3

4

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

24

25

briefed, how able is the OOD able to bring those concerns

approaching me and talking about changes and otherwise the Item of the question is do they feel comfortable

approaching me and talking about changes and otherwise the Item of the the true of the question is do they feel comfortable

approaching me and talking about changes and otherwise the the true of the true of the question is do they feel comfortable

approaching me and talking about changes and otherwise the true of the true of

presented to them in the navigation brief?

COMMANDER BRYCE BENSON: I think the formal training that we as Naval Officers receive and the continuum of training that they receive at the basic division officer course, the advanced division officer course, department head school, surface commander's course; all have elements of operational risk management. So at our core, we are trained to evaluate risks. And so for a qualified Officer of the Deck to understand controllable and uncontrollable forces and being as part. Okay? I view that the briefs is always part of training. Okay? Ensure that everyone is on the same page. And if that there's a mismatch between what was briefed and what is observed during an evolution, I feel that the Navy has taken sufficient time to ensure that they're training, we reinforce those principles in shipboard management. And I assess that I fostered a culture where people were comfortable in coming and telling

```
me that the risks have increased and we need to add
1
   additional mitigation measures; to do something so basic as
2
3
    ensuring everyone comes home with 10 fingers and 10 toes,
   which is a line that I used very often, like, with my deck
4
    handling teams.
                                 Do you have any examples of
                         Right.
6
         CAPTAIN
    your OOD or your bridge watch team reassessing the risk
7
    that was presented during the navigation brief?
8
9
         COMMANDER BRYCE BENSON: While I was in Command, I
10
    have no examples.
                         How about when you were XO?
11
         CAPTAIN
         COMMANDER BRYCE BENSON: None that I can recall.
12
13
         CAPTAIN
                         Okay.
         COMMANDER BRYCE BENSON: If they were presented to the
14
    Commanding Officer at the time, I was unaware of them.
15
         CAPTAIN
                         Okay. What was your sense of your
16
17
    watch teams' sense of responsibility, accountability to one
    another? And what I'm talking about here is how did they
18
    contribute and work as a team overall? Your watch teams.
19
20
        COMMANDER BRYCE BENSON: Satisfactory.
                         Okay. Any particular problems noticed
21
         CAPTAIN
    by you in this area?
         COMMANDER BRYCE BENSON: As I discussed earlier,
    during the first underway, I assessed the kind of
    deficiencies with maneuvering board application and
```

communication between the Combat Information Center and the 2 bridge. 3 CAPTAIN What was your assessment of their communication with each other working as a team on the bridge and then extended from the bridge to CIC? 5 COMMANDER BRYCE BENSON: It was satisfactory. 7 know, while deficiencies were noted, I think it was still part of my responsibility to give them the forceful backup 8 to -- and the discipline to increase their performance 9 10 standards. So that was done through -- as I already told 11 you about the mitigation, or the remediation with the MOBOARDS and communication forceful backup between the CIC 12 and the bridge teams. This was documented in the 13 14 supplemental night orders to support this. I had each controlling watch station report to me the status of their 15 training and what they -- their assessment of their 16 performance on watch, their watch team, and report the 17 training conducted while on watch for every watch, and 18 19 those during the night, come see me the next morning. 20 CAPTAIN In particular, their communication with one another is the area that I'd like you to address. You know the PQS and the understanding and the ability to plot a MOBOARD is one thing. Being able to communicate what you have in front of you, whether it be contacts as a 24 Conn or relative motion, if you're plotting contacts, or 25

edacted po

your radar picture down in CIC versus what's seen on the 2 bridge. Your assessment of how they were communicating with each other in comparing their view of -- and surface 3 contacts in particular is what I'm asking about. Their 4 ability to communicate and work with one another. 5 6 COMMANDER BRYCE BENSON: So on June 16th, they were 7 satisfactory. They had the ability. I observed that 8 ability that they communicated. They corresponded, correlated contacts. I observed that. 9 satisfactory. 10 : Were there any particular concerns 11 CAPTAIN with individuals that you had. Not just on the 16th, but 12 13 just overall, any concerns that you had with any 14 individuals and their contributions to the team? COMMANDER BRYCE BENSON: From the viewpoint I had on 15 June 16th, any concerns were mitigated by watch bill 16 management to ensure that the most qualified people were in 17 positions to provide each other backup to operate in 18 accordance with my standing orders, standard operating 20 procedures. On the 16th, the watch bill that I approved 21 had addressed all concerns that I had with respects to 220 qualifications within the personnel assigned to their watch stations. CAPTAIN Thank you. Okay. I'd like to talk

