Exhibit No. 2-L

NATIONAL TRANSPORTATION SAFETY BOARD

Washington, D.C.

Attachment 11 – Witness Statements (27 Pages)



NATIONAL TRANSPORTATION SAFETY BOARD

Office of Aviation Safety Washington, D.C. 20594

February 3, 2014

Attachment 11 – Witness Statements

OPERATIONAL FACTORS

DCA13MA133

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Table Of Contents

| A. WI | TNESS STATEMENTS | 3 |
|-------|------------------------------|----|
| 1.0 | USP Ground Personnel | 3 |
| 2.0 | Previous UPS Crew Statements | 22 |
| 3.0 | SWA Pilot Statements | 23 |
| 4.0 | Homeowner Statements | 25 |

A. WITNESS STATEMENTS

1.0 USP Ground Personnel

GAT Airline Ground Support

Post Incident Witness Statement

| * C* |
|---|
| Name China Pas Company GAT Today's Date 3 1/2 /20 / |
| Date/Time of Accident 3 1 1/4/20/3 @amypm Phone # |
| Describe in detail exactly what you witnessed, please be clear and concise. |
| I SAW AWIGHT MAPERATION TO BE A PROLL OF FIRE |
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| |
| Where were you when the accident happened? ON Range |
| Describe any special circumstances or conditions (rain, snow, high winds, etc.) |
| Nitness Signature: |
| Directions to Witness: Please print. Be very neat. Use ink. Put down as much as you can |

remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? Provide a sequence of events. Was other equipment involved? Were other people involved? Who? Use an extra sheet of paper, if needed.

| Name: TOND | BENDEN Com | ipany <u>&A</u> 7 | Today's Da | te 8 1 /9/20 13 |
|--|-------------------|-----------------------|---|-------------------|
| Date/Time of A | Accident 8 1/9 | <u>4 120/3 @ 439</u> | _am/pm Phone #{ | 10,000 |
| Describe in de | tail exactly wha | it you witnessed | , please be clear ar | nd concise. |
| | WITHES A DISTA | SKY A LAN | GE DZAMGU | E Glow |
| | | | | |
| Whore were yo | u when the acc | cident happened | R ON The | RAMP |
| Describe any etc.) | | | nditions (rain, sno | |
| Directions to Wit- remember. What Provide a sequer | re: Type Cucker | nt. Be very neat. | Use ink. Put down a Was it raining, cold, si t involved? Were oth | s much as you can |

| Name:CompanyToday's Date |
|--|
| Dato/Time of Accident 8 / 14 /203 @ 5. am/pm Phone #(200 Cook |
| |
| Describe in detail exactly what you witnessed, please be clear and concise. |
| |
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| |
| Where were you when the accident happened? Octobe on the remark |
| Describe any special circumstances or conditions (rain, snow, high winds, etc.) NONC |
| |
| Witness Signature: |
| Directions to Witness: Please print. Be very neat. Use ink. Put down as much as you can remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? Provide a sequence of events. Was utner equipment involved? Who? Use an extra sheet of paper, if needed. |

| | | | | Today's Date | |
|--------------|---|-----------------|------------------|--|--|
| Date/Tim | ne of Accider | it 8 / 14 /20 | 13@ 510° ar | m/pm Phone #(| |
| | | | | | |
| Describe | in detail exa | ctly what you | witnessed, ple | ease be clear and | concise. |
| Did. | Not see | * ANYTI | TIMS OXA | ear HNYthi | Ng |
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| | | | | | - |
| Where w | ere vou who | n the acciden | t hannened? | ON YEMY | 2 |
| · viioio ivi | ere you write | THE ACCIDENT | r nappened r _ | ON KOMIF | |
| | | | | | |
| | | | | ions (rain, snov | |
| etc.)/ | NO Spec | iAl Clace | mstance | < | |
| | | | | | |
| | - 12 | 20 | | | |
| Witness S | Signature | | | | |
| Directions (| to Witness P | lease print. Be | vēry neat. Use | ink. Put down as | much as you can |
| Provide a s | What was goi sequence of e sequence sheet | vents. Was oth | er equipment inv | e it raining, cold, end olved? Were other | wing, windy, etc.? people involved? |

