Continental Airlines Boeing 737-500 Denver International Airport Denver, Colorado December 20, 2008 DCA09MA021

National Transportation Safety Board Washington, DC

Survival Factors Group Chairman's Report

Attachment 2

ARFF Crew and Airport Operations Statements

68 pages

ARFF STATION / Red 2 Red 2 Red 3

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At approximately we received a call from the crash net stating we have an aircraft crash on 34R at WB.

All apparatus left ARFF Station 1 down TW F. Our first encounter with any aircraft around WB was a Frontier Airbus which was located at F1 which was facing West and a private regional jet at F2 which was facing East we notice the pilot signaling us as we approached the aircraft with a hand motion to his left, I gave a report of this aircraft since this was the only aircraft in the vicinity, Red 2 positioned on the left and Red 1 on the right. We found no damage to the aircraft. We realized that this was not the aircraft. At this time Red Chief received a call from Operations to continue down 34R and relayed this to ARFF crews.

I heard that 34R was closed and that ARFF was cleared for entry, Red 1,2, and 3 proceeded north on 34R and found debris on the runway and once we approached WC –TW I saw smoke and flames showing from the right side of a Continental Airlines 737-500 aircraft which was pointing Northwest. We made a turn on WC-TW then onto Kewaunee at that time I saw passengers exiting the aircraft on the left side and walking south up the hill towards ARFF 4 Station.

There was aircraft debris, landing gear and other aircraft parts strewn around the aircraft on a deep ravine. Red 1, 2, and 3 entered the area at a right hand turn off of Kewaunee. Red 1 was positioned at the 5 o'clock position, Red 2 at the 3 o'clock position and Red 3 at the 1 o'clock position. I gave a report of the aircraft's condition, smoke and flames from door 1R to door 2R and what attack that we were approaching. At that time Red Chief became Fire Operations Chief (Davis) and I became Fire Control Group. Red 1, 2, and 3 applied agent immediately and by the looks of our coordinated attack we were suppressing the flames effectively. Visibility was horrible since the winds were coming from the west and foam and smoke was all that you could see. Our efforts could only be seen through our FLIR device mounted on Red 1. Red 2 and Red 3 FLIR devices were inoperative but they were able to direct streams effectively with communications. I radioed Red 2 and Red 3 to pull hand lines to assist entry teams and to have a backup line available. At this time Red 1 was out of water, I exited Red 1 and assisted crews in deployment of the hand lines at that time I noticed smoke emitting from the inside of the aircraft. The area around the aircraft was entrenched with foam and mud and was becoming very difficult for crews to operate.

I heard a call to have the Heavy Rescue to be moved from Station 1, I realized that Red 1 was out of water so I relayed back to Fire Operations Chief (Davis) that Engineer Brackett was available to ride along with Red 1 to refill with water and that Eng. Brackett could drive the Heavy Rescue to the scene. Fire Operations Chief agreed.

Three members from T31 were near me (FF's Morrow, L. Brewer, Cole) and they immediately jumped up onto the deployed slide at door 1L it was very slippery for them to enter so I was able to push them up the slide to gain entry. I directed another member to get a ladder so that we can gain better access to that door.

I walked to the left side of the aircraft to door 2L and Red 4 had an attack line in place and so did Red 5 (Capt Gelbhaus). Red 4 officer and engineer (Lt. Ramos, Eng. Ashliman) entered into the aft section along with Red 6 crew member (Dubrovin). I walked back to the front of the aircraft and noticed fuel

leaking from both wings so I directed one line from Red 5 to be staffed by Red 3 crew member (FF Frates) I had a line from Red 2 to keep flames from igniting on the right side near the cargo area.

Once lines were staffed and positioned I entered the aircraft and found crews in their secondary search and hand lines were being used to extinguish spot fires. Capt. Gelbhaus was in the aft section of the aircraft and was controlling the smoke and extensions of fire there with several crew members. FF Gallardo was measuring gas in the aircraft with the triple gas meter and gave a report of normal after a secondary was performed.

Capt. Benton and I performed a final search of the aircraft with the portable FLIR device and came up negative, the foam and debris of the interior was difficult to search so we wanted to make sure that we did not miss anything on the final search. After the interior search I sent three members from T31 (FF L. Brewer, Cole, and Gallardo) to search the surrounding area for any souls that may have been ejected from the aircraft. All members reported no souls found 150 yards from the area of the aircraft.

There were 5 employees from Continental Airlines in the vicinity and I told them to stay near our ARFF apparatus during the fire suppression. Denver Police were also in the area.

NTSB was on scene and I directed FF Doug Mangels and FF Bob Werner to escort them around the aircraft. This was all radioed to Fire Command.

Once the area around the aircraft was searched and the cargo area was injected with more foam due to a constant rekindle the interior cabin of the aircraft was secured by removing the deployed slides from 1L (FF Kemp) and 1R (Lt. Ramos).

I received a call from Fire Operations to see if any further crews should remain on scene and so 1 instructed Red 6 and Red 8 to return to quarters on the East side. All ARFF apparatus was relieved from scene with the exception of Red 5 and Red 1 and they remained on scene until the smoke from the cargo section was no longer smoking.

