

NATIONAL TRANSPORTATION SAFETY BOARD Investigative Hearing



Washington Metropolitan Area Transit Authority Metrorail train 302 that encountered heavy smoke in the tunnel between the L'Enfant Plaza Station and the Potomac River Bridge on January 12, 2015

Agency / Organization

Title

UNITED STATES OF AMERICA

NATIONAL TRANSPORTATION SAFETY BOARD

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Investigation of:

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WMATA INCIDENT AT L'ENFANT PLAZA

STATION, WASHINGTON, D.C.
JANUARY 12, 2015

* Docket No.: DCA-15-FR-004

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Telephonic Interview of: AUBREY LAYNE

Thursday, April 30, 2015

The above-captioned matter convened, pursuant to notice.

BEFORE: GEORGETTA GREGORY

Chief, Railroad Division

APPEARANCES:

GEORGETTA GREGORY, Chief, Railroad Division Office of Railroad, Pipeline and Hazardous Materials Investigations National Transportation Safety Board

MARK JONES, Deputy Chief, Railroad Division Office of Railroad, Pipeline and Hazardous Materials Investigations National Transportation Safety Board

CARL SCHULTHEISZ, Chief, Vehicle Performance Division Office of Research and Engineering National Transportation Safety Board

NICHOLAS DONOHUE, Deputy Secretary of Transportation Commonwealth of Virginia

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- MS. GREGORY: Good morning. It's April 30, 2015, and my
- 3 name is Georgetta Gregory, G-r-e-g-o-r-y. I am the NTSB Chief of
- 4 the Railroad Division.
- 5 We are interviewing on a conference line this morning,
- 6 Mr. Aubrey Lane, L-a-y-n-e, Secretary of Transportation,
- 7 Commonwealth of Virginia, and TOC Executive Committee member.
- 8 This is in regard to the January 12, 2015, arcing and smoke
- 9 incident at the WMATA L'Enfant Plaza Station that the NTSB is
- 10 investigating.
- I'd like to thank you for agreeing to participate in
- 12 this interview. The interview will be recorded and transcribed.
- 13 You will have an opportunity to review the transcript and offer
- 14 errata as desired.
- The NTSB plans to hold an investigative hearing on June
- 16 23rd and 24th, 2015. As you may know, the NTSB determines the
- 17 probable cause of certain railroad accidents and makes
- 18 recommendations to improve transportation safety, with the
- 19 ultimate goal of preventing future accidents.
- During an investigative hearing, the NTSB does not
- 21 determine legal liability or apportion fault for accidents.
- 22 Rather, the NTSB holds public investigative hearings to assist the
- 23 NTSB in reporting the facts and conditions of the accident. The
- 24 fact gathering is then used to assist the NTSB in ultimately
- 25 determining the probable cause of the accident and to make

- 1 appropriate recommendations to improve safety and prevent future
- 2 accidents.
- 3 One of the areas of the investigative hearing will
- 4 explore if safety oversight of rail transit as mandated by Title
- 5 49 Code of Federal Regulations Part 659, Rail Fixed Guideway
- 6 Systems; State Safety Oversight, and the Moving Ahead for Progress
- 7 in the 21st Century Act, known as MAP-21, signed into law July 6,
- 8 2012.
- 9 Now, I'm going to ask my colleagues in the room to
- 10 identify themselves and spell their last name. I'll start to my
- 11 right.
- MR. JONES: Good morning. Mark Jones. I'm the Deputy
- 13 Chief of the Railroad Division of the NTSB. Last name is spelled
- $14 \quad J-o-n-e-s.$
- 15 MR. SCHULTHEISZ: And my name is Carl Schultheisz,
- 16 spelled S-c-h-u-l-t-h-e-i-s-z, and I'm the Chief of the Vehicle
- 17 Performance Division in the Office of Research and Engineering at
- 18 the NTSB.
- MS. GREGORY: Okay. Now, Mr. Layne, we'll get started
- 20 with the questions for you. Would you please state your name and
- 21 title for the record and spell your last name?
- MR. LAYNE: It's Aubrey Layne, L-a-y-n-e, and I'm the
- 23 Commonwealth of Virginia Secretary of Transportation.
- MS. GREGORY: And you've requested that a member of your
- 25 staff join you in this interview.