| Name: Kendro Christion Company 6 AT Today's Date 08/16/2013 |
|--|
| Date/Time of Accident 08/14/2013 @5: (Nam)pm Phone #(100) Phone |
| |
| Describe in data? a continuo bat con critica and allocate banks and according |
| Describe in detail exactly what you witnessed, please be clear and concise. |
| I did not see anything but an fire from a |
| |
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| A |
| Where were you when the accident happened? At work here of |
| aircargo warehouse |
| Describe any special circumstances or conditions (rain, snow, high winds, |
| etc.) Not Sure |
| |
| |
| Witness Signature: |
| Directions to Witness: Please print. Be very neat. Use ink. Put down as much as you can |
| remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? Provide a sequence of events. Was other equipment involved? Were other people involved? |
| Who? Use an extra sheet of paper. If needed. |

| Name: Company | Today's Date X / 17 /2013 |
|--|--|
| Date/Time of Accident 2/14/2013 @_ | am/pm Phone #(****) \$44 \$47 |
| | |
| Describe in detail exactly what you witness Nothing | ed, please be clear and concise. |
| | |
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| | |
| | |
| Where were you when the accident happen | ned? Restroom |
| Describe any special circumstances or etc.) | . C. D. (1997) P. (1997) P |
| | |
| Witness Signature | |
| Directions to Witness: Please print. Be very near remember. What was going on? Describe condition Provide a sequence of events. Was other equipment of paper, if needed. | at. Use ink. Put down as much as you can |

| Name: Maria Deno Company Co DT Today's Date 8/17/20/3 |
|--|
| Date/Time of Accident 8 / 14/20 @ 4:50 am/pm Phone #(400) Section 1 |
| Describe in detail exactly what you witnessed, please be clear and concise. Think see the Frederic hoppen. |
| |
| |
| |
| |
| Where were you when the accident happened? Outstoe In Plane On Approach possesson. |
| Describe any special circumstances or conditions (rain, snow, high winds, etc.) בער שיבול. |
| |
| Witness Signature: |
| Directions to Witness: Please print. Be very neat. Use ink. Put down as much as you can remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? Provide a sequence of events. Was other equipment involved? Were other people involved? Who? Use an extra sheet of paper, if needed. |

| Name: James Tlands company Today's Date Date/Time of Assident / /20 @ gm/pm Phone # | 8 / 17/20 13 |
|--|------------------|
| Date/Time of Assident//20@ am/pm Phone # | ., |
| Describe in detail exactly what you witnessed, please be clear and | concise. |
| Red & Grange Sky | |
| | |
| | |
| Where were you when the accident happened? Ramp | and |
| Describe any special circumstances or conditions (rain, snow etc.) | , high winds, |
| | |
| Witness Signature: | |
| Directions to Witness: Please print. Be very neat. Use ink. Put down as n remember. What was going on? Describe conditions. Was it raining, cold, snow Prayida a sequence of events. Was uther equipment involved? Were other Who? Use an extra sheet of paper, if needed. | uing windy ato 2 |

| Name CIH Mayfield Company GAT INC. Today's Date 08/17/2013 |
|---|
| Date/Time of Accident OS/ 11/2013 @ A.M. am/pm Phone #(2001-2001-2013) |
| |
| Describe in detail exactly what you witnessed, please be clear and concise. |
| I was on Romp. Waining for Avicents, And seming up tor |
| AIRCRAFT heard Noise As though at was Thursday, and |
| IT was a CONTINOUS SOUND, Right after each other |
| · |
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| |
| Where were you when the accident happened? Luside 13(dq, |
| |
| Describe any special circumstances or conditions (rain, snow, high winds, etc.) 1.947 dC33le. Cloudy. |
| W. |
| Canada M. |
| Witness Signature: |
| Directions to Witness: Please print. Be very next. Use ink. Put down as much as you can remember. What was gaing an? Deceribe conditions. Woo it reining, cold, anoming, windy, etc.? |
| Provide a sequence of events. Was other equipment involved? Were other people involved? Who? Use an extra sheet of paper, if needed. |

