Attachment 9

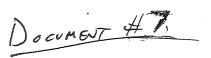
Operations Group Chairman's Factual Report

DCA06MA009

RBF #A-05-121



READ BEFORE FLY REF #A-05-121 CANCELLATION DATE: 01/03/06



TO:

ALL PILOTS

FROM:

GREG CRUM, VICE PRESIDENT FLIGHT OPERATIONS

DATE:

DECEMBER 8, 2005

RE:

NEW PROCEDURE IMPLEMENTATION

At the start of flight operations on Monday, December 12th 2005 use the new procedures and checklists contained in FOM revision 3-05.

The new procedures include:

- Flap extension for all deicing/anti-icing
- Autobrakes for landing
- Single Engine Taxi

Use the following cards dated Nov 1-05:

- Normal Checklist
- Deice/Anti-ice Card
- Taxi Shutdown/Taxi Start Checklist
- Performance Card

If old checklist or performance cards are still onboard the aircraft on December 12th, please throw them away.

For flights prior to December 12th, continue to use the directives of RBF #116 (FOM Revision 3-05 Integration and New Checklist Cards) and the Deice/Anti-ice checklist attached to the weather packet.

RBF #116 is cancelled at the commencement of flight operations on December 12, 2005.

Note: The Deice Designee's check for proper aircraft configuration now includes checking for flap extension. Because we are using the deice/anti-ice procedures attached to the weather packet until December 12th, when deicing anywhere other than a remote location, the flaps will be up unless left extended for contamination. Please brief the Deice Designee accordingly.

xc:

SWOT, Mark Clayton, Sonny Childers, Dave Edens, Rob Haynes, Denny Mosseller, Steve West, SAEA, SWAPA

Plane Smart Business Factoid: Ever wonder how much it cost to carry 10 minutes worth of extra fuel? On average our aircraft burn an additional 0.058 gallons per minute at cruise to carry 842 lbs. or 10 minutes worth of fuel. We'll fly somewhere in the neighborhood of 1.7 million block hours in 2005. The cost to carry 10 extra minutes worth of fuel on just 50% of these block hours would cost SWA an additional \$5.9 million.