Exhibit No. 2-K

NATIONAL TRANSPORTATION SAFETY BOARD

Washington, D. C.

FAA briefing papers dated 1/31/00

(6 Pages)

Alaska Airlines Inc. (ASAA)

Accident: January 31, 2000 Flight: ASAA 261 Enroute from Puerta Vallarte, Mexico to San Francisco, CA. Aircraft: MD-83 N963AS

ACCIDENT Information:

Daily Atert Bulletin Information:

80 passenger, 5 crew fatal when Alaska, Flight 261 (N963AS), MD-80, crashed under unkn circumstances 20 NW Los Angeles, CA 311615P. Acft enroute Puerta Vallarte, Mexico to San Francisco, CA. WX: wind 280 at 9, vsby 75, few 1560; sct 11000, bkn 20000. (AWP ROC 1/31 Myles)

Date: January 31, 2000 Flight: ASAA 961

Destination Route: Enroute from Puerta Vallarte, Mexico to San Francisco, CA.

Weather at the time of the accident:

Conditions at Los Angeles: (AWP ROC 1/31 Myles)

- Wind 280 degrees @ 9 knots
- Visibility 75 statue miles
- Few douds @ 1500
- Scattered clouds @ 11000
- Broken ceiling @ 20000

Injury Data:

Early rescue attempts and search operations indicators presume 100% fatalities.

OPERATOR Information:

Alaska Airlines Vitals (VIS):

Name:

Alaska Airlines, Inc. P. O. Box 68900

Address: SEAYZ

Seattle, WA. 98168

206-431-7420

Certification: ASAA802A (DFG)

Issue Date: 09/23/1946

CHDO:

Seattle, WA (NM01)

Principal Inspectors:

POI: Dennis M Harn PMI: John M. Hubbard PAI: Christina L. Dawson

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| Fleet Compo | sition: | 88 Total Aircraft | | |
|-------------|---------|-------------------|-------------------|-----|
| B-737-210C | 002 | | B-737-4Q8 | 022 |
| B-737-290C | 003 | | B-737-4 90 | 015 |
| B-737-298C | 001 | | B-737-4\$3 | 001 |
| B-737-2Q8C | 001 | | B-737-790 | 003 |
| B-737-2X6C | 001 | | DC-9-82 | 013 |
| | | | DC-9-83 | 026 |

Alaska Airlines Fleet Statistics:

Average MD-80 Airframe Hours - 31575.94 Average MD-80 Airframe Cycles - 18396.86

World wide In-service MD-80'S: Approximately 1151 aircraft Average age of world-wide fleet: Approximately 10.79 years

Pilot Training:

Alaska has conducted training for its MD-80 fleet under <u>Airman Qualification Program (AQP)</u> since March 1, 1995. Alaska is currently in Phase IV in all flight crewmember curricula. Phase IV approval is synonymous with initial approval of a training program, which can last up to two years.

Contractors:

Alaska Airlines has 19 repair stations conducting substantial maintenance functions.

ENFORCEMENT Information:

Historical Information:

651 Total Enforcements since 1964 076 Open Violations

Current EIS Information:

FY1998: 11 non-security violations FY1999: 10 non-security violations FY2000 YTD: 6 non-security violations

PREVIOUS ACCIDENT AND INCIDENT Information:

Since 07/02/1986, Alaska Airlines has had 5 accidents and 78 incidents, including one accident on 09/01/1997 involving a DC-9-82 in Fairbanks, AK. Of the 78 incidents, 10 involved MD-80 (DC-9-83) aircraft. There were two fatal accidents prior to 1986, as follows:

- 09/04/1971 ASAA 727-100, near Juneau, AK
- 04/05/1976 ASAA 727, Ketchikan, AK

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Accident Synopsis:

| Date | Aircraft | Fatalities | NTSB Report # | Comment |
|------------|-----------------------------|----------------------------|---------------|---|
| 08/14/98 | B-737 | No Injuries/ Fatalities | ANC98LA122 | Hard landing |
| 03/04/1998 | B-737 | Flight Attendant injured | LAX98LA104 | Turbulence - no aircraft damage |
| 09/01/1997 | 09/01/1997 MD-82 Mino durin | | SEA97FA202 | Nose gear collapse on landing |
| 12/22/1996 | B-737 | Minor injuries | ANC97LA015 | Turbulence-Flight Attendant injured |
| 03/13/1990 | B-727 | Fatal | LAX90LA116 | Struck mental patient who had wandered onto runway. |