| Ka. D | 0- | Today's Date |
|----------------------------|------------------------------|---|
| Name: I WENS | Company C741 | Today's Date _8 / /7/20/3 |
| Date/Time of Accident | 81 1412013 @ 4:45 e | m/pm Phone # |
| | | |
| Describe in detail exac | tly what you witnessed, pl | lease be clear and concise. |
| I Witnessed I | En the dictance for | from the cipport Running ing In the Air. Atter |
| (RAMP) a large | ball of fire burn | in In the Air. After |
| Several Explosio | sn. | 2 |
| | 5. | |
| | | |
| | | |
| ** | | |
| | | |
| | | |
| | | |
| Where were you when | the accident happened? | ON the RAMP (Runway) |
| | | |
| Describe any special | circumstances or cond | itions (rain, snow, high winds, |
| | | d at the time of clash |
| | | |
| | (1/2) | |
| Witness Signature: | | |
| Directions to Witness: Dis | age print. Be year past. Her | sink Dut down on much |
| remember What was noing | sac print. De very neat, Use | e ink. Put down as much as you can |
| Terrier was going | on? Describe conditions. Wa | as it raining, cold, snowing, windy, etc.? volved? Were other people involved? |

| Name: T. Pezzy Company G. A. T Today's Date 8 1 16/20/5 |
|--|
| Date/Time of Accident 8 1/4/20/3@ 5:/02/Cates/pm Phone #[|
| |
| Tivitalesed mothing |
| |
| |
| |
| |
| |
| Where were you when the accident happened? |
| Describe any special circumstances or conditions (rain, snow, high winds, etc.) |
| |
| Witness Signature: |
| <u>Directions to Witness:</u> Please print. Be very neat. Use ink. Put down as much as you can remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? Provide a sequence of events. Was other equipment involved? Wore other people involved? Who? Use an extra sheet of paper, if needed |

| Name: Dethier Price Company GAT Today's Date 1/6 12013 |
|--|
| Date/Time of Accident (18 1 14/20 @ 5:00 am/pm Phone # |
| |
| Describe in detail exactly what you witnessed, please be clear and concise. |
| In the day of August 14. 2013, Ewas |
| My trainer was standing in front ig me. The |
| Supervisors gave us the E.T. A and we were in |
| position the crew continued to want and after |
| about five minutes; the FED-EX crew member as |
| well as one of my supernouns informed us the plane |
| crashed! We continued to stone in disbelief and |
| Then begin seeing a red flame. The larger we sat |
| that more nouses we bread thou more oppose and moves appeared |
| Where were you when the accident happened? Standing at the |
| Set-up awaiting the arrival of the plane |
| With the rast of the crew |
| Describe any special circumstances or conditions (rain, snow, high winds, |
| etc.) It stanted to drizzle right before the plane |
| was suppose to land, (Ithank) |
| |
| Witness Signature |
| Directions to Witness: Please puint. Be very neat. Use Ink. Put down as much as you can |
| remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? |
| Provide a sequence of events. Was other equipment involved? Were other people involved? Who? Usc an extra sheet of paper, if needed. |