about the navigation equipment and configuration on the

Alpha Transcription

25

1	Fitzgerald. Did you have any concerns with the navigation
2	equipment either on the bridge or in CIC on the Fitzgerald?
3	COMMANDER BRYCE BENSON: All concerns I had in
4	material were documented in our casualty reports and our
5	current ship's maintenance project plan, current ship's
6	maintenance plan - CSMP.
7	CAPTAIN : Any in particular that stand out?
8	COMMANDER BRYCE BENSON: I was concerned about the
9	rudder angle indicator on the port bridge wing, that is was
10	OSC and affecting the Conning Officer's ability to evaluate
11	the movement of the rudder from the port bridge wing. But
12	that was a briefed and known discrepancy that was then
13	mitigated by reinforcing verbatim repeat backs. That's one
14	that stands out. There are no additional equipment
15	limitations that I can recall.
16	CAPTAIN : How about the use of the AIS and its
17	integration with radar and its configuration down in CIC?
18	Any concerns or issues with the use of AIS on the
19	Fitzgerald?
20	COMMANDER BRYCE BENSON: I was I had no concerns.
21;5 22	I wasn't briefed on any degradations to AIS or integration
22	with radars.
23	CAPTAIN : So we understand that AIS was not
24	integrated with the radar picture and that AIS was the AIS

ed acted portion

1 visual, the plot, was in CIC. Any concerns with that particular configuration? COMMANDER BRYCE BENSON: You know this is um -- I was unaware of that configuration, and if that is outside of ---4 you know, it appears to be outside of normal configuration. 5 And any configurations that are outside normal 6 configurations are concerning because that then is a 7 deviation from standard operating procedures and then 8 limits the watch team functionality to --CAPTAIN I'm sorry. I didn't --10 COMMANDER BRYCE BENSON: -- safely navigate. 11 I didn't recognize that that was 12 CAPTAIN outside of your standing orders My apologies. Do you 13 recognize that as an issue with standing orders of AIS 14 15 configuration? UNKNOWN SPEAKER: There was a background issue over 16 whether there was 1 or 2 laptops present and that there was 17 only 1 present on Fitzgerald. No root cause as to why only 18 1 existed. We haven't gotten clear background because of 19 the EMO and STO handoff. Thank you, Commander. We'll -- we're 21 CAPTAIN gonna revisit that. COMMANDER BRYCE BENSON: Yeah, I think it would be appropriate. I mean you understand that I was medevaced from the ship after the collision and have been in -- am

1

2

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

25

sendoff of the 7 men that I lost. Memorial

Ceremony. And then the period where I was on convalescent leave, where I promoted, meritoriously, 5 sailor
- if you're bringing still in a med-hold, a convalescent status. So I've had -that has come by way of the investigation, there are points where that I may need some allowance to process this in accordance with the doctor's recommendations on my participation with it. We understand. So, we have reviewed CAPTAIN your situation and we understand. So we completely

understand that your answers - well, consideration is given for your answers. We understand. Okay.

COMMANDER BRYCE BENSON: Thank you.

CAPTAIN : Again, we're here to try to figure out what happened and the configuration of AIS and how it was used onboard is something that we're interested in. And your Insights into how it was used both on the bridge and CIC is relevant and what you've given us is good direction for us to look into further. And we hope through our investigation that we're able to uncover maybe a defense that could be used in the future by naval vessels to prevent something like what occurred. So, we do appreciate your cooperation, you being here.

24

```
COMMANDER BRYCE BENSON: No one wants these answers
1
2
    more than I do. Okay? Because the families deserve the
3
    answers. The Navy deserves the answers. You know, and our
                         Thank you again for cooperating with

BENSON: Yes, sir
4
    country deserves the answers to ensure that this doesn't
    happen. Can I take a break?
5
         CAPTAIN
                        Absolutely.
7
         CAPTAIN
    us here.
8
         COMMANDER BRYCE BENSON:
9
10
         CAPTAIN
                         I just want to loop back on the pre-
             So I talked about the navigation briefs. Was
11
    within the navigation brief, boat ops, flight ops, was that
12
    all included in the navigation brief or was it separate
13
    briefs?
14
         COMMANDER BRYCE BENSON: Separate briefs, sir.
15
         CAPTAIN
                         Separate briefs. And they -- when
16
17
    were those briefed?
         COMMANDER BRYCE BENSON: Immediately following the
18
    navigation brief.
19
                      : Okay, got it. So, the navigation
20
    brief was over. Let's talk about the other things inside
21
    of the day's activities.
         COMMANDER BRYCE BENSON: Yes, sir.
                         Got it. Thank you. So, you had a new
         CAPTAIN
    XO come aboard. You fleeted up to the CO position in May.
```

So only a few months had elapsed since the new XO came aboard. What was your relationship with the new XO?