- 1 Mr. Donohue, could you identify yourself and spell your
- 2 last name, please?
- 3 MR. DONOHUE: Yes. My name is Nicholas Donohue, D-o-n-
- 4 o-h-u-e, and I'm the Deputy Secretary of Transportation for the
- 5 Commonwealth of Virginia.
- 6 MS. GREGORY: Thank you.
- 7 INTERVIEW OF AUBREY LAYNE
- 8 BY MS. GREGORY:
- 9 Q. Mr. Layne, what is your role in the Virginia DOT and how
- 10 much of your time do you spend on TOC activities?
- 11 A. My role in the Virginia Department of Transportation as
- 12 Secretary of Transportation is overseeing seven agencies, of which
- one is the Department of Rail and Public Transit, which primarily
- 14 works with WMATA and the TOC. And so, I have overview of that and
- 15 I would spend, depending on what the issues are, you know,
- 16 somewhere -- 20 percent of my time dealing with the Department of
- 17 Rail and Public Transit. But certainly, that includes both the
- 18 highway department, and I also have the Port of Virginia, the
- 19 Division of Motor Vehicles, our aviation and also our space
- 20 facility. We're one of a few states that have a space facility
- 21 out at Wallops Island.
- MR. DONOHUE: Hey, Georgetta, this is Nick. We are set
- 23 up in Virginia organizationally very similar to U.S. DOT, where
- 24 there is a secretary's office which serves as the key policy
- 25 clearinghouse, and we then have a set of modal administrators

- 1 similar again to DOT underneath us, as the Secretary said. So
- 2 kind of organizationally, we have a structure that's more akin to
- 3 U.S. DOT, than, say, like the Kentucky secretary, where the
- 4 secretary actually kind of serves as a commissioner of the DOT in
- 5 addition to being secretary.
- 6 MS. GREGORY: Okay. Mr. Donohue, thank you for that
- 7 additional information.
- 8 BY MR. GREGORY:
- 9 Q. Mr. Layne, how long have you been a member of the TOC
- 10 executive committee?
- 11 A. I would have been there since coming in the -- with
- 12 Governor McAuliffe in January of 2014.
- Q. Can you explain how the TOC is organized for us?
- 14 A. Yes, and most of my authority in that I have delegated
- 15 to Jennifer Mitchell, our Director of Rail and Public Transit.
- 16 But it's organized with the three localities or states: Maryland,
- 17 Virginia and, of course, the District of Columbia, who all each
- 18 supply personnel to serve on the TOC to report to the oversight
- 19 committee.
- 20 Q. You say the oversight committee; would that be the
- 21 Executive Committee?
- 22 A. Yes, ma'am.
- Q. Okay. So could you tell us how many of the TOC staff
- 24 also work for the Virginia DOT, how many people you have assigned
- 25 to the TOC?

- 1 A. I cannot tell you the specific number. There's several.
- 2 I just don't know the specific number.
- 3 Q. Okay. Thank you.
- 4 MR. DONOHUE: Hey, Georgetta, this is Nick again. The
- 5 staff that have been assigned by Virginia to assist with the
- 6 Tri-state Oversight Committee are not staff in the Virginia
- 7 Department of Transportation. They're staff in the Virginia
- 8 Department of Rail and Public Transportation. As I said, we're
- 9 set up similar to U.S. DOT, so our rail and transit modal agency
- 10 is the one that provides staff and oversight on those functions,
- 11 not the highway transportation department.
- MS. GREGORY: Okay. That's quite logical. Thank you.
- 13 BY MS. GREGORY:
- Q. What authority has been granted to the TOC by the
- 15 Commonwealth of Virginia?
- 16 A. I don't know the legal authority. I do know that it
- 17 operates -- is charged with the overview, independent overview of
- 18 safety for the operation of the Metro system with WMATA. I cannot
- 19 tell you what legal authority, but that is what the TOC has been
- 20 charged with.
- Q. Okay. Well, I guess, my next question kind of hinges on
- 22 that one. Do you think the TOC has adequate authority to carry
- 23 out its mission?
- 24 A. I think the TOC could be -- if it had more resources,
- 25 which we are now working with federal agencies on standing that up