| | cribe in detai | | | | | | | |
|------|----------------------------|-----------|------------|----------|---------------|---------|---------|-----|
| 1 | d.dnt | See | anyth | ning I | CP40 . | in the | build | ing |
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| _ | | | | | | | | |
| | | | | | | | | |
| | | | - | | | | | |
| | | | | | | | | |
| Whe | re were you | when the | e accident | happene | ed? <u>`m</u> | the low | ailding | |
| Desc | re were you cribe any s | pecial ci | rcumstan | ces or o | conditions | | | |
| Desc | cribe any s | pecial ci | ircumstan | ces or (| conditions | | | |

| Ŧ | didn 4 | kear o | regione. | and Sec | be clear and c any thing e explos | 34 94800000 |
|---------|-----------|-------------|-------------|----------|---|-------------|
| | | | | | | |
| Where w | ere vou w | hen the acc | cident happ | ened? T | was by t | h- CC |
| | | | | | (rain, snow, | |
| etc.) | there | was | hone o | of the a | bove | |
| | ignature: | 25 | 1 | | | |

| Name. Greyry Mr. Kett Company Gas 1: Today's Dale 8' 117/20_ |
|---|
| Date/Time of Accident 8 / 14/20 @ am/pm Phone # |
| |
| |
| Describe in detail exactly what you witnessed, please be clear and concise. |
| On the morning of the Accident, AS I was looking Accross |
| the Ramp, I Notice a sodden Red Clow, flowed later A |
| losd Noise as It something was blowing up. |
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| |
| Where were you when the accident happened? |
| on the Roup Mede the CS,0 |
| |
| Describe any special circumstances or conditions (rain, snow, high winds, |
| etc.) |
| |
| T |
| Witness Signature: |
| Directions to Witness: Please print. Be very neat. Use ink. Put down as much as you can |
| remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? |
| Provide a sequence of events. Was other equipment involved? Were other people involved? Who? Use an extra sheet of paper, if needed. |

| Name: Jonethan Company GAT Today's Date 8/17/2013 |
|---|
| Date/Time of Accident 8 / 14/20/3@ am/pm Phone #(4.6.6.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4 |
| |
| Describe in detail exactly what you witnessed, please be clear and concise. Did Not See anything. |
| |
| |
| |
| Where were you when the accident happened? In Side |
| Describe any special circumstances or conditions (rain, snow, high winds, etc.) ca; n liffle. |
| Witness Signature: Directions to Witness: Please print. Be very neat. Use ink. Put down as much as you can remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? |
| Provide a sequence of events. Was other equipment involved? Were other people involved? Who? Use an extra sheet of pager if pageded. |

| Name: B. Turner Company GAT Today's Date 8 1/4 /20 13 |
|---|
| Date/Time of Accident 9/1/1/2017 @ 5/1/4 am/pm Phone #(|
| |
| Describe in detail exactly what you witnessed, please be clear and concise. |
| I did not see anything |
| |
| |
| |
| |
| |
| |
| |
| Where were you when the accident happened? Waiting on Arrival |
| Where were you when the accident happened? Waiting on Arrival of aircraft (Marshall) (Ramp) |
| |
| Describe any special circumstances or conditions (rain, snow, high winds, |
| etc) N/A |
| |
| |
| Witness Signature: |
| <u>Directions to Witness:</u> Please print. Be very neat. Use ink. Put down as much as you can remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? PTOVIGE 3 SEQUENCE OF EVENTS. Was other equipment involved? Were other people involved? Who? Use an extra sheet of paper if peeded. |

<u>Post Incident</u> <u>Witness Statement</u>

| Name Carisha Turnes Company CAT Today's Date 8 1/7/2013 |
|---|
| Date/Time of Accident 8 1/3/20/3/20/3/2/artiform Phone #(|
| |
| Describe in detail exactly what you witnessed, please be clear and concise. I heard and felt the explasion's twice and saw a little lightning from the area. |
| |
| |
| |
| |
| Where were you when the accident happened? Standing in the |
| Where were you when the accident happened? Standing in the parking lot next to my car. |
| Describe any special circumstances or conditions (rain, snow, high winds, |
| etc.) Calm |
| |
| Witness Signature |