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Lt. Michael J. Engelbert

Denver Fire Department

Denver International Airport

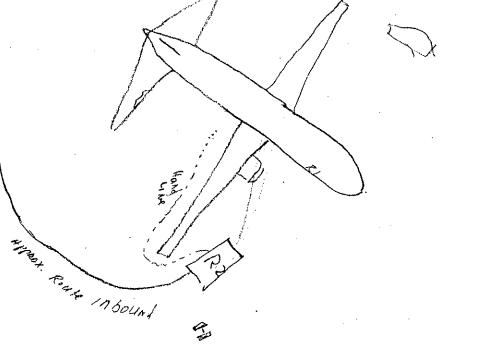
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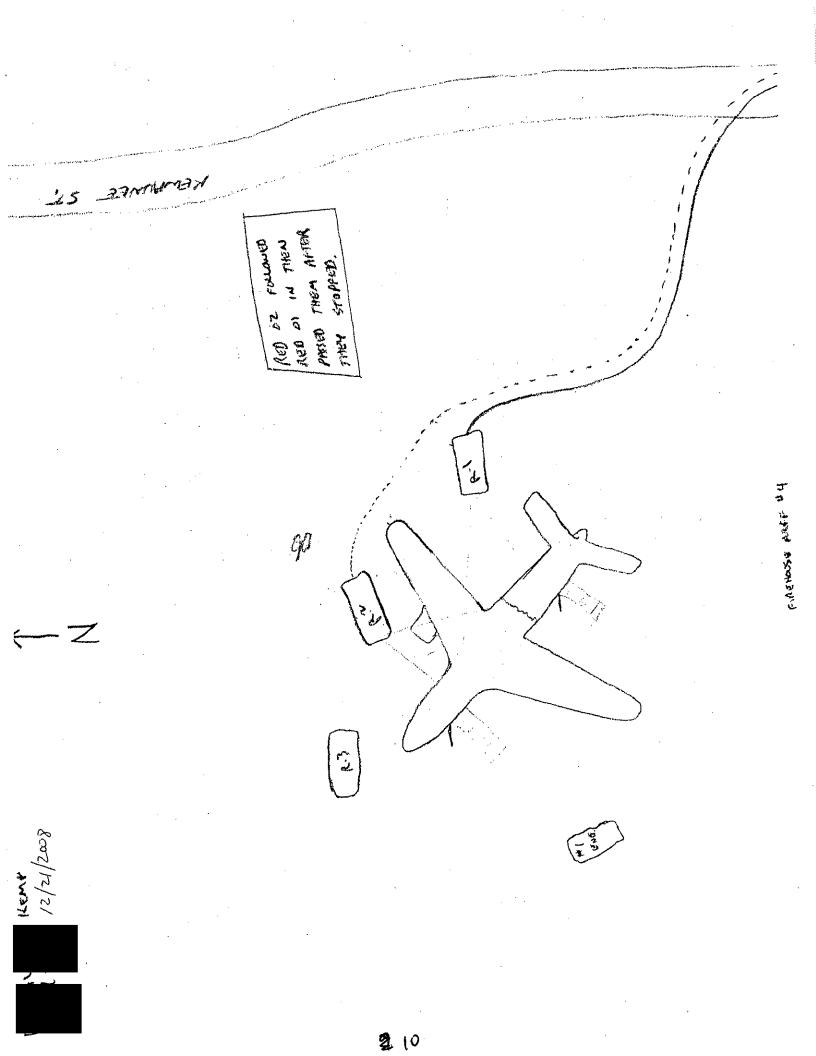
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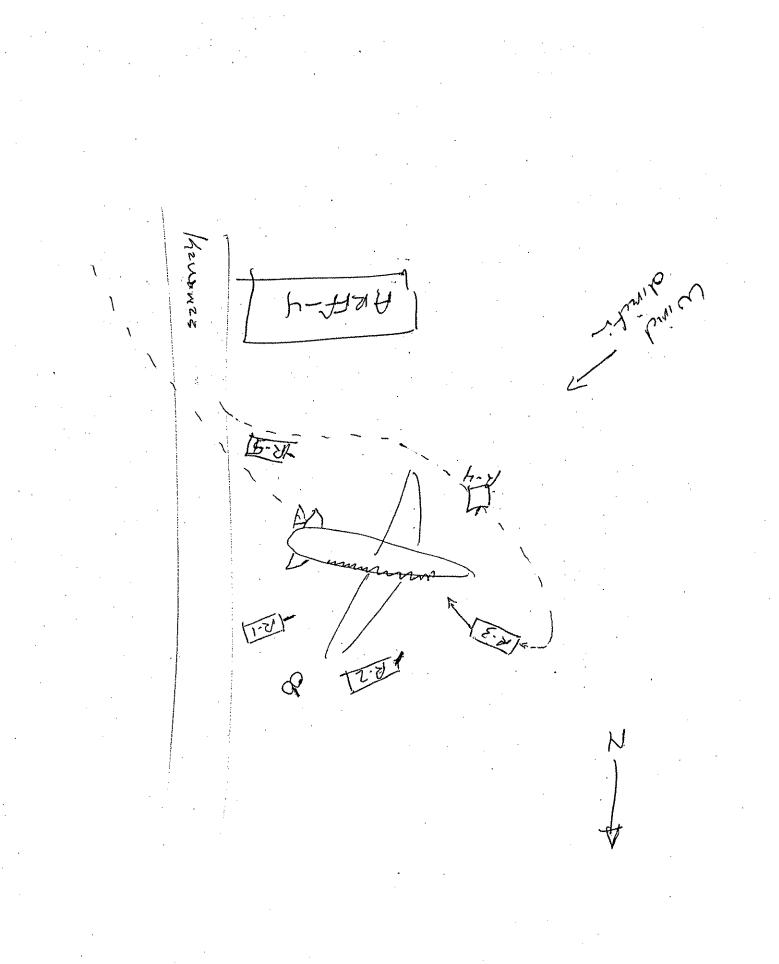
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Name Rank Asignment Date 12 GALLEY TROM FLOOR TEHIND R1. CABIN SALUER 12 GALLEY TROM FLOOR STORES, APPROL. 8" OF FORMON FLOOR. HIT 13 GALLEY FIRES CELUNCE OF ALSLE. PERFORMED 14 DECENTRE CECONARCY TEACHES, DECENTRE 17 DECENTRE OF LEBRIS FIELD, NEGATIVE. 17 DECENTRE OF LEBRIS FIELD, NEGATIVE. 17 DECENTRE OF DEFINIENT. 17 DECENTRE OF DEFINIE. 17 DECENTRE OF DEFINIE.	JE FA	ABOUT 4-5	
D GALLEL, APPROL. 8" DE FOAM ON FLOOR. HITT STEAM FILLED, APPROL. 8" DE FOAM ON FLOOR. HITT SALLEY E RES CELLING OF AISLE. PERFORMES, LRUNARY FROM THE GECONNARY SEARCHES, DATH WERE NEGMTINE. EXITED FLOWE. PERFORMES BOTH WERE NEGMTINE. TRIMARY SWEEP OF SERVICE FIELD, NEGATIVE. TCONBARY SWEEP OF DERRIS FIELD, NEGATIVE.	ON BECC		TEHIND RI. CABIN DAUKE
STEAM FILLEDS, APPLICATION OF AISLE, PERFORMENT AUCY FIRES CELUNICH OF AISLE, PERFORMES, Indry FIRES CELUNICH OF AISLE, PERFORMES, Indry FILLED CELUNICH, PERFORME, PERFORMES, BOTH WERE NEGATIVE. TEIMARY SWEEP OF LEBRIS FIELD, NEGATIVE. TECONDARY SWEEP OF DERRIS FIELD, NEGATIVE. CONDARY SWEEP OF DERRIS FIELD, NEGATIVE. Interview Rank Assignment Date 1271-08	(a) GALL	EL FRONT LUS	
AUCY FIRES CELEMANT GECONDARY TEARCHES, PRIMARY THE NEGATIVE. POTH WERE NEGATIVE. TEIMARY SWEEP OF LEBRIS FIELD, NEGATIVE. TECONDARY SWEEP OF DERRIS FIELD, NEGATIVE.	La Chilling		8" OF FOAMON FLOOR, MIL
Name Rank Assignment Date 1271-05 Rank Assignment Date	2 STEAM	CFILLE FAST	250 LIED
TEIMARY SWEEP OF SERRIS FIELA, NEGATIVE. TECONDARY SWEEP OF DERRIS FIELA, NEGATIVE.	ESTERN SAUCY	CFICEL GELUNCE	OF AISLE, FELFORMER
TEIMARY SWEEP OF SERRIS FIELA, NEGATIVE. TECONDARY SWEEP OF DERRIS FIELA, NEGATIVE.	ESTEAN SALLEY	ERES CELUNCE	OF AISLE, FELFORNER
Name Rank Assignment Date 12-21-05	ESTERN SALLEY I RINLA	ERESCELUNCE EXESCENTE	OFAISLE, FEZFORNER SECONDARY SEARCHES, DEPENDENCE
CONDARY StUCEF And	ESTERN AUCH I RINGA BOTH W	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment Date 12-21-05	BOTH W	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment	BOTH W TELMAR DECONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment	DOTH W TRIMAR JECONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment	BOTH W TELMAR DECONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment [2-7]-08	BOTH W TELAN DECONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment [2-7]-08	BOTH W T-RIMAR JECONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment [2-7]-08	BOTH W T-RIMAR JECONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment [2-7]-08	E STEAN SALLEY DELINATE DOTH W TELINATE	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment [2-7]-08	E CONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
Name Rank Assignment [2-7]-08	E CONS	ERE NEGATIVE	OF AISLE, FELFORNER SECONDARY SEARCHES, MITED FLAWE, PERFORMER
-314 152-08	E CONS	ERE NEGATIVE	OF AISLE, PERFORMEN SECONDARY SEARCHES, SITEN PERFORMEN EBRIS FIELD, NEGATIVE. SERIS FIELD, NEGATIVE.
	<u>TPIMAR</u>	FILLES CELUNCE FILLES CELUNCE PY SWEEP OF J ARY SWEEP DF J	OF AISLE, PERFORMEN SECONDARY SEARCHES, SALTER PERFORMEN EBRIS FIELD, NEGATIVE. SERRIS FIELD, NEGATIVE.

			DIRECTIONS FOR USE
Denver Fire Department			1. Submit white and yellow copies to EMS office
REPORT OF INCIDENT	ACTIONS		1. Submit white any file 2. Pink to Company file
	cident		Incident
Number	me		
Description of Incident, Error or Problem E	Encountered PLEAS	E BE SPECIFIC	C
	~	· · · · · · · · · · · · · · · · · · ·	
T-31 Was at A-26 4	the radio	we have	1 a plane had crashed.
partient when over	e el	se coveri	a por responded Upon a point
After calling to have		th on K	the working down to the
arrival on scene, a	Prindy	acted af	to walking down to the
East of the plane	11. Fd	1. While	Jet Quel and my bood con
plane, to get a la	nde <u>c. u</u>	at they	Jet Jud and my bood can
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		. A 6	
		in the contraction	
right side (R.1)		the Heavy	Rescue Upon returning
	JIU.F	-leavy com	
do the scene, e p	Z a secol & u	sith Z +	and reads , 2 of the last to
AREF Station 4.		•	
be transported to	L crei	at the	crash site, we were directe
After returning	Vin as	H. pes	sengers and busses. When
	1 131 1510	assim	1 to searces I
that was complete	1 H a	the the	plane took from the run
surroundly area, a	and the pe	5400 109	victime were overlooked
to it's resting p	Lace A e-	h nois	egetive, we were released of
hollowing this	2 1		
return to our f	<u><u><u></u><u></u><u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u></u></u></u>		
			······································
Name		Rank	Assignment Date
Name CLENN BRAG		ENGINE	ER T-31-A 12/20/0
ED 231 (10/82)	rev v	5 2.1	

ARFF 2 STATION 32 engine 32

In Saturday 12-20-08, E-32-c received a callover CAPT. TOM GLIVAR 5-00 he crock not of a crash at WB and 34R + reportedly be a small account. We responded wast across Zulu taxiway. While envoute we heard a reported location of WC J 34R. as we approached the west side of the arfuld we noticed a black column of smoke to our right near arff 4. We responded to ARFF.4 + positioned our apparatus on the north side of arff 4 in a funnel configuration we motively line of passengers coming across the field directly Toward our position. I also statuted themes around toward our position. We assisted the walking the west subliding the fuseloge. We assisted the walking The was and the fire station & began topoges passengers into the fire station & began topoges One flight view member, a female, was unable to walk due to an ankle injury. We immediately walk due to an ankle injury. We immediately hell walk due to her logation at the bottom of the hill befund isff 4 with the Hummer & loaded her t a male flight your member who the wehicle. We then brought them back to Unff 4 for treatment. We then brought them back to Unff 4 for treatment. After all passengers were inside arff 4, we began offer all passengers were inside and moding. On the trage I reatment with 3 parametics I called for more backboards, & cervical collars, blankets, of Oxygen. Truck 2 & Engine 29 avoid tassisted with patient care. We transported 35 patients by combulance. The non-injured passengers were transported by bus to the terminal.

