



June 21, 2019

Mr. Hicks,

Western Helicopters has internally evaluated its Part 91 training procedures post the solo student accident on May 24th, 2019.

We have come to the conclusion both from our internal evaluation, and the input received from yourself and the FAA that we will implement the following changes:

All aircraft operations conducted by Western Helicopters, whether conducted under Part 91 or Part 135, shall adhere to the procedure of documenting all aircraft discrepancies (*squawks*) and subsequently clearing said discrepancies with the use of an appropriately rated mechanic.

Thank you,

Wayne Richardson Director of Operations Western Helicopters, Inc.