Directions to Witness: Please print. Be very neat. Use ink. Put down as much as you can remember. What was going on? Describe conditions. Was it raining, cold, snowing, windy, etc.? Provide a sequence of events. Was other equipment involved? Were other people involved? Who? Use an extra sheet of pager, if needed.

| Name Bellyluhite head | Company 4 | Today's Date § | 117 120 3 |
|--|--|---|------------------|
| Date/Time of Accident _ | | | |
| Describe in detail exactly What were was Law & Lange Warnel | | | |
| | | | |
| Where were you when the | | d? at UBC | ~po |
| Describe any special o | | | high winds, |
| Witness Signature: Directions to Witness: Pleas remember. What was going o Provide a sequence of event. Who? Use an extra alreet of p | e print. Be very neat on? Describe conditions s. Was other equipme | Use ink. Put down as mu. Was it raining, cold, snowin | ig. windy, etc.? |

2.0 Previous UPS Crew Statements

| STATEMENT OFChris A Johnson |
|---|
| This written statement is provided in response to specific questions posed by the investigative staff of the National Transportation Safety Board (NTSB) in its ongoing investigation of the accident involving UPS Flight 1354 near the Birmingham-Shuttlesworth International Airport, Birmingham, Alabama, on August 14, 2013. |
| My responses are as follows: |
| Question 1: Did you experience any anomalies with the Flight 1354 accident aircraft, N155UP, during your recent operation of the aircraft? |
| Response: No |
| Question 2: Did you or your fellow crewmember conduct a non-precision approach with accident aircraft, N155UP, during your recent operation of the aircraft, and if so, what type of non-precision approach or approaches were involved? |
| Response: No |
| Question 3: Did you encounter any difficulties in flying such approach(es), and in particular, did you encounter any difficulties associated with the automation used during the non-precision approach(es), or any other approach that you recently conducted in the accident aircraft? |
| Response: No |
| |
| Question 4: Do you have any observations about the accident aircraft, N155UP, or any of its systems, that you wish to share with the NTSB. |
| Response: No. Everything was normal during our 4 legs of flying N155UP. |
| |
| The responses provided above are true and correct to my knowledge and belief. |
| Signed and submitted this _8_ day of September, 2013. |
| Typed name: Chris |
| Johnson |

3.0 SWA Pilot Statements



SOUTHWEST AIRLINES CO. Dennis Post Senior Safety Investigator Safety & Security P.O. Box 36511 HDQ/1SE Dallas, TX.75235-1611 Phone Fax

DCA13MA133

September 4, 2013

Captain David Lawrence Senior Air Safety Investigator Operational Factors Division (AS-30) National Transportation Safety Board

RE: DCA13MA133 UPS Flight 1354 Requests

David,

Per your request, please find below statements from the pilots of Southwest Airlines Flight (www.), which landed on Runway 18 at KBHM at approximately 2100 CDT on August 13, 2013.

Captain (Pilot Monitoring):

We shot a visual approach to runway 18 in BHM. No unusual items noted.

First Officer (Pilot Flying):

Shot and landed a visual approach to RW 18. Nothing unusual to report.

Thank you,

Dennis Post Senior Safety Investigator Southwest Airlines



SOUTHWEST AIRLINES CO. Dennis Post Senior Safety Investigator Safety & Security P.O. Box 36611 HDQ/18E Dallas, TX 75235-1611

September 9, 2013

Captain David Lawrence Senior Air Safety Investigator Operational Factors Division (AS-30) National Transportation Safety Board

RE: DCA13MA133 UPS Flight 1354 Requests

David,

Per your request, please find below statements pilots of three Southwest Airlines flights on which UPS First Officer Shanda Fanning traveled.

August 10, 2013 Southwest Airlines Flight KSAT - KDAL

Captain:

I can not recall anything in particular about the UPS jump seater. No abnormal interaction.