- 1 more. So as far as authority, I'm not sure if there's any more to
- 2 be delegated, but certainly there could be more resources
- 3 attributed to and made available to the TOC.
- 4 MR. DONOHUE: And, Georgetta, this is Nick. Just to
- 5 chime in, I think if you speak with Director Mitchell, she can
- 6 provide you and go into detail some of the work we've been doing
- 7 with D.C. and Maryland to really stand up staff and a kind of
- 8 temporary organization within Wash COG to receive the federal
- 9 funding that has been provided through MAP-21 for some of the
- 10 safety oversight, to kind of be able to enhance the staffing, as
- 11 the Secretary said, for that role.
- 12 MR. GREGORY: Okay. Thank you, Mr. Donohue, for that.
- 13 BY MS. GREGORY:
- Q. On that note, has the TOC been certified by the FTA to
- 15 carry out MAP-21 so that you will be eligible for that grant
- 16 funding you spoke of?
- 17 MR. DONOHUE: Georgetta, this is Nick. I believe we are
- 18 working towards that certification with this kind of revised
- 19 structure that where staff, I believe, would be housed within kind
- 20 of the Wash COG TPB organization there to get to that. So I don't
- 21 believe we are there, but I believe we are close to being there.
- 22 MR. LAYNE: Right. I don't think the actual
- 23 certification has been received.
- 24 MS. GREGORY: Okay. Mr. Donohue, you used an acronym
- 25 there that I didn't catch. Could you give us that acronym and

- 1 what it stands for?
- 2 MR. DONOHUE: Wash COG or TPB or both?
- 3 MS. GREGORY: Both.
- 4 MR. DONOHUE: Wash COG stands for the Metropolitan
- 5 Washington Council of Governments.
- 6 MS. GREGORY: Okay. And the --
- 7 MR. DONOHUE: And TPB is the Transportation Policy -- or
- 8 Planning Board -- excuse me -- on Wash COG, which has been
- 9 recognized under Title 23 and Title 49 as the federally designated
- 10 metropolitan planning organization for the Washington Metro area,
- 11 urbanized area.
- MS. GREGORY: Thank you very much.
- Okay, back to Mr. Layne.
- 14 BY MS. GREGORY:
- 15 Q. Do you have any opportunities to review the safety and
- 16 security issues regarding WMATA or would that be delegated to
- 17 Director Mitchell?
- 18 A. It primarily is to Director Mitchell, but I do receive
- 19 reports.
- 20 Q. So in reviewing those reports, have you noticed any
- 21 issues that maybe need more attention and, if so, how would you
- 22 characterize those?
- 23 A. The specific reports, I have not noticed needing more
- 24 attention. The timeliness or the amount of reporting, I believe,
- 25 could be enhanced. And that's part of what we're working with for

- 1 this certification with our sister localities, which includes
- 2 additional funding to get that in place.
- 3 Q. Have you ever had an opportunity to attend one of the
- 4 WMATA board of directors safety committee meetings?
- 5 A. I have not. I've had a board of director but not a
- 6 safety committee meeting. I have attended TOC meetings, but not a
- 7 safety committee meeting of the WMATA board of directors.
- Q. And then I'm going to go back to the Executive Committee
- 9 here. Can you explain how the TOC Executive Committee makes
- 10 policy decisions?
- 11 A. Basically with recommendations -- the way in Virginia,
- 12 it comes from recommendations coming from our Director of Rail and
- 13 Public Transit, and then I work in communication with the Maryland
- 14 Secretary of Transportation, the Washington Director of
- 15 Transportation, and we decide upon a policy that would be
- 16 implemented.
- 17 Q. Could you give us an example of a recent policy
- 18 decision?
- 19 A. The most recent has been on discussions regarding
- 20 funding to get the certification.
- Q. And, Mr. Layne, during your tenure, has the TOC chair
- 22 elevated issues to the Executive Committee and, if so, how would
- 23 you characterize those, and explain any outcome?
- A. They've been elevated most by just having the meetings
- 25 and through written reports. And then the outcomes would be any