COMMANDER BRYCE BENSON: I thought it was -- I felt my international contribution. relationship with Commander Babbitt was healthy. his contributions, his experience. It varied from mine, which I assessed that was beneficial to Fitzgerald's performance. And he was receptive to the direction I gave him. He provided me feedback. He kept me well informed of matters that were relevant to his position.

: Did the XO everybring to you any concerns either with the watch team or any other concerns that he had in the short time that you worked together?

COMMANDER BRYCE BENSON: We had addressed general concerns as far as management of personnel. As I alluded to, there was initial recommendations to stand down some watches and to place different personnel in the watch team composition, which I provided my direction that all the watch stations shall be manned. More specifically, a recommendation that while in condition III, a weapons posture of III, that only a TAO or a qualified Watch Officer is required, which I non-concurred and directed them to have a Tactical Action Officer and a CIC Watch Officer stationed in the watch bill. But then just the other, you know, concerns in so far that my direction was to have more senior personnel assigned to the watch team

Alpha Transcription

1

2

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

24

25

1	during our transit from Yokosuka down to the Philippines.
2	Because having only had 9 days underway to evaluate the
3	watch teams, I wanted a more of an opportunity to establish
4	cadence with my Officer of the Decks to observe watch team
5	performance to a greater detail, to evaluate our progress
6	as I observed from the first 2 previous underway periods.
7	CAPTAIN : So these were concerns, or these were
8	issues that you had observed. Did the XO ever bring you
9	any concerns that he had observed?
10	COMMANDER BRYCE BENSON: Not that I can recall.
11	CAPTAIN : How about concerns from the watch
12	standers or your department heads to you or the XO? Any
13	generally, were you aware of any concerns that others were
14	bringing to the XO that maybe the XO had relayed to you?
15	COMMANDER BRYCE BENSON: As it pertains to
16	CAPTAIN Watch team in particular, but any
17	others any other examples will be helpful as well.
18	COMMANDER BRYCE BENSON: There were no highlighted
19	watch team concerns based on the composition that I had
20	approved.
21	CAPTAIN : Okay. So Commander, who was your best
221	OOD onboard the Fitzgerald?
Portile 23	COMMANDER BRYCE BENSON: The best OOD that I observed
21 22 ⁶ Flancied portion 23 24 25	during my time as the Executive Officer was Lieutenant
25	Junior Grade .

Alpha Transcription

```
responsibilities to provide direction. You know, this was invalidated during our navigation certification or [inaudible - 01:46:31]
         CAPTAIN
                       : And what made her the best?
1
2
3
6
          made specific mention that she -- or, I should have a
7
8
    good OOD. She's good.
                      : And this particular one is it.
9
         CAPTAIN
         COMMANDER BRYCE BENSON:
10
                                                     , yes, sir.
    So, not withstanding, you know, there were some of the
11
    department heads I had previously served with. I had high
12
    confidence in their ability to, you know, perform as OODs.
13
    But, you know, in the time that I observed OODs, you know,
14
                   was the best.
15
         CAPTAIN
                          And is she still onboard?
16
17
         COMMANDER BRYCE BENSON: Yes, sir.
                          Okay. So have you had any experience
18
         CAPTAIN
    with her standing watch as you being the CO?
19
         COMMANDER BRYCE BENSON: No, sir. Not as Officer of
20
    the Deck.
21
                        : Okay. I see.
         CAPTAIN
                                          But as -- in another
23
    position?
         COMMANDER BRYCE BENSON: Yes, sir.
24
25
          CAPTAIN
                           What position?
```