SURVEILLANCE Information:

Air Transportation Oversight System (ATOS) Carrier

ATOS Inspection Activity Summary Report:

Activities from March 11, 1999 through February 1, 2000:

| Type of Activity | Completed Inspections | Inspections In Progrèss | ** Activities Saved Final |
|------------------|-----------------------|----------------------------|---------------------------|
| EPI | 44 | 21 | 171 |
| SAI | 31 | 29 | 137 |

^{**} Activities Saved Final – activities are observation or examinations conducted by inspectors that are part of an EPI or SAI.

ATOS Activity by Specialty:

| Type of Activity | Completed I | nspections | Activities Saved Final | | |
|------------------|-------------|------------|------------------------|-----|--|
| | AW | OPS | AW | OPS | |
| EPI | 22 | 22 | 89 | 82 | |
| SAI | 11 | 20 | 98 | 39 | |

PTRS Surveillance Information:

| Specialty | FY1998 | | | | FY1999 | | FY2000 YTD** | | |
|-------------|--------|----------------|-------|-------|--------|-------|--------------------|-------|-------|
| | #PTRS | # U/P Note: | % U/P | #PTRS | # U/P | % U/P | # PTRS Comments | # U/P | % U/P |
| Operations | 1162 | 39 | 3.36 | 1224 | 27 | 2.21 | 115 | 22 | 19.1 |
| Maintenance | 877 | 80 | 9.12 | 662 | 36 | 5,44 | 74 | 2 | 2.7 |
| Avionics | 306 | 27 | 8.82 | 256 | 14 | 5.47 | 36 | 3 | 8.3 |
| Total | 2345 | 146 | 6.23 | 2142 | 77 | 3.59 | 225 | 27 | 12.0 |

For FY2000 YTD, there are 156 surveillance records with 225 comments.

Note: U's = Unacceptable; P's = Potential findings identified in the course of a surveillance activity.

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| | | | Br | oken dov | vn by CM | IT(ATOS) | | | |
|----|-------------|------|-------|----------|----------|----------|-------|------|--------|
| | | OPS | MAINT | AV | CSI | SUPV | ADMIN | DEPM | TOTAL |
| 95 | AUTHOR | 4 | 4 | 1 | 0 | 1 | 1 | 0 | 11 |
| 95 | ON-BOA | 4 | 3 | 1 | Ü | , | ' | | 10 |
| 96 | AUTHOR | 4 | 4 | 1 | 1 | 1 | 1 | G | 12 |
| 96 | ON-BOA | 4 | 4 | 1 | U | 1 | | | |
| 97 | AUTHOR | 4 | 4 | 1 | 1 | 1 | 1 | (| 12 |
| 97 | ON-BOA | 4 | 4 | 1 | 1 | | 1 | | |
| 98 | AUTHOR | 5(3) | 4(3) | 1(3) | 1 | 1 | 1 | 1 | 22 |
| 98 | ON-BOA | 4(3) | 4(3) | 1(3) | 1 | 1 | 1 | | د ا اے |
| 99 | AUTHOR | 5(3) | 5(3) | 2(3) | 1 | 1 | 1 | 1 | 24 |
| 99 | ON-BOA | 5(3) | 4(3) | 1(2) | 0 | 1 | 1 | 1 | 20 |

n is a saparac inspectors).