- 1 action that the oversight committee would give back to the members
- 2 of the TOC to action.
- 3 Q. Could you give us an example of an action that would be
- 4 handed back to the TOC?
- 5 A. Yes. Again, primarily since I've been here, it has been
- 6 about the certification and what is needed to get a standalone
- 7 oversight committee in place. That's been most of my involvement.
- 8 There has not been specific issues relating to safety other than
- 9 reports on how they're looking at things working with WMATA. Most
- 10 of my time has been on the policy of getting the TOC set up and
- 11 funded on its own stead.
- 12 Q. Okay, so just to kind of rephrase. So during your
- 13 tenure, the TOC hasn't brought any issues that they've had
- 14 difficulty reconciling with WMATA to the Executive Committee for
- 15 help on?
- 16 A. Yeah, that would be Director -- I would suggest Jennifer
- 17 Mitchell could be more specific in that regard because I delegate
- 18 those responsibilities to her.
- 19 Q. Okay. Thank you.
- 20 A. I'm not personally aware of any, but that doesn't mean
- 21 that she hasn't had to deal with some.
- 22 Q. How often does the Executive Committee meet?
- 23 A. I have met three times since my tenure, and that's
- 24 pretty much on call.
- Q. So there's no schedule of meetings? It's just as

- 1 needed?
- 2 A. Either as needed or as schedules work out. Yes, ma'am,
- 3 there is no published schedule.
- 4 Now, I know there is a -- that's Executive. The TOC
- 5 obviously meets much more often than that and Director Mitchell
- 6 can answer those questions.
- 7 Q. Okay. Do you know how the TOC employees are chosen or
- 8 is that delegated to Director Mitchell as well?
- 9 A. It is delegated, at least in Virginia, to Director
- 10 Mitchell, and I suspect she would have a criteria for their
- 11 experience and their availability to work on it. As you know,
- 12 sometimes TOC employees are rotated depending on assignment.
- 13 Q. Do you know if the TOC employees are employed -- if
- 14 they're all employed by a state agency or other entity, or are
- 15 they all Virginia Department of Rail and Public Transportation
- 16 employees, in your --
- 17 A. Yes. Our participants are Department of Rail and Public
- 18 Transportation employees.
- 19 Q. Has the Executive Committee been involved in -- and this
- 20 is related to the MAP-21 issue as well -- involved in developing
- 21 the required training for members of the TOC that will do the
- 22 actual safety oversight?
- 23 A. I have not. That would have been delegated to
- 24 Director Mitchell.
- 25 Q. Do you know if the TOC engages contractors or

- 1 consultants to assist with the safety oversight responsibilities?
- 2 A. They do. And we heard a report at the last one, there
- 3 are outside consultants involved.
- 4 Q. Can you describe the functions that the consultants do
- 5 on behalf of the TOC?
- A. Again, most of the ones that I have dealt with have been
- 7 in regard to standing up the TOC on an independent basis, but I do
- 8 know that they are sometime engaged for particular items in
- 9 working with WMATA.
- 10 Q. Are there -- do you know if any positions on the TOC
- 11 itself are filled with contract employees?
- 12 A. Not to my knowledge, but Direct Mitchell could answer
- 13 that. Not to my knowledge in Virginia.
- 14 Q. Understanding that WMATA is an agency consisting of more
- 15 than 1100 vehicles, thousands of buses, paratransit, and more than
- 16 10,000 employees, do you feel the TOC staffing levels are
- 17 sufficient to ensure effective oversight?
- 18 A. I do believe they need to be scaled up.
- 19 Q. And you mentioned that with MAP-21 you're working
- 20 towards that.
- 21 A. Yes, ma'am.
- Q. Are you aware of the TOC leading its own independent
- 23 investigation of any safety issue at WMATA?
- A. I am not aware, but Jennifer Mitchell may be aware. I'm
- 25 not aware of any independent review.