Alpha Transcription

1	COMMANDER BRYCE BENSON: Air watch or AAWC - Anti-Air
2	Warfare coordinator.
3	CAPTAIN : Okay. Commander, how often do you get
4	called by the OOD during a normal watch and could you
5	describe the nature of those reports that come to you?
6	COMMANDER BRYCE BENSON: The frequency were, as best I
7	could ascertain in accordance with my standing orders, you
8	know, I received the I guess the breadth of required
9	reports to a Commanding Officer from contact reports to the
10	changes in the barometer and wind intensity.
11	CAPTAIN : And do you find that reports that come
12	to you are typically full reports, partial reports? Do
13	they typically meet your expectations when the reports come
14	to you?
15	COMMANDER BRYCE BENSON: I assessed they were
16	satisfactory. I think there were some improvements that
17	could've been made. And it was just based on cadence that
18	I wanted to establish with Officer of the Decks when they
19	provided reports, or the TAOs providing reports.
20	: And these are typically templated or
21	taught and trained, you know, you would like the reports to
;0112011	be
21 22 22 23 24 25	COMMANDER BRYCE BENSON: Yes, sir. I had assessed
ediactes 24	that their manner in which they were accustomed to
25	providing reports was established under the previous

```
Commanding Officer. I cannot -- I could not -- I was never
1
2
    a part of those conversations of those reports or any
    feedback that the reports were not in accordance with.
3
    While I wanted more fidelity and cadence between the
    reports, which I assessed was improving.
5
         CAPTAIN
                  : So were the reports typically missing
6
7
    some key information and your coaching to your CODs was to
    improve it here in a couple of areas, like I want the
8
    following additional things in addition to what you've
9
    COMMANDER BRYCE BENSON: Yes sir. I think the
10
    already been doing?
11
    information was present, but it was not -- did not reach my
12
    levels of formality in the types of reports, which I wanted
13
    to improve upon. I cannot speak to how -- I cannot speak
14
15
    to the level of formality of the reports that were given to
16
    the previous Commanding Officer, but my assessment was that
17
    they were rather informal and therefore that's why I was
    receiving more informal, in the sense of casual. Not the
18
19
    formality that I had expected.
20
        CAPTAIN
                       So a little more structure, a little
21
    more --
         COMMANDER BRYCE BENSON: Yes, sir.
                         I understand. Have you ever been
         CAPTAIN
    called to the bridge by your OOD?
25
         COMMANDER BRYCE BENSON: In --
```

```
As the CO.
           1
                    CAPTAIN
                    UNKNOWN SPEAKER: As -- May I readdress the -- as XO?

UNKNOWN SPEAKER: For a --
           2
           3
           4
           5
           6
           7
               on, confusion?
           8
                    COMMANDER BRYCE BENSON:
                                               Evolutions.
           9
           10
                    UNKNOWN SPEAKER: Evolutions? Any type of support to
               an OOD, you know, something doesn'tolook right, calling you
           11
               down for another set of eyes to
           12
                    COMMANDER BRYCE BENSON;
           13
                    UNKNOWN SPEAKER: Thank you.
           14
                    COMMANDER BRYCE BENSON: And in my previous Command, I
           15
           16
               was called to the bridge for support.
                    UNKNOWN SPEAKER: For support of --
           17
                    COMMANDER BRYCE BENSON: Of contact management and
           18
               other. Heef
           19
                                     Can you talk about that a little bit,
           20
               just your experience in coming to the bridge and how that
           21
Redacted partial 201
               worked in this particular example?
                    COMMANDER BRYCE BENSON: In my previous Command?
                    CAPTAIN
                                     Yes.
```

1

2

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

24

25

out, and our planned track was right through the fleet of bridge. And a small object. COMMANDER BRYCE BENSON: I commanded a mine sweeper quickly ascertained that we were heading directly towards the nets of a squid boat, fishing vessel and immediately told the Conn to order hard left rudder, all stop. So we just -- because as they were -- had left bearing drift, starboard side, left bearing drift, nets out, we were gonna go right. So the actions I took were - I think prevented getting, you know, our truss entangled with their nets, and it was second nature to me, so. So that was that incidence in the previous command. Onboard Fitzgerald, we were conducting -- we were doing a small boat transfer with another ship, because we had some riders on. I think this was down in the Guam operating area and it was their rig coming alongside Fitzgerald. I and the Captain were in a meeting and the OOD called me and asked me to come to the bridge because he was uncomfortable. So I immediately went up to the bridge and helped him manage the small boat operation.