Eng Charles Leuthauser 12/20 E-324

Dispatched to aircraft crash at 34R and WB enroute was advised that the plane was infact just of Keenlance behind ARFF-Sta 4 Drove to arrF4 Parkel on access road to fire house assisted. Passengers into fire house and Started triage of Pagsensjers Helped injural until more help arrived they started to back board injured helped load injure into an bulancies stand by and bulfed at as needed till Passinger's were all removed

12-20-08 JEFF HINSON E-32 ACTING ENGINEER

AS WE ANRIVED ON SCENE I SAW THE AIRCRAFT IN THE PLAVINE WITH FLAMES AND SMOKE SHOWING; AGENT BEING PUT ON BY AREF RIGS. VICTIMS WERE ALREADY WALKING OUTGIDE OF AREF STA. 4 AND SOME COMMING UP THE HILL. I PARKED E-32 BETWEEN ARFE 4 AND THE SCENE TO SET UP DUR "FUNNIEL". I ASSISTED A FEW VICTIMS TO THE BACK NOON OF THE STATION AND BEGAN TRIAGE.

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Chris Kennedy

12/20

E32/A

Firefighter E32. crashe 1. Dispatched to VI34REWB, small AC'

- 2. responded to scene across 2014 to WC per additional radio reports. Entered E32 onto Kensunce off hC and pulled onto ARFF STY drive way.
- 3. From position of odd rig saw crash scene wifine on Liside of AC will one ARAFF rig applying agent from the 5:00 position to length of Resulage and fine on R stole. 2 adaptional ARAFF rigs were entering lenarching AC off off Kewaunee.
- 4. Assigned EMS per Real Chief. Noticed many evalues avoresside ARFF STY and a 'trail' of remaining persongers down the hill adjacent to L side of AC WE32A immoduatly finneled passengers into STY. moved down hill directing passingers to move to STY. Att passengers were anibulatory. Last 6 passengers at bottom of hill were & 2 deadhead priots, 2 ftt. Attendants, & 2 priots. 1 ftt. Attendant had Anicle injury a was non ambilatory. Directed aceds to fire house and notified E32A to bring vehicle for injured party.
- 5. Began triage @ st.y. Directed fit attendant to gather Jobtain mad count. Northed E32A of mad count per fit. attendant.
- 6. Degan pt transport | treatment up 06-

AR FF. STATION 3 Red 5 Red 6 Red 8

			DIRECTIONS FOR	USE
Denver Fire Department REPORT OF INC	IDENT ACTIONS	;	 Submit white and yellow copies Pink to Company file 	to EMS office
Incident	Incident	Incid Loca		
3 - proceeded USR to WC and Kenno west of Kennonze on its belly ge side if any whe station and a eff road Red across a debr turned west and chserved Reds to 6 oclock to 6 oclock could assist 1 pusition as th and admity of aircraft light on left behind plane	Time or Problem Encountered Pl parties hand - Engineer hand - Engineer to ED ED to Gu to ED ED to Gu herally intact w n we arrived I djusted tower of djusted tower of B was locked in is field containing ad headed into going to appro position. I drove herally intact w a we arrived I djusted tower of the containing ad headed into going to appro position. I drove herally into a going to appro position. I drove herally into a going to appro ad a to locked in to going to appro ad headed into going to appro ad headed into going to appro ad herald and going to appro ad beaded into going to appro ad headed into going to appro ad herald and going to appro ad a deployed in gide, observed	Loca Loca Loca Red 8 Red 8 Ronway 34 Reo AF, fransition to fext ARFF rigs and C FARFF station 4 ith very little Fla had started gen adjus to 127.50 ith very little Fla had started gen adjus to 127.50 ith very field with x 3to 5 aiclock Red 8 to 9 cicl ock position and plane contained usted video car roof halogen light	tion WB from ARFF Inot acress Runwa Sphinential airplan Plane was head ame showing Fre nerator as we les Having observed Having observed Ne and we proc plane on Kawaw h shight downh position and Red and the proc plane on Kawaw h shight downh position and Red ack position when Red 4 at 8 8's mess for best v hts on rig for M ng gear approx.	y 34R/17L e (737) ng NW in right if the d plane eeded nec st, plane eeded nec st, plane eeded nec st, plane E rigs iew cre zeo resting
		Rank	Assignment Re28	Date
Michael Mc D	(1) (1)	Engineer	ARFF-3 A	12-20-08
Michael M-D	uniel	chymeri		<u>I</u>

FD	231	(10/8	2)

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Wing with steam escaping. Front and rear slides were deployed on left side. Fuel was leaking from particully torn left wing. Fire seemed to be out when we arrived and no fire showed on left side at all. Firefighter from Red 8 left to assist with interior work and I waited for command to use Red 8 when necessary short time later Red 8 ordered back to station 3 to resume east side coverage.

H 61426

	DIRECTIONS FOR USE
Denver Fire Department REPORT OF INCIDENT ACTIONS	 Submit white and yellow copies to EMS office Pink to Company file
Incident 08-93931 Incident 1820	Incident DIA Location RWY 34R / WC
Description of Incident, Error or Problem Encountered PLEASE BE SPECIFIC	•
APPROXIMA	TELY 1820 hours.
ILLE ASSIGNED TO HKEE	SHILL SI
WE WERE DISPATCHED, BY	FAA IVOLA
TO THE APPROXIMATE LOCAT RUNWAY 34R AND WC ON F	N AIRCRAFT
CRACH. WHILE EN ROUTE, W	E WERE GIVEN
AN UPDATE VIA RADIO THAT	A 131 HAD
CRASHED WAS DN FIRE AND	2 THAT THE
CRASH APPEARED TO BE SUR ARRIVAL, I OBSERVED A 73	2) (CONTINENTAL)
ARRIVAL, I DISSERVED A IN AIRCRAFT LAYING UPRIGHT	ON IT'S BELLY
FACING NORTHWEST. THERE	WAS SMOKE ANI
FIRE COMING FROM THE R	IGHT REAR DE ;
THE AIRCRAFT FIRE CREWS	S ALREADY AT IN
SCENE WERE IN THE PROCE EXTINGUISHMENT AND INTER	RIDR SEARCH AND
RESCUE - ENG MC DANIEL	
The go'clock OFF THE L	EFT WING) POSITIO
I EXITED THE ARFE APPAR	
TEORDED TO THE LEFT RE I FOUND THE DOOR OPEN, SU	DE DEPLOVED AND
FIRE CREWS INSIDE THE AI	RCRAFT (OVER)
Name B. HARRIMAN F94001 Rank	Assignment Date Date
FD 231 (10/82) 2/9 2/1	

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WITH THE USE OFF FULL PPE, I ENTERED THE AIRCRAFT AND ASSISTED FIRE CRENS WITH THEIR CHARGED HOSE LINES. WE PROCEED TO CONDUCT A SEARCH OF THE AIRCRAFT INTERIOR. NO VICTIMS WERE LOCATED. JURING THE SEARCH, SEVERAL PLASTIC PANELS WERE REMOVED AND PASSED OUT THE REAR DOOR. ONCE THE SEARCH WAS COMPLETED, I EXITED THE AIRCRAFT AND ASSISTED EXTERIOR CREWS WITH HANDLINES ON THE REGION CREWS WITH HANDLINES ON THE RADIO TO RETURN WITH R-8 TO ARFF STATION 3. WE RETURNED TO STATION 3 AND NO FURTHER ACTION WAS TAKEN WITH REGARD TO THIS INCIDENT.