First Officer:

This report is in response to a request from the NTSB regarding the interaction with UPS First Officer Shanda Fanning who was involved in the accident at BHM. I am sorry to say I do not remember interacting with FO Fanning. It is very possible she checked in with the Captain because I do not recall speaking with her. Additionally, the CA did not mention anything in regard to his conversation/interaction with FO Fanning. I believe she rode in the cabin even though she was probably on a cockpit jumpseat pass.

August 10, 2013 Southwest Airlines Flight KDAL – KHOU

Captain:

UPS First Officer Shanda Fanning was a jump seating passenger on my flight from Dallas Love field to Houston Hobby. I was informed by my First Officer that we had a UPS jump seater; however, I never met or saw Shanda at any time during boarding, flight, or post boarding. I never was told anything or saw anything about her demeanor or state.

First Officer:

I was asked to comment on UPS FO Shanda Fanning's appearance and actions on board our flight. I wish I could be more help but I'm not sure if she just said a quick hi and dropped off her paperwork and sat in the back, or if the Captain greeted her while I was grabbing food or using the restroom up in the terminal. I don't really recall meeting her or if I did nothing unusual stood out to me that would make me remember her from 2 weeks ago. I'm sorry this is not much help to you and wish I could remember more about it. She didn't ride up in the cockpit that I can recall.

August 12, 2013 Southwest Airlines Flight KHOU – KSAT

Captain:

I do not recall having any interaction with Shanda Fanning.

First Officer:

I have no recollection of any interaction with UPS FO Shanda Fanning. She did not sit on the jump seat for the flight, and if she was given jumpseat authorization, she did not check in with the cockpit while I was in there. Occasionally jumpseaters are given a standard boarding pass if there are seats available in the back, and do not check in with the captain as they board.

Thank you,

Dennis Post Senior Safety Investigator Southwest Airlines

4.0 Homeowner Statements



RECORD OF CONVERSATION

Ralph E. Hicks Senior Air Safety Investigator Eastern Region Aviation

Date: August 15, 2013 @ 1100 EDT Person Contacted: Cornelius Benson

NTSB Accident Number: DCA13MA133 – Birmingham, AL

Narrative:

Mr. Benson was at home at the time of the aircraft accident. He was in bed with his wife, Barbara. The first thing that he recalled was a "loud boom" that woke him up from his sleep. His bedroom is located on the south corner of the house, facing toward the airport. He lay down for a minute, and then the security alarm monitoring company called since the power to the house was off. About 10 to 15 minutes later, a relative called from Atlanta called, asking about the airplane crash at Birmingham airport. It was then that he realized an airplane had crashed.

It was still dark at the time of the accident. He recalled that it was "misty" outside. He hears airplanes coming over his house all the time and this one seemed to be more quiet than most.



RECORD OF CONVERSATION

Ralph E. Hicks Senior Air Safety Investigator Eastern Region Aviation

Date: August 15, 2013 @ 1115 EDT Person Contacted: Barbara Benson

NTSB Accident Number: DCA13MA133 - Birmingham, AL

Narrative:

This investigator interviewed Mrs. Benson at her residence (Interview as Mr. David Hargett from the Birmingham, AL 30000). Also present during the interview was Mr. David Hargett from the Birmingham, AL Flight Standards District Office.

Mrs. Benson was asleep at the time, and the crash woke her up. It was a loud noise and it made her sit straight up. She saw a glow through the bedroom window, and knew it could not be lightning. It was an orange-yellow glow. After the loud "boom," it was really dark since the power was out to the house. The alarm company called to check on them since the power was out

A few minutes later her brother called from Atlanta asking about the plane crash at the Birmingham airport and she then realized what had happened. It was still dark at the time, and she could see the wires down in the yard. She saw a lot of debris in the yard. She did not see the airplane crash.

The weather was "fairly decent...normal for this time of year."

They left all the yard debris as it was and did not disturb anything.