- Q. And kind of on that line, are you notified of accidents,
- 2 incidents or events that occur on the WMATA system?
- 3 A. I am. Primarily they come through our Department of
- 4 Rail and Public Transit.
- 5 Q. Are you familiar with the number of fire and smoke
- 6 events that occurred on the WMATA system?
- 7 A. I can't say a number. I'm familiar with the most recent
- 8 one, the last two.
- 9 Q. Based on your experience in transportation -- in
- 10 calendar year 2014, WMATA did document 69 reported fires and 35
- 11 reported smoke events. So based on your experience, how would you
- 12 characterize that risk?
- 13 A. I don't know how to answer the question. But I would
- 14 defer that to Jennifer Mitchell. I am not familiar specifically.
- 15 You know, it seems like a lot, but I'm not in a position to
- 16 qualify if the risk is great or medium or low.
- 17 Q. Okay. That's fine. Thank you.
- 18 A. Yes.
- 19 Q. In your opinion, what are the top priorities in
- 20 conducting their safety oversight? And what I'm looking for, you
- 21 know, how much of the time do they spend on new projects, such as
- 22 the Silver Line --
- A. Right.
- Q. -- or the new rail transit vehicles, in comparison to
- 25 state of good repair and everyday operations?

- 1 A. That really gets to the heart, that there's not enough
- 2 staffing there to get to all that. So, again, back at the -- not
- 3 to sound like a broken record, but in working with my counterparts
- 4 to know that we need to fund this. Virginia is very much -- wants
- 5 to make sure we fund the safety oversight appropriately. That
- 6 requires negotiations and approval by our partners in Maryland and
- 7 D.C., and that's what we're working on.
- 8 So I would suspect, in overall, there is not enough
- 9 people on the TOC to adequately look at all those different
- 10 functions. And they work pretty much on what is the top of the
- 11 heap, in terms of the -- you know, what's going on. So, and
- 12 again, it gets back to staffing and resources.
- Q. When you speak of the top of the heap, do you know if
- 14 they use any kind of formalized risk management methods to
- 15 determine where their efforts would be most effective and most
- 16 needed?
- 17 A. I do not. Again, Director Mitchell could --
- 18 Q. Okay. Is the Executive Committee involved in the
- 19 required triennial review of WMATA?
- 20 A. Involved to the extent that we are -- I get a report
- 21 from the Department of Rail and Public Transit.
- Q. Okay. Does the Executive Committee have any input on
- 23 the findings and recommendations and perhaps the corrective
- 24 actions that are developed from those reviews?
- 25 A. Yes. We are given opportunity to comment on the report

- 1 and make suggested changes.
- Q. And then does the TOC provide you with a follow-up on
- 3 any corrective actions that are developed from those reviews?
- A. Yes, they -- we do have a meeting and they report back
- 5 on actions taken.
- Q. How often do you meet with the TOC members, with the TOC
- 7 staff?
- 8 A. Again, it's periodic and -- I get reports more often
- 9 from Jennifer Mitchell, Director of Rail and Public Transit, but I
- 10 think we've -- I've only met three times at the executive level
- 11 since becoming Secretary of Transportation.
- 12 Q. Okay. Does the Executive Committee do any kind of trend
- 13 analysis of the WMATA events, accidents, incidents and so on? Or
- 14 is that done with the Department of Rail and Public Transportation
- 15 as well?
- 16 A. My data comes through the Department of Rail and Public
- 17 Transportation. I'm not aware of anything coming from the TOC.
- 18 Q. And then does the Executive Committee host any type of
- 19 public meetings in regard to the TOC?
- 20 A. I don't -- I have not been involved with a public
- 21 meeting involved with the TOC.
- Q. Does the Executive Committee interact in any way with
- 23 WMATA?
- 24 A. Yes. But my -- again, my most interaction is directly
- 25 with their general manager or through the Director of Rail and