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				DIRECTIONS FOR USE
Denver Fi	ire Department			
REPORT OF INCIDENT ACTIONS		 Submit white and yellow copies to EMS office Pink to Company file 		
ncident Number	08-93931	Incident Time	1828	Incident Location W. OF 34RC 7K REMI
		tern Frageunter	DI FASE BE S	PECIFIC
	n of Incident, Error or Prob			
STA	OTEMENT OF	CAPT. X	Roy GELSHA	US OFFICER ON RED 5
T	HEARD CRASH	NET SAY	"CRASH 3-4 ?	RIGHT AT WHISKEY BAAVO."
61	VEN THE AM	10UNTOFTA	CAFFIC SEE	NAPPROACHING THE AIRPORT,
				DEPLOY TO THE OTHER SIDE
OF	THE BIRFIELD	UNTIL	THERE WI	AS CONFIRMATION THAT THE
WE	ST SIDE UN.	ITS WOU	LD BE ENG	CAGED. HEARING THAT THERE
WA	S FOUND A	SMALL	PLANE AT	WHISKEY BRAVO, I RADIOED
	97 WE WERE	RESPO	NOING TO	CHARLIE NOVEMBER DE-ICE
				COVER BOTH SIBES OF THE
	PORT.		· · · · · · · · · · · · · · · · · · ·	
		5 REPOR	TED THAT	A 737 WAS INVOLVED, WE
				16 CRASH. SITE OFF WHISKEY
				TIONS VEHICLE GNTO THE
				HISKEY CHARLIE AND THEN
				PPROACHING THE SCENE, I
				COMMAND AND WAS TOLD THA
				IONS OF ADVANTAGE AND DEPLO
<u></u>				R THE FUEL LEAKING FROM
				AND I STRETCHED RED 55 13
<u> </u>				DOOR AND THEN LEFT IT WITH
HACE		// /		
	RAMAS DUN E	F EDATS	S DT TUR	1 ING
27.1	RAMOS AND F.			
27.7	DONNED MY	FACEP	ECE AND S	AN OVERHAUL ACTIVITMES TAKING
27.7	DONNED MY	FACEP	ECE AND S	

RED 5 TO PULL INSULATION AND INTERIOR FINISH AS NEEDED. I WAS GIVEN & THERMAL IMAGER TO USE AND FOUND 36 OF LIMITED USEFULNESS DUE TO FOBEINE. INSTEAD, I USED THE HANDLINE FROM RED 4 TO SOAK SMOLDERING INSULATION OVERHEAD AND IN THE TOILET ON THE RICHT SIDE REAR, I ALSO SEARCHED THE FLOOR BETWEEN SEATS AFT OF THE EUSELAGE CRACK BECAUSE OF AN APPROXIMATELY 6"- 12" FORM DEPTH THROUGHOUT. I LEFT TO CHANGE AIR CYLINDERS. AT SOME POINT THE OVERHEAD FINISH DIRECTLY OVER THE AISLE, WHICH HAD FALLEN FROM THE REAR, WAS BLOCKING THE RISLE. I LIFTED IT ONTO THE RICHT SIDE SEATBACKS. ONCE I SAW NO MORE SMOLDERING, I WITHDREW FROM THE PLANE AND, WITH ENG. COOK, I DRAINED OUR HOSELINE, WE WARMED OURSELVES IN THE RIG AFTER OBSERVING THE EXTERIOR DAMAGE ON THE RIGHT SIDE. NOTICINE OPERATIONAL PROBLEMS WMAIN TURRET MOVEMENT, WE REQUESTED PERMISSION TO DISENERGE AND WART OUR APPARATUS. TRUCK 2 CREW ASSISTED US PICKING UP OUR HOSE. I WENT TO THE TOP OF THE RIG AND PULLED UP 250' OF THE HOSE. DEPARTED THE SCENE.

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	- · · · ·		DIRECTIONS FOR USE	
enver Fire Department			1. Submit white and yellow copies to EMS	office
REPORT OF INCIDE	NT ACTIONS		 Submit while and years of a second sec	
REPORT OF INCIDE				
	Incident		Incident	
ident mber	Time			
Description of Incident, Error or Prol		ASE BE SPECIF	IC	
Description of Incident, Error or Pro-			we responded via El	<u>, to</u>
Red 5 responded to	o a crash on	34Katub	we responded via El	when
A . IAIC	tollowed an	ops con		
<u> </u>	K	Y. YY. 24		
	. the work Co	tup as c	THE THE	051570
11	Co Charlestog a	6 Ins Ime	e/!!	
Plene was No Fir	Show in p	the left	UNG to protect bet	(twi
off Red 5 to a	POSIDION NEW	1 true c	UNE to protect bet)ø
und Keep AFFF	on fuch TI	at Wag U	mining From the win	7
	-			•
Leftside L-1 & L	- 2 were open	, and the	Exit over the wing we	is ope
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	T	Rank	Assignment Da	ite
Name , , .		indinit.	/ 100-191	7-21-1
10		Eng	/led-9 /	- ~/ C
FD 231 (10/82)		AM 24		

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 12 DIRECTIONS FOR USE Denver Fire Department 1. Submit white and yellow copies to EMS office REPORT OF INCIDENT ACTIONS 2. Pink to Company file Incident Incident Location Incident Time Number Description of Incident, Error or Problem Encountered PLEASE BE SPECIFIC Red 6 Ashift Ron Mullican Ar 3 cra 18:20 GPPPX 4 12-20-08 On a Red 68 le. h rehouse, The call came ap 'san ON OUS ⁰01 Û Ø Scene 0000 6 \overline{n} SCERE ACCOS over we drove Ói 9 Crossed plane The 570 バハ as lane $LOCi^{<}$ ω റ λÞ 1 rai 0 OGC Kec 14 0/1 ocl OC. ne Par ir m Gar an 101 101 5 a 55i IN Ter 10 ar JCENE Keil ON hai 95 0 Y. arriva atched 2 Cover to SCENE ON 6 £Υ Ker CX NEVEL Rank Assignment Date Name Kon Mullican =x)G 12-21-08 \leq FD 231 (10/82) 35 7U

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		DIRECTIONS	FORUSE	
Denver Fire Departmen REPORT OF IN	ICIDENT ACTIONS	 Submit white and yellow copies to EMS office Pink to Company file 		
	Incident	Incident Location		
Incident Number	Time			
Description of Incident, Er 12/20/2008 ASSIGNED T <u>RESPONDED</u> <u>NEAR RUNUM</u> <u>CRASH SCER</u> <u>STATION 4</u> , <u>RED 6 GJ</u> <u>MIPCRAFT</u> <u>ICCINE 47</u> <u>ALREAPY ON</u> <u>ALREAPY ON</u> <u>ALREAPY ON</u> <u>ALREAPY ON</u> <u>MIRCRAFT D</u> <u>TUST AS RED 6</u> <u>ROMING FROM</u> <u>MATION AND A</u> <u>MREA. I THER</u>	WITH RED S AND R IT 34 R GIVEN OVER JU WAS LOCATED A J UORTH CO TAXIWAY AS ASSIGNED TO PO AND TOOK A PASITY OG AND WENT TO R RECONNECT LINE AS SCENE AND MANING OUR, ARAINED ON SCENE, I THE RIGHT HORIZONTH. W ARFF RIGHT HORIZONTH. I ARFF RIGHT HORIZONTH. I ARFF RIGHT OR REDS, THE DURATION OF M	E SPECIFIC <u>JOF RED 6, ARFF</u> <u>SD & ON REPORT OF</u> <u>THE CRASHNET "STS</u> <u>KORT DISTANCE N.E.</u> <u>WC AND WEST OF R</u> <u>SITION AT THE REP</u> <u>N AT APPROX. 6 O'C</u> <u>D S, AS DIRECTED, TO</u> <u>A BACKUP TO RESCO</u> <u>ENTRY THROUGH THE</u> <u>OBSERVED N SMALL AMO</u> <u>HC BIRCRAPT, AT THE</u> <u>STABILIZER, ± RADIO</u> <u>M 4 O'CCOCK APPLIED M</u> <u>AS STATED ABOVE, FOR</u> <u>F TME AT THE SCO</u> <u>REAR GAUGT AND</u> .	A CRAN TOM, OF ARFF UNWAY 34R. AR OF THE COCK, ASSIST IN IC CREWS LEFT ROAR ASSIST IN IC CREWS LEFT ROAR ASSIST OF FIRE REAR, SUST OCD THIS INFOR- CENT TO THED THE BACKUP ESEC I	
	*	HD LING, LOOKING F	· · ·	
		CAR GALLEY AND APPLIC		
CAPT. GUBHA	US. THE SCENE APPEARED	CONTROLLED AND_STABL	17ED.	
		I LEFT THU AIRCRAFT AND	RETURNED PETURNED PETURNED DOULATIO	
Name	Rank	Assignment ARFF3 - A	Date 12/20/08	
FD 231 (10/82)	36		······································	

ARFF STATION 4 Red 4

10 A DIRECTIONS FOR USE Denver Fire Department 1. Submit white and yellow copies to EMS office REPORT OF INCIDENT ACTIONS 2. Pink to Company file Incident Incident Location Incident Time Number Description of Incident, Error or Problem Encountered PLEASE BE SPECIFIC ower Ą rm Ca ecciv Bravo -0 4n1 K.e ò $\mathcal{D}^{\boldsymbol{\epsilon}}$ mer ù 5 U) 17 34 Unwhy hered 11 ۳ Rocks 54 50 cccil 1-CA X Charle Jany 1.1 Donch he Ą 1107 2.6 2.30 **1** .0 n de la me Name Rank Assignment Date -4-A 12-21-08 MANOS Ĥ CN ier. stenmy 7 FD 231 (10/82)