CAPTAIN : Have you provided any instruction or guidance to your watch standers, OOD on the Fitzgerald in

dacted port.

addition to what's in your standing orders regarding when 1 you are to be called to the bridge? COMMANDER BRYCE BENSON: Additional instruction? have provided no additional instruction of when to call me 4 to the -- you know, to request my presence, order my 5 presence. I always felt that, you know, when they need me, 6 all -- it's just Commanding Officer to bridge. 7 whatever they can get out to get me moving in the right direction. That -- to me that action should be immediate. 9 It shouldn't require training. But I did not provide 10 additional scenarios or of when to use the one MC2 to get 11 12 me to the bridge. I want to circle back on AIS, but not 13 CAPTAIN the AIS picture this time. We understand it's U.S. Navy 14 procedure not to transmit their AIS position to other 15 vessels. Have you ever considered transmitting your AIS 16 position location to other vessels in a seaway? 17 COMMANDER BRYCE BENSON: No, sir. 18 19 CAPTAIN Okay. Do you know of other U.S. Navy ships that have considered or have done that? Has that 20 come up in your training, discussed in the Navy, anything like that? COMMANDER BRYCE BENSON: Not to my recollection.

Alpha Transcription

```
BENSON: Yes, sir.

: Got it. I understand. Thank your the ridge watch -- and I ...

ut the C
1
         CAPTAIN
                        So it's pretty much standard procedure
2
    in the Navy that warships don't transmit their AIS signal
3
    to other vessels?
         COMMANDER BRYCE BENSON: Yes, sir.
5
6
    Regarding the OOD and their communication with you while
7
    standing the bridge watch -- and I understand your
    explanation about the OOD being in charge and the JOOD is
    not the OOD under your instruction, it's the JOOD reports
    to the OOD.
10
    COMMANDER BRYCE BENSON: Yes sir.
11
    CAPTAIN
                        I understand that. Thank you.
12
13
    allow anyone other than the OOD to call you for concerns
14
    while they're standing watch?
       COMMANDER BRYCE BENSON: Yes, sir.
15
         CAPTAIN
16
                        Okay.
         COMMANDER BRYCE BENSON: I have, in general, told all
17
    officers, Chief Petty Officers, they have direct access to
18
    me at any time; an open-door policy with all officers,
19
    Chief Petty Officers. I know that differs slightly in the
20
    communication question, but I did not put any limitations
21
    on people to contact me. The -- I did not put any
    limitations on people to contact me.
```

1	CAPTAIN : I understand. Do you have any
2	examples of someone other that the OOD contacting you for
3	concerns with the safe navigation of the vessel?
4	COMMANDER BRYCE BENSON: To the best of my
5	recollection, the Tactical Action Officer provided me
6	reports in reference to stationing in the vicinity of
7	Ronald Reagan when we were operating with them.
8	CAPTAIN : So is that typically a report that
9	would come from the OOD or was that something that is
10	typically you would expect from the TAO?
11	COMMANDER BRYCE BENSON: From the TAO. As far as
12	CAPTAIN : So this is an already-paved path for -
13	- clasif And
14	COMMANDER BRYCE BENSON: True, but I think screening
15	in station assignments is relative to safe navigation
16	operating in company with a carrier strike group.
17	CAPTAIN : So in particular, has there been any
18	notifications that you would've otherwise got from the OOD
19	that came from another source, either JOOD, TAO, anybody
20	commander proce penson. None that I can recall
21	COMMANDER BRYCE BENSON: None that I can recall.
*i01122	CAPTAIN : Okay. Thank you. Has there been any
21 22 ¹ 1 23 24 Redacted portion 23	close calls or near misses that you've had to debrief
cedacte 24	either as XO or as Commanding Officer of the Fitzgerald?
*	

1

2

3

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

24

25

COMMANDER BRYCE BENSON: Not as -- during my turnover with Commander , as they were approaching Sasebo and going past Teshima -- I think it was Tsushima Strait. He had reported to me that we had a close call with a fishing vessel where they had to order an all back full to avoid collision. So that was discussed during my turnover and subsequently I discussed that with my navigator for proper voyage planning to mitigate the risks of encountering fishing vessels at night or contacts at night. So we applied this on our transit from the Saguaro Passage in company with the striker. It detached us. We adjusted our speed of advance to ensure that we passed through the Tsushima Strait during daylight hours to increase our opportunity to manage the contact picture and avoid collision. CAPTAIN During the debrief process, were -did the corrective action come essentially from you or were there any other ideas in how to avoid this situation coming from others? COMMANDER BRYCE BENSON: So, the -- so the -- in my assessment, the corrective action was -- on my behalf, as far as the watch standers that were involved, I am unaware may have taken of any corrective action that Commander