- 1 Public Transit.
- Q. And lastly, Mr. Layne -- well, not last. I have a
- 3 couple -- just a couple more questions here.
- 4 A. Okay. No problem.
- 5 Q. Do you consider the relationship between the TOC and
- 6 WMATA as a collaborative one or an adversarial one?
- 7 A. I think at times it's both, quite frankly. I do believe
- 8 there needs to be a more aggressive investigation by the TOC, and
- 9 that -- so I think at at times it can be -- are collaborative and
- 10 times they're adversarial.
- 11 Q. And then the TOC website indicates that it relies on
- 12 legislation from Maryland, Virginia, and the D.C. government to
- 13 impose any type of penalties.
- 14 A. That's right.
- 15 Q. Can you describe that process and how that works to us?
- 16 A. Yes. Again, there are different laws in the three
- 17 jurisdictions, and so it really comes down to a negotiation of
- 18 either what the penalty or action taken would be and under which
- 19 law. And I used the example earlier in building the new Silver
- 20 Line. When it came to fire code, for instance, there was a large
- 21 debate for a long time over whether it was going to be Maryland's,
- 22 Virginia's or the D.C. fire code. And that is an issue when you
- 23 have three different localities or entities involved, governance
- 24 is difficult. So it's pretty much a negotiation.
- 25 Q. But the TOC does have the authority to leverage

- 1 penalties or fines or some sort of enforcement? Is that --
- 2 A. It may be -- I think it does have that ability, but in
- 3 terms of actually assessing them, obviously we would need approval
- 4 from our attorney general and working through our state code.
- 5 Q. Okay. Do you know if there's ever been a penalty
- 6 recommended by the TOC?
- 7 A. Not to my knowledge.
- 8 MR. DONOHUE: And, Georgetta, this is Nick. I would
- 9 just add to your previous question regarding the ability to impose
- 10 penalties. All three jurisdictions at some level are the funding
- 11 partners of WMATA. And unlike other regional transit agencies,
- 12 WMATA does not have a dedicated source of funding that is provided
- 13 to it annually, and so it is subject to appropriations from each
- 14 of the jurisdictions on an annual basis for projects. We do enter
- 15 into multi-year capital funding agreements, but the operating
- 16 subsidies are provided annually.
- 17 And so, there's a lot of differences in the way that
- 18 this agency is funded in regard to others. So, for example, in
- 19 Denver, the regional transit agency, a lot of its operations and
- 20 capital program is funded out of a 1 percent sales tax that goes
- 21 directly to that agency, whereas, that's not really the case with
- 22 WMATA. Same thing in many other places that have large kind of
- 23 rail transit systems, there are direct appropriations to that
- 24 agency, where here everything flows through a jurisdiction first
- 25 and then to WMATA based on the, you know, policy determinations of