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 $\tau_{\rm e} \sim 1$ DIRECTIONS FOR USE Denver Fire Department 1. Submit white and yellow copies to EMS office REPORT OF INCIDENT ACTIONS 2. Pink to Company file Incident Incident Location Incident Time Number Description of Incident, Error or Problem Encountered PLEASE BE SPECIFIC THAT The 0 Conversation P nc (n)See 1000 ~ 102 đ 0 64 5, 00 C 50 ыð $^{\circ}$ E ro 5 Ľ ø nte ve ed 5 TC7 C 0 P * 40 C C far m no 11M 34 - p de. みあり Jer" -1 61 CAYC . Rank Assignment Name Date 12-21-08 toor of - 4- M CM FD 231 (10/82)

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Denver Fire Department	DENT ACTIONS		DIRECTION 1. Submit white and yelk 2. Pink to Company file	
ncident	Incident Time		Incident Location	
lumber Description of Incident, Error or	Problem Encountered PLEAS	SE BE SPECIFI	C	· · · · · · · · · · · · · · · · · · ·
	Froi	1+ 17-	-Red-3	
fuel	fire f		un Know if	This slide rect
Left wing	Slide Replayed -	Qufi	ire) Ri	shtwing
Ave 5	Under pinerry	A Pat	S-R	cd-2
	1 Ta		Red	-1
Re	<u>el-y</u>			
				ي ، به بر به
Nama	Rank		Ascignment	Data
Name Kenneth FD 231 (10/82)		eutenan	Assignment TARFF-4	Date 1-14 12-21-08

The incident involving Continental flight 1404: Dec. 20, 2008

Sìr,

At approximately 18:18 hours on Dec. 20, 2008 ARFF station 4 received an alarm via the crash net. The Tower stated there was a crash on runway 34R at WB. Lt. Ken Ramos and myself responded in F21, (a 3000gal. E_one ARFF vehicle). We left the firehouse and turned west on taxiway WC intending to proceed south on Delta taxiway to taxiway WB. Prior to reaching Delta we received a radio communication that this plane was on WC not WB. Upon hearing this we made a U turn and headed east on WC. While waiting at the hold bar for permission to enter runway 34R, we heard a radio transmission from Red Lead that the subject aircraft was at WB. Upon confirming that 34R was closed we headed south on the same. We could see the lights of the rigs south of our position. Prior to arriving at 34R and WB we heard another radio transmission that the plane was not at WB but north of WC. We made a U turn on 34R and headed north. About this time R1 and R2 were also starting north on 34R and we fell in behind them. Upon reaching 34R and WC we turned west on WC then turned north on Kewannee. That was the first time I could see the downed plane. I engaged the differential lock on F21 and we proceeded west off of Kewannee. Red 1 and Red 2 took up positions on the east or right-hand side of the aircraft, Red 4 located on the left side of the aircraft at approximately the 9:00 position. There was some fire under the left wing, in front of the left wing, at the front of the aircraft, and on the separated engine. We commenced to apply foam from the roof turret, hitting the fire areas and blanketing the fuselage. Both aircraft doors were open and both slides were deployed. Upon arriving I could see 5 or 6 people walking away from the plane. After knocking the fire on the left side we elected to pull our preconnect 1 3/ line and make entry via the L2 door. I shut down the roof turret and while Lt. Ramos was doming his mask, I deployed the line from the left side of F21. I pulled the nozzle section to the plane and placed it on the end of the L2 escape slide. I then prepared to charge the line when Lt. Ramos was ready to enter. The line was charged and Lt. Ramos made entry into the plane. Shortly after his entry two tirefighters arrived and assisted Lt. Ramos in making the attack. I returned to the rig to monitor pump operations and noticed the low water alarm was activated. I conveyed this information to Lt. Ramos and he informed fire command. At this point it appeared the fire was out and we had enough water for overhaul operation.

Prior the receiving the crash net alarm we heard nothing out of the ordinary in the firehouse. Upon our initial response we saw nothing to indicate we had a downed aircraft in the immediate vicinity of the firehouse. It was only after we were on kewannee headed north that we saw the incident. We expended nearly our entire 3000 gal. water supply and 100 gals of AFFF. After 2 hours at the incident we returned to quarters to resupply our agent.

Respectfully Submitted,

Monty Ashliman F71027 Red 4 Engineer December 23, 2008

OFF AZARIALY

Responders

AF 42



December 23, 2008

Pat Hynes, Division Chief DIA TO:

Steuart L. Rundle, Assistant Chief, District 5 AM

STATEMENT OF ACTIONS AT CONTINENTAL 1404 CRASH SITE

SUBJECT:

FROM:

Truck 2 and I (Chief 5) were the first off site DFD units to arrive at the Gate 1 staging location. We were immediately escorted to ARFF 4. I contacted Fire Ops (A/C Davis) and informed him that we were on scene. I asked him if T02 was needed at the crash site or at the EMS site inside of ARFF 4. He said to assign them to the EMS Branch and report to his command post located north of ARFF 4.

I reported to Chief Davis at his command car which was located behind ARFF 4 with a good view of the crash site. At this time it appeared that the fire was involving the plane was out as what appeared to be mostly steam was rising from the plane. I did hear one of the ARFF units report that there still were some hot spots underneath the plane. It appeared that the crew and passenger evacuation of the plane and crash site was complete. Chief Davis said that all the survivors were in ARFF 4. Chief Davis asked me to take command of the DFD EMS and Staging Branches.

By this time TR27 and E29 were on scene and I assigned them to the EMS Branch.

I entered ARFF4 where I saw first saw many uninjured survivors in the bay area. They were walking around and standing in groups talking. There were a couple of paramedics circulating around talking to them. When I entered the day room area I saw many patients being evaluated, treated, and packaged for transport. Things appeared to be well organized. I met with Capt. Glivar, the current DFD EMS Branch Supervisor, and discussed the situation. He felt that we currently had enough DFD resources assigned to the EMS Branch and that things were going well. I agreed and Capt. Glivar remained as the branch supervisor.

Additional DFD units had arrived in staging on the taxi way outside of ARFF 4. These were E27, Q10, E09, T09, Decon Unit, HM-1, E06 and R01. I told these crews to remain with their apparatus in staging. I informed Fire Ops and DFD dispatch that we now had enough personnel and equipment on scene for the moment and to hold all additional DFD resources at the Gate 1 staging area and to have them monitor DFD District Channel 5.

I went back into ARFF 4 to check on the situation there and things looked to be going well with patients being transported at a regular pace passing through a control paramedic at the exit door who was taking information on each one before they were loaded into an ambulance.

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Shift Commander Garrod was in the kitchen working on the command status board and I helped him get the staging information up to date.

We got word from Capt. Glivar that additional backboards and c-collars were needed and Chief Garrod had the staged companies bring all they had up to ARFF 4. I told these crews to return to staging once they were done delivering the requested equipment.

Once most of the patients had been transported I met with Capt. Glivar and it was decided that we could begin releasing some of the DFD units that were in staging. Fire Ops and was informed and all DFD units staged off site at Gate 1 were released. I informed the units staged on scene that some of them would be released as soon as escort could be arranged. I talked to a representative in a DIA Ops vehicle and he said he would find an escort.

At about this time I noticed that some passenger transport buses had arrived in the staging area on the taxi way. I started making arrangements to bring the buses to ARFF 4 to begin transporting the uninjured people to the terminal. This took some time as the apron area in front of ARFF 4 had been blocked off with cones and barrier tape.

When I reentered ARFF 4 the final patients were being transported and it looked like were could begin moving the uninjured. Fire Ops was informed of this and that it appeared that we had adequate resources to conduct the operation. I was told that they would need a count of the number of people loaded onto the buses.

I was informed by the units in staging that an escort was available and after talking to Fire Ops all the staged DFD units with the exception of E06 and R01 were released from the scene.

Once the road (Kewaunee St.?) was opened to allow access the buses were able to pull up in front of the bay doors of ARFF 4. Capt. Martin (T02) was placed at the exit door and told to count the people as they were being loaded onto the buses. Once on a bus they were also counted and given instructions by DIA personnel. I believe 3 buses were used to complete the transport to the terminal.

After the count was relayed to Fire Ops information came back that the count was 2 short of what it should have been. It sounded like both were children. Fire Ops ordered an additional sweep of the crash site by ARFF personnel to make sure that there were no remaining victims. It was discussed that most likely the miscount was due to the children being covered with blankets as they were carried by their parents to the bus.