with those watch standers. But the corrective action was

to kind of assess periods where we could better identify

edacted por

known areas of a higher concentration of fishing vessels or 1 2 contacts during daylight hours. : Overall, safety messages that you give 3 CAPTAIN to the crew or in your supplemental standing orders -- or 4 supplemental orders, night orders, how well received and 5 understood do you feel that, you know, your messaging as CO 6 are reaching -- reaching the crew? 7 COMMANDER BRYCE BENSON: So the supplemental night 8 orders are acknowledged by all the watch stations. 9 deliberate action to ensure that the night orders was 10 received in a timely manner to the -- those that 11 12 had watch evening mid rev. In so far that they were acknowledged, it should be recorded, you know, based on 13 their receiving. In formulating my night orders, in some 14 sense I provided general guidance, you know, which were in 15 line with my Command philosophy, higher order of themes. 16 But in as -- and I specifically put supplemental guidance 17 to specific watch stations so that it was not ambiguous. 18 19 It was clear direction on how I wanted the watch conducted 20 through, you know, the evening hours. : Did you have a sense of how well they 21 CAPTAIN Redacted Portion 201 were receiving and taking action on your specific guidance? For example, if -- certainly the initial, you know, they should've read, likely did read. Any sense that they were

Alpha Transcription

Identifiable Information (PII) absorbing and they understood in what you were telling to 1 2 do was executed? COMMANDER BRYCE BENSON: I've done metrics to 4 determine the effectiveness of my communication. CAPTAIN Just -- just a sense. 5 COMMANDER BRYCE BENSON: Other than their 6 7 acknowledgement, I felt that they -- if they had any questions based, you know, of my guidance, they would ask. 8 In one specific conversation I had with an OOD, because I 9 10 often put in that extra reporting requirement for going off track, and so I asked one of my QODs, Junior Grade 11 , I said, "Do you know why I put that in there?" 12 He says, "I don't know why, but I know what to do." So, in 13 a sense, he understood the order, but to get to that next 14 level down, I said "I put that in there so I can establish 15 a cadence and a rapport with you so that there's 16 comfortability in our conversation, so that there's no fear 17 of you calling me in the middle of the night because of the 18 barometric pressure drops, [inaudible - 02:06:36]." You 19 know, it's a requirement for them to do that and so I 20 21 wanted to increase my communication touch points. And then he says, "Oh, oh that makes sense." Because though I have served my entire tour with Lieutenant Junior Grade , there are others that I haven't and I have to -24 25 - and I want to ensure that communication is there and

edacted po

```
every opportunity I have to increase those communication
1
2
    touch points, I want to reinforce. So, while I think that
3
    -- I think that the sole acknowledgement of initialing
    indicates comprehension of my night orders. I don't think
4
    there would be a lack of integrity where people are just
5
    signing to move it on. And I also assess that if there are
    questions regarding my direction they would call and ask
7
    for clarification. Now that second orders of the, "whys",
8
    you know, I think that comes with time. But to answer your
9
    question, I had confidence that they understood my orders.
10
11
        CAPTAIN
                   : Did you find that you would get a lot
    of whys? Certainly, there was this example that you gave
12
    with the JG. Did you find that you would get a lot of
13
    questions as to why, you know, there was a certain standard
14
    either in the standing orders or in the supplemental? Did
15
    you get much of that from your watch teams?
16
         COMMANDER BRYCE BENSON: On one occasion.
17
         CAPTAIN
18
                        Okay. Can you provide an example?
    Can you talk about that?
19
       COMMANDER BRYCE BENSON: In - while operating with the
20
    Ronald Reagan striker group we provided a screening
21
    station, a stern of the carrier. And my direction was to
    maintain a relative position
                                   Okay.
                                          I received feedback
    from my Senior Watch Officer, CSO, and the XO that that was
```

Alpha Transcription

But well within -- Initially Information within his and my 1 wrong and that we needed to be 2 3 sense of surface warfare tactics, yes, that is what you do. 4 5 wouldn't say well within. I think -- our relative position 6 7 to Japan was pretty close. Okay? And my confidence level in what I had observed from by bridge watche team 9 performance is the simple act of providing 10 , and they were 11 booking. So that only leaves me a very slim margin to move 12 relative to the carrier's position. I didn't feel my teams 13 14 were up to that level of challenge to While fundamentally, yes, I agree. But looking 15 contextually at where Fitzgerald was in relation to 16 17 training certification and operating with a carrier striker group, it was zero for the team that I had. No one onboard 18 qualified -- had operated with a carrier strike group. So 19 this was our first time. So my direction was rather simple 20 - maintain a relative position that puts us in the best 21 advantage point so if they turn then our area where we have to make up is reduced so I'm not out of station for an 24 extended period of time. So -- so yeah. So I was 25 challenged. I was told I was wrong and I had a very, you