- 1 a given jurisdiction that year.
- 2 MR. LAYNE: And complicating that in Virginia, we have
- 3 three local jurisdictions that are actually responsible, with the
- 4 state just contributing, so -- and then I don't know if you've
- 5 been reading the news, the House subcommittee has just announced
- 6 that there's a recommendation to cut WMATA funding and other
- 7 sources, so both operating and capital funds. So funding drives
- 8 most of the decisions around the TOC or WMATA in general.
- 9 MS. GREGORY: Okay.
- BY MR. GREGORY:
- 11 Q. You said you're -- it sounds like you're quite familiar
- 12 with MAP-21. I know when that was enacted there was a lot of
- 13 discussion about the new law. Do you think it would be better to
- 14 interpret MAP-21 as giving the Federal Transit Administration the
- 15 authority to regulate WMATA directly and perhaps eliminate the
- 16 TOC? Do you think that would be a better structure?
- 17 MR. DONOHUE: Georgetta, this is Nick. I'm a little
- 18 more familiar with some of the provisions in the MAP-21 debate
- 19 that went on there, and I know that was one of the things that was
- 20 discussed. And I think we have to have a larger dialogue and
- 21 that's not a yes or no question because there's a lot of gray
- 22 areas in between that. I think that one of the things that
- 23 Virginia, along with D.C. and Maryland, believes is we do need a
- 24 more independent and better funded oversight entity. Whether that
- 25 means it's at the federal level or regional I think is something

- 1 that's open to a discussion. I think it all really depends on how
- 2 it functions, not necessarily who houses it.
- MS. GREGORY: Yeah. That's a great answer, Mr. Donohue.
- 4 MR. LAYNE: Well, Nick -- so you know, Nick served in a
- 5 previous administration here but also in an entity that did a lot
- 6 of lobbying and research for the federal law, so that's why he is
- 7 a valuable deputy secretary on the laws and procedures.
- But again, and besides that, it really is, because of
- 9 our governance structure and, you know, administrations change and
- 10 funding priorities change, this is a very difficult entity to get
- 11 in place the type of the controls or just oversight that, if it
- 12 were controlled by one particular group, that would reach --
- 13 reaching consensus would be a lot easier. Governance is an issue
- 14 in most decisions at WMATA.
- 15 BY MS. GREGORY:
- 16 Q. Okay. And I have one last question and then I'll defer
- 17 to my colleagues if they have any additional. We did collaborate
- 18 on the questions, by the way.
- 19 How is the Executive Committee engaged in the
- 20 development of the program standard for the safety oversight of
- 21 WMATA?
- 22 A. Again, it's pretty much at a high level. The actual
- 23 details have been -- for me, have been delegated to
- 24 Director Mitchell. And again, most of my time is encouraging our
- 25 colleagues that we have to fund this.

- 1 Q. Okay. And on that same note, has there been any
- 2 discussion with the committee on considering the changes that are
- 3 going to be required to your program standard as a result of
- 4 MAP-21?
- 5 A. Yes. At least here in Virginia, we understand what's
- 6 going to be required and, again, I sound like a broken record,
- 7 it's going to require additional resources dedicated to it.
- 8 MS. GREGORY: Okay. That is all the questions I have.
- 9 Mark, do you have any additional follow-up questions?
- 10 MR. JONES: Just one follow-up.
- 11 BY MR. JONES:
- 12 Q. I was just curious about Director Mitchell's role as far
- 13 as does the director of rail attend and participate in the
- 14 Executive Committee meetings or does she -- he or she just feeds
- 15 you the information for the meetings?
- 16 A. No, no, she also attends. Typically I'll take my
- 17 deputy -- Nick, Deputy Secretary, and Jennifer Mitchell. And then
- 18 typically the way it works, the other members will have staff with
- 19 them also because there are technical things that come up and we
- 20 want to make sure we have the right information. So
- 21 Director Mitchell has been in attendance with me at the Executive
- 22 Committee meetings.
- Q. Okay. And you answered my second question. I was going
- 24 to ask if you're aware if other staff also from the other
- 25 jurisdictions attended. So they -- you do have people that attend