After the sweep was negative the two remaining DFD units in staging were released.

I met with Chief Davis at the command van and discussed with him what off site DFD units would need to be held on scene. It was decided that only T02 would remain to help with ARFF crew relief.

At approximately 2100hrs T27, E29, and I (Chief 5) were released and escorted back to Gate 1.

12/23/08



December 20th, 2008

TO:

THROUGH:

FROM:

Timothy Battenhouse, Lieutenant, D07B

SUBJECT: INCIDENT RESPONSE #08-93931

SODIECT.

On December 20th, 2008, I was assigned as the TR27 officer for that shift. TR27 was dispatched to DIA Runway 34R on a report of a plane crash. When TR27 reached DIA station 1, we were escorted by DIA personnel to DIA Station #4. When we arrived, my crew was assigned to the EMS group and assisted with medical treatment of multiple patients who had been brought to the station. We assisted with a variety of injuries, including back injuries, extremity injuries, superficial cuts and scrapes, as well as some patients experiencing difficulty breathing, who required oxygen administration. Many patients required spinal immobilization as well. We were eventually released by Chief Rundle (District 5 Assistant Chief) and returned via escort from the airfield, and went available with Denver Fire Dispatch.

TRB/trb

TR 27

* Everyware Courses House *



December 20th, 2008

TO:

THROUGH:

FROM: John Baird, Firefighter, TR27A

SUBJECT: INCIDENT RESPONSE #08-93931

On December 20th, 2008, TR27 was dispatched to DIA Runway 34R on a report of a plane crash. When TR27 reached DIA station 1, we were escorted by DIA personnel to DIA Station #4. When we arrived, my crew was assigned to the EMS group and assisted with medical treatment of multiple patients who had been brought to the station. We assisted with a variety of injuries, including back injuries, extremity injuries, superficial cuts and scrapes, as well as some patients experiencing difficulty breathing, who required oxygen administration. Many patients required spinal immobilization as well. We were eventually released by Chief Rundle (District 5 Assistant Chief) and returned via escort from the airfield, and went available with Denver Fire Dispatch.

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Ner. 20, 2008

* Everyone Cours Masse *



December 20th, 2008

TO:

THROUGH:

Matt Kasson, Firefighter, TR27A

SUBJECT:

FROM:

INCIDENT RESPONSE #08-93931

On December 20th, 2008, TR27 was dispatched to DIA Runway 34R on a report of a plane crash. When TR27 reached DIA station 1, we were escorted by DIA personnel to DIA Station #4. When we arrived, my crew was assigned to the EMS group and assisted with medical treatment of multiple patients who had been brought to the station. We assisted with a variety of injuries, including back injuries, extremity injuries, superficial cuts and scrapes, as well as some patients experiencing difficulty breathing, who required oxygen administration. Many patients required spinal immobilization as well. We were eventually released by Chief Rundle (District 5 Assistant Chief) and returned via escort from the airfield, and went available with Denver Fire Dispatch.

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December 20th, 2008

TO:

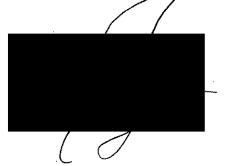
THROUGH:

FROM: Jason Thompson, Engineer, TR27A

SUBJECT: INCIDENT RESPONSE #08-93931

On December 20th, 2008, I was assigned as the TR27 engineer for that shift. TR27 was dispatched to DIA Runway 34R on a report of a plane crash. When TR27 reached DIA station 1, we were escorted by DIA personnel to DIA Station #4. When we arrived, my crew was assigned to the EMS group and assisted with medical treatment of multiple patients who had been brought to the station. We assisted with a variety of injuries, including back injuries, extremity injuries, superficial cuts and scrapes, as well as some patients experiencing difficulty breathing, who required oxygen administration. Many patients required spinal immobilization as well. We were eventually released by Chief Rundle (District 5 Assistant Chief) and returned via escort from the airfield, and went available with Denver Fire Dispatch.

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12/23/08

* Environment Connect Advention *

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On 12/20/2008 Truck 02 responded to the report of a plane crash at DIA upon arrival T02 and Chief 05 were escorted to fire station # 4. When we arrived at the station we were told to report inside fire station # 4 and assist with EMS. I reported to the station captain and was told to have my crew assist with patient assessment and care. We helped put passengers on backboards, assisted with oxygen and helped paramedics get patients ready for transport. After this assignment T02 assisted DHP with the walking wounded as they were waiting for bus transportation.

T02 also relieved fire companies at the crash site until picked up by Red Chief and put back in service.

 $\Lambda\Lambda$ 12-22-0k

TOZ

FF C. Cordola T2B was working a trate and have not yet done a statement



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12/21/2008

To Whom It May Concern,

On December 20 2008, I was the assigned engineer on Truck 2 of the Denver Fire Dept. On this date we were dispatched to Denver International Airport on the report of a small airplane crashing on the airfield. Upon our arrival to the airport we were escorted to Station 4. At that time I assisted in the care of several injured passengers. I then secured one of the firehouse exits to ensure that all passengers exited through the assigned area so that they would be included in the passenger count. Once all of the passengers exited the firehouse I, along with the other members of truck 2 remained at station 4 to relieve any fire crews on the scene as needed.

Sincerely,

Vaughn Henderson

Statement of FF-1 Michael Jeffries, DFD Truck-2

Our crew was sent to ARFF-4 to assist with treating and loading of about 35 injured passengers. This took about an hour. As a crew we got sent to replace one of the ARFF crews so they could rehab. We stayed at the crash site for about 90 minutes, then went back to ARFF-4 and got released back in service at about 2300 hrs.

]]

LT. ERic Wethington E-29 12/20/2008 F-85011 ON the evening of December 20, 2008 at 18:21 E-29 was dispatched to DIA ON a reported AirPlane CRash. Upon arrival at gate 1 E-29 was escorted to Airport Station # 4 by DIA OPerations. E-29 was assigned by Command to assist with Ems operations at DIA STation 4. E-29 personnel performed multiple Ems tasks which included but Not limited to: TRiage, Immobilization, Oz therapy, bandaging, Vitals, and loading patients onto Ambulances for a Number of patients. Once all the patients were loaded E-29 assisted with loading the un injured Passengers onto D buses. Command then released E-29 back to Station 29. LT. ERic Wethington

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Eng Norval B MASSey F 77013 12-20-08 We responded to Airplane Crash. went to gATE by STATion 31 - were hed in by DIA operations TO STATION 4 DIA. There we were told to bo EMS & did THAT until released to go back TO STATION 29. B/A-53

F.F. Steve Quintans F15033 E-29 A 12/20/08 - incident # 0093931 Assisted with E.m.s. At Stat # 4 DiA For, incident #0093931 **M** 54

12/20/08

E29 Dispatched and responded to plane crash at DIA. Arrived at STA. 31 AND was escorted to DIA STA of by DrA operations. On arrival E29 was directed to assist BH Medics and with EMS & Triage. Multiple patients were treated, backboarded and loaded into ambulances. E29 performed Ems Until released from incident. Michael A. Vazquez and the second second second second FOSOIL E29 BA 55

Statement of events on swing shift 20 Dec 08 Prepared by Ops 7 Craig Durrant

At approximately 1818L on Sat, 20 Dec the FAA tower activated the crash net informing that an aircraft had departed runway 34R. All ops personnel immediately left the North field office to perform their specific preassigned duties. The tower then reactivated the crash net to clarify the actual rwy involved. I had the Ops 7 radio at the time and copied the info from the comm. center and then reiterated to them the incident was a red alert. Then I confirmed with the FAA tower that rwy 34R was closed. I then informed ARFF Red Lead of same. Next I crossed rwy 34R to visually ascertain the incident site. Darkness had set in and it was difficult to see. The FAA tower provided good instructions to find the site to all responders I first saw the black smoke and then the yellow orange glow of the flames as I got closer to the site. I knew it would be important to have a view of the incident site to exercise command as the event unfolded. I noticed the ARFF units responding from the South (ARFF station 1?) had turned around and were South bound on 16L. Tower noticed the same thing and jumped on the Ops 1 frequency first. I assured the tower I would communicate the location to the ARFF units and have them turn around which I did. The West airfield was then verbally closed with the tower by myself and the same was relayed to the EOC. By this time the ARFF units were on site and engaged in knocking down the fire under the direction of Red Chief who was serving as fire command I had also obtained the aircraft type and who it belonged to. That info was passed to the EOC by myself. The initial staging area was determined to be twy WC West of ARFF station 4 and twy D. As requests came in that resources had staged at or near gate 1, I relayed to each the location of the staging area. A request was passed on by myself to ensure the paramedics would respond to the site in a timely manner. I spoke with Red Chief about same and he concurred with my action. I contacted the tower supervisor by telephone and instructed them to restrict the airport airspace This was specifically done for the local news helicopters that I expected at any time. Ops 5 was asked to escort the mobile command post from ARFF 1 closer to twy WC and then we would determine exactly where we would set it up. I spoke to Ops 5 Perez about the command post location and we decided to move it from the West shoulder of rwy 34R to the East shoulder of twy D just North of twy WC. This location was determined to be too far away so the command post was moved by me to twy WC (North shoulder) at the intersection of Keuwanee Both Red Chief Davis, who was also incident fire command, and I had agreed this would be a better location.