edacted

know, pointed one-way conversation with both the Executive 1 2 Officer and the Senior Watch Officer, okay, to provide the, 3 "why," of my orders. CAPTAIN : So this has happened since May, this 5 particular example? COMMANDER BRYCE BENSON: This was our first underway 6 7 after I took command. : After command in May. And was this --8 CAPTAIN 9 was this challenge to your direction, was that something 10 that was done in public? Was it among everybody or was it kind of a private moment feedback? Now was -- how was the 11 -- how was the question presented to you? 12 COMMANDER BRYCE BENSON: Was on the bridge and the 13 XO brought it to my attention, and I handled it privately, 14 my response back. 15 CAPTAIN I see. 16 COMMANDER BRYCE BENSON: I wanted to establish the 17 limits of the type of feedback, you know, and the 18 opportunities to provide feedback because my view of the 19 error chain is that when you -- when you start to change 20 the plan while in execution, you increase your opportunity 21 for error. And this was right in that direction. Whereas as every watch team had clear direction of where they needed to be relative to position to the carrier in the screen assignment, trying to develop a new plan in the

Redic

```
the Infortation will
    dark, late at night, while screaming down at 25 knots, it
1
2
    was not sound, one. And two, you know, in so far as my
    assessment of the watch teams' ability
3
          , you know --
                  : In this particular case, did you feel
5
    that the question was warranted and was presented to you in
6
7
    the right way?
        COMMANDER BRYCE BENSON: The question was warranted.
8
9
    The presentation was terrible.
                  : And that was - and that was addressed
10
         CAPTAIN
    on the page you mentioned.
11
       COMMANDER BRYCE BENSON: Absolutely.
12
         CAPTAIN
                       Meaning the presentation on the bridge
13
    was probably not the right place. Is that fair to say?
14
    The challenge that came to you came on the bridge.
15
16
         COMMANDER BRYCE BENSON: Yeah. And there was a phone
17
    -- if I recall correctly, there was a phone call as well
    that I received on the bridge from the TAO.
18
        CAPTAIN
19
                         I see.
         COMMANDER BRYCE BENSON: And then the XO came -- came
20
21
    up to support that position, which --
         CAPTAIN
                         Support the position of the TAO?
         COMMANDER BRYCE BENSON: Yes, sir.
24
         CAPTAIN
                         I see.
```

Alpha Transcription

```
So, while fundamentally
1
         COMMANDER BRYCE BENSON:
    sound,
2
                                           is good.
                                                     Those are
3
    good conversations.
4
                         Sounds right out of the manual, right?
         CAPTAIN
5
         COMMANDER BRYCE BENSON: It sounds -- it absolutely
6
    is. But when looking at large -- the context in which
7
    we're operating in and -- so, did I feel that the carrier
8
9
10
    The chances were probably low, you know. And if I had a
11
    concern I wasn't able to cover N would've certainly
12
    addressed it with my Operational Commander.
13
                         Um hm. Um hm.
         CAPTAIN
                                         True.
14
         COMMANDER BRYCE BENSON: But we were going to take a
15
    picture the next day. That's why we were moving so fast to
16
17
    get to an area
18
         CAPTAIN
                         Right.
         COMMANDER BRYCE BENSON: And so I wasn't in the South
19
    China Sea
20
              I was purely transiting to a rendezvous point to
21
    take a picture. So, loved it from a sense of a war-
    fighting stance, but from, you know, a kind of safety of
    navigation and screen assignment and position, not so much.
    And it was addressed that evening.
```

collateral lingering issues about bringing issues to your lift attention?