| | | | | | | Attrit | ion Rate | s for the A | laska Ai | rlines CM | S | | | | | |
|----|--------------|-------------------------|-------------|-----------|-------------|----------|-------------|-------------|-------------|-----------|---|-----------|------------------|----------|-------------|----------|
| 1. | OPS | right grant of the same | MA | INT | | (V | C | SI | SU | PER. | ADN | MINIS. | /型 DE | PM | TOTA | LCMT |
| | on | att. rate | on board | att,.rate | on board | att.rate | on board | att.rate | on board | att.rate | on board | att. rate | on board | att.rate | on board | att.rate |
| 95 | 4 | 0 | 3 | 0 | 1 | • 0 | . 0 | N/A | 1 | _ 0, | 1 | 0 | (g. 0 g) | : N/A | 10 | 0 |
| 96 | ·· 44 | 25% | 4 | 25% | 1 | 0 | 0 | N/A | 1 | 0 | 1 | 0. | 22 0 (\$) | N/A | 11 | 18% |
| 97 | . 3 * | 50% | . 4 | 25% | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 4. | J. 0 | / N/A | . 11 | 27% |
| 98 | . 4 | 0 | 4 | 25% | 1 | 0 | 1 | 0 | 1 | 0 | 1 | 0 , | ³~0 | ~ N/A | - 12 | 8% |
| 99 | 5 | 0 | 4 | 25% | 1 | 0 | 0 | 100% | 1 | 0 | 1 | 0.7 | रङ्गा कर | 0 | 13 | 15% |
| | | <u> </u> | | | | <u> </u> | | | | | AND DESCRIPTION OF THE PERSON NAMED IN COLUMN | | h | | | |

*50 percent attrition from 4 total on-board at the beginning of the year. Lost 2, gained 10000 Soord total of 3. Staffing of Alaska Airlines Certificate Management Section (CMS)

In 1998, the CMS transitioned to ATOS. Staffing level was tweeve asspection, with an authorism of the arrangement of the inspectors received ATOS training in 1998.

In November 1999, the CMS sent a memorandum to ANM 200 requesting 4 airworthiness hospitals to a constant 1 cabin safety inspector.

The CMS was provided with two additional airworthiness positions and one position for the cabin and my indipectors.

The CMS was advised that further assessment was needed before providing the two remaining to weatherests inspectors.

The review will include validation of the distribution of positions throughout the :egion.

The current level of CMS (12 on board 15 authorized) and ATOS geographic (8 on board with 9 authorized) inspectors is 20.

ATOS Inspection/Activity Summary Report Element Performance Inspections Data as of 2/1/00

| | Planned | Completed | Percent | nspections In | Activities | Activities In |
|-------|-------------|-------------|---------|---------------|----------------|---------------|
| | Inspections | Inspections | omplete | Progress * | Saved Final ** | Progress *** |
| AALA | 831 | 401 | 48% | 190 | 2,420 | 78 |
| ASAA | 279 | 44 | 16% | 21 | 171 | 24 |
| AWXA | 405 | 168 | 42% | 22 | 475 | 31 |
| CALA | 392 | 283 | 72% | 13 | 1,082 | 29 |
| DALA | 404 | 135 | 33% | 129 | 1,190 | 94 |
| NWAA | 390 | 289 | 74% | 36 | 1,444 | 98 |
| SWAA | 431 | 404 | 94% | o | 1,575 | 0 |
| TWAA | 223 | 141 | 63% | _ 20 | 576 | 25 |
| UALA | 439 | 109 | 25% | 143 | 1,396 | 69 |
| USAA | 531 | 374 | 70% | 118 | 4,032 | 13 |
| 2 3.3 | 1 100 | | | | | |

^{*} Includes incomplete inspections for which one or more activities have a status of Saved Final

ATOS Inspection/Activity Summary Report Safety Attribute Inspections Data as of 2/1/00

| | Planned | Completed | Percent | nspections In | Activities | Activities In |
|------|-----------------------|-------------|---------|---------------|----------------|---------------|
| | Inspections | Inspections | omplete | Progress * | Saved Final ** | Progress *** |
| AALA | 65 | 9 | 14% | 16 | 45 | 22 |
| ASAA | 88 | 31 | 35% | 29 | 137 | 22 |
| AWXA | 82 | 28 | 34% | 23 | 189 | 15 |
| CALA | 99 | 49 | 50% | 21 | 156 | 11 |
| DALA | 87 | 11 | 13% | 28 | 152 | 39 |
| NWAA | 84 | 72 | 86% | 9 | 230 | 6 |
| SWAA | 83 | 82 | 99% | 0 | 170 | 0 |
| TWAA | 87 | 53 | 61% | 24 | 190 | 15 |
| UALA | 91 | 50 | 55% | 15 | 202 | 12 |
| USAA | 87 | 77 | 89% | 2 | 244 | 5 |
| | The National Property | | 1 | | | |

^{*} Includes incomplete inspections for which one or more activities have a status of Saved Final