NOTE: I did call for annex Q over Ops 1 but I don't remember the exact time I called for it so I can't put it in a specific sequence.

I asked Maint 13 and the two Continental folks who were in the command post before it was moved to the final location to relocate and explained why it would be moved. I gave Bob Van Dyke from Continental a ride with me from twy D to ARFF 4. Bob left me and said he was going to check on the passengers and crew who were in the station bay. During this time, several ops personnel called and checked in on the radio who had come back to the airport on their own once the initial alarm point notification was sent by Ops 6 Hawkins and the comm. 22. Having the extra ops people here proved to be invaluable as they were immediately put to work in the EOC or on the airfield helping with escorts or other tasks. My scheduled relief Andy Cardenas had made his way to twy WC and met up with me there. I asked for a briefing to assume the Ops 7 role and incident command. Andy and I finished our briefing and he told the comm. center he would take over as Ops 7 A question came up about whether or not we had a staging manager for the twy WC area which we did not and we delegated that task to be done. The command post was then open and ready for use at the final location so we moved, along with Red Chief inside the command post with Ops 7 Cardenas I remained in or near the EOC after

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this and spoke with John Kinney, Kim Day, Dan Sprinkle, Bob Van Dyke, and the FAA investigators about the events I had witnessed. What I told them was the same as the statement above. I also assisted in several escorts from the site to gate 1 including Continental airlines personnel and Fire Chief Nick Nuanes and his party.

To the very best of my recollection this is an accurate statement of facts as to the events of 20 Dec 08 that I had a direct role in.

Respectfully,

Aviation Operations Manager

Chris Muncy Assistant Operations Manager Airport Operations / Terminal Operations Written 1348L on December 21, 2008

I began my shift in terminal operations at 0845L on December 20, 2008. Throughout the day I functioned under the terminal 5 and later terminal 4 call sign and responded to incidents unrelated to the aircraft accident. Upon hearing of the crash net activation and red alert declaration, I quickly went to the terminal operations office to meet with my on-duty partner AAOM, Marc Verdicchio. I then pulled up camera 596, west ATC tower, to attempt to find the crash location. I followed the ARFF trucks as they searched the runway and then upon hearing that the accident location was on WC TWY, turned the camera that way and found the aircraft. I then contacted OPS6/Hawkins in the EOC and advised him that Marc and me were available for escorts or EOC duty and that we have two vehicles. OPS6 (deputy IC) advised that he would like one of us to respond to the EOC and the other will remain available for escorts. Marc V. responded to the EOC and assumed the position of Planning Section Chief. Several minutes later I overheard on the radio that it was a Continental aircraft. I left the terminal operations office and went to the Continental ticket counter. I advised the three Continental agents working at the counter that their aircraft has reportedly gone off the runway and that we have emergency personnel on-scene. I advised that a Continental representative was needed in the EOC. I then escorted one of the agents to the EOC and advised the Deputy IC. I then met with Marc and we both assisted with logging incident events/timeline for several minutes. It was then decided that Marc would go down to the terminal and function as the terminal branch director, primarily overseeing family assistance in coordination with Continental. It was determined that activation of the DIA Incident Management Assistance Team (IMAT) was not needed at this time. I then took over as the Planning Section Chief. I advised Comm 22 that we need an IT rep to respond to the EOC - one computer was not functioning.

Comm Center later provided two AORs to assist with documentation unit. Throughout the incident I ensured that personnel were signing-in as they came into the EOC and inquired with all divisions present if they had any future resource needs or requests. I attempted to maintain an accurate representation of the command structure for the incident. I continued to receive situational updates from the operations section (DPD and DFD) and provided that information to the documentation unit to be properly logged. Jason Taussig provided me with a completed ICS 201 for the incident with numerous copies for the different sections and command staff. I then began working on the ICS 202, identifying several incident objectives in coordination with the Deputy IC and the ops section chief/DFD Chief Hynes. I also worked as the deputy terminal branch director assisting Marc Verdicchio with family assistance coordination with Continental Airlines (who had a supervisor/manager in the EOC). Upon arrival of Steve Hennigan in the EOC I asked him to take over this position from me. Upon the arrival of Andrew Southard in the EOC I requested that he assist me with the ICS forms.

The only significant requests that I received were:

- DPD to be posted at the entrance to the BA lounge, city conference room, and Continental ticket counter. Coordinated with DPD Captain.
- HSS to be posted at the entrance to a-bridge, the Continental ticket counter, and the BA lounge entrance. At the initial start of the event I also requested a HSS guard be posted at the AOB level 6 area to provide access only for the second Continental representative that was responding – request was received from the first Continental representative that I brought up. – coordinated with CAISS for AOB guard and coordinated with HSS/Good for other guards.
- DPD requested 3 busses respond to the scene with water and snacks to provide a rehab area for approx 50 responders coordinated with logistics. Logistics advised that 300 bottles of water were en-route. I advised them send 200 bottles to scene/rehab and 100 to EOC.
- CO requested contacts for aircraft removal equipment and queried airlines for family assistance resources that would be available for use by Continental. Advised Jason Taussig who was assisting in the resource unit – Jason advised UA had response teams in San Francisco and Chicago. I advised Jason Taussig. John Kinney advised that we normally use Duff recovery/cranes. I advised the logistics section and Continental. Logistics section made initial call to Duff to provide them with Continental contacts as requested by Continental.

At approximately 0030L I transferred the Planning Section Chief to Andrew Southard while a relief person was found to fill that role for Andrew. Andrew and I reviewed ICS 202 and ICS 209 among other forms.

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Incident: RWY 34R Red Alert - December 20, 2008

Submitted by: W. Jason Perez/OPS 5 at 2215L on 12/20/2008

Summary:

While finishing paperwork at the North Office around 1845L, I overheard the CrashNet activate. The Tower reported that a crash had occurred on RWY 34R at WB TWY. OPS 7, several AAOMs and myself immediately left the North Office. Upon opening the garage bay doors, the smell of smoke was guite evident. OPS 7 was the first person to arrive at the scene and indicated that the aircraft accident was actually located north of WC TWY. I gueried OPS 7 about closing the west airfield (at a minimum) and offered to handle that with the FAA Tower. I called the Tower supervisor on the phone and said that we needed to close the west airfield immediately in order to begin emergency response to the incident scene. While this was happening, DFD units were already responding. I advised the EOC that the west airfield was closed and that I would meet the paramedics at CN and Oak Hill in order to escort them to the scene. While enroute, I drove the south end of 16L/34 and did not observe any immediate discrepancies or contamination. Within two minutes, I escorted the first parametic to ARFF 4 along with additional fire equipment. I noticed that passengers were already at ARFF 4 and were congregating in the parking lot. I asked them to remain in the ARFF 4 vehicle bay for their safety as well as to remain clear of responding equipment. OPS 12/Weber arrived and I asked her to continue controlling the passengers while I returned to CN and Oak Hill for more responders. Afterwards, I responded to ARFF 1 to pick up the Mobile Command Post. I escorted it to the incident. We had some difficulty finding a suitable location in which to park it because of the winds and the amount of snow on the edges of 16L/34R. I ultimately decided to park it on the east edge of D TWY so that it would be positioned upwind and in clear view of the incident. Once parked, I made further inspections of 16L/34R at approximately 1914L. The runway was entirely clear of any debris or contaminants. I noticed two main gear tire tracks/skid marks veering west of the centerline approximately 2,000 feet from the departure end of 34R. The skid marks continued veering west and ultimately exited the left side of the runway just south of the 9,000 feet distance remaining sign. The tire tracks continued through the grass in a northwest direction and then crossed across WC TWY and then down the hill abeam ARFF 4. I made four passes of the runway from the departure end to WC TWY and did not notice any debris whatsoever. As a backup, we conducted a dry CFME (Continuous Friction Measuring Equipment) test. This would best determine the friction coefficient of the runway. OPS 11 conducted the test from the departure end of 34R to TWY WC. The results of the test confirmed our extensive visual inspection by indicating a friction value of 1.066 Mu for the affected area. We printed out several copies of the CFME friction report and presented them to the EOC and the Mobile Command Post. Once complete with that, I took several pictures of the incident area. After this was complete, I worked with the Ramp Tower, HSS guards and the EOC to close AS TWY between Gates A36 and A42 in order to accommodate the unloading of passengers on the A Concourse. OPS 29/Steffl, OPS 12 and OPS 9/Knox assisted with the unloading and counting of passengers. After this, I returned to the Mobile Command Post as an available resource. Command/Cardenas said that he did not have any immediate needs for me. I was then instructed to report the 10th floor of the Airport Office building to complete this statement.