COMMANDER BRYCE PERCO CAPTAIN Thank you for that example. 1 2 3 5 6 I delivered it like a professional. He handled it like a 7 professional. I drew the lines of authority a little more clearly so he could see them, reinforced the opportunity to 9 exercise, you know, the plan, brief, execute, debrief 10 model. Because had we wanted 11 that discussion happens 2 hours earlier so we can 12 13 get the team aligned, you know. And so that way I can then 14 enforce some other mitigation. Whereas if I have the 15 Lieutenant Junior Grade as a MOBOARD operator, I could then assign someone that has a little more experience 16 to increase my confidence that we're not gonna drive out of 17 sector. desi 18 CAPTAIN 19 Okay. So, Commander, I just have a few more questions and we'll be wrapping this up. So, 20 considering all the things we've talked about regarding the 21 bridge team, of course you just came out of PCO school before taking command in May, and having served as the XO onboard the Fitzgerald in the 16 months prior, where do you 24

edacted

1 think your vulnerabilities or weaknesses were regarding : Um, more, more your team, your ship that I linerabilities and weaknesses.

BRYCE BENSON: 2 safe navigation of the Fitzgerald? COMMANDER BRYCE BENSON: My personal weaknesses and 3 vulnerabilities? CAPTAIN 5 Your ship's vulnerabilities and weaknesses. 6 7 COMMANDER BRYCE BENSON: My assessment going into the 8 Command was just the experience of operating as a team. 9 Because we had a lengthy in-port period from about May to really the end of January, and though mitigation factors 10 included the use of the simulators, the BRM, assigning 11 other junior officers to ships that got underway to get 12 13 some experience. The dynamics between lengthy in-port periods and sustained underway periods are almost polar 14 15 opposites in how, you know, the teams coming together. And 16 so I was concerned, you know, partly to increase our operational proficiency while underway, though I had an 17 increased confidence that after I left they went down to 18 the South China Sea, conducted some Pacific presence 19 20 operations. I think their performance was satisfactory and then continued on to the Sea of Japan to conduct some more operations. So, overall, their moments with water under the keel, moving under the keel, was increasing. But to really assess their ability to function as a team, I had to 25 put direct eyes on. So, you know, that, you know, that was

Redacted

-- that was a concern for me, but the progress that -- the 1 proficiency that I observed after taking command and into 3 the performance, the increase in performance during the 9 underway days that we had, it increased. So I had an 4 increased confidence that the team operated to a 5 6 satisfactory level. : Okay. Thank you. So we have talked -7 CAPTAIN - we've covered a lot of ground here regarding the Fitzgerald, the environmental board, the climate, your relationships. Um, is there anything you think that we as 10 casualty investigators should know about the Fitzgerald? 11 Just open ended. 12 COMMANDER BRYCE BENSON: T can think of no -- no 13 14 additional comments to, you know, provide. You know, any clarity or contributing factors to what caused this 15 16 collision at sea. 17 CAPTAIN : Okay. Do you have any questions for 18 COMMANDER BRYCE BENSON: I have no questions, Captain. 19 20 So this is gonna conclude our CAPTAIN interview. Again, we greatly appreciate you coming over. 21 We recognize that this is a very tough situation and that it's been a very traumatic experience for you and the crew, 24 and we do appreciate you coming over and talk to us. And we hope that the information that we have gathered from you 25

edacted

1 and your crew can help us in determining causal factors and 2 prevent this from happening ever again. So, I'm just gonna 3 turn to my Senior Investigator, Lieutenant closing administrative remarks. 4 5 LIEUTENANT So, again, we definitely appreciate your time here today and answering all these 6 questions for us. If following this interview you do have 7 any additional information that comes to mind that you'd 8 9 like to discuss, please feel free to reach out to us and 10 we'd be glad to get that information from you. And as well, if there's any questions that come up that you'd like 11 some information from us, we'd be glad to address that as 12 well. The investigation does continue. We will be sending 13 14 this information up to other investigators who will be digging deeper and asking questions from other parts of the 15 16 Navy. So, we do ask not to discuss what was talked about here today just in case we do have a question later on for 17 18 somebody else that they aren't thinking about that ahead of time and getting details mixed up. Definitely appreciate 19 your time here today. 20 : I should have provided this on the 21 CAPTAIN front end, but this investigation is pretty unique for the U.S. Coast Guard in that the NTSB has asked us to perform this investigation on their behalf. So, I should've 24 25 pointed that out in the beginning. So, we used the same

Redacted

```
J. It's written into our

Ance already, so we're not doing

Ant than we normally do. But in this case,
Athority that we're using to perform this

Agation. So again, with no alibis, we again
Areciate your time today. Thank you.

COMMANDER BRYCE BENSON: Thank you, sir.

COMMANDER BRYCE BENSON: Thank you, sir.

10

11

12

13

14

15

16

17

18

19

20

Are the first thank of the first thank
```

Alpha Transcription

Restricted by the state of the Proceedings of the Control of the State of the State