- 1 those meetings that are sort of familiar with the more day-to-day
- 2 operation, so to speak?
- 3 A. Absolutely. Yes. We -- absolutely.
- 4 Q. Okay. Thank you.
- 5 MS. GREGORY: Ms. Schultheisz, do you have some follow-
- 6 up questions?
- 7 BY MR. SCHULTHEISZ:
- 8 Q. I guess I'm curious. So you mentioned frequently the
- 9 issue of resources. Does the TOC put in like a budget request?
- 10 How do they get funded? And I guess maybe I'd ask the same
- 11 question about WMATA directly. Do they put in a request to the
- 12 different DOTs and ask for funding?
- 13 A. I'll start with WMATA because I've been dealing with
- 14 that quite a bit and it's been in the paper quite a bit. Yes,
- 15 they come up with a budget. There's a board of directors that is
- 16 made up of representatives from the various jurisdictions. They
- 17 come up with a budget. That typically requires, you know,
- 18 enhanced funding each year. Then it goes back to the
- 19 jurisdictions to determine if the level of funding is going to be
- 20 met.
- 21 There is a current debate going on about how to fund
- 22 replacement cars between us and Maryland and the District, and we
- 23 have differences of opinions as to the level of funding. So
- 24 that's -- it's a difficult situation. The board must go and get
- 25 the approval of the different jurisdictions to fund their

- 1 operations.
- 2 And that is similar with the TOC. Right now the TOC has
- 3 been sort of stood up by representatives from us, from the
- 4 Department of Rail and Public Transit, others from D.C. and
- 5 Maryland, and they're imbedded in our operating budgets here in
- 6 Virginia. And that's a discussion, we need to have a separate
- 7 budget set up and funded for independent safety personnel. And
- 8 that's the process we're going through. But that would require
- 9 additional funding from the jurisdictions and there is not
- 10 agreement on that as of yet.
- 11 Q. Could any of that funding be directly from the federal
- 12 government?
- 13 A. We would accept any funding that we could get from the
- 14 federal government, yes.
- MR. DONOHUE: And this is Nick. I would add that with
- 16 regard to the TOC in particular, that's why we've been working
- 17 cooperatively with the other jurisdictions to create this more
- 18 enhanced TOC structure that would allow us to draw down the
- 19 available, you know, state safety -- the oversight funds from the
- 20 federal government in the safety program to provide that higher
- 21 level of oversight. So we certainly want to work towards that and
- 22 leverage those federal resources. There's, as I understand it,
- 23 several million dollars currently available and kind of designated
- 24 for the region for that oversight, and we've very much working
- 25 towards bringing those funds down to be able to, you know, put

- 1 them to use.
- MR. SCHULTHEISZ: Okay. That's all I have. Thank you.
- MS. GREGORY: Mr. Layne, is there anything you would
- 4 like to add before we conclude the interview?
- 5 MR. LAYNE: No. I think we've probably painted a fairly
- 6 good picture of the challenges. I will tell you,
- 7 Governor McAuliffe and us, and you can see this in everything we
- 8 say, safety has got to be number 1. This is an economic asset
- 9 that we need here in Virginia, and we believe the region, to
- 10 support our economic activity, a way of life. But you don't have
- 11 anything if you don't have a safe and reliable system. And that's
- 12 imbedded in the general manager and in everything from the culture
- 13 of the organization. So that's where I will focus; it starts all
- 14 with whatever resources that are necessary for a reliable and safe
- 15 system.
- 16 MS. GREGORY: Okay. Thank you very much for that.
- 17 Mr. Donohue, would you like to add anything?
- MR. DONOHUE: No, ma'am.
- 19 MS. GREGORY: Okay. Well, this will conclude our
- 20 interview, and again, thank you very much for your participation
- 21 in the interview and helping us develop the facts as to the
- 22 structure and the policy and program of the TOC.
- 23 (Whereupon, the interview was concluded.)

CERTIFICATE

This is to certify that the attached proceeding before the

NATIONAL TRANSPORTATION SAFETY BOARD

IN THE MATTER OF: WMATA INCIDENT AT L'ENFANT PLAZA

STATION, WASHINGTON, D.C.

JANUARY 12, 2015

Telephonic Interview of Aubrey Layne

DOCKET NUMBER: DCA-15-FR-004

PLACE:

DATE: April 30, 2015

was held according to the record, and that this is the original, complete, true and accurate transcript which has been transcribed to the best of my skill and ability.

Kay Maurer Transcriber