22536

12-20.2008

Incident: RWY 34R Red Alert- 12-20-2008 Submitted by Marc Verdicchio Terminal 4 at 1900L- 12-20-2008

Summary:

While working in the Document check area of the FIS facility assisting Customs and Border Patrol I was informed of the Red Alert via the radio, after copying the incident to the Communication Center. I reported to the Emergency Operation Center to assist the Incident Commander. Terminal 5 Chris Muncy then arrived in the EOC and I changed roles as the head of the Terminal branch. I quickly established the old Press room as a staging area for friends and family of the passengers. I then requested Denver Police to keep media away from the area and had HSS guards staged at the Continental counter and the bridge t60 help direct the friends and family to the old press room. I the assisted in escorting family members to the USO club on the A-Concourse. Once all family and friends have arrived and escorted to the A-Concourse. I checked in with all airlines to see what type of diverts, delays and cancellation they had for the evening to try and establish an approximate number of passengers that might be spending the night at the Airport. Per Terminal 2 John Smithwick I reported to USO and helped to coordinate the passengers onto the bus on the ramp level of the A-Concourse once that was complete I was released from duty per T2 john Smithwick.

Eyewitness account of crash of CO 1404 on 12/20/2008 by Richard DenBleyker, Assistant Aviation Operations Manager.

While in the north Airport Operations office, the crashnet activated and reported a crash at WB. Along with the others in the office, I ran to my vehicle and proceeded onto the west airfield. An update was subsequently issued reporting that the aircraft was at WC. After hearing that RY 34R was closed, I proceeded northbound on runway 34R, passing a fire truck that was headed south.

Ops 7 reported that he had spotted the crash scene and advised the fire units to proceed north. Travelling north on 34R, I spotted tire skid marks and tracks trailing off to the west. I turned west on taxiway WC then north on Kewanee Street and took up position on the hill next to firehouse 4 overlooking the accident scene. I spotted several passengers standing next to the fire station and others being helped away from the aircraft.

DFD Chief took up position next to the firehouse as well and began directing fire response. One ARFF rig immediately began applying foam on the east side of the aircraft with a second truck began positioning itself around the tail of the aircraft heading to the west side (applying foam in the process).

I then proceeded to Gate 1 to establish a response route and set up for escorts. As a decision was made to allow the use of runway 7/25, I closed Apron Location Point (ALP) 1W with the ramp tower and had the FAA Ground Control move a Q400 aircraft from that location.

I advised Gate 1 to be ready for multiple emergency response vehicles and with the help of Ops 9, 11, and 12 escorted numerous off-airport emergency response vehicles to the staging area on Taxiway WC.

Richard DenBleyker Assistant Aviation Operations Manager

Red Alert 12/20/2008

I was doing a lighting inspection on the west airfield when I heard from ATCT on 135.30 that an aircraft went off of runway 34R. I was on taxiway B and taxiway G intersection when I got the call from tower. Tower told me the west airfield was closed and I proceed north on taxiway B4 to find the aircraft. When I reached the intersection of taxiway F and taxiway WB I could see the black smoke north of ARFF 4. At that point I could see multiple ops truck in the vicinity of the smoke so I turned around and head toward gate 1. On the way to gate 1 I call maintenance control and asked for 4 busses to meet me in the dirt lot.

While staged in the dirt lot I heard the aircraft that crashed was a 737 so I called maintenance control and asked for 3 more buses. Once there were 4 buses in the lot I notified Ops 7 and asked him if he wanted me to bring them out. He said I did not need the buses now so I started escorting off airport fire trucks to ARFF 4 via taxiway WA, D, WC. I started off escorting fire trucks then when the ambulances arrived I escorted them. For the duration the accident I escorted ambulances from gate 1 to ARFF 4 and back to gate 1. Once the final ambulance went through gate 1 I helped out with the buse escort to the A concourse. Then I was on standby.

Brett Knox

Brett Knox AAOM

Ops 11 Michael Weisberg was at the North Operations Field Office when Crashnet was activated. I responded to Gate #1 to stand-by and provide escorts to responding personnel. Throughout the course of the incident I provided escorts for Emergency personnel, Continental maintenance/supervisors, and buses that transported passengers from A concourse out Gate #1. My interaction with passengers was limited to directing them onto the bus. I also conducted the Runway Friction Testing (RFT) run on 34R after Ops 5 had visually inspected the runway. The RFT run was conducted from Runway 34R threshold to Taxiway WC on the Dry Run setting per Ops 5 instructions. I witnessed no contamination on the runway other than the location that the aircraft departed the pavement. It appeared that snow was blown onto the runway as the aircraft departed the pavement.



12/21/08

December 21, 2008 0035L

Statement of activity during the Continental Airlines incident at Denver International Airport.

I was on my way home from shopping when several emergency vehicles passed me on I225 enroute to the airport.

I called into the Comm Ctr and was advised an incident had occurred but did not inquire as to what had happened. I told the Comm operator to go back to work. I then contacted the EOC and was informed by AOM Wendell Hawkins that an aircraft had slid of a runway. I asked if any help was needed and he requested I respond ASAP. I advised my ETA would be 30 to 45 minutes.

I arrived at approximately 1850-1900L and assumed the role of the ICS Liaison Officer. I began coordinating activities within the ICS structure in the EOC and assisting the Deputy I.C. Wendell Hawkins with the incident response.

During the event I kept hand written notes which were turned over to the EOC scribe. My principle contacts during the event were with the NTSB, DFD Chief Ryan, DPD Capt Gallagher, the Deputy IC, and Command at the site.

/21,

Paye 2 Red Atert 34R 12120103 Went back to the WA pad and relieved Andrew Suthard and tak the remaining busses outside the gate to the staying area. Went back to ARFF 4, ran into Perez again he asked if I could take some pictures with the Ops 7 camera if I wasn't doing something else. At the time, I was not doing anything so I went to the runway and tak some pictures. The amera did not work well in the cold and dark. Then walked down towards the plane and took some pictures but since the FFS were still there Walking around I did not get that close or walk all the way around the plane. Then I (continued doing escorts throughout the night, cand eventually gave the ops 7 camera to Rick Denblenker.

AM 65

Red Aleit 34R - Teresa Weber 12/20/08 I was at the British Airways gate - A37 Observing the activity as we do everyday. The call Came aler the radio of a plane cratiso I left the area and headed to gate I Two ambulances arrived at gate I so I escorted them to ARFF#14 Via Whand Delta to we/D since they just announced that would be the staging area. I confirmed with gs 3 that I could drive on the west airfield, he stated the west side was closed. Eac then stated for me to take the ambulances right to ARFF #4. After that Perez asked if I and watch or stand guard at the Fire house to make sure the passengers stayed inside the building. I did that till a tew DPD' cifficers airived and had them stand grand. Then proceeded to Gate I for more escorts and was told to take the buses to ARFF #4. Seven busses were in staging and after I got Inside the gate, (gate I), Ops 7 stated they only wanted 17 busses to ARFF 4. Therefore pulled into wA ped and left 3 busses there with Andrew Southard. He had 2 continental reps, so they got n my cor and I excorted the 4 bases to ARFF 4. (Entimenal) MAS proceeded the there inside. ARFF 4. Stephan-the chief medic costed me where the mobile command past was since he needed to be there. we gotted it on WC/D and I estated him there. Then I escarted a Cont. Mx rep back to the cont. hangar. 100 66

STATEMENT: WENDELL HAWKINS

RED ALERT - 20 DEC 2008 - CONTINENTAL FLT 1404

I heard CRASHNET activate and the controller stated that there was a crash on RWY 34R @ Twy-WB. The tower then corrected the location to indicate RWY 34R @ Twy-WC. Both Communication Centers were instructed to begin RED ALERT notifications. EOC was immediately activated. Calls were made to Steve Lee, Dan Sprinkle and Jackie Yaft with the information that was available at the time: "Continental 737 crashed on Rwy 34R. There was fire and smoke. All aircraft occupants exited the aircraft and there were no fatalities." It wasn't known at this time if the aircraft was departing or arriving. From this point on I just started working the incident and logging events until help arrived. All OPS personnel that initially called the EOC were instructed report to the airport for the RED ALERT.

Statement: Alvin Lorenzo

Red Alert Continental Airlines Fight 1404

I reported to work at 05:30 and stayed until 17:30 working on another issues unrelated to the accident. I received the initial alarm point notification around 18:18 and immediately prepared to return to work. I arrived back to DIA around 1920 and checked in with the EOC and the Incident Command Post and was responsible for escorting members of the FAA, Airport 1 and other entities. I left the airport around 21:30.

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