^{**} Includes all activities with a status of Saved Final

^{***} Includes all activities with a status of Saved Draft or Work in Progress

^{**} Includes all activities with a status of Saved Final

^{***} Includes all activities with a status of Saved Draft or Work in Progress

ATOS 2000 Inspection/Activity Summary Report Element Performance Inspections Data as of 5/16/00

| | Planned | Completed | Percent | | | Inspections In | Activities | Activities In | Avg. |
|-------|-------------|-------------|-----------|-----|----|----------------|-------------|---------------|-------------|
| | Inspections | Inspections | Completed | RNA | NA | Progress | Saved Final | Progress | Actv./Insp. |
| AALA | 375 | 11 | 3% | 0 | 5 | 241 | 1,286 | 137 | 6.5 |
| ASAA | 191 | 4 | 2% | 14 | 4 | 35 | 187 | 22 | 7.5 |
| AWXA | 362 | 40 | 11% | 5 | 21 | 99 | 748 | 87 | 7.0 |
| CALA | 219 | 104 | 48% | · 7 | 8 | 57 | 742 | 19 | 5.3 |
| DALA | 3 13 | 27 | 9% | 26 | 9 | 123 | 843 | 164 | 10.7 |
| NWAA | 247 | 22 | 9% | 0 | 14 | 112 | 632 | 82 | 4.8 |
| SWAA | 252 | 74 | 29% | 0 | 12 | 67 | 600 | 91 | 5.6 |
| TWAA | 249 | 3 | 1% | 0 | 7 | 68 | 246 | 46 | 11.7 |
| UALA | 462 | 28 | 6% | 0 | 2 | 95 | 574 | 174 | 3.8 |
| USAA | 468 | 109 | 23% | 7 | 7 | 143 | 1,926 | 71 | 9.5 |
| Total | 3,138 | 422 | 13% | 59 | 89 | 1,040 | 7.784 | 893 | 5.9 |

ATOS 2000 Inspection/Activity Summary Report Safety Attribute Inspections Data as of 5/16/00

| | Planned | Completed | Percent | - | | Inspections In | Activities | Activities In | Avg. |
|-------|-------------|-------------|-----------|-----|----|----------------|-------------|---------------|------------|
| | Inspections | Inspections | Completed | RNA | NA | Progress | Saved Final | Progress | Actv./Insp |
| AALA | 10 | 0 | 0% | 0 | 0 | 3 | 8 | 11 | |
| ASAA | 24 | 0 | 0% | 3 | 0 | 1 | 3 | 1 | |
| AWXA | 18 | 0 | 0% | 0 | 0 | 4 | 6 | 13 |] |
| CALA | 9 | 0 | 0% | 0 | 0 | 9 | 91 | 14 | İ |
| DALA | 13 | 0 | 0% | 0 | 0 | o | 0 | 4 | |
| NWAA | 12 | 1 | 8% | 0 | 0 | 5 | 79 | 26 | 29.0 |
| SWAA | 12 | 1 | 8% | 0 | 0 | 2 | 6 | 13 | 4.0 |
| TWAA | 21 | 0 | 0% | 0 | 0 | 3 | 11 | 20 | |
| UALA | 38 | 1 | 3% | 0 | 1 | 7 | 42 | 21 | 7.0 |
| USAA | 28 | 0 | · 0% | 0 | 0 | 3 | 15 | 42 | |
| Total | 185 | 3 | 2% | 3 | 1 | 37 | 281 | 165 | 13.3 |

Key to Column Headings:

Planned Inspections: The total number of inspections planned on the current Comprehensive Surveillance Plan (CSP)

Completed Inspections: The number of inspections saved as status 'C' to the ATOS repository

Percent Completed: The number of completed inspections divided by the number of planned inspections

RNA: The number of inspections assigned as "Resources Not Available" on the CSP

NA: The number of inspections assigned as "Not Applicable" on the CSP

Inspections In Progress: Includes incomplete inspections for which one or more activities have a status of Saved Final

Activities Saved Final: Includes all activities with a status of Saved Final

Activities In Progress: Includes all activities with a status of Saved Draft or Work in Progress Avg. Actv./Insp.: The average number of activities associated with the completed inspections

Data prepared by Flight Standards Safety Analysis Information Center (FSAIC)

FACTUAL REPORT Attachment 2-K-6

